

A Special Study Session Meeting will be held prior to this meeting at 3:00 p.m.

Virtual Meeting Participation Information:

Due to the COVID-19 Pandemic, a physical meeting location will not be provided for this meeting. The public is welcome to attend the meeting by calling 1-253-215-8782 or 1-669-900-6833 and entering Meeting ID No. 81671410771, or by accessing <https://us02web.zoom.us/j/81671410771>

Call to Order

Roll Call

Special Business

1. Welcoming New Commissioner John Hines to the Pierce Board Chair Campbell
2. Appointment of Commissioner to the Executive Finance Committee Chair Campbell

Presentations

1. Operators of the Month for November and December 2021 and January 2022 Scott Gaines
Transportation Assistant Manager
2. Update on Spanaway Transit Center Project Hope Gibson
Sr. Construction Project Manager

Public Comment:

Citizens wishing to provide comment will be given up to three minutes to comment on any transit-related matters regardless of whether it is an agenda item or not. The Chair, at his or her discretion, may reduce the comment time to allow sufficient time for the Board to conduct business.

*To request to speak during public comment, please press the Raise Hand button near the bottom of your Zoom window or press *9 on your phone. Your name or the last four digits of your phone number will be called out when it is your turn to speak.*

Consent Agenda

(Items listed below were distributed to Commissioners in advance for reading and study and are enacted with one motion. Item(s) may be moved to the Action Agenda at the request of a Commissioner.)

1. Approval of Vouchers: January 1 - January 31, 2022

2. Approval of Minutes: January 10, 2022, Regular Board Meeting
3. Report of 2021 Q4 Contracts Executed over \$100K and Sole Source Report
4. FS 2022-004, Ratify the Emergency Declaration Authorized on December 26, 2021, and Related Emergency Public Works Contract No. 1377 with Northwest Cascade, Inc., for the Removal of Snow and Ice at Transit Centers During the Inclement Weather Event that Occurred at the end of the Year in an Amount not to Exceed \$10,000
5. FS 2022-005, Ratify Emergency Vehicle Use Agreement No. 1389 Authorized by the Chief Executive Officer on January 24, 2022, Under Emergency Powers Granted by RCW 38.52 to Allow for Pierce County Human Services Department to Utilize 20 Vans to Transport Authorized Volunteer Staff to Homeless Encampments Between January 26-28, 2022, for Purposes of Conducting its annual One-Night Count for Those Experiencing Homelessness
6. FS 2022-006, Housekeeping – Adoption of Region 5 All Hazard Mitigation Plan (HMP) and Pierce Transit Addendum E-6 to the Region 5 All Hazard Mitigation Plan, 2020-2025 Edition

Action Agenda

1. FS 2022-007, Authorize Amending the 2022 Capital Budget to add the Bus Shelter Rehabilitation Project to the 2022 Capital Budget and Authorize the Execution of Contract No. 1309 with John R. Leskajan, LLC., dba Tacoma Iron Work, for a Total not to Exceed Amount of \$1,000,000 for Fabrication and Powder Coating of New Expanded Metal Panels in Addition to Powder Coating of Existing Bus Shelters
Larry McCarty
Facilities Manager

Staff Updates

1. Bus Rapid Transit Update
Mike Griffus
Chief Executive Officer
2. CEO's Report
Mike Griffus
Chief Executive Officer

Informational Board Items

1. Chair Report
Chair Campbell
2. Sound Transit Update
Commissioner Keel
3. Puget Sound Regional Council Transportation Policy Board Update
Commissioner Mello
4. Commissioners' Comments

Executive Session

Adjournment

American Disability Act (ADA) accommodations are available with a 72-hour notice. Please contact the Clerk's office at 253-581-8066 for special accommodations.



**Pierce
Transit**

**November 2021-
January 2022**

**Operators of the
Month**

Connor Pruitt

November 2021

- Operator Since 2019
- Provides Excellent Customer Service
- Always willing to help wherever needed

Meet one of Pierce Transit's finest drivers.

TRANSIT OPERATOR OF THE MONTH

Connor



*November
2021*

*"I'm proud to be part of a
great team helping to keep our
community connected."*

Ken Seaton

December 2021

- Operator Since 2000
- Safety Oriented
- Outstanding Customer Service

Meet one of Pierce Transit's finest drivers.

TRANSIT OPERATOR OF THE MONTH

Ken



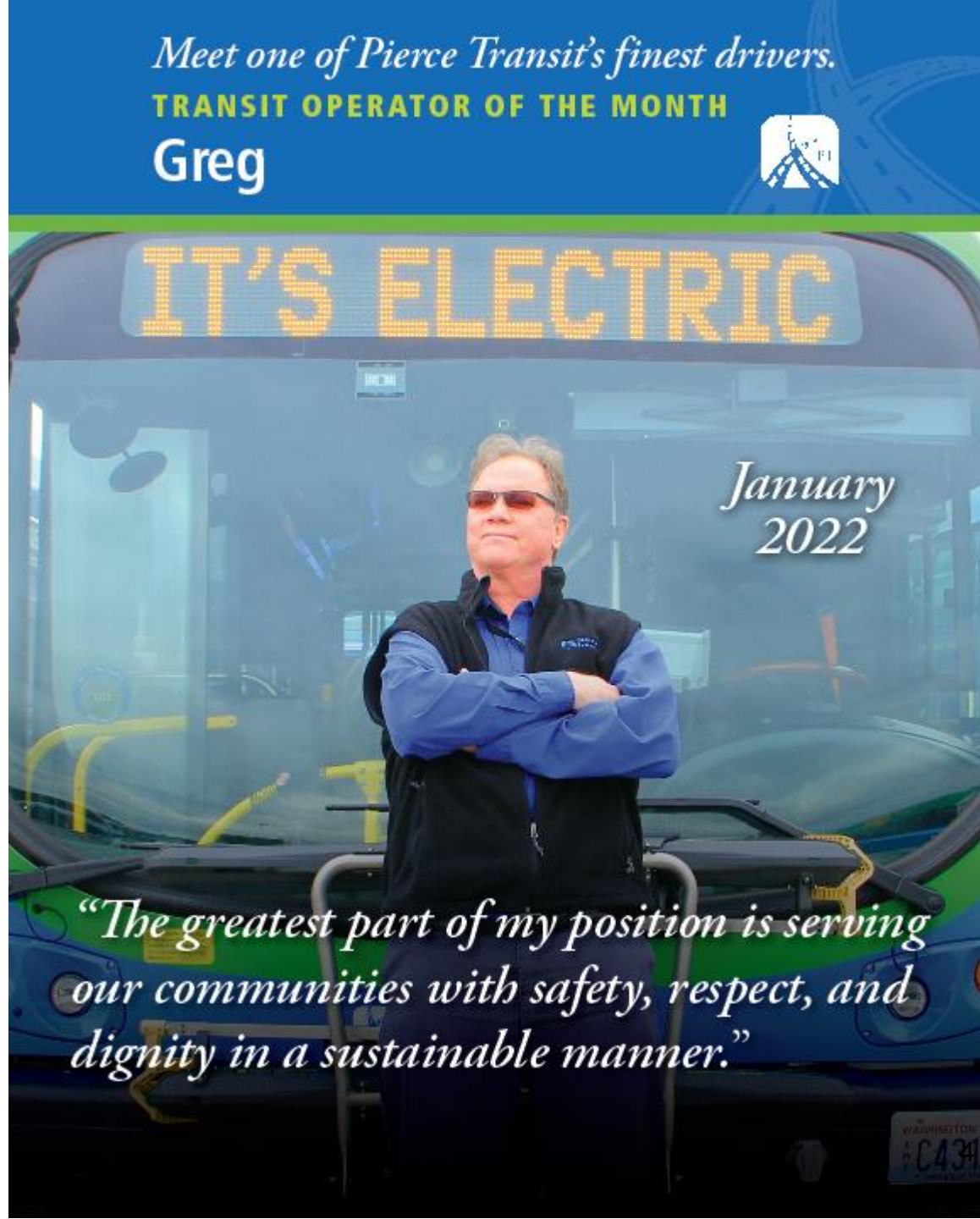
*December
2021*

“I take great satisfaction in getting my passengers to their final destination safely.”

Greg Hardwick

January 2022

- Operator Since 2015
- Commitment to customers and co workers
- Member of Pierce Transit Green Team



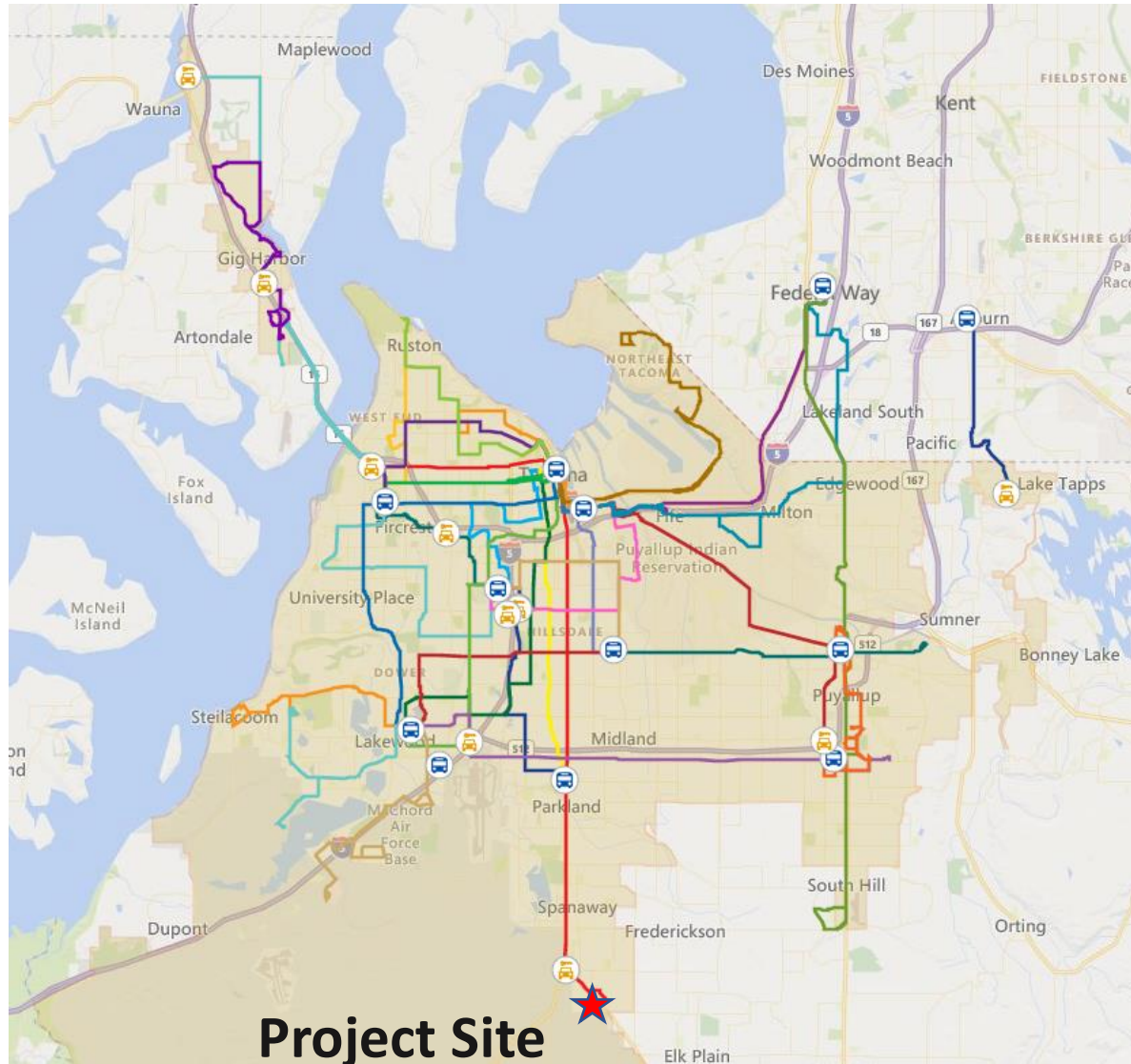


Spanaway Transit Center Phases I and II Project Update

February 14, 2022

Hope Gibson, Senior Capital Project Manager

Area Map

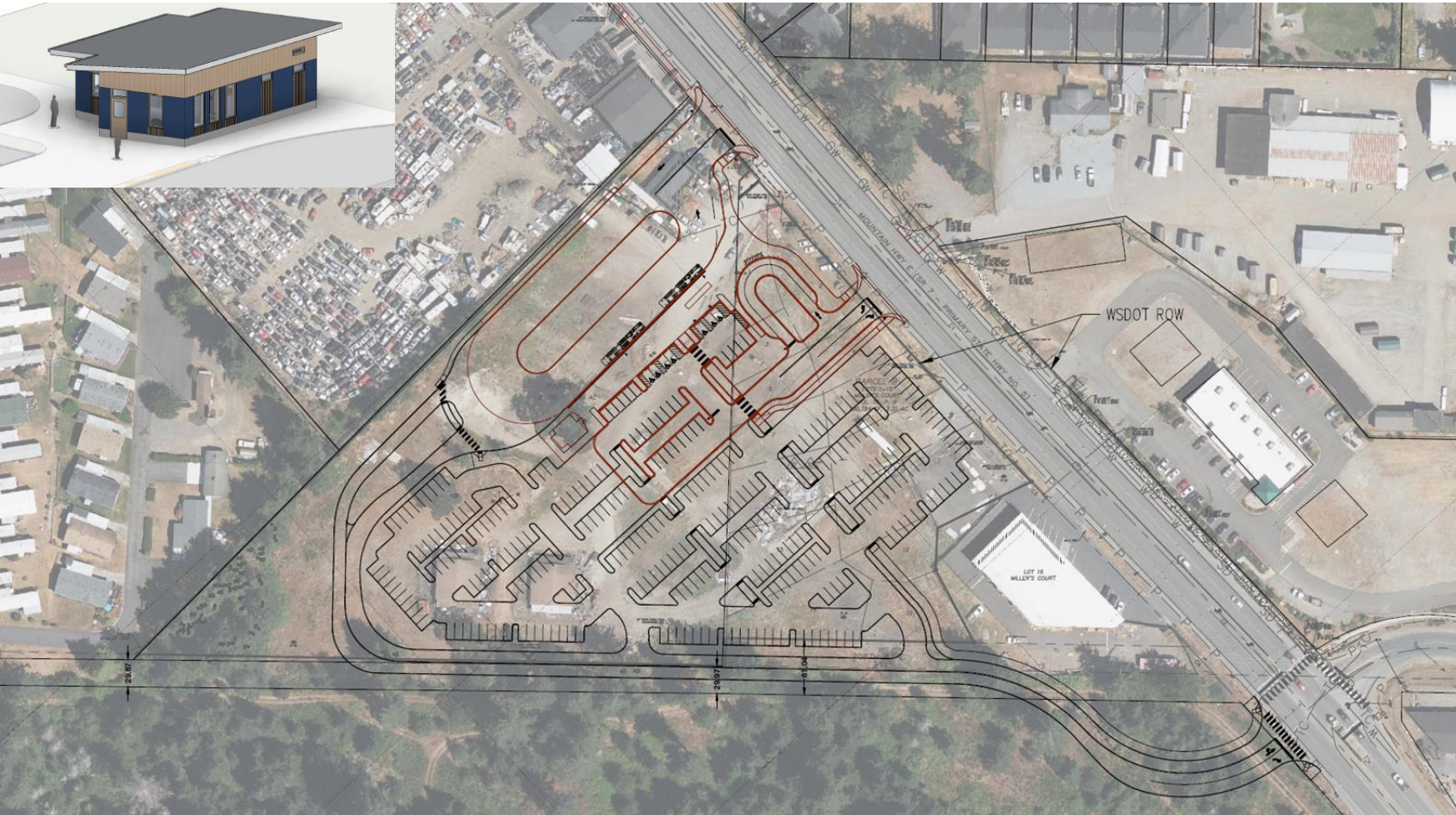


A new transit center at the end of Route 1 and the future Bus Rapid Transit line.



Photo of project site around time of acquisition

Project Phases



Phase I

- Bus turnaround
- 40-car parking lot
- Operator comfort station
- Passenger drop off

Phase I in permitting. Expected to bid mid 2022.

Phase II

- Total parking–250 spaces
- Permanent egress solution

Phase II in negotiations with consultant. Will be bringing contract to Board early 2022.

Projected Budget and Expenses Phase I

Spanaway I			
	Grant	Local	Total
Budget			
Current	\$4,000,000	\$ 1,025,000	\$ 5,025,000
Requests for addtl funds		3,717,886	3,717,886
TOTAL			\$ 8,742,886
Expenses			
Property Acquisition			\$ 2,207,279
Sitework thus far			314,158
Const. Cost Estimate*			4,848,600
Design Costs			1,080,925
Addl Soft Costs			150,000
TOTAL			\$ 8,600,962
*incl 20% cont + 5% tax per Rule 171			



Projected Budget and Expenses Phase II

Spanaway II			
	Grant	Local	Total
Budget			
Current			
WSDOT RMG	\$1,400,000		
WSDOT RMG	5,700,000		
FTA Regional Compet.	2,000,000	\$ 500,000	
TOTAL	\$9,100,000		\$9,600,000
Expenses			
Const. Cost Estimate			\$6 - 7M
Design Costs			\$1-2M
Addl Soft Costs			\$250,000
TOTAL			\$7.25-9.25M

*Projected costs of Phase II will be heavily dependent upon the permanent egress solution and the conditions for approval placed on that solution by regulators. Early coordination with agencies is anticipated to resolve the major uncertainties by 30% (conceptual) design.



Questions?





Consent Agenda

PIERCE TRANSIT
Board Payments Over \$50,000
Payments From: Jan 1, 2022 to Jan 31, 2022
Cash and Investment Balance: 167,712,752.25

Payment Numbers CK 00377602 through CK 00377808
Wire Numbers EFT 00009496 through EFT 00009750
No Advance Travel Checks

Total \$14,472,688.28

Payments in Excess of \$50,000 are as follows:

Operating Fund				
	Check	Vendor	Item/Service	Amount
CHK	00377604	AWC	ASSESSMENT FEE 2022	92,625.73
EFT	00009499	ASSOCIATED PETROLEUM	DIESEL FUEL	76,786.42
EFT	00009511	DELL USA LP	C8621QT 4K HDMI USB Speaker	69,332.65
EFT	00009543	SELECTRON TECHNOLOGIES INC.	S/W IVR SHUTTLE 12/21	100,320.00
EFT	00009558	TRAPEZE SOFTWARE GROUP	MAINT ATIS Agent 2022	73,356.00
EFT	00009562	WA ST TRANSIT INSURANCE POOL	GEN LIABILITY 01/22	3,979,885.00
EFT	00009575	BRIDGESTONE AMERICA	DAMAGED TIRES TAB23731 11/21	59,346.11
EFT	00009587	GREAT FLOORS COMMERCIAL SALES	CARPET BLDG 5 12/21	50,216.61
EFT	00009594	MEDSTAR CABULANCE INC	ADA Paratr Svcs 12/16-12/31/21	94,929.52
EFT	00009613	SOUND TRANSIT	FAREBOX RECOVERY 2021-4Q-025	3,734.01
EFT	00009624	UNITED ENERGY TRADING LLC	CNG USAGE 12/21	78,128.81
EFT	00009632	GREAT WEST RETIREMENT	DEF COMP CEO PP2 2022	83,969.88
EFT	00009633	ICMA RETIREMENT	DEF COMP LOAN PP1 2022	232,605.46
EFT	00009641	ASSOCIATED PETROLEUM	DIESEL FUEL	60,744.29
EFT	00009644	BRIDGESTONE AMERICA	DAMAGED TIRES TAB24403 12/21	54,235.53
EFT	00009695	US BANK CORPORATE PAYMENT SYST	MIS BUSN EXPENSES	95,354.14
EFT	00009696	WA ST DEPT OF REVENUE	USE TAX DUE TO STATE	51,326.36
EFT	00009699	ASSOCIATED PETROLEUM	DIESEL FUEL	116,194.17
EFT	00009703	BUXTON COMPANY	MARKET ANALYSIS/SOFTWARE 2022	50,000.00
EFT	00009707	FIRST TRANSIT	FARES COLL SHUTTLE 12/21	514,835.29
EFT	00009732	SOUND TRANSIT	SUBRO PMTS FROM WSTIP 2021	194,929.05
EFT	00009745	AWC EMPLOYEE BENEFIT TRUST	DENTAL PREM 01.22	1,182,926.49
EFT	00009746	GREAT WEST RETIREMENT	DEF COMP CEO PP2 2022	90,873.81
EFT	00009747	ICMA RETIREMENT	DEF COMP LOAN PP2 2022	270,390.37
Payments for Fund 1 Total				7,677,045.70
Self Insurance Fund				
	Check	Vendor	Item/Service	Amount
Payments for Fund 4 Total				0.00
Capital Fund				
	Check	Vendor	Item/Service	Amount
EFT	00009496	ABSHER CONSTRUCTION COMPANY	ADJ STRM WTR WBASE	2,182,668.42
EFT	00009526	HUITT-ZOLLARS INC.	CIVIL MOBI FUEL/WASH 11/27/21	133,969.85
EFT	00009576	CLEVER DEVICES	RET CLEVDEV P100002114 1065	405,695.11
EFT	00009580	DCS TECHNOLOGIES, INC.	PROF SVC CAWS 06/01-10/31/21	63,005.65
EFT	00009613	SOUND TRANSIT	ngORCA 021-070 11/21	214,186.01
EFT	00009631	WSP USA, INC.	ENG SVC BRT 11/21	488,079.56
EFT	00009639	ABSHER CONSTRUCTION COMPANY	B&O TAX BMP FUEL 12/21	892,045.42
EFT	00009673	PC SPECIALISTS INC	CRADLEPOINT ROUTERS	285,258.20
EFT	00009696	WA ST DEPT OF REVENUE	USE TAX DUE TO STATE	170.34
EFT	00009719	KPFF CONSULTING ENGINEERS	STUDY BRT 07/19-12/31/21	67,271.68
Payments for Fund 9 Total				4,732,350.24
Total Payments in Excess of \$50,000.00				12,409,395.94

Feb 1, 2022 9:40:53 AM

Pierce Transit
Payment Certification for Jan 31, 2022
Payments Jan 1, 2022 to Jan 31, 2022
Payment Numbers CK 00377602 through CK 00377808
No Advance Travel Payments
Wire Numbers EFT 00009496 through EFT 00009750

Bank ID	Check Num	Check Date	Amount	Vendor Name
01	CHK	00377602	01/06/2022	9,521.29 ALL PRO BUILDING MAINTENANCE
01	CHK	00377603	01/06/2022	2,203.20 ALL STARZ STAFFING AND CONSULT
01	CHK	00377604	01/06/2022	92,625.73 AWC
01	CHK	00377605	01/06/2022	27.59 AT&T
01	CHK	00377606	01/06/2022	146.06 AUTOZONE
01	CHK	00377607	01/06/2022	3,212.54 CAMPBELL UNDERGROUND LLC
01	CHK	00377608	01/06/2022	66.73 CENTURY LINK
01	CHK	00377609	01/06/2022	23,218.89 CITY OF FEDERAL WAY
01	CHK	00377610	01/06/2022	1,033.84 CITY TREASURER - TPU
01	CHK	00377611	01/06/2022	6,890.63 CLEAN HARBORS ENVIRONMENTAL SE
01	CHK	00377612	01/06/2022	1,090.00 JAJ ENTERPRISES, LLC
01	CHK	00377613	01/06/2022	395.65 COMCAST
01	CHK	00377614	01/06/2022	240.20 COMCAST
01	CHK	00377615	01/06/2022	150.25 COMCAST
01	CHK	00377616	01/06/2022	150.25 COMCAST
01	CHK	00377617	01/06/2022	60.00 COMMUNITY TRANSIT
01	CHK	00377618	01/06/2022	4,051.68 CWA INC
01	CHK	00377619	01/06/2022	346.00 DESTANY HESTER
01	CHK	00377620	01/06/2022	2,316.00 DOWNS ENTERPRISES, INC
01	CHK	00377621	01/06/2022	2,800.00 EASTERN WASHINGTON UNIVERSITY
01	CHK	00377622	01/06/2022	14,282.57 ENERGY SYSTEMS MANAGEMENT/TRS
01	CHK	00377623	01/06/2022	50.00 FORMFOX, INC.
01	CHK	00377624	01/06/2022	108.62 FRUITLAND MUTUAL WATER COMPANY
01	CHK	00377625	01/06/2022	2,798.10 GENERAL MECHANICAL INC
01	CHK	00377626	01/06/2022	3,645.47 GENES TOWING CORP
01	CHK	00377627	01/06/2022	2,691.41 GILCHRIST CHEVROLET
01	CHK	00377628	01/06/2022	758.82 HILTI INC
01	CHK	00377629	01/06/2022	1,761.71 HULTZ BHU ENGINEERS INC.
01	CHK	00377630	01/06/2022	2,490.00 IBI GROUP A CALIFORNIA PARTNER
01	CHK	00377631	01/06/2022	243.54 JOHNSON CONTROLS
01	CHK	00377632	01/06/2022	11,666.66 KARRAS CONSULTING
01	CHK	00377633	01/06/2022	14,377.50 KING COUNTY METRO TRANSIT
01	CHK	00377634	01/06/2022	921.50 RPAI US MANAGEMENT LLC
01	CHK	00377635	01/06/2022	10,500.00 NATIONAL CINEMEDIA LLC
01	CHK	00377636	01/06/2022	335.36 O'REILLY AUTO PARTS
01	CHK	00377637	01/06/2022	2,847.71 PACIFIC TORQUE
01	CHK	00377638	01/06/2022	46,248.67 PEASE & SONS INC
01	CHK	00377639	01/06/2022	3,466.09 PIERCE COUNTY BUDGET & FINANCE
01	CHK	00377640	01/06/2022	5,000.00 PREMIER MEDIA GROUP
01	CHK	00377641	01/06/2022	7,182.94 PUGET SOUND ENERGY
01	CHK	00377642	01/06/2022	3,250.00 SIMON AND COMPANY INC
01	CHK	00377643	01/06/2022	373.36 SONITROL PACIFIC
01	CHK	00377644	01/06/2022	825.00 SM STEMPEL ARCHITECTS PLLC
01	CHK	00377645	01/06/2022	3,000.00 SWARNER COMMUNICATIONS
01	CHK	00377646	01/06/2022	420.00 T-MOBILE USA, INC
01	CHK	00377647	01/06/2022	4,975.22 TACOMA MALL PARTNERSHIP
01	CHK	00377648	01/06/2022	1,791.92 UNITED SITE SERVICES (Everson)
01	CHK	00377649	01/06/2022	1,382.44 WALTER E NELSON CO.
01	CHK	00377650	01/06/2022	2,826.28 WESTERN GOVERNORS UNIVERSITY
01	CHK	00377651	01/07/2022	2,500.00 QUEBEC INC
01	CHK	00377652	01/13/2022	1,430.00 20/10 PRODUCTS, INC
01	CHK	00377653	01/13/2022	4,834.50 AHERN RENTAL
01	CHK	00377654	01/13/2022	819.72 ALIGNMENT ON WHEELS INC
01	CHK	00377655	01/13/2022	1,187.80 ALL PRO BUILDING MAINTENANCE
01	CHK	00377656	01/13/2022	2,203.20 ALL STARZ STAFFING AND CONSULT
01	CHK	00377657	01/13/2022	34.00 AMANDA GREVIOUS
01	CHK	00377658	01/13/2022	49,851.33 ATS TRANS LLC
01	CHK	00377659	01/13/2022	1,450.00 ATU LOCAL 758 CORP
01	CHK	00377660	01/13/2022	134.50 BOB MARSH
01	CHK	00377661	01/13/2022	911.60 CHAPTER 13 TRUSTEE
01	CHK	00377662	01/13/2022	4,417.52 CITY TREASURER - TPU
01	CHK	00377663	01/13/2022	167.50 CITY TREASURER - TPU
01	CHK	00377664	01/13/2022	11,887.20 CITY TREASURER - TPU
01	CHK	00377665	01/13/2022	4,574.98 COLONIAL SUPPLEMENTAL LIFE
01	CHK	00377666	01/13/2022	153.85 COMCAST

01	CHK	00377667	01/13/2022	167.71	COMCAST
01	CHK	00377668	01/13/2022	158.85	COMCAST
01	CHK	00377669	01/13/2022	140.25	COMCAST
01	CHK	00377670	01/13/2022	43.34	COMM ON POLITICAL EDUCATION
01	CHK	00377671	01/13/2022	2,550.00	CURVED GLASS COMPANY
01	CHK	00377672	01/13/2022	825.95	DAILY JOURNAL OF COMMERCE INC
01	CHK	00377673	01/13/2022	10.00	DANIEL DAWES
01	CHK	00377674	01/13/2022	147.83	DANIEL GUY
01	CHK	00377675	01/13/2022	1,093.00	DM RECYCLING CO INC
01	CHK	00377676	01/13/2022	290.00	EUGENE BILL
01	CHK	00377677	01/13/2022	487.03	GENES TOWING CORP
01	CHK	00377678	01/13/2022	1,991.44	GILCHRIST CHEVROLET
01	CHK	00377679	01/13/2022	110.00	GUNDIES AUTO WRECKING
01	CHK	00377680	01/13/2022	54.99	HARBOR FREIGHT TOOLS
01	CHK	00377681	01/13/2022	7,620.10	HAROLD LEMAY ENTERPRISES
01	CHK	00377682	01/13/2022	594.50	HOME DEPOT CREDIT SERVICES
01	CHK	00377683	01/13/2022	808.75	IAM & AW
01	CHK	00377684	01/13/2022	220.00	INTERNAL REVENUE SERVICE
01	CHK	00377685	01/13/2022	147.83	JACOB UMEMOTO
01	CHK	00377686	01/13/2022	38.49	JAMES SAILER
01	CHK	00377687	01/13/2022	23.00	JANESSA ROSE
01	CHK	00377688	01/13/2022	200.18	JESSICA OMEARA
01	CHK	00377689	01/13/2022	3,230.80	JOHNSON CONTROLS
01	CHK	00377690	01/13/2022	98.00	KATHRYN WEBER
01	CHK	00377691	01/13/2022	196.23	LAWSON PRODUCTS INC
01	CHK	00377692	01/13/2022	128.00	KENT KEEL
01	CHK	00377693	01/13/2022	27,993.60	LAKEWOOD WATER DISTRICT
01	CHK	00377694	01/13/2022	163.00	LEMAY MOBILE SHREDDING
01	CHK	00377695	01/13/2022	13,255.30	MACHINISTS HEALTH &
01	CHK	00377696	01/13/2022	982.15	MICHAEL G MALAIER
01	CHK	00377697	01/13/2022	499.20	ANOKA COUNTY HUMAN SERVICES
01	CHK	00377698	01/13/2022	7,998.13	NELSON TRUCK
01	CHK	00377699	01/13/2022	136.40	NH DEPT OF H & HS
01	CHK	00377700	01/13/2022	1,744.60	NORTHWEST IAM BENEFIT TRUST
01	CHK	00377701	01/13/2022	435.21	NYS CHILD SUPPORT PROCESSING
01	CHK	00377702	01/13/2022	462.14	PENINSULA LIGHT
01	CHK	00377703	01/13/2022	166.94	PTBA PETTY CASH
01	CHK	00377704	01/13/2022	380.36	PURCELL TIRE & RUBBER COMPANY
01	CHK	00377705	01/13/2022	1,151.31	QUADIENT LEASING USA INC
01	CHK	00377706	01/13/2022	80.50	REGINALD JOHNSON
01	CHK	00377707	01/13/2022	1,766.00	SCHINDLER ELEVATOR CORPORATION
01	CHK	00377708	01/13/2022	500.00	SOURCE PANEL
01	CHK	00377709	01/13/2022	215.06	SUNBELT RENTALS
01	CHK	00377710	01/13/2022	293.35	TX CHILD SUPPORT SDU
01	CHK	00377711	01/13/2022	1,362.56	UNITED SITE SERVICES (Everson)
01	CHK	00377712	01/13/2022	3,173.33	UNITED WAY OF PIERCE COUNTY
01	CHK	00377713	01/13/2022	65.67	WALTER E NELSON CO.
01	CHK	00377714	01/13/2022	147.83	WARD RODGERS
01	CHK	00377715	01/13/2022	11,828.80	WESCO AUTOBODY SUPPLY
01	CHK	00377716	01/13/2022	1,525.00	WHOLESALE IMPRINTS & PROMOTION
01	CHK	00377717	01/13/2022	6,263.61	WRAPJAX, LLC.
01	CHK	00377718	01/20/2022	1,901.13	ZEP MANUFACTURING COMPANY
01	CHK	00377719	01/20/2022	1,101.60	ALL STARZ STAFFING AND CONSULT
01	CHK	00377720	01/20/2022	217.94	AT&T
01	CHK	00377721	01/20/2022	150.16	AUTOZONE
01	CHK	00377722	01/20/2022	79.36	CENTURY LINK
01	CHK	00377723	01/20/2022	618.18	CENTURY LINK
01	CHK	00377724	01/20/2022	7,713.66	CENTURY LINK
01	CHK	00377725	01/20/2022	54.90	CHERYL BOONE
01	CHK	00377726	01/20/2022	23,870.25	CITY OF FEDERAL WAY
01	CHK	00377727	01/20/2022	44,518.42	CITY OF LAKEWOOD
01	CHK	00377728	01/20/2022	8,190.83	CITY TREASURER - TPU
01	CHK	00377729	01/20/2022	8,835.76	CITY TREASURER - TPU
01	CHK	00377730	01/20/2022	99.07	DISH
01	CHK	00377731	01/20/2022	498.69	FERRELLGAS
01	CHK	00377732	01/20/2022	1,909.38	FLEET MOBILE LUBE-WASH INC
01	CHK	00377733	01/20/2022	1,072.46	GENES TOWING CORP
01	CHK	00377734	01/20/2022	81.05	GILCHRIST CHEVROLET
01	CHK	00377735	01/20/2022	623.40	HAUGEN GRAPHICS
01	CHK	00377736	01/20/2022	3,672.90	JOHNSON CONTROLS
01	CHK	00377737	01/20/2022	44,254.14	LAKEVIEW LIGHT & POWER CO
01	CHK	00377738	01/20/2022	241.89	LAKEWOOD WATER DISTRICT
01	CHK	00377739	01/20/2022	3,158.22	LEVEL 3 (CENTURY LINK)
01	CHK	00377740	01/20/2022	105.77	OFFICE DEPOT CORP

01	CHK	00377741	01/20/2022	697.62	PACIFIC TORQUE
01	CHK	00377742	01/20/2022	501.02	PARKLAND LIGHT & WATER CO
01	CHK	00377743	01/20/2022	500.00	PIERCE COUNTY BUDGET & FINANCE
01	CHK	00377744	01/20/2022	125.00	LEPS-PSS PLLC
01	CHK	00377745	01/20/2022	17,424.30	PUGET SOUND ENERGY
01	CHK	00377746	01/20/2022	1,222.22	PURCELL TIRE & RUBBER COMPANY
01	CHK	00377747	01/20/2022	52.94	ROSEN SUPPLY
01	CHK	00377748	01/20/2022	384.00	SCHINDLER ELEVATOR CORPORATION
01	CHK	00377749	01/20/2022	4,810.15	SNIDER ENERGY
01	CHK	00377750	01/20/2022	32,966.51	SM STEMPEL ARCHITECTS PLLC
01	CHK	00377751	01/20/2022	192.00	TACOMA ARTS LIVE
01	CHK	00377752	01/20/2022	478.47	TACOMA DAILY INDEX
01	CHK	00377753	01/20/2022	5,000.00	SIJ HOLDINGS LLC
01	CHK	00377754	01/20/2022	1,065.00	U S POSTAL SVC (PRMT RENEW)
01	CHK	00377755	01/20/2022	43,259.84	VOYAGER FLEET SYSTEMS INC
01	CHK	00377756	01/20/2022	1,590.88	WA ST DEPT OF REVENUE
01	CHK	00377757	01/27/2022	9,521.29	ALL PRO BUILDING MAINTENANCE
01	CHK	00377758	01/27/2022	881.28	ALL STARZ STAFFING AND CONSULT
01	CHK	00377759	01/27/2022	333.33	AMPLIFIED WIRELESS SOLUTIONS I
01	CHK	00377760	01/27/2022	9,923.76	AT&T
01	CHK	00377761	01/27/2022	10,285.13	AT&T
01	CHK	00377762	01/27/2022	10,383.19	AT&T
01	CHK	00377763	01/27/2022	46,363.98	ATU LOCAL 758 CORP
01	CHK	00377764	01/27/2022	1,224.22	AUTOZONE
01	CHK	00377765	01/27/2022	1,474.49	BRAVO ENVIRONMENTAL NW INC
01	CHK	00377766	01/27/2022	911.60	CHAPTER 13 TRUSTEE
01	CHK	00377767	01/27/2022	5,255.32	CITY TREASURER - TPU
01	CHK	00377768	01/27/2022	6,491.91	COMCAST
01	CHK	00377769	01/27/2022	4,756.32	CWA INC
01	CHK	00377770	01/27/2022	10.14	FEDERAL EXPRESS CORP
01	CHK	00377771	01/27/2022	330.30	FITZ TOWING LLC
01	CHK	00377772	01/27/2022	5,961.86	GENES TOWING CORP
01	CHK	00377773	01/27/2022	3,558.00	HERMANSON COMPANY LLP
01	CHK	00377774	01/27/2022	220.00	INTERNAL REVENUE SERVICE
01	CHK	00377775	01/27/2022	128.00	KENT KEEL
01	CHK	00377776	01/27/2022	20.00	KIEL NA LLC
01	CHK	00377777	01/27/2022	3,771.30	KING COUNTY FINANCE
01	CHK	00377778	01/27/2022	1,680.76	LOWE'S COMPANIES INC
01	CHK	00377779	01/27/2022	1,597.85	MICHAEL G MALAIER
01	CHK	00377780	01/27/2022	499.20	ANOKA COUNTY HUMAN SERVICES
01	CHK	00377781	01/27/2022	5,562.00	MULTICARE HEALTH SYSTEM
01	CHK	00377782	01/27/2022	136.40	NH DEPT OF H & HS
01	CHK	00377783	01/27/2022	435.21	NYS CHILD SUPPORT PROCESSING
01	CHK	00377784	01/27/2022	73.33	OFFICE DEPOT CORP
01	CHK	00377785	01/27/2022	429.04	PENINSULA LIGHT
01	CHK	00377786	01/27/2022	47,902.03	PIERCE COUNTY BUDGET & FINANCE
01	CHK	00377787	01/27/2022	404.11	PUGET SOUND ENERGY
01	CHK	00377788	01/27/2022	148.48	SAKHORN VANN
01	CHK	00377789	01/27/2022	5,800.00	SOURCE PANEL
01	CHK	00377790	01/27/2022	11,917.19	SM STEMPEL ARCHITECTS PLLC
01	CHK	00377791	01/27/2022	1,200.00	SWARNER COMMUNICATIONS
01	CHK	00377792	01/27/2022	293.35	TX CHILD SUPPORT SDU
01	CHK	00377793	01/27/2022	993.33	UNITED WAY OF PIERCE COUNTY
01	CHK	00377794	01/27/2022	790.32	VERIZON WIRELESS
01	CHK	00377795	01/27/2022	1,016.11	VERIZON WIRELESS
01	CHK	00377796	01/27/2022	596.49	VERIZON WIRELESS
01	CHK	00377797	01/27/2022	566.12	VERIZON WIRELESS
01	CHK	00377798	01/27/2022	576.12	VERIZON WIRELESS
01	CHK	00377799	01/27/2022	607.23	VERIZON WIRELESS
01	CHK	00377800	01/27/2022	637.23	VERIZON WIRELESS
01	CHK	00377801	01/27/2022	651.12	VERIZON WIRELESS
01	CHK	00377802	01/27/2022	591.12	VERIZON WIRELESS
01	CHK	00377803	01/27/2022	576.12	VERIZON WIRELESS
01	CHK	00377804	01/27/2022	570.43	VERIZON WIRELESS
01	CHK	00377805	01/27/2022	7,523.38	VERIZON WIRELESS
01	CHK	00377806	01/27/2022	2,187.09	VERIZON WIRELESS
01	CHK	00377807	01/27/2022	785.20	WA ST DEPT OF L&I - ELEVATOR
01	CHK	00377808	01/27/2022	83.82	WURTH USA INC
01	EFT	00009496	01/06/2022	2,182,668.42	ABSHER CONSTRUCTION COMPANY
01	EFT	00009497	01/06/2022	26,527.00	ACI CUSTODIAL INC
01	EFT	00009498	01/06/2022	10,100.00	ANGI ENERGY SYSTEMS
01	EFT	00009499	01/06/2022	76,786.42	ASSOCIATED PETROLEUM
01	EFT	00009500	01/06/2022	10,712.84	ATWORK! COMMERCIAL ENTERPRISES
01	EFT	00009501	01/06/2022	636.69	BATTERY SYSTEMS

01	EFT	00009502	01/06/2022	11,278.00	BROWN & BROWN OF WA
01	EFT	00009503	01/06/2022	19,027.50	BUREAU VERITAS TECHNICAL ASSES
01	EFT	00009504	01/06/2022	478.77	CINTAS FIRE PROTECTION
01	EFT	00009505	01/06/2022	1,300.00	COACHING SYSTEMS, LLC
01	EFT	00009506	01/06/2022	3,825.00	CONFLICT MANAGEMENT STRATEGIES
01	EFT	00009507	01/06/2022	11,647.31	CUMMINS INC
01	EFT	00009508	01/06/2022	1,089.00	CUSTOM EDGE, INC.
01	EFT	00009509	01/06/2022	250.00	CYBERSOURCE CORP.
01	EFT	00009510	01/06/2022	142.22	DAVE DAVIS
01	EFT	00009511	01/06/2022	69,332.65	DELL USA LP
01	EFT	00009512	01/06/2022	9,767.93	DIAMOND PARKING SERVICES LLC
01	EFT	00009513	01/06/2022	676.74	FINISHMASTER, INC
01	EFT	00009514	01/06/2022	450.52	FOOTPRINT PROMOTIONS INC.
01	EFT	00009515	01/06/2022	3,033.41	FREIGHTLINER NORTHWEST PACIFIC
01	EFT	00009516	01/06/2022	2,218.38	GTT COMMUNICATIONS
01	EFT	00009517	01/06/2022	5,979.01	GENFARE
01	EFT	00009518	01/06/2022	9,696.38	GILLIG LLC
01	EFT	00009519	01/06/2022	30.00	GLEN JOHNSON
01	EFT	00009520	01/06/2022	5,750.00	GORDON THOMAS HONEYWELL
01	EFT	00009521	01/06/2022	450.10	GRAINGER
01	EFT	00009522	01/06/2022	1,819.41	GRAYBAR ELECTRIC
01	EFT	00009523	01/06/2022	16,518.51	LIBERTY MUTUAL GROUP INC
01	EFT	00009524	01/06/2022	448.75	HERITAGE-CRYSTAL CLEAN LLC
01	EFT	00009525	01/06/2022	13,866.60	HUBSPOT, INC.
01	EFT	00009526	01/06/2022	133,969.85	HUITT-ZOLLARS INC.
01	EFT	00009527	01/06/2022	2,550.40	IWG TOWERS ASSETS I LLC
01	EFT	00009528	01/06/2022	994.00	INTERCITY TRANSIT
01	EFT	00009529	01/06/2022	15,299.14	JENCO DEVELOPMENT
01	EFT	00009530	01/06/2022	333.75	LARSCO INC
01	EFT	00009531	01/06/2022	224.40	MALLORY SAFETY & SUPPLY LLC
01	EFT	00009532	01/06/2022	429.82	MCGUIRE BEARING CO
01	EFT	00009533	01/06/2022	105.67	MOOD MEDIA
01	EFT	00009534	01/06/2022	200.00	MUNICODE
01	EFT	00009535	01/06/2022	1,275.00	NAVIA BENEFIT SOLUTIONS
01	EFT	00009536	01/06/2022	1,978.20	NORTHWEST PLASTICS, INC
01	EFT	00009537	01/06/2022	14,032.96	PACIFIC POWER PRODUCTS
01	EFT	00009538	01/06/2022	14,918.75	PERFICIENT INC
01	EFT	00009539	01/06/2022	3,843.00	STEVAN GORCESTER
01	EFT	00009540	01/06/2022	3,848.76	PRINT NW
01	EFT	00009541	01/06/2022	762.53	QUALITY PRESS
01	EFT	00009542	01/06/2022	36,766.40	S & A SYSTEMS INC
01	EFT	00009543	01/06/2022	100,320.00	SELECTRON TECHNOLOGIES INC.
01	EFT	00009544	01/06/2022	2,880.00	SOCIAL PINPOINT INC
01	EFT	00009545	01/06/2022	2,621.13	SOUND TRANSIT
01	EFT	00009546	01/06/2022	11,803.90	SOUTH TACOMA GLASS
01	EFT	00009547	01/06/2022	23,203.73	SPORTWORKS NORTHWEST INC
01	EFT	00009548	01/06/2022	1,695.13	STANDARD PARTS CORP
01	EFT	00009549	01/06/2022	470.98	STELLAR INDUSTRIAL
01	EFT	00009550	01/06/2022	47.04	STERICYCLE
01	EFT	00009551	01/06/2022	4,714.00	SUMMIT LAW GROUP PLLC
01	EFT	00009552	01/06/2022	90.00	SUPERION LLC
01	EFT	00009553	01/06/2022	3,375.90	TACOMA DODGE CHRYSLER JEEP
01	EFT	00009554	01/06/2022	1,359.06	TACOMA SCREW
01	EFT	00009555	01/06/2022	11,098.03	THE AFTERMARKET PARTS CO LLC
01	EFT	00009556	01/06/2022	147.83	TIMOTHY BAKER
01	EFT	00009557	01/06/2022	486.92	TITUS WILL FORD INC
01	EFT	00009558	01/06/2022	73,356.00	TRAPEZE SOFTWARE GROUP
01	EFT	00009559	01/06/2022	721.49	UNIFIRST CORPORATION
01	EFT	00009561	01/06/2022	323.75	VEHICLE MAINTENANCE PROGRAM
01	EFT	00009562	01/06/2022	3,979,885.00	WA ST TRANSIT INSURANCE POOL
01	EFT	00009563	01/06/2022	152.74	WAXIE SANITARY SUPPLY
01	EFT	00009564	01/06/2022	3,752.62	WESTERN PETERBILT
01	EFT	00009565	01/06/2022	37.47	WILLIAMS OIL FILTER
01	EFT	00009566	01/13/2022	485.63	ABSHER CONSTRUCTION COMPANY
01	EFT	00009567	01/13/2022	1,010.85	ADVANCED TRAFFIC PRODUCTS INC
01	EFT	00009568	01/13/2022	91.50	AIRGAS-NOR PAC INC
01	EFT	00009569	01/13/2022	1,574.30	ALLSTREAM
01	EFT	00009570	01/13/2022	6,365.50	AMAZON.COM CORPORATE CREDIT
01	EFT	00009571	01/13/2022	456.64	AMB TOOLS & EQUIPMENT
01	EFT	00009572	01/13/2022	27,392.97	ASSOCIATED PETROLEUM
01	EFT	00009573	01/13/2022	16.00	BAMBI HANNEKEN
01	EFT	00009574	01/13/2022	9,021.22	BATTERY SYSTEMS
01	EFT	00009575	01/13/2022	59,346.11	BRIDGESTONE AMERICA
01	EFT	00009576	01/13/2022	405,695.11	CLEVER DEVICES

01	EFT	00009577	01/13/2022	733.37	COMMERCIAL BRAKE & CLUTCH
01	EFT	00009578	01/13/2022	4,031.25	COMMONSTREET CONSULTING LLC
01	EFT	00009579	01/13/2022	7,775.09	CUMMINS INC
01	EFT	00009580	01/13/2022	63,005.65	DCS TECHNOLOGIES, INC.
01	EFT	00009581	01/13/2022	4,662.00	DRUG FREE BUSINESS
01	EFT	00009582	01/13/2022	15.43	FEDERAL EXPRESS CORP
01	EFT	00009583	01/13/2022	111.13	FINISHMASTER, INC
01	EFT	00009584	01/13/2022	145.79	FREIGHTLINER NORTHWEST PACIFIC
01	EFT	00009585	01/13/2022	25,549.41	GILLIG LLC
01	EFT	00009586	01/13/2022	2,554.23	GRAINGER
01	EFT	00009587	01/13/2022	50,216.61	GREAT FLOORS COMMERCIAL SALES
01	EFT	00009588	01/13/2022	375.81	HERITAGE-CRYSTAL CLEAN LLC
01	EFT	00009589	01/13/2022	2,770.00	JAJ ENTERPRISES, LLC
01	EFT	00009590	01/13/2022	42.01	KAMAN INDUSTRIAL TECHNOLOGIES
01	EFT	00009591	01/13/2022	24,678.62	KPFF CONSULTING ENGINEERS
01	EFT	00009592	01/13/2022	2,450.81	LUMINATOR MASS TRANSIT LLC
01	EFT	00009593	01/13/2022	4,910.00	MAYES TESTING ENGINEERS INC
01	EFT	00009594	01/13/2022	94,929.52	MEDSTAR CABULANCE INC
01	EFT	00009595	01/13/2022	6,078.62	MINUTEMAN PRESS
01	EFT	00009596	01/13/2022	747.15	MOHAWK MFG & SUPPLY
01	EFT	00009597	01/13/2022	152.46	MUNCIE RECLAMATION & SUPPLY CO
01	EFT	00009598	01/13/2022	28,000.00	MYPAD3D INC
01	EFT	00009599	01/13/2022	1,915.85	NEOPART TRANSIT LLC
01	EFT	00009600	01/13/2022	5,573.50	NORTHWEST LIFT & EQUIPMENT
01	EFT	00009601	01/13/2022	11,414.79	OPEN SQUARE
01	EFT	00009602	01/13/2022	1,299.78	PACIFIC POWER PRODUCTS
01	EFT	00009603	01/13/2022	124.46	PACIFIC WELDING SUPPLY INC
01	EFT	00009604	01/13/2022	18,440.87	PACIFICA LAW GROUP
01	EFT	00009605	01/13/2022	142.06	PLATT ELECTRIC SUPPLY
01	EFT	00009606	01/13/2022	173.20	QUALITY PRESS
01	EFT	00009607	01/13/2022	327.41	R E AUTO ELECTRIC
01	EFT	00009608	01/13/2022	283.50	RED WING SHOE STORE
01	EFT	00009609	01/13/2022	643.75	SAMBA HOLDINGS INC
01	EFT	00009610	01/13/2022	642.19	SCHETKY NORTHWEST SALES INC
01	EFT	00009611	01/13/2022	220.22	SEATTLE AUTOMOTIVE DIST.
01	EFT	00009612	01/13/2022	40,653.50	SOUND TRANSIT
01	EFT	00009613	01/13/2022	217,920.02	SOUND TRANSIT
01	EFT	00009614	01/13/2022	250.00	MARK W MEROD
01	EFT	00009615	01/13/2022	1,738.39	SOUTH TACOMA GLASS
01	EFT	00009616	01/13/2022	119.21	STANDARD PARTS CORP
01	EFT	00009617	01/13/2022	1,150.33	STAPLES
01	EFT	00009618	01/13/2022	2.79	STELLAR INDUSTRIAL
01	EFT	00009619	01/13/2022	6,144.85	TACOMA DODGE CHRYSLER JEEP
01	EFT	00009620	01/13/2022	799.95	TACOMA SCREW
01	EFT	00009621	01/13/2022	6,935.78	THE AFTERMARKET PARTS CO LLC
01	EFT	00009622	01/13/2022	31,931.00	JEANNETTE TWITTY
01	EFT	00009623	01/13/2022	674.19	UNIFIRST CORPORATION
01	EFT	00009624	01/13/2022	78,128.81	UNITED ENERGY TRADING LLC
01	EFT	00009625	01/13/2022	828.65	VEHICLE INSPECTION SYSTEMS
01	EFT	00009626	01/13/2022	1,026.65	VEHICLE MAINTENANCE PROGRAM
01	EFT	00009627	01/13/2022	78.50	WAXIE SANITARY SUPPLY
01	EFT	00009628	01/13/2022	20,726.43	WESTERN PETERBILT
01	EFT	00009629	01/13/2022	639.85	WILLIAMS OIL FILTER
01	EFT	00009630	01/13/2022	12,426.89	WOOD HARBINGER INC
01	EFT	00009631	01/13/2022	488,079.56	WSP USA, INC.
01	EFT	00009632	01/14/2022	83,969.88	GREAT WEST RETIREMENT
01	EFT	00009633	01/14/2022	232,605.46	ICMA RETIREMENT
01	EFT	00009634	01/14/2022	14,089.98	NAVIA BENEFIT SOLUTIONS
01	EFT	00009635	01/14/2022	9,824.92	TACOMA EMPLOYEES RETIREMENT SY
01	EFT	00009636	01/14/2022	5,542.06	WA ST CHILD SUPPORT REGISTRY
01	EFT	00009637	01/20/2022	2,600.00	A CUSTOMER'S POINT OF VIEW
01	EFT	00009638	01/20/2022	4,844.87	AARON'S INDUSTRIAL
01	EFT	00009639	01/20/2022	892,045.42	ABSHER CONSTRUCTION COMPANY
01	EFT	00009640	01/20/2022	486.53	ALLSTREAM
01	EFT	00009641	01/20/2022	60,744.29	ASSOCIATED PETROLEUM
01	EFT	00009642	01/20/2022	271.71	BATTERY SYSTEMS
01	EFT	00009643	01/20/2022	439.63	ATLAS SUPPLY INC
01	EFT	00009644	01/20/2022	54,235.53	BRIDGESTONE AMERICA
01	EFT	00009645	01/20/2022	19,917.50	BUREAU VERITAS TECHNICAL ASSES
01	EFT	00009646	01/20/2022	19,266.50	CDW GOVERNMENT INC
01	EFT	00009647	01/20/2022	42,079.65	CHEVRON PRODUCTS CO.
01	EFT	00009648	01/20/2022	184.80	COMMERCIAL BRAKE & CLUTCH
01	EFT	00009649	01/20/2022	6,211.28	CTS (CABLING & TECH SVCS)
01	EFT	00009650	01/20/2022	6,366.65	CUMMINS INC

01	EFT	00009651	01/20/2022	249.98	DRIVELINES NW INC
01	EFT	00009652	01/20/2022	147.05	FERGUSON
01	EFT	00009653	01/20/2022	2,056.37	FINISHMASTER, INC
01	EFT	00009654	01/20/2022	5,188.94	FREIGHTLINER NORTHWEST PACIFIC
01	EFT	00009655	01/20/2022	5,043.19	GALLS LLC
01	EFT	00009656	01/20/2022	1,133.53	GENFARE
01	EFT	00009657	01/20/2022	26,980.70	GILLIG LLC
01	EFT	00009658	01/20/2022	3,364.39	GRAINGER
01	EFT	00009659	01/20/2022	858.72	HERITAGE-CRYSTAL CLEAN LLC
01	EFT	00009660	01/20/2022	2,095.17	HOLMES DISTRIBUTING
01	EFT	00009661	01/20/2022	1,817.37	INTELLICORP RECORDS INC
01	EFT	00009662	01/20/2022	5,397.51	K & L GATES
01	EFT	00009663	01/20/2022	525.55	WESTERN FLUID COMPONENTS
01	EFT	00009664	01/20/2022	640.00	KIDDER MATHEWS, INC.
01	EFT	00009665	01/20/2022	1,055.16	LARSCO INC
01	EFT	00009666	01/20/2022	127.60	MALLORY SAFETY & SUPPLY LLC
01	EFT	00009667	01/20/2022	1,545.07	MOHAWK MFG & SUPPLY
01	EFT	00009668	01/20/2022	1,800.23	MUNCIE RECLAMATION & SUPPLY CO
01	EFT	00009669	01/20/2022	9,845.00	NOREX, INC
01	EFT	00009670	01/20/2022	4,612.64	NORTHWEST CASCADE INC
01	EFT	00009671	01/20/2022	8,411.14	NORTHWEST PUMP & EQUIPMENT CO
01	EFT	00009672	01/20/2022	3,578.78	PACIFIC POWER PRODUCTS
01	EFT	00009673	01/20/2022	285,258.20	PC SPECIALISTS INC
01	EFT	00009674	01/20/2022	880.38	R E AUTO ELECTRIC
01	EFT	00009675	01/20/2022	1,348.13	RED WING SHOE STORE
01	EFT	00009676	01/20/2022	352.08	ROBBLEES TOTAL SECURITY INC
01	EFT	00009677	01/20/2022	770.74	SCHETKY NORTHWEST SALES INC
01	EFT	00009678	01/20/2022	989.66	SEATTLE AUTOMOTIVE DIST.
01	EFT	00009679	01/20/2022	649.00	SITECRAFTING INC.
01	EFT	00009680	01/20/2022	241.65	SOUTH TACOMA GLASS
01	EFT	00009681	01/20/2022	320.18	STANDARD PARTS CORP
01	EFT	00009682	01/20/2022	1,331.51	STAPLES
01	EFT	00009683	01/20/2022	781.90	STELLAR INDUSTRIAL
01	EFT	00009684	01/20/2022	793.30	TACOMA SCREW
01	EFT	00009685	01/20/2022	7,739.89	TECHNICAL SECURITY INTEGRATION
01	EFT	00009686	01/20/2022	765.94	TENNANT
01	EFT	00009688	01/20/2022	21,034.82	THE AFTERMARKET PARTS CO LLC
01	EFT	00009689	01/20/2022	748.63	TITUS WILL FORD INC
01	EFT	00009690	01/20/2022	247.68	TITUS-WILL TOYOTA
01	EFT	00009691	01/20/2022	17,912.06	UNIFIRST CORPORATION
01	EFT	00009692	01/20/2022	23,686.24	WA ST TRANSIT INSURANCE POOL
01	EFT	00009693	01/20/2022	449.85	WAXIE SANITARY SUPPLY
01	EFT	00009694	01/20/2022	2,528.50	WESTERN PETERBILT
01	EFT	00009695	01/21/2022	95,354.14	US BANK CORPORATE PAYMENT SYST
01	EFT	00009696	01/21/2022	51,496.70	WA ST DEPT OF REVENUE
01	EFT	00009697	01/25/2022	165.50	QUADIENT FINANCE USA INC
01	EFT	00009698	01/27/2022	3,137.50	A & E IMAGING
01	EFT	00009699	01/27/2022	116,194.17	ASSOCIATED PETROLEUM
01	EFT	00009700	01/27/2022	15,840.00	AXON ENTERPRISES INC
01	EFT	00009701	01/27/2022	3,392.65	BATTERY SYSTEMS
01	EFT	00009702	01/27/2022	2,596.92	BRAVO ENVIRONMENTAL NW INC
01	EFT	00009703	01/27/2022	50,000.00	BUXTON COMPANY
01	EFT	00009704	01/27/2022	16,758.26	CTS (CABLING & TECH SVCS)
01	EFT	00009705	01/27/2022	48,516.75	CUMMINS INC
01	EFT	00009706	01/27/2022	44.00	DYNAMIC LANGUAGE
01	EFT	00009707	01/27/2022	514,835.29	FIRST TRANSIT
01	EFT	00009708	01/27/2022	16,403.78	GILLIG LLC
01	EFT	00009709	01/27/2022	850.80	GRAINGER
01	EFT	00009710	01/27/2022	147.83	GUNNAR SUND
01	EFT	00009711	01/27/2022	4,388.35	HOPTHRU INC
01	EFT	00009712	01/27/2022	994.00	INTERCITY TRANSIT
01	EFT	00009713	01/27/2022	128.00	JASON M WHALEN
01	EFT	00009714	01/27/2022	25.00	JESSYE SCHWABE
01	EFT	00009715	01/27/2022	256.00	JOHN G PALMER
01	EFT	00009716	01/27/2022	147.83	JOE RIGGINS
01	EFT	00009717	01/27/2022	2,414.26	WESTERN FLUID COMPONENTS
01	EFT	00009718	01/27/2022	128.00	KIMBERLY M ROSCOE
01	EFT	00009719	01/27/2022	67,271.68	KPFF CONSULTING ENGINEERS
01	EFT	00009720	01/27/2022	128.00	KRISTINA WALKER
01	EFT	00009721	01/27/2022	33.86	MALLORY SAFETY & SUPPLY LLC
01	EFT	00009722	01/27/2022	130.08	MCGUIRE BEARING CO
01	EFT	00009723	01/27/2022	5,102.89	MEDSTAR CABULANCE INC
01	EFT	00009724	01/27/2022	1,129.58	MOHAWK MFG & SUPPLY
01	EFT	00009725	01/27/2022	79.20	MUNCIE RECLAMATION & SUPPLY CO

01	EFT	00009726	01/27/2022	84.58	OUTFITTER SATELLITE INC
01	EFT	00009727	01/27/2022	3,342.83	PACIFIC POWER PRODUCTS
01	EFT	00009728	01/27/2022	304.60	PRINT NW
01	EFT	00009729	01/27/2022	3,768.38	S & A SYSTEMS INC
01	EFT	00009730	01/27/2022	39.97	SEATTLE AUTOMOTIVE DIST.
01	EFT	00009731	01/27/2022	4,429.62	SHI INTERNATIONAL CORP
01	EFT	00009732	01/27/2022	194,929.05	SOUND TRANSIT
01	EFT	00009733	01/27/2022	2,638.73	SOUND TRANSIT
01	EFT	00009734	01/27/2022	13,572.50	SOUTH SOUND 911
01	EFT	00009735	01/27/2022	2,004.00	SUMMIT LAW GROUP PLLC
01	EFT	00009736	01/27/2022	4,993.30	TACOMA COMMUNITY COLLEGE
01	EFT	00009737	01/27/2022	955.64	TACOMA DODGE CHRYSLER JEEP
01	EFT	00009738	01/27/2022	137.69	TACOMA SCREW
01	EFT	00009739	01/27/2022	6,392.28	TECHNICAL SECURITY INTEGRATION
01	EFT	00009740	01/27/2022	321.23	TESSCO TECHNOLOGIES INC
01	EFT	00009741	01/27/2022	6,059.66	THE AFTERMARKET PARTS CO LLC
01	EFT	00009742	01/27/2022	236.19	UNIFIRST CORPORATION
01	EFT	00009743	01/27/2022	506.50	WESTERN PETERBILT
01	EFT	00009744	01/27/2022	11,616.00	ZONAR SYSTEMS INC
01	EFT	00009745	01/28/2022	1,182,926.49	AWC EMPLOYEE BENEFIT TRUST
01	EFT	00009746	01/28/2022	90,873.81	GREAT WEST RETIREMENT
01	EFT	00009747	01/28/2022	270,390.37	ICMA RETIREMENT
01	EFT	00009748	01/28/2022	16,730.24	NAVIA BENEFIT SOLUTIONS
01	EFT	00009749	01/28/2022	9,767.17	TACOMA EMPLOYEES RETIREMENT SY
01	EFT	00009750	01/28/2022	5,948.56	WA ST CHILD SUPPORT REGISTRY
Total Payments				\$14,472,688.28	

**PIERCE TRANSIT
BOARD OF COMMISSIONERS
REGULAR MEETING MINUTES**

January 10, 2022

CALL TO ORDER

Chair Campbell called the regular board meeting to order at 4:02 p.m.

ROLL CALL

Commissioners present:

Marty Campbell, Chair of the Board, Pierce County Councilmember
Kent Keel, City of University Councilmember (*representing University Place and Fircrest*)
Ryan Mello, Pierce County Councilmember
John Palmer, Deputy Mayor for City of Puyallup (*representing Puyallup and Edgewood*)
Kim Roscoe, Mayor of Fife (*representing Fife/Milton/Pacific/Auburn/Gig Harbor
Ruston/Steilacoom*)
Kristina Walker, Vice Chair of the Board, City of Tacoma Councilmember
Jason Whalen, City of Lakewood Mayor
Victoria Woodards, Mayor of the City of Tacoma

Staff present:

Mike Griffus, Chief Executive Officer
Deanne Jacobson, Clerk of the Board
Brittany Carbullido, Assistant to the CEO/Deputy Clerk of the Board
Aaron Millstein, General Counsel from K&L Gates

OPENING REMARKS AND HOUSEKEEPING ITEMS

Chair Campbell welcomed board members, staff, and citizens to the virtual meeting and provided attendees with instructions for meeting participation.

PUBLIC COMMENT

Chair Campbell provided participation instructions to the public and opened public comment.

Clerk Jacobson announced that no written comments were received for public comment today.

There were no public comments provided or received and public comment was closed.

CONSENT AGENDA

(Items listed below were distributed to Commissioners in advance for reading and study and are enacted with one motion. Item(s) may be moved to the Action Agenda at the request of a Commissioner.)

Commissioners Roscoe and Palmer **moved** and seconded to approve the consent agenda as presented.

Motion **carried**, 6-0.

1. Approval of Vouchers, December 1, 2021 – December 31, 2021
Operating Fund #10
Self-Insurance Fund #40
Capital Fund #90
Payment Nos. 377370 through 377601
Wire Nos. 9178 through 9495
No Advance Travel Checks
Total \$12,816,253.29
2. Approval of Minutes: December 13, 2021, regular board meeting.
3. FS 2022-001, Authorized the Chief Executive Officer to increase the contract authority amount with Gene's Towing, Inc., Contract PT-32-16, in the amount of \$65,000 for a revised contract spending authority of \$442,706.22 through September 2022.

ACTION AGENDA

1. FS 2022-002, Electing a Primary and Alternate Representative to the Puget Sound Regional Council (PSRC) Transportation Policy Board for Calendar Year 2022

Chair Campbell gave an overview of the meeting schedule for the PSRC Transportation Policy Board and reviewed the 2021 representatives for historical background.

Commissioners Walker and Mello **moved** and seconded to approve Resolution No. 2022-001, electing Commissioner Campbell to serve as the primary transit representative and Commissioner Palmer to serve as the alternate transit representative for the Puget Sound Regional Council Transportation Policy Board for calendar year 2022.

Motion **carried**, 7-0. (*Commissioner Keel arrived at 4:08 p.m.*)

2. FS 2022-003, Appointing Paul Buchanan, Jamie Witter, Brandi DeCoteau, and Benjamin Yoder to the Community Transportation Advisory Group (CTAG)

Community Development Administrator Nathan BeVelle gave an overview of CTAG's role at Pierce Transit and detailed the recruitment process for filling the vacancies. He gave a high-level overview of the candidates' background and fit with the CTAG.

Various commissioners expressed their thanks and appreciation to the members for participating in CTAG and applauded staff's efforts for seeking a diverse group of candidates.

Commissioners Walker and Roscoe **moved** and seconded to approve Resolution No. 2022-002, appointing Paul Buchanan and Jamie Witter each to a CTAG term beginning January

27, 2022 and ending January 23, 2025, and Brandi DeCoteau and Benjamin Yoder each to a CTAG term beginning April 28, 2022 and ending April 24, 2025.

Motion **carried**, 7-0.

STAFF UPDATES

1. Bus Rapid Transit Update

Executive Director of Planning and Community Development Ryan Wheaton provided a lengthy update on the project and reported on the challenges that have delayed the project and contributed to cost increases. He reported that the new estimated cost has increased from \$202 million to \$222 million. The cost increases were attributed to inflation, Covid, and the Traffic Impact Analysis (*Commissioner Woodards arrived*) rework required by the City of Tacoma, which is needed to achieve 60 percent design. He noted that revenue service is anticipated to begin Q4 2026.

Mr. Wheaton noted that the agency still needs to achieve 60 percent design completion (anticipated March 2023) in order to receive the \$75 million grant funds from the Federal Transportation Administration (FTA). The FTA has expressed concern about Pierce Transit's ability to complete the project.

Mr. Wheaton recommended returning in March/April 2022 with an official cost estimate update after a revised FTA risk assessment is completed.

A lengthy discussion ensued amongst commissioners and staff about the following:

- how to keep the project on track;
- the challenges that have delayed the project and increased costs;
- emphasis on all parties working in a collaborative effort;
- project delays and cost increases anticipated due to supply chain issues;
- solutions to closing the funding gap and mitigating impacts to schedule and project costs; and
- risk of jeopardizing FTA funding due to delays in the project and other challenges.

Commissioner Mello suggested it would be beneficial if the planning departments of the City of Tacoma and Pierce County allowed for BRT and rail projects to be permitted outright so that projects could be expedited and uncertainties could be mitigated.

Commissioner Woodards suggested that our congressional delegation should be updated on the current state of this project so that they hear it from Pierce Transit and not hearsay through other channels.

2. CEO'S Report

CEO Mike Griffus reported on the following items:

- Groundbreaking ceremony for the Tacoma Trax Construction Project will be held Jan. 20th from 10:00-11:00 a.m.

- Congratulated Commissioner Keel on his re-appointment to Chair of the Sound Transit Board.
- Congratulated Commissioner Whalen for his appointment/election to Mayor of Lakewood.
- Applauded employees for the good work they did during the snow event, noting few missed trips and few accidents occurred.
- Reported out on the impacts Covid 19 is having on personnel and service levels.
- Staff is monitoring the federal mandate that may be imposed. Pierce Transit has purchased 2700 rapid test kits in anticipation of the vaccine mandate going into effect.
- Thanked Executive Director of Finance Brett Freshwaters for his service to the agency and congratulated him on his retirement. Finalist interviews for his replacement will occur this week and there are five good candidates.
- Announced that January is National Human Trafficking Awareness Month and discussed Pierce Transit's support of the **Not Alone Campaign**.
- He introduced the agency's new Chief Operating Officer, Rafeh Haidar. He gave a brief overview of his background and experience in the transportation industry.

Mr. Haidar expressed his pleasure for joining Pierce Transit and for the opportunity to serve the Pierce County community.

INFORMATIONAL BOARD ITEMS

1. Chair's Report

- On behalf of the Board, Chair Campbell thanked Mr. Freshwaters for his service and dedication to public transportation and to Pierce Transit.

Mr. Freshwaters expressed his gratitude for the opportunity to work for Pierce Transit and spoke about the dedication of its employees.

- The Board will hold a study session meeting on Monday, February 14 from 3:00-4:00 p.m. to discuss a new policing model.

2. Sound Transit Update

Commissioner Keel reported on the current business of Sound Transit.

3. Puget Sound Regional Council Transportation Policy Board Update

Commissioner Mello reported on the business that will be discussed at the next PSRC Transportation Policy Board meeting.

4. Commissioners' Comments

None.

ADJOURNMENT

Commissioners Keel and Walker **moved** and seconded to adjourn the meeting at 5:07 p.m.

Motion **carried**, 8-0.

Deanne Jacobson
Clerk of the Board

Marty Campbell, Chair
Board of Commissioners

4th QUARTER 2021 Contracts Report

Report to Board of Commissioners
 Sole Source Over \$10,000 Approved by the CEO
 Contracts and Amendments - \$100,000 to \$200,000 Approved by the CEO

Sole Source Over \$10,000 Awarded from 10/1/21 through 12/31/21			
Name	Explanation	Amount	Eff. Date

Contracts and Amendments - \$100,000 to \$200,000 awarded from 10/1/21 through 12/31/21			
Name	Explanation	Amount	Eff. Date
Proterra Inc	Propulsion and HV Power Bus Warranties	\$121,224	10.12.21
Bravo Environmental NW	Scheduled and call out environmental services	\$140,000	12.26.21
Energy Systems Management/TRS Incorporated	Scheduled and call-out HVAC maintenance and repair services	\$150,000	12.15.21

Sole Source: A circumstance when the vendor is the sole provider of licensed or patented goods or services, or has specialized knowledge or skill needed for a project when there is limited time and vendors with the expertise.

TITLE: Ratification of Emergency Declaration and Related Public Works Contract No. 1377 to Northwest Cascade, Inc., to Perform Snow Removal at various Transit Centers

DIVISION: Maintenance

SUBMITTED BY: Adam Davis, Executive Director of Maintenance

ATTACHMENTS: Exhibit A, Declaration of Emergency

RELATION TO STRATEGIC PLAN: N/A

BUDGET INFORMATION

Is it Budgeted? Yes / No

Project Name or Number: N/A

Operating Budget 1653-64650

Capital Budget

FUNDING SOURCE:		EXPLANATION:
Local Amount	\$ 10,000	Ratification of Emergency Contract 1377 for snow removal at transit centers.
Grant/Other Amounts	\$	
Total Expenditure	\$ 10,000	

BACKGROUND:

December 26, 2021, Ryan Wheaton, Acting Chief Executive Officer, signed a declaration of emergency for procurement of public works, goods and services to enable response to the snow and ice event.

An emergency public works contract was issued to Northwest Cascade, Inc. for a not to exceed amount of \$10,000 for the purpose of providing labor and equipment to remove snow and ice at one or more of the Transit Centers, as directed by the Maintenance Fleet Manager.

STAFF RECOMMENDATION:

In accordance with Pierce Transit Code Section 3.13.080 – Emergency, the Board shall ratify emergency declarations and related contracts. Staff seeks ratification of this emergency declaration and Public Works Contract #1377 with Northwest Cascade, Inc. to perform snow and ice removal at Transit Centers as needed in an amount not to exceed \$10,000.

ALTERNATIVES:

There is no alternative. It was essential that the snow and ice be removed from the Transit Centers to provide a safe environment for the public and staff.

PROPOSED MOTION:

Move to: Ratify the Emergency Declaration authorized on December 26, 2021 and related emergency public works contract no. 1377 with Northwest Cascade, Inc., for the removal of snow and ice at transit centers during the inclement weather that occurred at the end of 2021 in an amount not to exceed \$10,000.

DECLARATION OF EMERGENCY FOR PROCUREMENT OF PUBLIC WORKS, GOODS AND SERVICES

Effective immediately, all procurements for goods and services directly related to the emergency situation as stated below are exempt from competitive solicitation requirements per the following statute and Procurement Policy:

RCW 39.04.28)

2.(b) If an emergency exists, the person or persons designated by the governing body of the municipality to act in the event of an emergency may declare an emergency situation exists, waive competitive bidding requirements, and award all necessary contracts on behalf of the municipality to address the emergency situation. If a contract is awarded without competitive bidding due to an emergency, a written finding of the existence of an emergency must be made by the governing body or its designee and duly entered of record no later than two weeks following the award of the contract.

In accordance with Pierce Transit Procurement Policy, as soon as practicable, a record of each emergency procurement shall be made and shall set forth the contractor's name, the amount and type of the contract, and listing of the item(s) procured under the contract. All emergency procurements shall be reported to the Board at the next subsequent meeting for ratification.

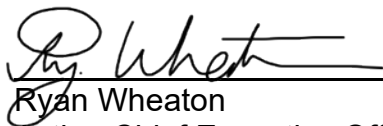
Description of emergency situation, operations and/or personnel affected and date of occurrence:

At approximately 9:46 AM on December 26, 2021, Code RED was activated per the WI RP. All Pierce Transit and Sound Transit was put on snow routing due to a heavy snow and ice event.

Contractor Name and Scope of Work:

Contracts and purchase orders will be issued as needed for snow and ice danger remediation and will be presented to the Board of Commissioners for ratification as soon as practicable.

Dated this 26th day of December 2021.

A handwritten signature in black ink, appearing to read "Ryan Wheaton", written over a horizontal line.

Ryan Wheaton
Acting Chief Executive Officer (in place of Mike Griffus)

TITLE: Ratify Emergency Vehicle Use Agreement No. 1389 Authorized by the Chief Executive Officer on January 24, 2022, Under Emergency Powers Granted by RCW 38.52 to Allow for Pierce County Human Services Department to Utilize 20 Vans to Transport Authorized Volunteer Staff to Homeless Encampments Between January 26-28, 2022, for Purposes of Conducting its Annual One-Night Count for Those Experiencing Homelessness

DIVISION: Service Delivery & Support

SUBMITTED BY: Rodney Chandler, Emergency Management Coordinator

RELATED ACTION:

Resolution No. 2020-010, Proclaiming an Emergency Due to the Public Health Risks Caused by the Outbreak of COVID-19 Pursuant to RCW 38.52; Ratifying the Emergency Declarations and Related Actions Authorized by the CEO; Waiving Certain Procurement Requirements; Ratifying Temporary Administrative Leave Policies and Procurement Contracts Relating to the Emergency; and Authorizing the CEO to Utilize Emergency Powers Granted to Municipal Corporations Pursuant to RCW 38.52.

ATTACHMENTS: Exhibit A, Executed Vehicle Use Agreement

RELATION TO STRATEGIC PLAN: Customer

BUDGET INFORMATION: N/A

BACKGROUND:

On January 6, 2022, Pierce Transit's Emergency Management Coordinator received an emergency request from Pierce County Human Services Department to utilize vans to transport volunteer staff to conduct its annual one-night count for those experiencing homelessness and living outside by visiting encampments, common overnight parking spaces and trails. Due to Covid-19 and the especially high transmission rate of the Omicron variant during this time, the Pierce County Human Services Department initiated the request to use Pierce Transit's larger capacity vans so that volunteers could appropriately social distance from each other to reduce the risk of being exposed or infected with Covid 19.

Pursuant to the Emergency Powers granted by RCW 38.52 and as authorized by the Board of Commissioners on April 13, 2020, by Resolution No. 2020-010, the Chief Executive Officer on January 24, 2022, executed the Vehicle Use Agreement with Pierce County Human Services Department in order to protect the community at large and to collaboratively work with other local government agencies to leverage resources to mitigate the spread and infection of Covid. Pierce Transit is now seeking ratification of this emergency use agreement.

To ensure that Pierce Transit is protected from liability issues that could arise from a partnering agency using Pierce Transit vehicles and to be able to respond more nimbly to vehicle use requests from local government agencies, Pierce Transit staff worked with its insurance provider, Washington State Transit Insurance Pool (WSTIP), to develop a standardized contract whereby the partnering agency accepts full responsibility and fully defends and indemnifies Pierce Transit from any and all damage, costs, claims and judgments and/or awards of damages arising out of or in any way resulting from the partnering agency's use of the vehicle(s). The standardized contract was also reviewed by Pierce Transit counsel.

Pierce Transit shall retain full discretion whether it can partner with local government agencies contingent upon the criteria below and may reject partnering with local government agencies if for any reason it is not in the best interest for Pierce Transit to loan the vehicle(s).

1. Vehicle(s) are available;
2. Loaning the vehicle does not interfere with Pierce Transit operations;
3. Vehicle use is intended for short-term use, less than one-year;
4. There is a mutual benefit to both parties; and
5. Serves a public need and supports the non-use of single occupancy vehicles.

STAFF RECOMMENDATION:

Ratify Emergency Vehicle Use Agreement No. 1389 authorized by the Chief Executive Officer on January 24, 2022, under the emergency powers granted by RCW 38.52.

This agreement is being placed on the consent agenda for approval as the contract has been vetted by Pierce Transit's insurance pool and legal counsel and the agency assumed no risk in partnering with Pierce County for the use of our vehicles.

Contracts with government agencies are considered Interlocal Agreements, and, as such, are required to be approved by the governing body of a public agency pursuant to RCW 39.34.

The action before the Board is to ratify the Emergency Vehicle Use Agreement No. 1389 with the County that was authorized by the Chief Executive Officer. The Pierce County Human Services Department conducted its annual head count of homeless on Thursday, January 27, 2022, which resulted in the use of only 10 during a 24-hour period.

ALTERNATIVES:

Do not ratify the Vehicle Use Agreement.

PROPOSED MOTION:

Move to: Ratify Emergency Vehicle Use Agreement No. 1389 authorized by the Chief Executive Officer on January 24, 2022, under the emergency powers granted by RCW 38.52 to allow for Pierce County Human Services Department to utilize 20 vans to transport authorized volunteer staff to homeless encampments between January 26-28, 2022, for purposes of conducting its annual One-Night Count for those experiencing homelessness.

Vehicle Use Agreement No. 1389

This agreement ("Agreement") is made and entered into this 24th day of January 2022, by and between Pierce Transit (hereafter called **Pierce Transit**, a municipal corporation of the State of Washington located at 3710 96th St SW, Lakewood, WA 98499; AND Pierce County Human Services, (hereafter called Party), (nature of municipal corporation) located at 3602 Pacific Avenue, Suite 200 Tacoma, WA. 98418.

RECITALS

Point in Time Count: Whereas the Pierce County Human Services Department is in need of Vans ("Vehicles") to transport volunteer staff to and from the homeless encampments, on a temporary basis; and

Whereas, Pierce Transit has available and is willing to provide the Vehicles on a temporary basis at no cost, or pursuant to the terms of the agreement.

Now, therefore, the Parties agree as follows, incorporating by reference the above Recitals:

1. PURPOSE OF AGREEMENT

Pierce Transit agrees to loan Pierce County Human Services 20 vans as shown on Exhibit A for the purpose stated above. Nothing in this agreement should be construed to transfer ownership of the Vehicle to the Party.

2. PERIOD OF AGREEMENT

This Agreement covers the time period from January 26, 2022 to January 28, 2022 unless otherwise agreed to or extended in writing by the Parties.

3. PARTY AGREES TO THE FOLLOWING CONDITIONS OF USE

- To only use the vehicle for the intended purpose(s) as set forth in this agreement, and not use the vehicle for any other use not contemplated in this agreement;
- Vehicle is only used within Washington State;
- Vehicle is only used to the capacity established by manufacture guidelines; They may be no more people allowed in the vehicle that available seat belts or load capacity of the vehicle, whichever is lower;
- Vehicle is brought in for routine maintenance, when requested by Pierce Transit. No one other than Pierce Transit may perform mechanical work on the vehicle without Pierce Transit's expressed permission;
- Report any vehicle accidents, passenger injuries, or vehicle damage within 24 hours to Pierce Transit;
- Pierce Transit is notified of any potential mechanical defects as soon as reasonable under the circumstances.

4. HOLD HARMLESS BY THE PARTY

The Party shall hold harmless and defend Pierce Transit, its officers, directors, agents, servants, employees, or representatives harmless from any and all claims or losses, including but not limited to death, bodily injury or property damage,

together with attorney fees and court costs, resulting from the Party's use of the vehicle during the Period of Agreement. The Party agrees that it is fully responsible for the acts and omissions of its own employees and agents.

5. INSURANCE REQUIREMENTS OF PIERCE TRANSIT

Pierce Transit will maintain auto physical damage coverage on the vehicle at its own expense. Pierce Transit may ask for contribution to the deductible for any auto physical damage loss associated with the vehicle while it was in the care, custody or control of the Service Provider. Such an amount, if any, is indicated in Section 7 of this agreement.

It is further specifically and expressly understood that the indemnification provided herein constitutes the Pierce County Human Services waiver of immunity under Industrial Insurance, Title 51 RCW, solely for the purposes of this indemnification. The Parties further acknowledge that they have mutually negotiated the waiver.

6. INSURANCE REQUIREMENTS OF PARTY

The Party agrees to provide the following insurance coverage:

- Commercial general liability insurance (or its equivalent).
- Business auto liability for non-owned automobiles.
- Worker's compensation coverage as required by the industrial insurance laws of State of Washington.

The Party's insurance requirements (above) may be fulfilled by the Party's membership and coverage in municipal risk pool or via self-insurance as is allowed under RCW 48.62.

Party shall promptly provide a certificate of insurance or any other form of adequate proof of the required insurance coverage under this Agreement. Party will immediately notify Pierce Transit of any lapses in coverage.

7. DEDUCTIBLE AND CONDITIONAL LIMIT OF LIABILITY

The Party will be solely responsible for the first \$25,000 per occurrence for repairs to the vehicle(s), whether caused by comprehensive or collision-type perils during the Period of Agreement.

8. OBLIGATIONS IN EVENT OF CLAIM OR LOSS

In the event of a claim or loss against the Party, the Party shall promptly notify the Transit Agency and jointly, their own business auto liability insurance carrier. It will be the Transit Agency's responsibility to provide notice to WSTIP in the event of damage to the vehicle provided under this Agreement. The Party is obligated to cooperate in the investigation, defense or settlement of any claim or lawsuit associated with this Agreement.

9. COMPLIANCE WITH LAWS

The parties to this Agreement shall comply with all local, state, and federal Laws, rules, and regulations.

10. MEDIATION AND ARBITRATION

In the event of a dispute between Pierce Transit and Service Provider with respect to this Agreement, the parties shall be obliged to first seek resolution through mediation on

terms and conditions agreed to in writing or, in the event the parties do not reach such agreement, through the Washington Arbitration and Mediation Service (WAMS) in Seattle, in accordance with WAMS' applicable rules. Each party will bear its own costs and fees for mediation, including one half of the mediation service provider cost. If the parties cannot come to resolution through mediation, the parties shall submit to binding arbitration on terms and conditions agreed to in writing or, in the event the parties do not reach such agreement, through WAMS, with fees and costs awarded to the prevailing party as determined by the arbitrator.

11. NO ASSIGNMENT

This Agreement may not be assigned or transferred to a third party.

12. THIRD PARTY BENEFICIARIES

Nothing contained in this Agreement shall create a contractual relationship with or a cause of action in favor of a third party against either Pierce Transit or the Party.

13. TERMINATION

Party may terminate this Agreement at any time by giving reasonable notice to Pierce Transit to coordinate the transfer of the vehicle back to Pierce Transit. Pierce Transit may terminate this Agreement at any time that it determines it is in the best interest of Pierce Transit and shall give reasonable notice to Party to allow for transfer of vehicle back to Pierce Transit. Upon termination, the vehicle associated with this Agreement shall be returned immediately to Pierce Transit in the same condition as existed when Party first took possession of the vehicle, less normal wear and tear.

14. EXECUTION AND ADMINISTRATION OF THE AGREEMENT

Vehicle Use Agreements with Government Agencies are subject to the Interlocal Cooperation Act, RCW 39.34 and shall be approved by their respective governing bodies. No modification or amendment of this contract shall be effective unless in writing and signed by authorized representatives of the parties after approval by their respective governing body.

The Chief Executive Officer, and at his or her discretion, may delegate a Contract Administration to facilitate the requirements of this agreement and the vehicle transfer/loan process.

The Party appoints Jeffrey Rodgers, or designee, for the purpose of administering this Agreement.

15. ELECTRONIC SIGNATURES

A signed copy of this Agreement or any other ancillary agreement transmitted by facsimile, email or other means of electronic transmission shall be deemed to have the same legal effect as delivery of any original executed copy of this Agreement or such other ancillary agreement for all purposes.

16. SIGNATURES

The Parties affirm the individuals signing this Agreement have been granted the authority to do so and by their signature affirm the Parties will comply with the terms and conditions of this Agreement.

Dated this 24 of January, 2022.

Dated this 24 of January, 2022



Signature of Pierce Transit Signatory

Mike Griffus
CEO



Signature of Party Signatory

Heather Moss
Director, Human Services

Vehicle Use Agreement No. 1389

EXHIBIT A – Van List

#	Van #	Size	Year	Make	Model	License #	VIN
1	7370	12	2014	Ford	E350XL	RS10580	1FBNE3BL6EDA45903
2	7425	12	2015	Chevy	Cmd Express 2500	RS11492	1GAWGRFF3F1259602
3	7513	15	2016	Chevy	Cmd Express 3500	RS11852	1GAZGPFG7G1310904
4	7548	12	2017	Chevy	Cmd Express 3500	RS12576	1GAZGMFG0H1334638
5	7588	12	2018	Chevy	Cmd Express 3500	RS13238	1GAZGMFGXJ1331994
6	7597	12	2018	Chevy	Cmd Express 3500	RS13317	1GAZGMFG2J1332301
7	7655	12	2019	Chevy	Cmd Express 3500	RS14128	1GAZGMFG6K1366985
8	7658	12	2019	Chevy	Cmd Express 3500	RS14131	1GAZGMFG3K1367978
9	7675	15	2019	Chevy	Cmd Express 3500	RS14072	1GAZGPFG7K1366592
10	7502	15	2016	Chevy	Cmd Express 3500	RS11805	1GAZGPFG9G1308314
11	7526	15	2016	Chevy	Cmd Express 3500	RS11950	1GAZGPFGXG1309004
12	7606	12	2018	Chevy	Cmd Express 3500	RS13436	1GAZGMFG9J1332294
13	7624	12	2019	Chevy	Cmd Express 3500	RS13717	1GAZGPFG7K1309812
14	7570	12	2017	Chevy	Cmd Express 3500	RS12622	1GAZGMFG9H1335058
15	7648	12	2019	Chevy	Cmd Express 3500	RS14038	1GAZGMFG3K1368497
16	7574	12	2017	Chevy	Cmd Express 3500	RS12629	1GAZGMFG0H1334834
17	7494	12	2016	Chevy	Cmd Express 3500	RS11984	1GAZGMFG4G1310678
18	7497	15	2016	Chevy	Cmd Express 3500	RS11807	1GAZGPFG7G1307744
19	7496	12	2016	Chevy	Cmd Express 3500	RS12010	1GAZGMFG0G1310340
20	7510	15	2016	Chevy	Cmd Express 3500	RS11849	1GAZGPFG7G1312278

TITLE: Housekeeping – Adoption of Region 5 All Hazard Mitigation Plan (HMP) and Pierce Transit Addendum E-6 to the Region 5 All Hazard Mitigation Plan, 2020-2025 Edition

DIVISION: Service Delivery & Support

SUBMITTED BY: Rodney Chandler, Emergency Management Coordinator

RELATED ACTION:

Resolution No. 2016-039, adopting the Region 5 All Hazard Mitigation Plan – 2015-2020 Edition and the Pierce Transit Addendum to the Region 5 Hazard Mitigation Plan; and updating the 2004 Pierce County Natural Mitigation Plan in substantially the same form as Exhibit A.

ATTACHMENTS:

RELATION TO STRATEGIC PLAN: N/A

Exhibit A, Region 5 All Hazard Mitigation Plan (Adopted by Pierce County on July 6, 2021, Resolution No. R2021-97)

BUDGET INFORMATION: N/A

Exhibit B, Pierce Transit Addendum E-6 to the Region 5 All Hazard Mitigation Plan

Exhibit C, Informational Purposes – Overview of Amendments to Addendum E-6

BACKGROUND:

Public Law 106-390 The Disaster Mitigation Act of 2000 was passed by Congress on October 30th, 2000. This act required local jurisdictions to have a disaster mitigation plan in order to obtain either Pre-Disaster Mitigation (PDM) or Hazard Mitigation Grant Program (HMGP) funds. The proposed 2020-2025 All Hazard Mitigation Plan is required by the Federal Emergency Management Agency (FEMA) and is a guide for decision makers as they commit resources to reduce the effects of natural and manmade hazards. The Pierce County Department of Emergency Management is responsible for updating the Region 5 All Hazard Mitigation Plan and for coordinating this effort with all applicable government agencies.

The Region 5 All Hazard Mitigation Plan is a multijurisdictional plan that is updated every five years and which encompasses 72 jurisdictions to include cities and towns, fire districts, school districts, universities and special-purpose districts such as utilities and the Port of Tacoma. This Plan is a natural and manmade hazard mitigation plan. As such, it addresses those hazards that are considered part of the natural environment of Pierce County. The plan recognizes the economic loss, personal injury, and damage that can arise from hazards. If Pierce Transit is to apply for grant funding for Hazard Mitigation, this plan is required under 44CFR 2016 prior to the receipt of project funding. The Pierce County Council approved Resolution No. R2021-97 on July 6, 2021 adopting the Region 5 All Hazard Mitigation Plan, 2020-2025 Edition, which is attached as Exhibit A.

As part of the Region 5 All Hazard Mitigation Plan update, Pierce Transit prepared Pierce Transit Addendum E-6 to the Region 5 All Hazard Mitigation Plan (Exhibit B), which reflects the agency’s current operational and technical

capabilities and agency assets. The HMP provides a basis to apply for federal grants to mitigate known hazards and also provides a basis to apply for federal aid with Region 5 when a large-scale incident occurs.

STAFF RECOMMENDATION:

Staff recommends that the board approve the Region 5 All Hazard Mitigation Plan as presented in Exhibit A, which was also approved by the Pierce County Council on July 6, 2021, and to also approve Pierce Transit's Addendum E-6 to the Region 5 All Hazard Mitigation Plan as presented in Exhibit B, which is needed to apply for federal grant assistance during times of emergencies. This update is housekeeping in nature and reflect the agency's operational and technical capabilities and the agency's current assets. Exhibit C gives an overview of the nature of the updates to the HM.

ALTERNATIVES:

None.

PROPOSED MOTION:

Move to: Approve Resolution No. 2022-003, adopting the Region 5 All Hazard Mitigation Plan as presented in Exhibit A and adopting Pierce Transit Addendum E-6 to the Region 5 All Hazard Mitigation Plan, 2020-2025 Edition, as presented in Exhibit B.

RESOLUTION NO. 2022-003

1 A RESOLUTION of the Board of Commissioners of Pierce Transit A Resolution of the Board of Commissioners
2 of Pierce Transit Adopting the Region 5 All Hazard Mitigation Plan and Related Pierce Transit Addendum E-6
3 to the Region 5 All Hazard Mitigation Plan, 2020-2025 Edition
4
5

6 WHEREAS, the Federal Disaster Mitigation Act of 2000 requires that for all disasters declared on or
7 after November 1, 2004, applicants for sub-grants following any disaster must have an approved Natural
8 Hazard Mitigation Plan in accordance with 44CFR 201.6 prior to receipt of Hazard Mitigation Grant Program
9 project funding; and

10 WHEREAS, the Federal Disaster Mitigation Act of 2000 requires that for Pre-Disaster Mitigation grant
11 program project funding on or after November 1, 2003, applicants must have an approved Natural Hazard
12 Mitigation Plan in accordance with 44CFR 201.6 prior to receipt of project funding; and

13 WHEREAS, the All Hazard Mitigation Plan Update represents the commitment of Pierce Transit along
14 with other surrounding government entities to reduce the risks from natural, man-made and technological
15 hazards, serving as a guide for decision makers as they commit resources to reducing the affects of hazards,
16 and it is in the public interest to proceed with the planning process in a timely manner; and

17 WHEREAS, Pierce Transit has participated with the Pierce County Department of Emergency
18 Management in the development of the District's All Hazard Mitigation Plan Update, and recognizes the
19 economic loss, personal injury, and damage that can arise from these hazards; and

20 WHEREAS, reduction of these impacts can be achieved through a comprehensive coordinated planning
21 process which includes an updated risk assessment that provides the factual basis for activities proposed in the
22 mitigation strategies to reduce losses and vulnerabilities, a five-year cycle for plan maintenance, and
23 documentation of formal adoption by Pierce Transit; and

24 WHEREAS, the 2020-2025 Region 5 All Hazard Mitigation Plan Edition has been completed and
25 approved by the State and the Federal Emergency Management Agency; and

26 NOW THEREFORE, BE IT RESOLVED by the Board of Commissioners of Pierce Transit as follows:

27 Section 1. The 2020-2025 Region 5 All Hazard Mitigation Plan is hereby adopted as set forth in
28 Exhibit A.

29 Section 2. The Pierce Transit Addendum E-6 to the Region 5 All Hazard Mitigation Plan, an
30 update to the Pierce Transit All Hazard Mitigation Plan, and attached hereto as Exhibit B, is hereby
31 adopted and shall be in full force and effect upon passage and signatures hereon.

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ADOPTED by the Board of Commissioners of Pierce Transit at their regular meeting thereof held on the 14th day of February 2022.

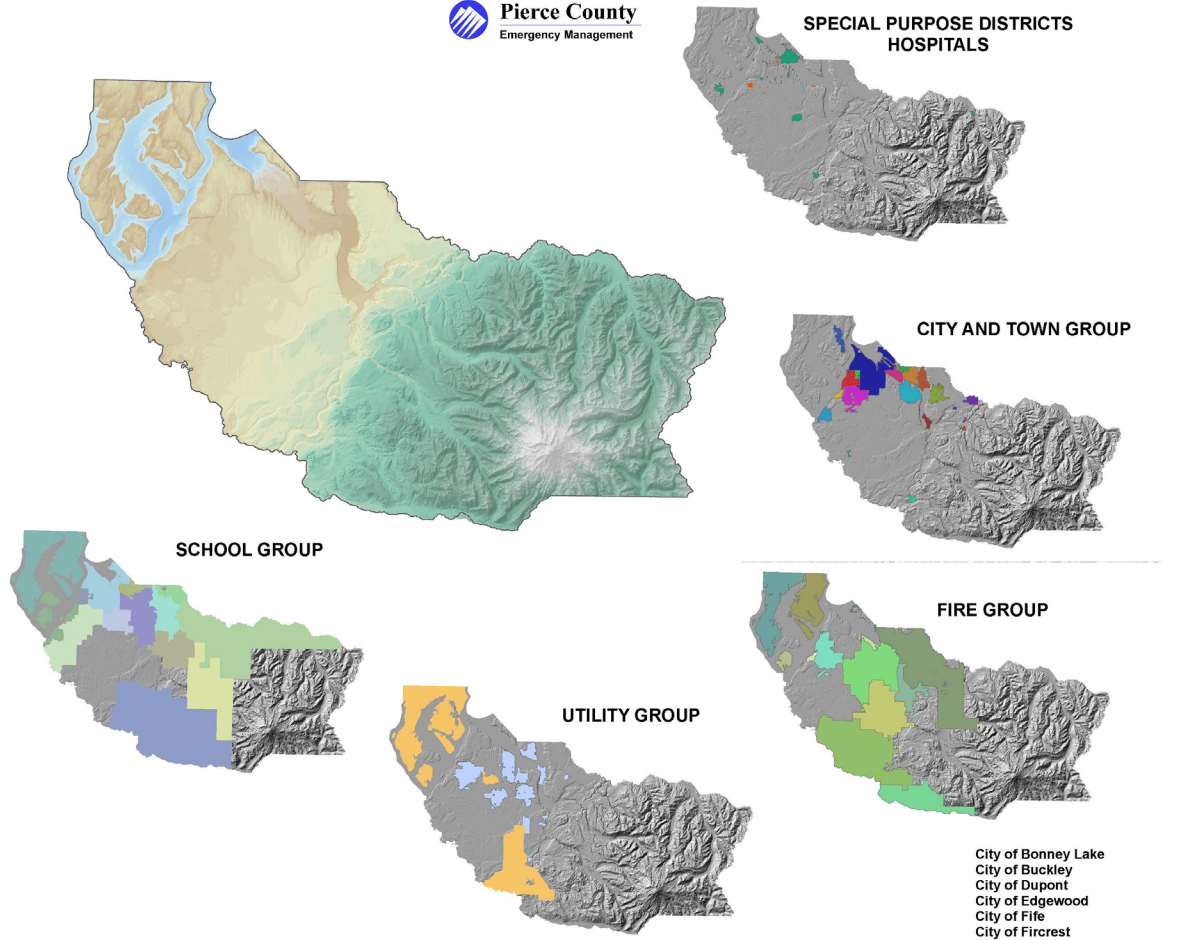
PIERCE TRANSIT

Marty Campbell, Chair
Board of Commissioners

ATTEST/AUTHENTICATED

Deanne Jacobson, CMC
Clerk of the Board

Region 5 All Hazard Mitigation Plan July 2020-2025 Edition



Crystal Village Homeowners Association
 Crystal River Ranch Association
 Metropolitan Park District of Tacoma
 Pierce Transit
 Port of Tacoma
 Riviera Community Club
 Taylor Bay Beach Club Inc.
 Cascade Regional Blood Services
 Community Health Care
 Franciscan Health System
 Kaiser Permanente
 MultiCare Health System
 Western State Hospital

FD #3 (West Pierce Fire & Rescue)
 FD #5 (Gig Harbor Fire & Medic One)
 FD #6 (Central Pierce Fire & Rescue)
 FD #13 (Browns Point - Dash Point)
 FD #14 (Riverside Fire & Rescue)
 FD #16 (Key Peninsula Fire Department)
 FD #17 (South Pierce Fire & Rescue)
 FD #18 (Orting Valey Fire & Rescue)
 FD #21 (Graham Fire & Rescue)
 FD #22 (East Pierce Fire & Rescue)
 FD #23 (Ashford - Elbe)
 FD #27 (Anderson Island Fire & Rescue)

Clear Lake Water District
 Figgrove Mutual Water Company Inc.
 Fruitland Mutual Water Company
 Graham Hill Mutual Water Company
 Lakeview Light and Power
 Lakewood Water District
 Mt. View-Edgewood Water Company
 Ohop Mutual Light Company
 Parkland Light and Water Company
 Peninsula Light Company
 Spanaway Water System
 Summit Water and Supply Company
 Tanner Electric Company
 Valley Water District

Carbonado School District
 Clover Park School District
 Dieringer School District
 Eatonville School District
 Fife School District
 Franklin School District
 Orting School District
 Pacific Lutheran University
 Peninsula School District
 Puyallup School District
 Stellacoom Historical District
 Sumner-Bonney Lake School District
 Tacoma School District
 University Place School District
 White River School District

City of Bonney Lake
 City of Buckley
 City of Dupont
 City of Edgewood
 City of Fife
 City of Fircrest
 City of Gig Harbor
 City of Lakewood
 City of Milton
 City of Orting
 City of Puyallup
 City of Roy
 City of Sumner
 City of Tacoma
 City of University Place
 Town of Carbonado
 Town of Eatonville
 Town of South Prairie
 Town of Stellacoom
 Town of Wilkeson
 Unincorporated Pierce County

Breaking the Disaster Cycle: Planning For Sustainable Communities

SPECIAL ACKNOWLEDGEMENTS:

Jurisdiction Participants	
<p style="text-align: center;">Cities and Towns Group (19)</p> <ol style="list-style-type: none"> 1. City of Bonney Lake 2. City of Buckley 3. City DuPont 4. City of Edgewood 5. City of Fife 6. City of Fircrest 7. City of Gig Harbor 8. City of Lakewood 9. City of Milton 10. City of Orting 11. City of Puyallup 12. City of Roy 13. City of Sumner 14. City of Tacoma 15. City of University Place 16. Town of Carbonado 17. Town of Eatonville 18. Town of South Prairie 19. Town of Steilacoom 20. Town of Wilkeson 21. Unincorporated Pierce County 	<p style="text-align: center;">School Group (15)</p> <ol style="list-style-type: none"> 1. Carbonado School District 2. Clover Park School District 3. Dieringer School District 4. Eatonville School District 5. Fife School District 6. Franklin Pierce School District 7. Orting School District 8. Pacific Lutheran University 9. Peninsula School District 10. Puyallup School District 11. Steilacoom School District No. 1 12. Sumner-Bonney Lake School District 13. Tacoma School District 14. University Place School District 15. White River School District
<p style="text-align: center;">Fire Group (12)</p> <ol style="list-style-type: none"> 1. FD #3 (West Pierce Fire & Rescue) 2. FD #5 (Gig Harbor Fire & Medic One) 3. FD #6 (Central Pierce Fire & Rescue) 4. FD #13 (Browns Point – Dash Point) 5. FD #14 (Riverside Fire & Rescue) 6. FD #16 (Key Peninsula Fire Department) 7. FD #17 (South Pierce Fire & Rescue) 8. FD #18 (Orting Valley Fire & Rescue) 9. FD #21 (Graham Fire and Rescue) 10. FD #22 (East Pierce Fire and Rescue) 11. FD #23 (Ashford – Elbe) 12. FD #27 (Anderson Island Fire & Rescue) 	<p style="text-align: center;">Utility Group (12)</p> <ol style="list-style-type: none"> 1. Clear Lake Water District 2. Firgrove Mutual Water Company 3. Fruitland Mutual Water Company 4. Graham Hill Mutual Water Company 5. Lakeview Light and Power 6. Lakewood Water District 7. Mt. View-Edgewood Water Company 8. Ohop Mutual Light Company 9. Parkland Light & Water Company 10. Peninsula Light Company 11. Spanaway Water Company 12. Summit Water and Supply Company 13. Tanner Electric 14. Valley Water District
<p style="text-align: center;">Special Purpose District (10)</p> <ol style="list-style-type: none"> 1. Crystal River Ranch Association 2. Crystal Village Homeowners Association 3. Metropolitan Park District of Tacoma 4. Pierce Transit 5. Port of Tacoma 6. Riviera Community Club 7. Taylor Bay Beach Club Inc. 	<p style="text-align: center;">Health and Medical Group (8)</p> <ol style="list-style-type: none"> 1. Cascade Regional Blood Services 2. Community Health Care 3. Franciscan Health System 4. Group Health Cooperative 5. MultiCare Health System 6. Western State Hospital

DIRECTOR OF PIERCE COUNTY DEPARTMENT OF EMERGENCY MANAGEMENT

Jody Ferguson

FUNDING ACKNOWLEDGEMENTS:

This plan was financed by grant funding from the Washington State Military Department, Emergency Management Division and the Federal Emergency Management Agency under the Pre-Disaster Mitigation Grant Program.

GEOGRAPHIC INFORMATION SYSTEMS (GIS) MAPS:

Pierce County Department of Emergency Management developed all of the maps included in this plan. The information on the maps in this plan was derived from Pierce County GIS and other sources. Care was taken in the creation of these maps but is provided “as is.” Pierce County cannot accept any responsibility for any errors, omissions or positional accuracy, and therefore, there are no warranties that accompany these products (the maps). Users are cautioned to field verify information on this product before making any decisions.

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REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION

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REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION BASE PLAN EXECUTIVE SUMMARY

Introduction

Public Law 106-390 The Disaster Mitigation Act of 2000 was passed by Congress on October 30th, 2000. This act required local jurisdictions to have a disaster mitigation plan in order to obtain either Pre-Disaster Mitigation (PDM) or Hazard Mitigation Grant Program (HMGP) funds.

The Region 5 Hazard Mitigation Plan was originally completed in 2008 and included 48 jurisdictions; having worked together for over two years. This Base Plan with 48 Addenda received final approval from FEMA in November 2008. In 2009 a Phase II and a Phase III were completed adding an additional 21 Addenda to the existing Region 5 Hazard Mitigation Plan and bringing the total Addenda to 68 (several mergers in Fire Districts changed the original numbers). The final approval from FEMA for these additional addenda came on January 13, 2010. In addition, there are eight health and medical hazard mitigation plans that were completed under a contract from Multi-Care Organization and these have also been incorporated into the larger Region 5 Hazard Mitigation Plan. A review and update from the original plan that expired on November 24, 2013 was completed and FEMA granted an extension allowing for further hazard analysis incorporating HAZUS-MH. That update encompassed the work of the 75 original jurisdictions under the direction and guidance of staff from the Pierce County Department of Emergency Management. In addition to the original jurisdictions, one new jurisdiction; Tanner Electric Company was added bringing the total Addenda to 76. A complete review of the July 23, 2015 edition occurred during 2019 and 2020. This current update originally began with the 76 existing Addenda with 5 deciding not to update their plans bringing the number down to 71. Two jurisdictions having stand alone mitigation plans decided to join the Region 5 Mitigation Program and an additional 3 jurisdictions developed their first-time plans bringing the total Addenda back up to 76. The Process Section of this document details the complete process to accomplish this update. (Section 1 – Process)

Homeland Security Region 5 is congruent with Pierce County. While technically the two are interchangeable on a geographic level they are not interchangeable on the planning level. This plan, and the commitment of those whose energy created it, is a testament to the resolve of the jurisdictions to make Region 5, Pierce County, a safer more enjoyable place to work, live, and thrive. These 76 jurisdictions include 20 cities and towns and unincorporated Pierce County, 12 fire districts, 14 school districts and 1 university, 14 water purveyors and electric companies, 7 special purpose districts, and 7 health and medical organizations.

This plan is an all hazard mitigation plan. As such it addresses those hazards that are considered part of the natural environment of Pierce County as well as those most common technical hazards. Though not required for a federally approved Mitigation Plan, Pierce County is an EMAP (Emergency Management Accreditation Program) County and as such must include technological hazards as well.

Traditionally many of the hazards were considered independently. For the purposes of this Plan some consolidation was done. For example, snowstorms, ice storms, tornadoes, and windstorms were all combined into a single category, severe weather. The other traditional hazards that are included are avalanche, drought, earthquake, flood, landslide, tsunami and seiche, volcano, and wildland/urban interface fires. Due to the extensive research that has been conducted the past few years into the effects of climate change the decision was made to provisionally include it in the Plan, but without attempting to address mitigation measures related to it. As more is understood about the consequences for the local jurisdictions, mitigation measures may be included in future editions of the Plan.

Additionally, the following technological hazards were reviewed including abandoned mines, active threat / attack tactics, civil disturbance, cyber-attack, dam failure, energy emergencies, epidemics, hazardous materials, pipeline hazards, terrorism, and transportation accidents. Though there is not a lot of documentation on these types of events in the greater Puget Sound area, extensive research was done for the Pierce County Hazard Identification and Risk Assessment (HIRA) Guide and updated in 2020.

Natural Hazards

Some but not all of these hazards have had a major impact on the jurisdictions within the Homeland Security Region 5 boundaries. Of the 9 natural hazards that affect Pierce County, avalanche is the only one that affects very few jurisdictions. Avalanches are a factor in the higher mountainous areas of Region 5; areas that are predominately outside the boundaries of the 76 jurisdictions.

Drought has intermittently created problems for citizens of all 76 jurisdictions. Generally not reaching disaster proportions, it strains the ability of water purveyors to supply the public with enough water to carry on their normal activities. Drought can have variable effects depending on the location within the Region and type of businesses that are affected. Agriculturally based businesses and a few types of industry will feel the effects the earliest and usually the most. It is not until a drought has occurred for over the course of some years that citizens in the Region begin to feel its effects in their everyday activities.

The **earthquake** threat is becoming better known through the research done by both governmental and educational organizations. We no longer have to rely on recorded earthquakes of the past 150 years. Research has shown that we have three distinct earthquake threats in Region 5. Deep earthquakes like the 2001 Nisqually earthquake that was magnitude 6.8; earthquakes on the Seattle or Tacoma Faults that could have a magnitude up to 8.0; and subduction earthquakes located off the Washington Coast that could have a magnitude as high as

9.0. An earthquake of any of these types could cause millions if not billions of dollars of damage within the Region.

Floods are the cause of most federal disaster declarations that include Pierce County. The last two major floods to impact Pierce County were the January 2009 flood and December 2007 flood. Both of these caused millions of dollars worth of damage to both the private and public sectors.

The **landslide** hazard in Pierce County includes slopes identified as having over a 15% rise. Landslides happen with frequently both during and after rainstorms and earthquakes In the County, to date none have been catastrophic. However, with continuing population expansion into areas with landslide potential, the possibility of a large slide damaging multiple properties and possibly injuring or killing citizens continues to increase.

The **severe weather** hazard includes the wide variety of weather problems jurisdictions in Pierce County will encounter. Windstorms, hail, snow, ice storms, and tornadoes have all impacted the County in the past. The most recent example was the federal disaster declaration for the Christmas snow and freezing temperatures of December 2008.

The **tsunami** section includes **seiche** as a problem that may impact the County in the future. Tsunami is a Japanese word meaning large harbor wave. Pierce County has been impacted by three tsunamis generated in Puget Sound in the past 120 years. The largest of these, the 1894 tsunami, originated in Commencement Bay, destroyed 300 feet of dock and sent a ten-foot wave into Old Town Tacoma.

A close relative of the tsunami is the seiche. Formed in an enclosed body of water, it is likened to a large basin of water where one side is lifted a little and the resulting waves are reflected back and forth from shore to shore over time. Seiches in Pierce County could happen in lakes or to some extent in the southern portion of Puget Sound.

Pierce County's **volcano** problem largely stems from Mt. Rainier. There is a small potential for ash from other volcanoes in the Cascades, especially Mt. St. Helens. Mt. Rainier is the only volcano with the high potential for inundating the major river valleys in the County with mud (by a lahar) up to 30 or more feet deep.

The **wildland/urban interface fire** (WUI) problem faced by the jurisdictions is directly related to the quantity of unimproved/forested land they have in their boundaries. The Department of Natural Resources reports that there are one or two WUI fires in the Pierce/King County area every couple of years. Most are of small size and do not affect large areas, but the possibility of a large-scale fire is always there.

Technological Hazards

Known **abandoned mines** in Pierce County are all located in the eastern part of the County and thus only affect those jurisdictions in that vicinity. Potential damage from abandoned mines

includes collapse of buildings or roads built over old mine shafts, but most of these are in less populated areas of the County and the threat is limited.

Civil unrest or disturbance is of higher probability in the larger cities and areas with a higher population density. This can, spill into rural areas as situations escalate. Generally it requires a seed incident and an adequate population to get started.

In Pierce County there are 33 dams and dikes; most owned by Puget Sound Energy and Tacoma Public Utilities. Of these, three are considered high risk for **dam failure** and five others at considerable risk according to the number of people in the threat area.

Cyber attacks are increasing in frequency and can have devastating impacts. There is a significant increase in scams, phishing attacks, and Advance Persistent Threat attacks to gain access to financial a cyber systems during times of disasters. Cyber Critical Infrastructure CyberSecurity Consultants provides services to many in Pierce County including South Sound 9-1-1, Pierce County Radio Communications, Washington State Patrol, and many other local agencies.

An **energy emergency** may happen anywhere in the County. It may happen to a small community, or it may be County or even western Washington-wide. The most frequent energy emergencies exist during winter storms. The breaking of power lines due to trees toppling or branches breaking is the usual cause.

Epidemics and pandemics have, in the past impacted every jurisdiction and they will continue to do so in the future. To what extent they infect the public depends on their ease of transmittal.

Hazardous materials incidents may be either generated from a fixed site or the result of a transportation related accident or release.

Current Pierce County pipelines include Northwest Pipeline Corp, Olympic Pipeline Co, and U.S. Oil and Refining Co. Between these they contain 80.93 miles of natural gas pipeline and 44.68 miles of liquid petroleum product pipeline in the County and this defines the **pipeline hazard** in Pierce County.

Terrorist / Active Threat / Attack Tactics incidents can occur at any time or place where a group can justify or rationalize their action. They have occurred in major metropolitan areas such as bombings in New York and other major cities and they have occurred in forests of Washington and Oregon. Terrorism and **active threats** exist in every state in the nation.

The various forms of transportation covering the majority of the County have considerable potential for **Transportation accidents** that could threaten Pierce County's infrastructure, its citizens, and their livelihood.

Because these hazards continually threaten the citizens of the County, Pierce County developed a mitigation plan in 2004, assisted eight other jurisdictions with their plan development prior to the Region 5 Hazard Mitigation Plan of 2008 and now we update the 2008 plan to include all

previous jurisdictions. Each plan completed brings another segment of the community closer to being disaster resilient.

DMA 2000 and the Plan Purpose

FEMA defines hazard mitigation as those actions taken to reduce or eliminate the long-term risk to people, property, the social infrastructure, or the environment from hazards and their effects. Hazard mitigation planning is the process of determining the best means of reducing or eliminating these risks.

The Disaster Mitigation Act of 2000 (DMA 2000) is the federal impetus for the Region 5 Hazard Mitigation Plan. This act, amending the Robert T. Stafford Disaster Relief and Emergency Assistance Act, added a new section 322 on Mitigation Planning. Section 322 requires each jurisdiction wishing to receive mitigation funds through the Hazard Mitigation Grant Program and the Pre-Disaster Mitigation Program, to abate or reduce the threat from local hazards by means of an approved mitigation plan. This legislation is codified as 44 CFR Part 201. The specifics that local jurisdictions are to follow in developing their plans are outlined in 44 CFR Part 201.6.

The regulatory directive included in the Federal Statement of Purpose under 44 CFR 201.1 subpart (b) states:

“The purpose of mitigation planning is for State, local, and Indian tribal governments to identify the natural hazards that impact them, to identify actions and activities to reduce losses from those hazards, and to establish a coordinated process to implement the plan, taking advantage of a wide range of resources.”

Taking the Federal Statement of Purpose as a guide, the Region 5 All Hazard Mitigation Plan team has developed the following Region 5 Plan Purpose:

The 76 Region 5 jurisdictions covered in this Plan, in an effort to develop disaster resilient communities by breaking the hazard cycle, joined together to develop this mitigation plan. Over time, working independently and in coordination with other jurisdictions, each jurisdiction through hazard risk assessments, the administration of hazard mitigation grant programs, and developing a coordinated approach to mitigation strategy at the local, state, and regional levels, will contribute to the safety and well being of citizens throughout the Region.

In seeking accordance with Federal requirements and the individual jurisdictions mission statements, the Plan Purpose is the foundation for the Plan’s Goals.

The Plan’s Goals

All jurisdictions worked together to come up with a list of goals that would represent their views and will create a foundation for the mitigation measures they develop. The goals are:

- Protect Life and Property,
- Ensure Continuity of Operations,
- Establish and Strengthen Partnerships for Implementation,
- Protect or Restore Natural Resources,
- Increase Public Preparedness for Disasters, and
- Promote a Sustainable Economy.

Each mitigation measure in the individual jurisdictions portion of the plan addresses one or more of these goals. In many cases the measures address multiple goals or even all of the goals.

The 76 Jurisdictions and the Process

Prior to the end of 2004, Emergency Management Planning Staff had been working on local jurisdiction mitigation plans. However, these were done in small increments of one or two at a time. In December of 2004 Pierce County Emergency Management consulted with many jurisdictions throughout the County to determine the interest in combining the work into developing a joint plan to cover many jurisdictions at the same time. This would speed up the process of plan development allowing many more jurisdictions the opportunity to improve their mitigation of natural hazards, but also to become eligible for both pre- and post-disaster mitigation funds. 48 jurisdictions decided to work together on the Plan with the County and that initial planning effort was completed in 2008.

In 2009 and 2010 an additional 21 jurisdictions elected to develop hazard mitigation plans with Pierce County and those plans were adopted under the original base plan from 2008 and added as addenda to that plan. This brought our total jurisdiction plans to 68 (two fire districts merged eliminating one of the original 48).

In 2009 the Multi-Care Organization applied for a planning grant for PDM funding and received a grant to develop a hazard mitigation plan for Multi-Care. They immediately asked for other health care organizations to join with them in their planning effort and then asked Pierce County to lead them in the process. These plans were completed and adopted in 2012.

The review process began in 2012 to update the original mitigation plans, an additional jurisdiction, Tanner Electric, came forward and asked to be included in this planning effort. This brought our total jurisdictions to 76 for this plan.

During 2017, the City of Puyallup asked to be included with the Region 5 Hazard Mitigation planning efforts and completed and adopted their plan in 2018, bringing the total jurisdictional plans to 77.

The second review process began in 2019 and one more city asked to be included in the planning effort. In addition, two more utility companies and a special purpose district also joined the early stages of the update. During the early phases of the review process 3 Special Purpose Districts

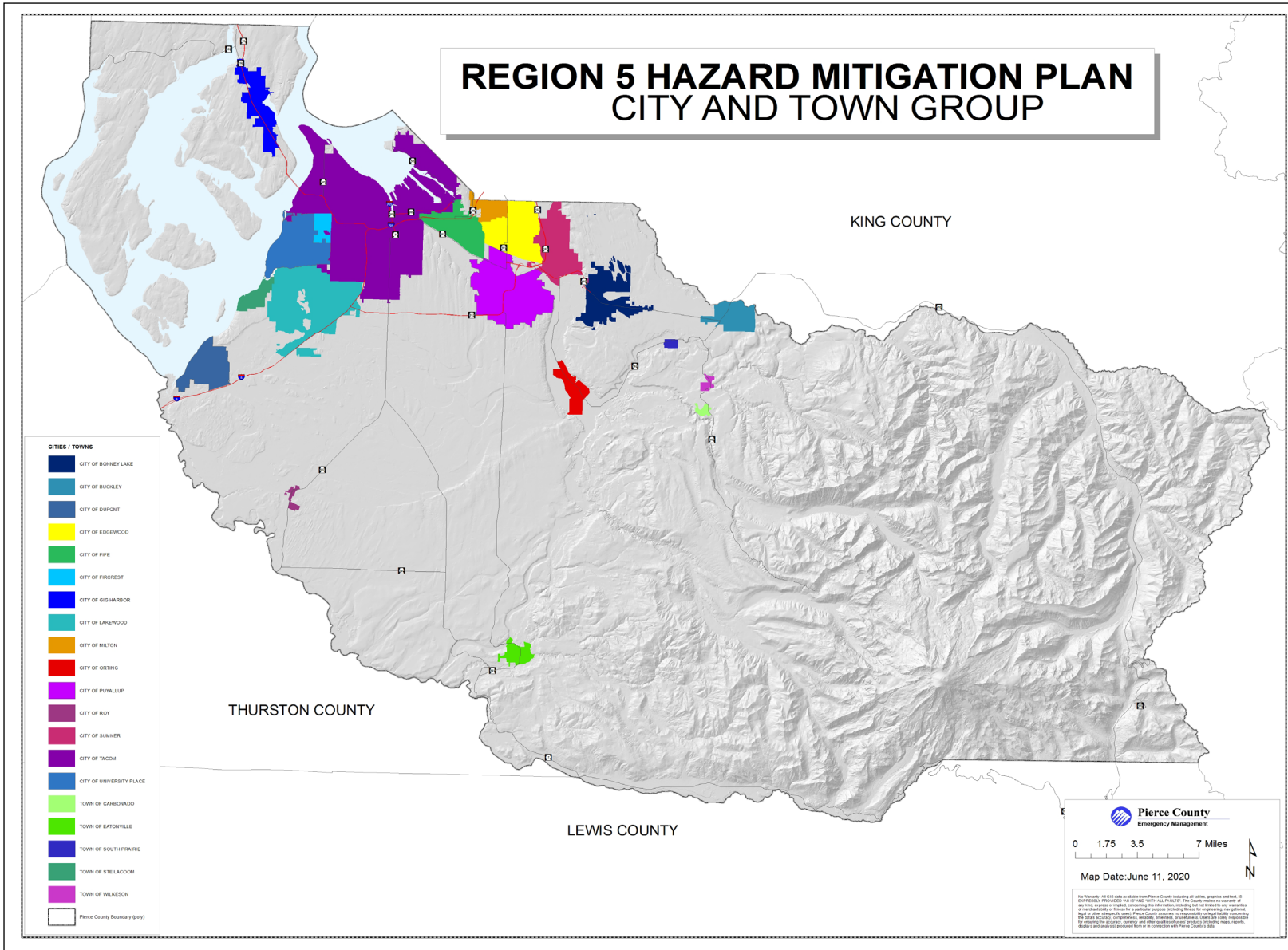
and 2 jurisdictions from the Medical Organizations opted to not update their plans at this time. With gaining 5 jurisdictions and then losing 5 our number remained the same with 76 Addendum.

These jurisdictions were split into six separate planning groups of similar or related interests, with an additional group just for the unincorporated Pierce County Addenda at the beginning of the review process. In addition each jurisdiction was grouped to a regional group based on their location in the County and commonality of hazards. These geographic groups were to facilitate relationship building and local collaborative planning between jurisdictions in an effort to bring increased resiliency to their communities. The six planning groups, with their geographic group in parentheses, are shown in Table ES-1 Region 5 Planning Groups.

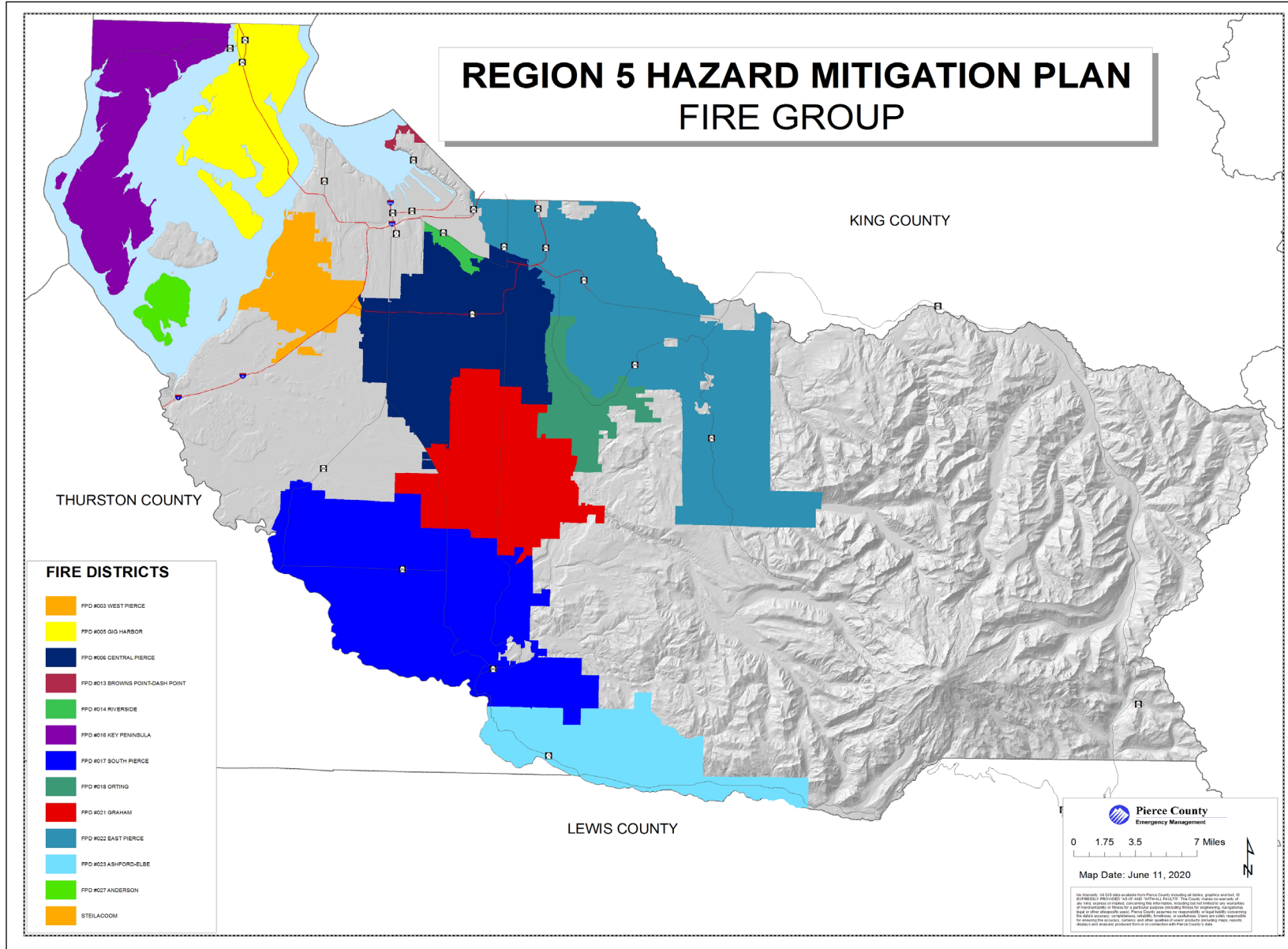
Table ES-1 Region 5 Planning Groups

Cities and Towns Group (21)	School Group (15)
<ol style="list-style-type: none"> 1. City of Bonney Lake (NE) 2. City of Buckley (NE) 3. City of DuPont (SW) 4. City of Edgewood (N) 5. City of Fife (N) 6. City of Fircrest (N) 7. City of Gig Harbor (W) 8. City of Lakewood (SW) 9. City of Milton (N) 10. City of Orting (NE) 11. City of Puyallup (C) 12. City of Roy (C) 13. City of Sumner (NE) 14. City of Tacoma (N) 15. City of University Place (SW) 16. Town of Carbonado (NE) 17. Town of Eatonville (C) 18. Town of South Prairie (NE) 19. Town of Steilacoom (SW) 20. Town of Wilkeson (NE) 21. Unincorporated Pierce County 	<ol style="list-style-type: none"> 1. Carbonado School District (NE) 2. Clover Park School District (SW) 3. Dieringer School District (NE) 4. Eatonville School District (C) 5. Fife School District (N) 6. Franklin Pierce School District (C) 7. Orting School District (NE) 8. Pacific Lutheran University (C) 9. Peninsula School District (W) 10. Puyallup School District (C) 11. Steilacoom School District No. 1 (SW) 12. Sumner-Bonney Lake School District (NE) 13. Tacoma School District (N) 14. University Place School District (SW) 15. White River School District (NE)
Fire Group (12)	Utility Group (14)
<ol style="list-style-type: none"> 1. West Pierce Fire & Rescue (PCFD #3) (SW) 2. Gig Harbor Fire & Medic One (PCFD #5) (W) 3. Central Pierce Fire & Rescue (PCFD #6) (C) 4. Browns Point – Dash Point (PCFD #13) (N) 5. Riverside Fire & Rescue (PCFD #14) (N) 6. Key Peninsula Fire (PCFD #16) (W) 7. South Pierce Fire District #17 (SW) 8. Orting Valley Fire & Rescue (PCFD #18) (NE) 9. Graham Fire and Rescue (PCFD #21) (C) 10. East Pierce Fire and Rescue #22 (NE) 11. Ashford – Elbe (PCFD #23) (C) 16. Anderson Island Fire & Rescue (PCFD #27) (SW) 	<ol style="list-style-type: none"> 1. Clear Lake Water District (SE) 2. Firgrove Mutual Water Company (C) 3. Fruitland Mutual Water Company (C) 4. Graham Hill Mutual Water Company (C) 5. Lakeview Light and Power (SW) 6. Lakewood Water District (SW) 7. Mt. View-Edgewood Water Company (N) 8. Ohop Mutual Light Company (SE) 9. Parkland Light and Water 10. Peninsula Light Company 11. Spanaway Water Company (C) 12. Summit Water and Supply Company (C) 13. Tanner Electric (SW) 14. Valley Water District (E)
Special Purpose Districts (7)	Health and Medical Group (7)
<ol style="list-style-type: none"> 1. Crystal River Ranch Association N(E) 	<ol style="list-style-type: none"> 1. MultiCare Health System (N)

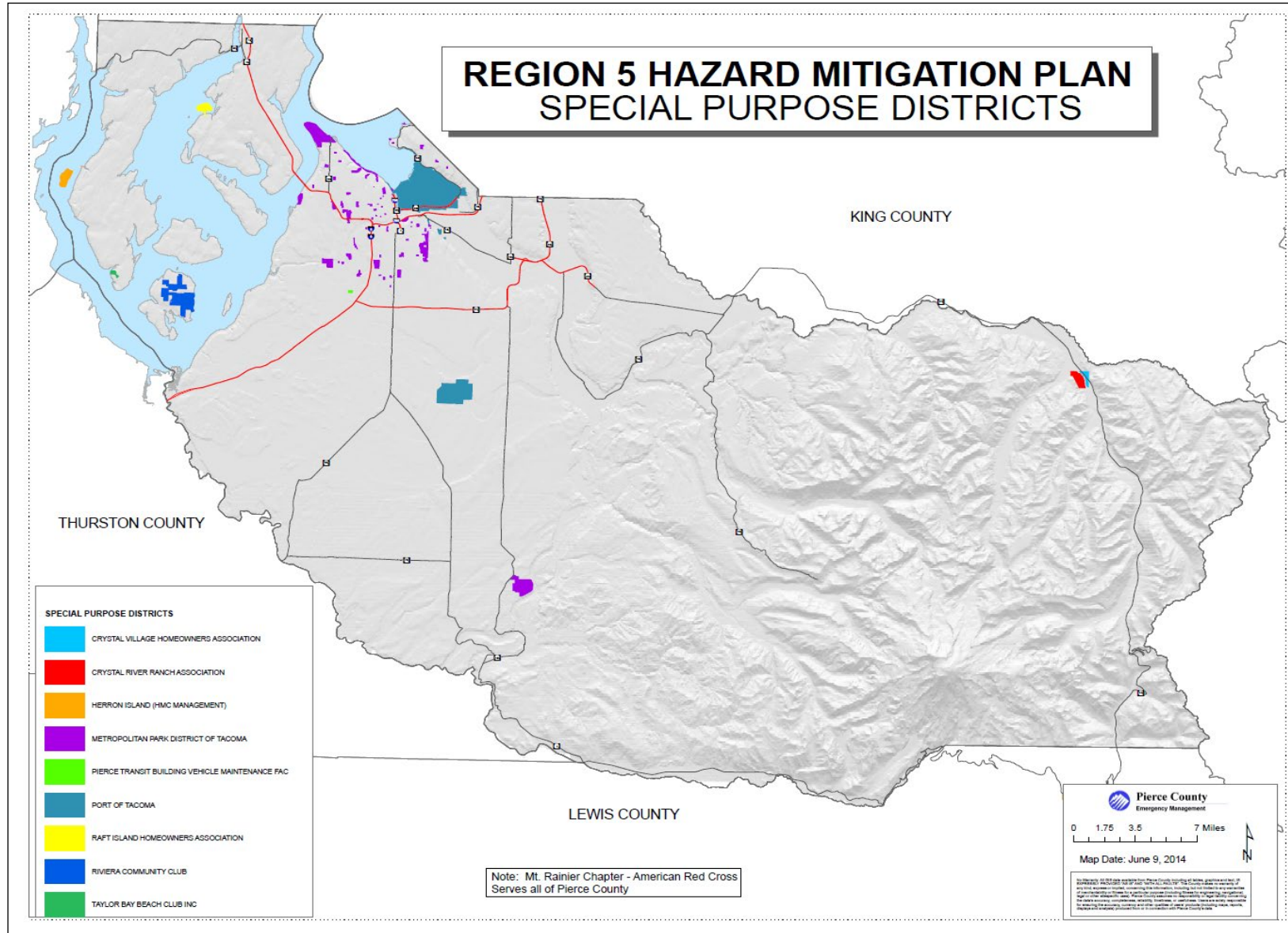
2. Crystal Village Homeowners Association (NE)	2. Franciscan Health System (N)
3. Metropolitan Park District of Tacoma (N)	3. Kaiser Permanente (N)
4. Pierce Transit (SW)	4. Cascade Regional Blood Services (N)
5. Port of Tacoma (N)	5. Community Health Care (N)
6. Riviera Community Club (SW)	6. Western State Hospital (SW)
7. Taylor Bay Beach Club Inc. (W)	7. Tacoma-Pierce County Health Department (N)
C – Central Planning Area, NE – North East Planning Area, N – North Planning Area, W – West Planning Area, SW – Southwest Planning Area,	

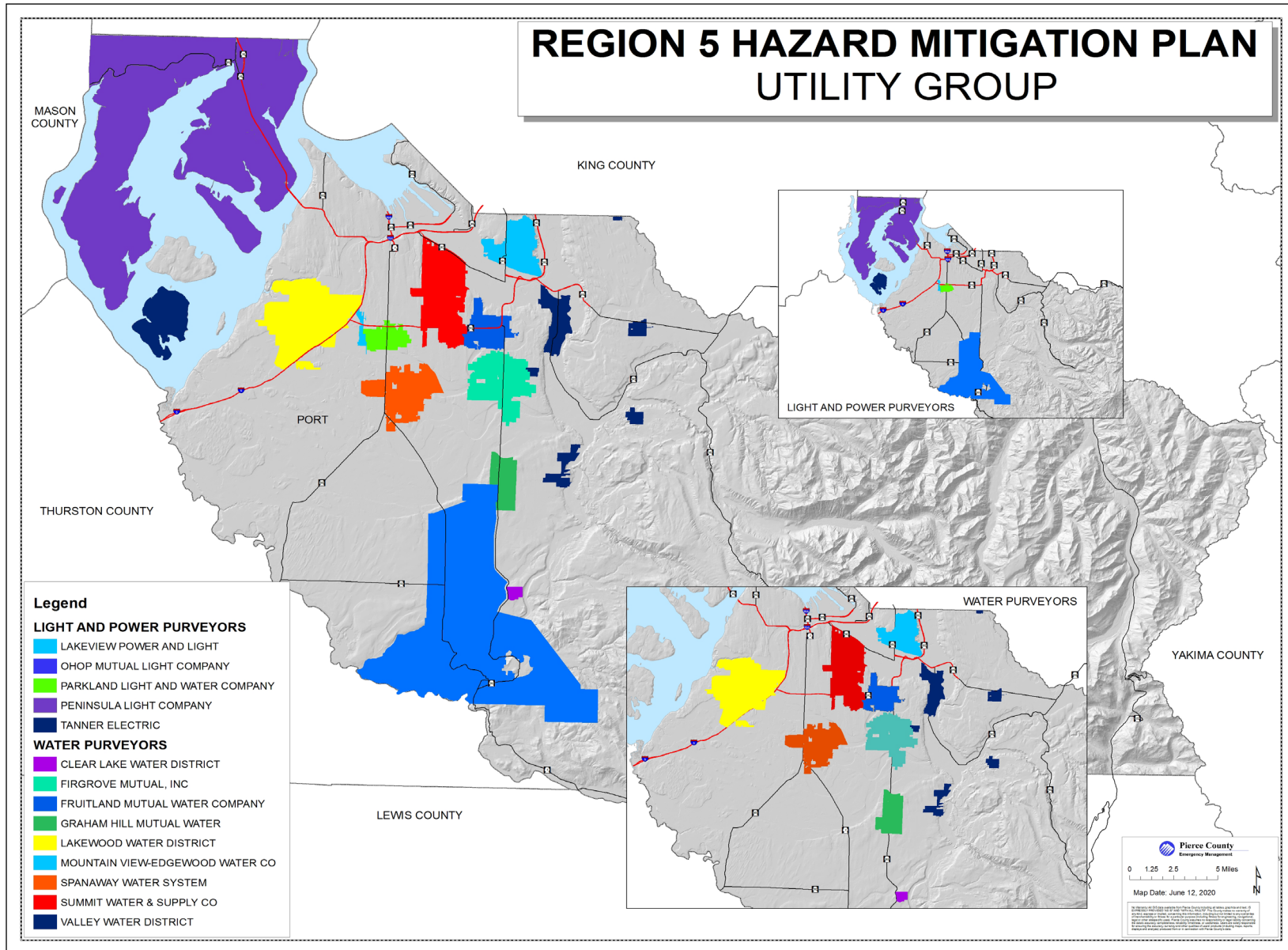


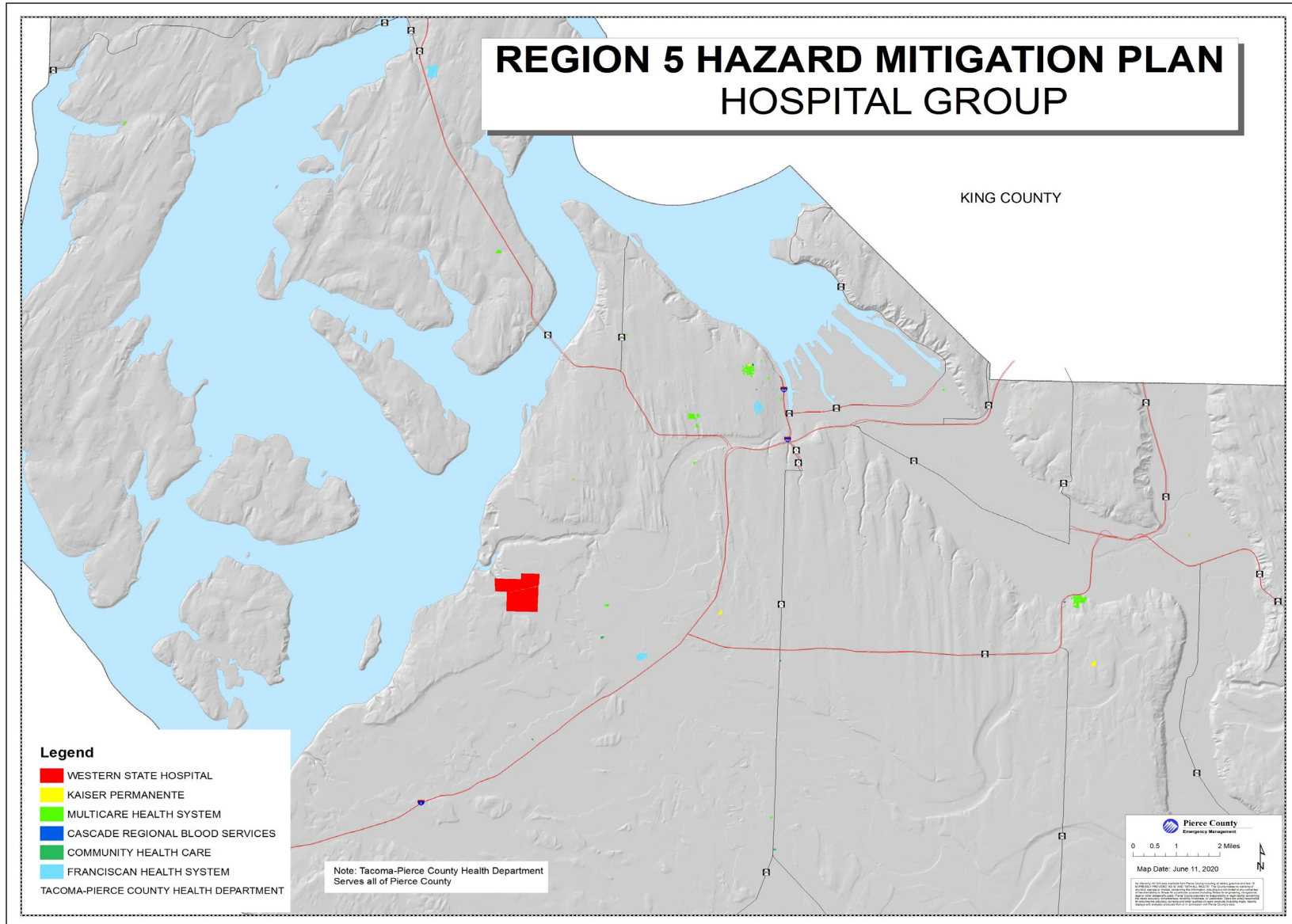
Map ES-2 Fire Planning Group



Map ES-4 Special Purpose Districts Group







Reader's Guide to the Plan

This plan is broken into three main components, the Base Plan, the Addenda, and the Appendices. The Base Plan covers the material relevant to all 76 jurisdiction plans. It contains the structure and information that underlies the individual plans. The Addenda include the individual 76 jurisdiction plans, and the Appendices information relevant to understanding and completing the plan.

The format of the Base Plan is also followed for each of the 76 individual plans. In addition each of the individual plans, in its own addendum, will have an appendix that will include a copy of the resolution passed by the jurisdiction adopting the plan, and the final approval letter from FEMA.

The Base Plan consists of seven sections: a Process Section; a Profile Section; a Capability Identification Section; a Risk Assessment Section; a Mitigation Strategy Section; an Infrastructure Section; and a Maintenance Section.

The Process Section describes the process the 76 jurisdictions went through with the Pierce County staff to update these plans. It gives the participants, lists the meetings, and what was discussed in those meetings.

It then addresses how the Plan was developed around all major components identified in 44 CFR 201.6, including:

- Public Involvement Process;
- Jurisdiction Profile;
- Capability Identification;
- Risk Assessment;
- Mitigation Strategy;
- Infrastructure Section; and,
- Plan Maintenance Procedure.

It discusses the reasoning for the process that was followed. It covers the types of information that was garnered from the individual jurisdictions and the information from research that was done by County staff.

The Profile Section gives an overview of Region 5. It discusses the Region in six different categories. They are demographics, geography, geology, climate, transportation, and economy. Maps are included to show the overall lay of the County, its topography, the six different planning groups, and a County land use map.

The Capability Identification Section provides an overview of the types of capabilities that would be available to local jurisdictions. It summarizes the types of capabilities that local jurisdictions are already in some cases using and can continue to use as they develop targeted mitigation plans. It summarizes the types of capabilities and their use by local jurisdictions.

Finally it covers extra-local federal funding sources, and state agencies that have mitigation capabilities.

The Risk Assessment Section analyzes the risk throughout the Region for the identified hazards. In this update we have identified additional hazards aside from natural hazards. Included are nine natural hazards and eleven technological hazards. The natural hazards are avalanche, drought, earthquake, flood, landslide, severe weather, tsunami, volcano, and wildland/urban interface fire. The technological hazards are abandoned mines, active threat / attack threats, civil disturbance, cyber-attack, dam failure, energy emergency, epidemic, hazardous materials, pipeline hazards, terrorism, and transportation accidents. In addition an overview section on climate change has been added although it is not referenced in the development of mitigation strategies.

The Risk Assessment Section goes a step further and evaluates the effects of each hazard on the public; on the responders; on the ability of a jurisdiction to maintain operations and deliver services; on property, facilities, and infrastructure; on the environment; on the economic and financial condition; and on the reputation of jurisdictions or organizations that are impacted by it.

The Mitigation Strategy Section describes how mitigation measures are developed based on the Risk Assessment and Capability Identification. Being the Base Plan it does not have mitigation measures proposed here. They are in the individual jurisdiction plans in the Addenda.

The Infrastructure Section is an optional component of the Plan. In the Base Plan it only lists the components that each jurisdiction has included. It was decided that by including a section on each individual jurisdiction's infrastructure it would help the jurisdictions focus on their vulnerability and where their mitigation measures could bring the most benefit.

The infrastructure section is exempt from public disclosure pursuant to RCW 42.56.420.

The Plan Maintenance Section has three components. The first component involves Plan Adoption. It discusses how each individual plan will be sent to Washington Emergency Management Division and then on to FEMA as part of the Pre-Adoption Review. Once reviewed, and any modifications requested by the State or FEMA have been made, the plans will be adopted by the individual jurisdictions.

The second component discusses how each individual jurisdiction must come up with a strategy to implement, maintain and update the plan. These updates must be done at a minimum of every 5 years. Jurisdictions may do it more frequently if they desire.

The final component covers the need for the public to have input into the plan review and update processes.

The Addenda

The Addenda are the core of this Plan. They are the individual plans for the 76 jurisdictions. Each addendum's format follows the same format as the Base Plan, having the same seven sections and attached appendices. However, the material in each section is specific to that jurisdiction and not general as in the Base Plan. It relies on the background information given in the Base Plan but is focused on the individual jurisdiction's situation and needs. Rather than repeat the background information given in the Base Plan each Annex accepts the relevant background material and only summarizes the information pertinent to it.

The Addenda Process Sections refer back to the Base Plan for the comprehensive list of the meetings and the process that each jurisdiction went through. Because this is a plan update, this is where you will find specific information for each jurisdiction on the changes made to their plans.

The Addenda Profile Sections provide summaries of the individual jurisdictions. Each section includes the services provided, what type of organization they are, their population, a summary of their infrastructures, individual land use descriptions where applicable, and economic summary or specific budget information.

The Addenda Capability Sections cover the different ways that the mitigation measures might be able to be implemented. It summarizes the legal and regulatory capabilities of each jurisdiction. It then summarizes using tables the administrative, technical, and fiscal as well as any special capabilities each jurisdiction may have.

The Addenda Risk Assessment Sections give an overview of the natural hazard threat and which hazards could affect each individual jurisdiction. It does this through a series of maps, tables, and hazard summary for each of the hazards the jurisdiction considers their highest risks. First the maps spatially show the location of the hazards that affect each jurisdiction, flood, lahar, earthquake, and landslide, etc. Additionally, wildland/urban interface fire is included where information is available although this cannot be mapped out at this time. In addition, the drought, severe weather, or the area affected by climate change are something we can map since their affects are universal, although with minor variations across the County. Since avalanche does not directly affect any of the jurisdictions covered in this plan there is no map.

There is an assumption that the entire Region will be affected by earthquakes, storms, drought and possibly ashfall from the Cascade volcanoes; especially Mt. Rainier and Mt. Saint Helens. The maps showing earthquake hazard areas are only the areas with soils that are prone to liquefaction. Similarly the volcano hazard map only shows those areas that can expect lahar inundation.

The technological hazards are difficult to map, but we are able to include locations of abandoned mines, locations of dams, locations of pipelines as well as transportation routes where we find hazardous materials being transported as well as the potential for transportation accidents.

The Addenda Mitigation Strategy Sections build on the risk assessment and capability identification sections. Each of the mitigation strategies are prioritized according to the jurisdictions risk and capabilities to mitigate the risk and build resiliency within their

communities. Each Mitigation Strategy Section is divided into two parts. The first part is a compilation table showing all the various mitigation measure priorities the jurisdiction has proposed. It shows who is the lead organization and the estimated timeframe when it might be implemented. It also shows which goals the measure addresses.

The second part is comprised of short write ups of all the proposals. Each jurisdiction creates their own individual mitigation strategies. Each strategy as with the table displays specific information about the measure proposal.

The third part is an updated quick status table of where the jurisdiction is at with each mitigation measure, they developed. With completed or deferred strategies an Appendix E or F was created to retain the history of completed strategies. Deferred strategies can be at any time incorporated back into Strategy section of their plans. This allows this section of the plan to remain the working portion.

The Addenda Infrastructure Section is not a requirement of 44 CFR Part 201. However it was decided to include it to help with an overall understanding of each jurisdiction's needs. This section includes summary tables of each piece of infrastructures' dependencies and vulnerabilities.

The Addenda Plan Maintenance Section is the final section of each Addendum. It describes how that individual plan will be monitored and updated. Each of the 76 plans must be updated at least every 5 years. Some jurisdictions have scheduled a more frequent review and that is included in the maintenance section.

The Appendices

The Appendices consist of supplementary material to assist with the understanding of the Plan. This includes a list of acronyms and a glossary. In the individual Addenda, Appendix A includes the Resolution by their elected officials to adopt their plan as well as a copy of the final approval letter from FEMA. Each of the individual Addenda contains Appendices A-D with some having an additional E and F for public documentation and completed or deferred mitigation strategies.

Conclusion

The Base Plan as updated in 2020, was submitted to the State EMD for review June 2020. The Plan was then submitted to FEMA for review and was initially approved in September 2020. Individual Addendums are sent to State EMD as jurisdictions finalize their update process. Upon completion and pre-approval from the State and FEMA, jurisdictions governing body will then adopt their Addenda to this Plan. These adoptions can be found in Appendix A of their individual Addenda. The first Addenda was received and officially approved by FEMA on November 23, 2020. This then becomes the official date for the completion of the Plan. This plan will have to be re-adopted and re-approved prior to the five-year deadline of November 22, 2025.

Though this plan is a product of the Disaster Mitigation Act of 2000, the Planning Team has researched and incorporated other planning standards based on the Homeland Security (HLS) requirements, the National Fire Protection Association (NFPA) 1600: National Preparedness Standard, and the Emergency Management Accreditation Program (EMAP).

Region 5 is an extremely diverse community. It ranges in elevation from sea level to 14,410 feet. Some of the jurisdictions active in this planning process are totally surrounded by forests with limited access. Others are isolated on islands in the middle of Puget Sound. Some are urban, others rural. They range in size from a few hundred to nearly 200,000 people. Yet they all have a desire to improve the health and safety of the citizens that reside within their borders. The charge of these 76 plans is to assist citizens with that process. In essence, to help the jurisdictions protect their citizens from the hazards that threatens their homes, their livelihood, and themselves.

As time has progressed the population of Region 5 has continued to expand and with this expansion comes an increase in vulnerability. The hazards are not going to go away, so it is time to learn from the past, evaluate options, and develop plans to mitigate the effects of the hazards. To do that requires foresight, imagination, and the will to overcome the obstacle of inertia. These 76 jurisdictions have continued to take steps in this process. They have had the foresight to develop their plans, keep them current and move forward, developing the foundation for a safer tomorrow.

Section 1

Plan Process Requirements

Planning Process---Requirement §201.6(b):

An open public involvement process is essential to the development of an effective plan.

Documentation of the Planning Process---Requirement §201.6(b):

In order to develop a more comprehensive approach to reducing the effects of natural disasters, the planning process **shall** include:

- (1) An opportunity for the public to comment on the plan during the drafting stage and prior to plan approval;

- (2) An opportunity for neighboring communities, local and regional agencies involved in hazard mitigation activities, and agencies that have the authority to regulate development, as well as businesses, academia and other private and non-profit interests to be involved in the planning process; and

- (3) Review and incorporation, if appropriate, of existing plans, studies, reports, and technical information.

Documentation of the Planning Process---Requirement §201.6(c)(1):

[The plan **shall** document] the planning process used to develop the plan, including how it was prepared, who was involved in the process, and how the public was involved.

- Does the plan provide a narrative description of the process followed to prepare the new or updated plan?
- Does the new or updated plan indicate who was involved in the current planning process? (Who led the development at the staff level and were there any external contributors such as contractors? Who participated on the plan committee, provided information, reviewed drafts, etc.?)
- Does the new or updated plan indicate how the public was involved? (Was the public provided an opportunity to comment on the plan during the drafting stage and prior to the plan approval?)
- Does the new or updated plan discuss the opportunity for neighboring communities, agencies, businesses, academia, nonprofits, and other interested parties to be involved in the planning process?
- Does the planning process describe the review and incorporation, if appropriate, of existing plans, studies, reports, and technical information?
- Does the updated plan document how the planning team reviewed and analyzed each section of the plan and whether each section was revised as part of the update process?

SECTION 1

REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION PLAN PROCESS SECTION

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Changes To Jurisdiction Plan in this Document

The Base Plan for the Region 5 Hazard Mitigation Plan includes the following changes that are documented as a result of a complete review and update of the previous Base Plan. The purpose of the following change matrix is to advise the reader of these changes since updating this plan was approved in July 2015. Each of the 76 Addenda falling under this Base Plan has also produced a Change Matrix for their individual plans.

The purpose for the changes is three-fold: 1) the Federal Law (Code of Federal Regulations (CFR), Title 44, Part 201.4) pertaining to Mitigation Planning has changed since the original Plan was undertaken; 2) the Local Mitigation Planning Requirements of the Disaster Mitigation Act of 2000 201.6 (d) (3) Plan Review states Plans must be reviewed, revised if appropriate, and resubmitted for approval within five years in order to continue to be eligible for HMGP project grant funding. This document when completed and approved will become the Base Plan for the Region 5 Hazard Mitigation Plan and the guiding document for 76 Addenda to the plan.

Change Matrix

This Matrix of Changes documents the pertinent changes made from the July 2015 Base Plan for the Region 5 All Hazard Mitigation Plan; 2020-2025 Update. Most of the changes are a matter of additional detail, more information provided and some reformatting to the current Pierce County DEM format. This 2020 version represents a complete review and update by Pierce County Department of Emergency Management using a detailed process for development and following an established format. All 76 Addenda under this Base Plan have also used this procedure in reviewing and updating their plans. During this procedure, all web links have been verified and updated.

Table 1-1 Change Matrix – Region 5 All Hazard Mitigation Plan 2020 – 2025 Edition

Section 1 – Plan Development, Base Plan Process Section	
Section or Part of Plan	New in 2020 Plan
Section 1 – Process Section	Section 1 – Process Section
	The original Region 5 Hazard Mitigation Plan contained a Base Plan and 48 Addenda for the 48 jurisdictions. The following update (2015-2020) brought together the original 48 Addenda, Phase II, III, Unincorporated Pierce County and Health and Medical Addenda’s one Base Plan document increasing the addenda to 76. This rewrite (2020-2025) includes the above with the addition of three new plans (Parkland Light & Water Co., Peninsula Light Co., and the Tacoma Pierce County Health Department) and two existing city plans (City of University Place and the City of Puyallup) joining the other Addenda

	under the Region 5 All Hazard Mitigation Plan. Our Addenda at 76 remains with 5 jurisdictions opting to not update their plans (Herron Island, Raft Island, Madigan Hospital, Dynamic Partners and the American Red Cross).
	The 2020 Process Section contains this Change Matrix Table in this Base Plan and in all Addenda.

Section 2 – Base Plan Profile		
Section or Part of Plan	Previous	2020 Plan
Section 2 – Profile		The 2020 version of the Profile has been reviewed and updated. The Infrastructure Summary section was updated showing a significant increase in tax parcel values. In addition, the Economic Summary was updated also showing an increase.
	The current review and update of all addenda have used the 2010 Census data.	The 2010 Census Data remained for population data and is the current GIS available information from Pierce County. Once the 2020 Census data becomes available in Pierce County GIS format, population data figures will be updated in the Profile Section 2 and the Risk Assessment Section 4.
		A new Demographic Analysis paragraph was added to the 2020 Mitigation Plan to elaborate on jurisdiction’s demographics in more detail and capturing some of the at-risk populations. This also allowed jurisdictions to provide an updated overview of their growing populations

		beyond the 2010 census which is outdated.
		This 2020 version incorporates the Profile Section of the Hazard Identification Risk Assessment (HIRA) into the HMP Profile incorporating a strong demographic profile. This also provides for consistency between the two documents.

Section 3 – Base Plan Capability Identification		
Section or Part of Plan	Previous	2020 Plan
Section 3 – Capability	The Capability Section of the previous Base Plan explained how we developed the individual jurisdiction capabilities in the original documents.	This section was reviewed along with the website links to make sure they were still viable or current versions.

Section 4 – Vulnerability, Risk Analysis	
Section or Part of Plan	2020 Plan
Vulnerability and Hazard Impact Analysis	This section was added to the jurisdictional Addenda’s to provide a better understanding on how the identified hazards affect the jurisdiction’s and their critical infrastructure. It gives context to the maps and charts identifying the hazard risk.
Changes in Development	This required element was added to the jurisdictional Addenda’s to provide a clearer understanding and location within the plan of the changes in development that have occurred within their jurisdiction’s over the past five years.
Disaster Declarations Charts.	The Geological, Meteorological and Technological Charts have been updated to reflect current changes in Pierce County’s Hazard Identification Risk Assessment

	(HIRA). Major changes include updating the maps, figures and table column to align with the changes in the HIRA. Technological Hazards added “Active Threat” and “Cyber Attack” under the Terrorism category.
Hazard Identification Risk Assessment	Many hazards were updated with the Hazard Workshop held in May 2019 in Section 4. The biggest change to the HIRA was the complete rewrite of the Flood Section by Pierce County Surface Water Management Division. This now provides an in-depth profile of each prominent river system in Pierce County and will be invaluable as a planning tool.
Hazard Maps - Overview of Data Source Descriptions	This section was added to provide the reader with a better understanding of the data source that was used to produce the hazard maps.
The previous version of the plan contained hazard maps.	The 2020 Risk Section includes updated maps and contains additional hazard maps such as deep/shallow landslides susceptibility, and liquefaction potential.
The previous version included specific analysis showing vulnerability of population, land and infrastructure according to Census 2010 and 2013/2014 tax parcel data.	The 2020 Risk Section includes completely updated tables showing vulnerability of population, (where different hazard maps were used) land and infrastructure using Census 2010 data and 2019/2020 tax parcel data.

Section 5 – Base Plan Mitigation Strategy	
Section or Part of Plan	2020 Plan
The previous document used the standard goals as outlined for the entire project.	The 2020 Mitigation Section was drafted using specific goals and objectives written or updated by the jurisdictions to their specific hazards and concerns.
The previous document contained a Mitigation Measure Matrix chart followed by written descriptions of each individual measure.	The new document uses the same format as the original plan with the addition of a ‘Status Update’ table under each mitigation measure. This provides the opportunity to update each mitigation strategy and track the status. New measures have been added to both the Matrix and the individual measure descriptions. Measures completed in the past five years

	have been moved to a historical appendix in the plan to track projects completed by the jurisdiction.
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Section 6 – Base Plan Infrastructure	
Section or Part of Plan	2020 Plan
The previous plan described the process used to develop the Infrastructure Sections for each of the 76 Addenda under the Base Plan.	The updated Base Plan gives a thorough description of how each Infrastructure Section was developed for each of the 76 Addenda under the Region 5 Hazard Mitigation Plan. This 2020 plan uses the same table. The tables have been reviewed and updated by the jurisdiction. This section is only available to the jurisdiction due to the sensitivity of information contained. A disclosure statement acts as a placeholder for their Section 6.

Section 7 – Base Plan Maintenance	
Section or Part of Plan	2020 Plan
The original Plan Maintenance for the Base Plan has a complete explanation of the Plan Adoption Process, the Maintenance Strategy and Continued Public Involvement.	The updated 2020 version of the Plan Maintenance Section for the Base Plan borrows from the format and content of the original; however, the entire section has been reviewed and updated to current information.

Section 8 – Other Changes	
Section or Part of Plan	2020 Plan
The previous document contained four Appendices.	The 2020 Plan contains in some jurisdictional plans, six Appendices including: place for the final resolution and approval letter from FEMA, list of jurisdiction’s planning team, a chart for any changes, 2014 HAZUS analysis, documentation records for Public Outreach events and a historical appendix for completed projects. The Acronym list appears in the Base Plan.

Plan Process

The Region 5 Hazard Mitigation Plan Process Section is a discussion of the planning process used to update the Region 5 Hazard Mitigation Plan (Pierce County is Homeland Security (HLS) Region 5 in Washington State). This includes how the process was prepared, who aided in the process, and the public's involvement.

The Plan update is developed around all major components identified in 44 CFR 201.6, including:

- **Public Involvement Process;**
- **Jurisdiction Profile;**
- **Capability Identification;**
- **Risk Assessment;**
- **Mitigation Strategy;**
- **Infrastructure Section;** and,
- **Plan Maintenance Procedure.**

Below is a summary of those elements and the processes involved in their development.

Public Involvement Process

Public participation is a key component to strategic planning processes. Citizen participation offers citizens the chance to voice their ideas, interests, and opinions.

“Involving stakeholders who are not part of the core team in all stages of the process will introduce the planning team to different points of view about the needs of the community. It will also provide opportunities to educate the public about hazard mitigation, the planning process, and findings, and could be used to generate support for the mitigation plan.”¹

In order to accomplish this goal and to ensure that the updated Region 5 Hazard Mitigation Plan be comprehensive, the seven planning groups in conjunction with Pierce County Department of Emergency Management developed a public participation process of three components:

1. A Planning Team comprised of knowledgeable individual representatives of HLS Region 5 area and its hazards;
2. Hazard Meetings to target the specialized knowledge of individuals working with populations or areas at risk from all hazards; and
3. Public meetings to identify common concerns and ideas regarding hazard mitigation and to discuss specific goals, objectives and measures of the mitigation plan.

This section discusses each of these components in further detail below with public participation outlined in each. Integrating public participation into the development of the Region 5 Hazard Mitigation Plan update has helped to ensure an accurate depiction of the Region's risks, vulnerabilities, and mitigation priorities.

Planning Team

The Planning Team was organized early in 2019. The individual Region 5 Hazards Mitigation Planning Team members understand the portion of Pierce County containing their specific jurisdiction, including how residents, businesses, infrastructure, and the environment may be affected by all hazard events. The members are experienced in past and present mitigation activities and represent those entities through which many of the mitigation measures would be implemented. The Planning Team guided the update of the Plan, assisted in reviewing and updating goals and measures, identified stakeholders, and shared local expertise to create a more comprehensive plan. The Planning Team was organized into six planning groups of like jurisdictions, plus the Pierce County Government, for a portion of the update. the overall process. These groups are:

City and Town Group	School Group
Fire District Group	Utility Group
Special Purpose Group	Health and Medical Group
Unincorporated Pierce County	

The majority of the meetings were held in regional groups with the county broken into five geographical areas. These geographical areas share in the same commonality of hazards and allowed for relationship building amongst the different jurisdictions during the overall process. For this update the Unincorporated Pierce County group stayed within their group and did not participate in the regional groups. As we move forward beyond this update different departments within the Unincorporated Pierce County group will meet with regional groups where there is a commonality in mitigation strategies, objectives and goals. This collaborative planning will allow integrations of ideas and potential future projects to have shared funding costs. These groups are:

North Group	Northeast Group (NE)
West Group	Central Group
Southwest Group (SW)	

Tables 1-1 through 1-12 identify the Planning Teams by listing the various members and the jurisdictions or departments they represent. Coordinating each of the groups from Pierce County Department of Emergency Management were Debbie Bailey, Program Coordinator and, Wyatt Godfrey, Program Coordinator. Tables 1-13 through 1-24 document the Planning Team meetings.

Planning Team Members

Table 1-2 Planning Team – City and Town Group

NAME	TITLE	JURISDICTION
Woody Edvalson	Emergency Manager	City of Bonney Lake
Alan Predmore	Fire Chief/Emergency Manager	City of Buckley

Jeffrey Wilson	Director of Community Development	City of DuPont
Micah Lundborg	Chief of Police	City of Edgewood
Pete Fisher	Police Chief	City of Fife
Robert Eugley	Patrol Officer	City of Fife
John Cheesman	Chief of Police	City of Fircrest
Kelly Busey	Chief of Police	City of Gig Harbor
Carl Desimas	City Planner	City of Gig Harbor
John Unfred	Assistant Police Chief	City of Lakewood
Christine Badger	Emergency Management Coordinator	City of Lakewood
Tony Hernandez	Police Chief	City of Milton
Mark Bethune	City Manager	City of Orting
Kirstin Hofmann	Emergency Manager	City of Puyallup
Chief Armitage	Police Chief	City of Roy
Officer Armitage	Police Officer	City of Roy
Ryan Windish	Community Development Director	City of Sumner
Ute Scofield	Emergency Manager	City of Tacoma
Jacob Rain	EM Program Coordinator	City of Tacoma
Lisa Petorak	Human Resources Manager	City of University Place
Jack Ecklund	Dir. of Engineering & Capital Projects	City of University Place
Daillene Argo	Clerk-Treasurer	Town of Carbonado
Abby Gribi	Town Administrator	Town of Eatonville
Glen Yates	Eatonville Police Department	Town of Eatonville
Emily Terrell	Consultant	Town of South Prairie
Paul Loveless	Town Administrator	Town of Steilacoom
Alan Predmore	Fire Chief	Town of Wilkeson

Table 1-3 Planning Teams – Fire Group

NAME	TITLE	JURISDICTION
Stan Gacioch	Battalion Chief	Central Pierce Fire & Rescue - District#16
Alan Predmore	Fire Chief	City of Buckley Fire

Jim Jaques	Assistant Fire Chief	East Pierce Fire & Rescue – District #22
Eric Watson	Assistant Fire Chief	Gig Harbor Fire & Medic One - District #5
Steve Nixon	Assistant Fire Chief	Gig Harbor Fire & Medic One - District #5
Tony Judd	Retired Deputy Fire Chief	Graham Fire and Rescue - District #21
Todd Jensen	Battalion Chief	Graham Fire and Rescue - District #21
Dustin Morrow	Fire Chief	Key Peninsula Fire - District #16
Chuck West	Battalion Chief	Key Peninsula Fire – District #16
Jim Wassall	Fire Chief	Browns Point Dash Point Fire - District #13
Zane Gibson	Fire Chief	Orting Valley Fire & Rescue - District #18
Matt Medford	Fire Chief	Ashford Elbe Fire - District - #23
Jim Bixler	Fire Chief	Anderson Island Fire District - #27
Kira Thirkield	Fire Chief	Riverside Fire and Rescue - District#14
Lloyd Galey	Fire Chief	South Pierce Fire and Rescue – District #17
Hallie McCurdy	Assistant Chief of Prevention	West Pierce Fire and Rescue -District #3
Christine Badger	Emergency Management Coordinator	West Pierce Fire and Rescue - District#3

Table 1-4 Planning Teams – School Group

NAME	TITLE	JURISDICTION-DEPARTMENT
Scott Hubbard	Superintendent (retired during update)	Carbonado School District
Jessie Sprouse	Superintendent	Carbonado School District
Randy Granum	Safety and Security Manager	Clover Park School District
Kirsten Parker	Director of Human Resources	Dieringer School District
Clay Jamerson	Manager of Transportation	Eatonville School District
John Fisher	Facilities Manager	Eatonville School District
Ben Ramirez	Deputy Superintendent	Fife School District

Katie Gillespie	Safety, Security/EM Supervisor	Franklin Pierce School District
Chris Willis	Executive Director for Student Support Services	Orting School District
Holly Mortenson	Payroll Specialist & Operations Support Assistant	Orting School District
Shawn Thompson	Environmental Health & Safety Officer	Pacific Lutheran University
Patrick Gillespie	Director of Facilities	Peninsula School District
Sara Hoover	Risk and Compliance Manager	Peninsula School District
Brian Devereux	Director of Facilities Planning	Puyallup School District
Susanne Beauchaine	Executive Director of Human Resources and Safety	Steilacoom School District No. 1
Cheryl Collins	Risk Manager / Purchasing	Sumner-Bonney Lake School District
Bill Gaines	Assistant Superintendent Operations & community Engagement	Sumner-Bonney Lake School District
Mike Rupert	Director of Safety/Security	Tacoma Public Schools
Jeff Rogers	Environmental Health/Safety	Tacoma Public Schools
Torey Heidelberg	Emergency Preparedness/Safety Coordinator	University Place School District
Michelle Bradshaw	Intervention Specialist	White River School District

Table 1-5 Planning Teams – Special Purpose Group

NAME	TITLE	JURISDICTION-DEPARTMENT
Curt Simonson	President	Crystal River Ranch Association
Gary Castell	President	Crystal Village Homeowners Association
Erwin Vidallon	Chief Financial Officer	Metropolitan Park District of Tacoma
Paul Weed	Chief Admin Officer	Metropolitan Park District of Tacoma
Jason Harms	Sergeant Pierce County Sheriff's Department	Pierce Transit

Alisha Peña	Senior Planner	Port of Tacoma
Deidre Wilson	Planning Manager	Port of Tacoma
John Cammon	Maintenance Superintendent	Riviera Community Club
Don Tjossem	President HOA	Taylor Bay Beach Club

Table 1-6 Planning Teams – Utility Group

NAME	TITLE	JURISDICTION
Robert Popek	Board Member	Clear Lake Water District
Steve Sacksteder	Water Quality	Firgrove Mutual Water Co.
Ben Ames	Cross Connection Specialist	Fruitland Mutual Water Co.
Nick Nelson	General Manager	Graham Hill Mutual Water Co.
John DeVore	General Manager	Lakeview Light & Power
Don Stanley	Operations Dept. Head	Lakewood Water District
Mike Craig	General Manager	Mt. View – Edgewood Water Co.
Hannah Reece	Member Services	Ohop Mutual Light
Dale Budzinski	Water Superintendent	Parkland Light & Water Co.
Dale Butcher	Electric Superintendent	Parkland Light & Water Co.
Susan Cutrell	General Manager	Parkland Light & Water Co.
Amy Grice	System Engineering Manager	Peninsula Light Co.
Jeff Johnson	General Manager	Spanaway Water Co.
Darryl Scott	Manager	Summit Water and Supply Company
Dave Troupe	Draftsman/I.T. Technician	Summit Water and Supply Company
Lora Scott	Water Quality Administrator	Summit Water Co.
Sean Vance	Manager	Valley Water District

Table 1-7 Planning Teams – Health and Medical Group

NAME	TITLE	JURISDICTION-DEPARTMENT
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Keith Warner	Assistant Director	Cascade Regional Blood Services
James Oliver	Assistant Quality Improvement Manager	Community Health Care
Eileen Newton	Director Disaster Coordinator	Franciscan Health System
Jacob Hausdorf	Emergency Management Specialist	Franciscan Health System
Alex Truchot	Sr. Environmental Health and Safety Manager	Kaiser Permanente
Johanna Hanson	Emergency Management Specialist	Kaiser Permanente
Heidi Rock	Program Manager	MultiCare Health System
Linda Horey	Emergency Management Program Specialist	Western State Hospital

Table 1-8 Planning Groups – Unincorporated Pierce County Government

NAME	TITLE	JURISDICTION-DEPARTMENT
Cindy Hartman	Deputy Auditor	Auditor's Office
Debbie Bailey	Program Coordinator	DEM Mitigation & Recovery
Wyatt Godfrey	Program Coordinator	DEM Mitigation & Recovery
Chelsey Bell	Program Coordinator	DEM Mitigation & Recovery
Todd Kilpatrick	Program Coordinator	DEM Mitigation & Recovery
Rob Allen	Sr. Economic Development Specialist	PC Economic Development
Bob Carr	Facilities Maintenance & Operations Division Manager	Facilities Maintenance and Ops
Warner Webb	Fire Marshal	DEM Fire Prevention Bureau
Brandy Riche	IT Manager – Spatial Services	Finance – Information Technology
Paulina Kura	Special Advisor to the Director	Human Services
Kyle Wintermute	Parks & Recreation Manager	Parks and Recreation Services
Randy Rogers	Airport and Ferry Division	Planning and Public Works- Airports/Ferry

Dan Cardwell	Long Range Planning Manager	Planning and Public Works – Planning Division
Jen Lambrick	Assistant Planner / Long Range Planning	Planning and Public Works – Planning Division
Tyler Bemis	Maintenance Program Manger	Planning and Public Works-Maintenance
Callene Abernathy	Planner	Planning and Public Works-Sewer
Katherine Brooks	Senior Planning Manager	Planning and Public Works-Sewer/Water
Gloria Van Spanckeren	Emergency Program Planner	Planning and Public Works
Anne-Marie Marshall-Dody	Floodplain & Watershed Services Manager	Planning and Public Works SWM
Brynne Walker	Floodplain Planner	Planning and Public Works SWM
Dennis Dixon	Floodplain Engineer	Planning and Public Works SWM
Helmut Schmidt	Floodplain Services Supervisor	Planning & Public Works - SWM
Johnny Mauger	Asset Management Specialist 3	Planning & Public Works - SWM
Dawn Borgeson, PMP	Program Manager	Planning & Public Works – Transportation Division
Clint Ritter	Civil Engineer	Planning & Public Works – Transportation Division
Kirk Stenger	Risk Manager	PC Risk Management
Mary Beth DiCarlo	Risk Manager	PC Risk Management
Peter Cropp	Lieutenant	Sheriff's Department

Regional Planning Team Members

Table 1-9 Planning Teams – North Group

NAME	TITLE	JURISDICTION-DEPARTMENT
Micah Lundborg	Police Chief	City of Edgewood
Pete Fisher	Police Chief	City of Fife
Robert Eugley	Patrol Officer	City of Fife

John Cheesman	Police Chief	City of Fircrest
Tony Hernandez	Police Chief	City of Milton
Ute Scofield	EM Program Manager	City of Tacoma
Jacob Rain	EM Program Coordinator	City of Tacoma
Jim Wassall	Fire Chief	Pierce County Fire District #13
Jim Jaques	Assistant Fire Chief	East Pierce Fire & Rescue
Kira Thirkield	Fire Chief	Riverside Fire & Rescue #14
Mike Rupert	Director of Safety/Security	Tacoma School District
Jeff Rogers	Environmental Health/Safety	Tacoma School District
Bart Stepp	General Manager	Mt. View-Edgewood Water Co
Jim Oliver	Assistant Quality Improvement Manager	Community Health Care
Eileen Newton	Emergency Manager	Franciscan Health System
Heidi Rock	Emergency Management Program Manager	MultiCare Health System
Alex Truchot	Sr. HSE Manager	Kaiser Permanente
Johanna Hanson	Emergency Management Specialist	Kaiser Permanente
Alisha Peña	Senior Planner	Port of Tacoma – NW Seaport Alliance
Marty Kapsh	Port of Tacoma Patrol Officer	Port of Tacoma
Deirdre Wilson, AICP	Planning Manager	Port of Tacoma

Table 1-10 Planning Teams – NE Group

NAME	TITLE	JURISDICTION-DEPARTMENT
Woody Edvalson	Director/EM Coordinator	City of Bonney Lake
Alan Predmore	Fire Chief/EM Director	City of Buckley ~ Town of Wilkeson ~ Town of Carbonado
Dailene Argo	Town Clerk-Treasurer	Town of Carbonado

Mark Bethune	City Administrator	City of Orting
Emily Terrell	Contracted Planner	Town of South Prairie
Ryan Windish	Community Development Director	City of Sumner
Trisha Sumners	Town Clerk-Treasurer	Town of Wilkeson
Jim Jaques	Fire Chief, Asst.	East Pierce Fire & Rescue
Zane Gibson	Fire Chief	Orting Valley Fire
Scott Hubbard	Superintendent	Carbonado Historical School District #19
Jessie Sprouse	Principal/Superintendent	Carbonado Historical School District #19
Kirsten Parker	Director of Human Resources	Dieringer School District
Chris Willis	Executive Director of Student Support Services	Orting School District
Holly Mortenson	Payroll Specialist & Ops Support Asst.	Orting School District
Cheryl Collins	Risk Manager	Sumner-Bonney Lake School District
Michelle Bradshaw	Intervention Specialist	White River School District
Jer Argo	Director of Business and Operations	White River School District
James Oliver	Assistant Director of Operations	Community Health Care
Curt Simonson	HOA President	Crystal River Ranch Association
Gary Castell	HOA Resident	Crystal Village Homeowners Assoc.

Table 1-11 Planning Teams – West Group

NAME	TITLE	JURISDICTION-DEPARTMENT
Kelly Busey	Police Chief	City of Gig Harbor/Police Department
Steve Nixon	Assistant Fire Chief	Gig Harbor Fire & Medic One - District #5
Eric Watson	Assistant Fire Chief	Gig Harbor Fire & Medic One - District #5
Dustin Morrow	Fire Chief	Key Peninsula Fire - District #16
Chuck West	Battalion Chief	Key Peninsula Fire – District #16
Amy Grice	System Engineering Manager	Peninsula Light Co.
Patrick Gillespie	Director of Facilities	Peninsula School District
Sara Hoover	Risk and Compliance Manager	Peninsula School District
Don Tjossem	President HOA	Taylor Bay Beach Club

Table 1-12 Planning Teams – SW Group

NAME	TITLE	JURISDICTION-DEPARTMENT
Jeffrey S. Wilson	Director Community Development	City of DuPont
John Unfred	Emergency Deputy Director	City of Lakewood
Christine Badger	Emergency Manger	City of Lakewood
Paul Loveless	Town Administrator	Town of Steilacoom
John Ecklund	Director of Engineering	City of University Place
Lisa Petorak	HR Manager	City of University Place
Hallie McCurdy	Assistant Chief of Prevention	West Pierce Fire and Rescue -District #3
Christine Badger	Emergency Manger	West Pierce Fire & Rescue #3
Randy Granum	Risk Manager	Clover Park School District
Susanne Beauchaine	Executive Director for Human Resources	Steilacoom Historical School District
Torey Heidelberg	Preparedness/Safety Cor.	University Place School District

Don Stanley	Operations Department Head	Lakewood Water District
Linda Horey	Emergency Management Program Specialist	Western State Hospital
John Cammon	Maintenance Superintendent	Riviera Community Club
Sgt Jason Harms	Pierce Transit Police	Pierce Transit

Table 1-13 Planning Teams – Central Group

NAME	TITLE	JURISDICTION-DEPARTMENT
Abby Gribi	Town Administrator	Town of Eatonville
Kirstin Hofmann	Emergency Manager	City of Puyallup
Officer Armitage	Police Chief	City of Roy
Debbie Derringer	Clerk, Treasurer	City of Roy
Matt Medford	Fire Chief	Pierce County Fire District #23
Stan Gacioch	Battalion Chief	Central Pierce Fire District #6
Tony Judd	Fire Chief	Graham Fire District #21
Lloyd Galey	Fire Chief	South Pierce Fire District #17
Clay Jamerson	Manager of Transportation	Eatonville School District
John Fisher	Facilities Manager	Eatonville School District
Katie Gillespie	Safety, Security/EM Sup	Franklin Pierce School District
Shawn Thompson	Environmental Health & Safety Officer	Pacific Lutheran University
Brian Devereux	Director of Facilities Planning	Puyallup School District
Robert Popek	Board Member	Clear Lake Water District
Larry Jones	General Manager	Firgrove Mutual Water Company
Steve Sacksteder	Water Quality	Firgrove Mutual Water Company
Ben Ames	Cross Connection Specialist	Fruitland Mutual Water Company
Ted Hardiman	General Manager	Fruitland Mutual Water Company

Nick Nelson	General Manager	Graham Hill Mutual Water Co.
Joel Hansen	Operations Supervisor	Ohop Mutual Light
Hannah Reece	Member Services	Ohop Mutual Light
Jeff Johnson	General Manager	Spanaway Water Company
Sean Vance	Manager	Valley Water District

Each jurisdiction was tasked with identifying representatives for the planning team and holds the responsibility for documenting the elements of the planning process for their jurisdiction.

Planning Team Meetings

The Planning Team held 7 Planning Team Meetings either in their Discipline Groups or Regional Planning Groups. Meeting in Regional Planning Groups supported a whole community planning approach which either developed new or stronger relationships amongst jurisdictions. This allowed for an integration of mitigation strategies for regions sharing the commonality in hazards. There was a total of 45 meetings from February 2019 to January 2020 between all Planning Groups. Additional working group drop-in workshops were provided for jurisdictions to continue to work on and update their plans. Two “drop-in” workshops were provided each month from January through June alternating between morning and afternoons to accommodate work schedules.

The Planning Teams Discipline Groups: City and Town Group, Fire Group, School Group, Special Purpose Group, Utility Group, Medical Group and Unincorporated Pierce County Group. These discipline groups will continue to meet on an annual basis for the relationship building and sharing of mitigation strategies and ideas.

The Planning Team Regional Groups broken down into five geographical areas in Pierce County: West Group (all of Gig Harbor, Key Peninsula, Herron Island, Fox Island and Raft Island), SW Group (Lakewood, Anderson Island, Steilacoom), Central Group (Puyallup, Graham, Eatonville), NE Group (Buckley, Carbonado, Bonney Lake, Wilkeson), North Group (Tacoma, Fife, Edgewood, Sumner). The Regional Groups were developed based on geographic location and the commonality of hazards shared and was new with this update. This provided for better community planning, relationship building, and collaboration of mitigation strategies ultimately leading to community resiliency. These Regional groups will continue to meet on an annual basis and as sub committees are developed to work on specific projects the frequency of meetings will potentially increase.

In addition to group planning team meetings and drop-in meetings there were numerous one on one meetings that occurred for jurisdictions. This 2020-2025 update brought many new representatives responsible for the update with little prior knowledge of their mitigation plan. They were overwhelmed by the update and the one on one meetings allowed for a personal explanation of their plan and the process to update it and answer specific questions. The Fire District group had about a 70% turn over in leadership alone. Looking forward it will be important to keep jurisdictions involved and connected with their mitigation plans as turnover occurs.

Table 1-14 Planning Team Meetings – Cities and Towns Group

Planning Team Meeting #1 – Cities & Towns: PCEM Puyallup Room – February 21, 2019
Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team, Review of the history of the Grant Application, Defining the Planning Requirements, How We Establish the In-Kind Match, Benefits of Developing a Plan, Defining the Planning Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, reviewing each jurisdiction’s profile information, and defining next steps.

Table 1-15 Planning Team Meetings – Fire Group

Planning Team Meeting #1 – Fire: PCEM Puyallup Room – February 21, 2019
Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team, Review of the history of the Grant Application, Defining the Planning Requirements, How We Establish the In-Kind Match, Benefits of Developing a Plan, Defining the Planning Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, reviewing each jurisdiction’s profile information, and defining next steps

Table 1-16 Planning Team Meetings – School Group

Planning Team Meeting #1 - School Districts: PCEM Puyallup Room – February 22, 2019
Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team, Review of the history of the Grant Application, Defining the Planning Requirements, How We Establish the In-Kind Match, Benefits of Developing a Plan, Defining the Planning Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, reviewing each jurisdiction’s profile information, and defining next steps.

Table 1-17 Planning Team Meetings – Special Purpose District Group

Planning Team Meeting #1 – Special Purpose: PCEM Puyallup Room – February 28, 2019
Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team, Review of the history of the Grant Application, Defining the Planning Requirements, How We Establish the In-Kind Match, Benefits of Developing a Plan, Defining the Planning Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, reviewing each jurisdiction’s profile information, and defining next steps.

Table 1-18 Planning Team Meetings – Utility Group

Planning Team Meeting #1 – Utilities: PCEM Puyallup Room – February 27, 2019

Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team, Review of the history of the Grant Application, Defining the Planning Requirements, How We Establish the In-Kind Match, Benefits of Developing a Plan, Defining the Planning Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, reviewing each jurisdiction’s profile information, and defining next steps.

Planning Team Meeting #2 – Pierce County Emergency Operations Center-April 19, 2012

Table 1-19 Planning Team Meetings – Health and Medical Group

Planning Team Meeting #1 – Medical: PCEM Puyallup Room – February 20, 2019

Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team, Review of the history of the Grant Application, Defining the Planning Requirements, How We Establish the In-Kind Match, Benefits of Developing a Plan, Defining the Planning Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, reviewing each jurisdiction’s profile information, and defining next steps.

Table 1-20 Planning Team Meetings – Unincorporated Pierce County Government Group

Planning Team Meeting #1 - Pierce County Emergency Operations Center: Puyallup Room-March 5, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team, Review of the history of the Grant Application, Defining the Planning Requirements, How We Establish the In-Kind Match, Benefits of Developing a Plan, Defining the Planning Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, reviewing each jurisdiction’s profile information, and defining next steps.

Planning Team Meeting #2 – Pierce County Emergency Operations Center: Puyallup Room – April 2, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team as this was our first Regional Planning meeting and there were new members present. We reviewed items presented at the previous meeting, Defining the Planning Requirements, Defining the Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, and explaining the next steps.

This meeting focused on continuing review of the Profile Section, an introduction to begin thinking about mitigation strategies to include a review of what measures from their original plan have already been completed and thinking about new measures they may like to add. In addition, this group discussed the Capability Section and how to recognize capabilities that already exist within the jurisdiction. Everyone was reminded to set up their Elected Official meetings. Everyone was given a copy of their original Section 3 – Capability Section

There was not a Regional Planning Meeting in April of 2019
Planning Team Meeting #3 – Tacoma Mall Plaza Conference Room 2 nd Floor – June 11, 2019
<p>Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting with the majority of the regional jurisdictions present. We reviewed the Profile, Capabilities, and Mitigation Strategy Sections, along with introducing the Risk Assessment Section to the group. We also talked about progress made on the In-Kind Match sheets and pre-authorization approval from jurisdictions’ governing bodies. Finally, we gathered feedback about our Threat and Hazard Identification Workshop held on May 1-2, and everyone’s progress with outreach events for their mitigation plans, especially in relation to fire season starting and the opportunity for communities in this region to incorporate more fire protection and mitigation elements into their planning process.</p>
There was not a Regional Planning Meeting in June of 2019
Planning Team Meeting #4 – Tacoma Mall Plaza -Conference Room 2 nd Floor – July 9, 2019
<p>Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to see how everyone was coming along with their update process. A reminder was provided for those who had not turned in their in-kind match sheet, as well as for those who had not completed the governing body pre-approval requirement yet. Debbie offered to create jurisdictional maps for public outreach events to bring residents in to talk about hazards that can affect them and how the mitigation plan plays a role in community resilience. Lastly, Todd Kilpatrick, the former Mitigation Grant Program Manager with Washington State Emergency Management Division who now works at Pierce County Emergency Management, spoke to the group about the Hazard Mitigation Grant Program (HMGP), the Pre-Disaster Mitigation Grant (PDM), potential projects that are eligible for those grants, and the upcoming Mitigation Grant Workshop that’ll be held on August 12th and 19th.</p>
There was not a Regional Planning Meeting in August of 2019
Planning Team Meeting #5 – Tacoma Mall Plaza – Conference Room 2 nd Floor September 10, 2019
<p>Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to check on the jurisdictions’ progress. More specifically, Debbie explained the process of developing new mitigation strategies to add to their plans. This discussion covered how to select a new mitigation strategy, the required components for their strategy development, and the format required to input the strategy into the plan. Feedback was gathered about the August Mitigation Grant Workshop – unanimous positive feedback with a few recommendations to improve for next time. A reminder for the In-Kind Match Sheet and pre-authorization documentation was provided. Finally, the meeting was closed out with a discussion on the progress of meeting the public outreach requirements and ideas for those who had not completed that component yet.</p>
Planning Team Meeting #6 – Tacoma Mall Plaza – Ohanapecosh Room – October 8, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey held the meeting with less participation than preferred but included a call-in option for those who couldn't attend in person. The usual review of previous sections occurred, with the introduction of the Infrastructure and Plan Maintenance Sections. Participants were taught how to fill out the potentially overwhelming tables in the Infrastructure Section and told to review the Plan Maintenance Section for any inaccurate statements or language. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided.

Planning Team Meeting #7 – Tacoma Mall Plaza Paradise Room – November 19, 2019

The final planning meeting was conducted by Debbie Bailey and Wyatt Godfrey. All sections of the plan were discussed and reviewed to ensure participants' questions were answered. A detailed discussion of the Mitigation Strategy Section occurred, specifically looking at the integration of new strategies into the plan and how to reorder them by priority. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided. Participants were informed that in the new year, Pierce County DEM would be hosting two "workshops" a month where jurisdictions can walk in and get help with their plan on an individual basis, instead of only in the previously used group format. The goal is to refine the work that participants have done thus far and craft it into a well-rounded, comprehensive, and usable Hazard Mitigation Plan.

Regional Planning Team Meetings

Table 1-21 North Regional Planning Team Meetings

Planning Team Meeting #2 – North Regional Group: PCEM Puyallup Room – March 25, 2019
<p>Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team as this was our first Regional Planning meeting and there were new members present. We reviewed items presented at the previous meeting, Defining the Planning Requirements, Defining the Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, and explaining the next steps.</p> <p>This meeting focused on continuing review of the Profile Section, an introduction to begin thinking about mitigation strategies to include a review of what measures from their original plan have already been completed and thinking about new measures they may like to add. In addition, this group discussed the Capability Section and how to recognize capabilities that already exist within the jurisdiction. Everyone was reminded to set up their Elected Official meetings. Everyone was given a copy of their original Section 3 – Capability Section.</p>
There was not a Regional Planning Meeting in April of 2019
Planning Team Meeting #3 – North Regional Group: PCEM Puyallup Room – May 21, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting with the majority of the regional jurisdictions present. We reviewed the Profile, Capabilities, and Mitigation Strategy Sections, along with introducing the Risk Assessment Section to the group. We also talked about progress made on the In-Kind Match sheets and pre-authorization approval from jurisdictions' governing bodies. Finally, we gathered feedback about our Threat and Hazard Identification Workshop held on May 1-2, and everyone's progress with outreach events for their mitigation plans, especially in relation to fire season starting and the opportunity for communities in this region to incorporate more fire protection and mitigation elements into their planning process.

There was not a Regional Planning Meeting in June of 2019

Planning Team Meeting #4 – North Regional Group: PCEM Puyallup Room – July 16, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to see how everyone was coming along with their update process. A reminder was provided for those who had not turned in their in-kind match sheet, as well as for those who had not completed the governing body pre-approval requirement yet. Debbie offered to create jurisdictional maps for public outreach events to bring residents in to talk about hazards that can affect them and how the mitigation plan plays a role in community resilience. Lastly, Todd Kilpatrick, the former Mitigation Grant Program Manager with Washington State Emergency Management Division who now works at Pierce County Emergency Management, spoke to the group about the Hazard Mitigation Grant Program (HMGP), the Pre-Disaster Mitigation Grant (PDM), potential projects that are eligible for those grants, and the upcoming Mitigation Grant Workshop that'll be held on August 12th and 19th.

There was not a Regional Planning Meeting in August of 2019

Planning Team Meeting #5 – North Regional Group: PCEM Puyallup Room – September 24, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to check on the jurisdictions' progress. More specifically, Debbie explained the process of developing new mitigation strategies to add to their plans. This discussion covered how to select a new mitigation strategy, the required components for their strategy development, and the format required to input the strategy into the plan. Feedback was gathered about the August Mitigation Grant Workshop – unanimous positive feedback with a few recommendations to improve for next time. A reminder for the In-Kind Match Sheet and pre-authorization documentation was provided. Finally, the meeting was closed out with a discussion on the progress of meeting the public outreach requirements and ideas for those who had not completed that component yet.

Planning Team Meeting #6 – North Regional Group: PCEM Puyallup Room – October 22, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey held the meeting with less participation than preferred but included a call-in option for those who couldn't attend in person. The usual review of previous sections occurred, with the introduction of the Infrastructure and Plan Maintenance Sections. Participants were taught how to fill out the potentially overwhelming tables in the Infrastructure Section and told to review the Plan Maintenance Section for any inaccurate statements or language. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided.

Planning Team Meeting #7 – North Regional Group: PCEM Puyallup Room – November 21, 2019

The final planning meeting was conducted by Debbie Bailey and Wyatt Godfrey. All sections of the plan were discussed and reviewed to ensure participants' questions were answered. A detailed discussion of the Mitigation Strategy Section occurred, specifically looking at the integration of new strategies into the plan and how to reorder them by priority. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided. Participants were informed that in the new year, Pierce County DEM would be hosting two "workshops" a month where jurisdictions can walk in and get help with their plan on an individual basis, instead of only in the previously used group format. The goal is to refine the work that participants have done thus far and craft it into a well-rounded, comprehensive, and usable Hazard Mitigation Plan.

Table 1-22 NE Regional Planning Team Meetings

Planning Team Meeting #2 – NE Regional Group: Buckley Fire Station – March 18, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team as this was our first Regional Planning meeting and there were new members present. We reviewed items presented at the previous meeting, Defining the Planning Requirements, Defining the Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, and explaining the next steps. This meeting focused on continuing review of the Profile Section, an introduction to begin thinking about mitigation strategies to include a review of what measures from their original plan have already been completed and thinking about new measures they may like to add. In addition, this group discussed the Capability Section and how to recognize capabilities that already exist within the jurisdiction. Everyone was reminded to set up their Elected Official meetings. Everyone was given a copy of their original Section 3 – Capability Section.

There was not a Regional Planning Meeting in April of 2019

Planning Team Meeting #3 – NE Regional Group: Buckley Fire Station – May 15, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting with the majority of the regional jurisdictions present. We reviewed the Profile, Capabilities, and Mitigation Strategy Sections, along with introducing the Risk Assessment Section to the group. We also talked about progress made on the In-Kind Match sheets and pre-authorization approval from jurisdictions' governing bodies. Finally, we gathered feedback about our Threat and Hazard Identification Workshop held on May 1-2, and everyone's progress with outreach events for their mitigation plans, especially in relation to fire season starting and the opportunity for communities in this region to incorporate more fire protection and mitigation elements into their planning process.

There was not a Regional Planning Meeting in June of 2019

Planning Team Meeting #4 – NE Regional Group: Buckley Fire Station – July 25, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to see how everyone was coming along with their update process. A reminder was provided for those who had not turned in their in-kind match sheet, as well as for those who had not completed the governing body pre-approval requirement yet. Debbie offered to create jurisdictional maps for public outreach events to bring residents in to talk about hazards that can affect them and how the mitigation plan plays a role in community resilience. Lastly, Todd Kilpatrick, the former Mitigation Grant Program Manager with Washington State Emergency Management Division who now works at Pierce County Emergency Management, spoke to the group about the Hazard Mitigation Grant Program (HMGP), the Pre-Disaster Mitigation Grant (PDM), potential projects that are eligible for those grants, and the upcoming Mitigation Grant Workshop that'll be held on August 12th and 19th.

There was not a Regional Planning Meeting in August of 2019

Planning Team Meeting #5 – NE Regional Group: Buckley Fire Station – September 16, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to check on the jurisdictions' progress. More specifically, Debbie explained the process of developing new mitigation strategies to add to their plans. This discussion covered how to select a new mitigation strategy, the required components for their strategy development, and the format required to input the strategy into the plan. Feedback was gathered about the August Mitigation Grant Workshop – unanimous positive feedback with a few recommendations to improve for next time. A reminder for the In-Kind Match Sheet and pre-authorization documentation was provided. Finally, the meeting was closed out with a discussion on the progress of meeting the public outreach requirements and ideas for those who had not completed that component yet.

Planning Team Meeting #6 – NE Regional Group: Buckley Fire Station – November 4, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey held the meeting with less participation than preferred but included a call-in option for those who couldn't attend in person. The usual review of previous sections occurred, with the introduction of the Infrastructure and Plan Maintenance Sections. Participants were taught how to fill out the potentially overwhelming tables in the Infrastructure Section and told to review the Plan Maintenance Section for any inaccurate statements or language. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided.

Planning Team Meeting #7 – NE Regional Group: Buckley Fire Station – December 9 2019

The final planning meeting was conducted by Debbie Bailey and Wyatt Godfrey. All sections of the plan were discussed and reviewed to ensure participants' questions were answered. A detailed discussion of the Mitigation Strategy Section occurred, specifically looking at the integration of new strategies into the plan and how to reorder them by priority. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided. Participants were informed that in the new year, Pierce County DEM would be hosting two "workshops" a month where jurisdictions can walk in and get help with their plan on an individual basis, instead of only in the previously used group format. The goal is to refine the work that participants have done thus far and craft it into a well-rounded, comprehensive, and usable Hazard Mitigation Plan.

Table 1-23 West Regional Planning Team Meetings

Planning Team Meeting #2 – West Regional Group: Gig Harbor Fire HQ – March 28, 2019

<p>Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team as this was our first Regional Planning meeting and there were new members present. We reviewed items presented at the previous meeting, Defining the Planning Requirements, Defining the Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, and explaining the next steps.</p> <p>This meeting focused on continuing review of the Profile Section, an introduction to begin thinking about mitigation strategies to include a review of what measures from their original plan have already been completed and thinking about new measures they may like to add. In addition, this group discussed the Capability Section and how to recognize capabilities that already exist within the jurisdiction. Everyone was reminded to set up their Elected Official meetings. Everyone was given a copy of their original Section 3 – Capability Section.</p>
<p>There was not a Regional Planning Meeting in April of 2019</p>
<p>Planning Team Meeting #3 – West Regional Group: Gig Harbor Fire HQ – May 29, 2019</p>
<p>Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting with the majority of the regional jurisdictions present. We reviewed the Profile, Capabilities, and Mitigation Strategy Sections, along with introducing the Risk Assessment Section to the group. We also talked about progress made on the In-Kind Match sheets and pre-authorization approval from jurisdictions’ governing bodies. Finally, we gathered feedback about our Threat and Hazard Identification Workshop held on May 1-2, and everyone’s progress with outreach events for their mitigation plans, especially in relation to fire season starting and the opportunity for communities in this region to incorporate more fire protection and mitigation elements into their planning process.</p>
<p>There was not a Regional Planning Meeting in June of 2019</p>
<p>Planning Team Meeting #4 – West Regional Group: Gig Harbor Fire HQ – July 24, 2019</p>
<p>Planning Team members Debbie Bailey and Bailee Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to see how everyone was coming along with their update process. A reminder was provided for those who had not turned in their in-kind match sheet, as well as for those who had not completed the governing body pre-approval requirement yet. Debbie offered to create jurisdictional maps for public outreach events to bring residents in to talk about hazards that can affect them and how the mitigation plan plays a role in community resilience. Lastly, Todd Kilpatrick, the former Mitigation Grant Program Manager with Washington State Emergency Management Division who now works at Pierce County Emergency Management, spoke to the group about the Hazard Mitigation Grant Program (HMGP), the Pre-Disaster Mitigation Grant (PDM), potential projects that are eligible for those grants, and the upcoming Mitigation Grant Workshop that’ll be held on August 12th and 19th.</p>
<p>There was not a Regional Planning Meeting in August of 2019</p>
<p>Planning Team Meeting #5 – West Regional Group: Gig Harbor Fire HQ – September 25, 2019</p>

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to check on the jurisdictions' progress. More specifically, Debbie explained the process of developing new mitigation strategies to add to their plans. This discussion covered how to select a new mitigation strategy, the required components for their strategy development, and the format required to input the strategy into the plan. Feedback was gathered about the August Mitigation Grant Workshop – unanimous positive feedback with a few recommendations to improve for next time. A reminder for the In-Kind Match Sheet and pre-authorization documentation was provided. Finally, the meeting was closed out with a discussion on the progress of meeting the public outreach requirements and ideas for those who had not completed that component yet.

Planning Team Meeting #6 – West Regional Group: Gig Harbor Fire HQ – October 30, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey held the meeting with less participation than preferred but included a call-in option for those who couldn't attend in person. The usual review of previous sections occurred, with the introduction of the Infrastructure and Plan Maintenance Sections. Participants were taught how to fill out the potentially overwhelming tables in the Infrastructure Section and told to review the Plan Maintenance Section for any inaccurate statements or language. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided

Planning Team Meeting #7 – West Regional Group: Gig Harbor Fire HQ – December 4, 2019

The final planning meeting was conducted by Debbie Bailey and Wyatt Godfrey. All sections of the plan were discussed and reviewed to ensure participants' questions were answered. A detailed discussion of the Mitigation Strategy Section occurred, specifically looking at the integration of new strategies into the plan and how to reorder them by priority. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided. Participants were informed that in the new year, Pierce County DEM would be hosting two "workshops" a month where jurisdictions can walk in and get help with their plan on an individual basis, instead of only in the previously used group format. The goal is to refine the work that participants have done thus far and craft it into a well-rounded, comprehensive, and usable Hazard Mitigation Plan

Table 1-24 Central Regional Planning Team Meetings

There was not a Regional Planning Meeting in March of 2019

Planning Team Meeting #2 – Central Regional Group: CPFH HQ Station 60 – April 8, 2019

Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team as this was our first Regional Planning meeting and there were new members present. We reviewed items presented at the previous meeting, Defining the Planning Requirements, Defining the Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, and explaining the next steps.

This meeting focused on continuing review of the Profile Section, an introduction to begin thinking about mitigation strategies to include a review of what measures from their original plan have already been completed and thinking about new measures they may like to add. In addition, this group discussed the Capability Section and how to recognize capabilities that already exist within the jurisdiction. Everyone was reminded to set up their Elected Official meetings. Everyone was given a copy of their original Section 3 – Capability Section.

Planning Team Meeting #3 – Central Regional Group: CPFH HQ Station 60 – May 30, 2019

Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting with the majority of the regional jurisdictions present. We reviewed the Profile, Capabilities, and Mitigation Strategy Sections, along with introducing the Risk Assessment Section to the group. We also talked about progress made on the In-Kind Match sheets and pre-authorization approval from jurisdictions' governing bodies. Finally, we gathered feedback about our Threat and Hazard Identification Workshop held on May 1-2, and everyone's progress with outreach events for their mitigation plans, especially in relation to fire season starting and the opportunity for communities in this region to incorporate more fire protection and mitigation elements into their planning process.

There was not a Regional Planning Meeting in June of 2019

Planning Team Meeting #4 – Central Regional Group: CPFR HQ Station 60 – July 8, 2019

Planning Team members Debbie Bailey and Bailee Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to see how everyone was coming along with their update process. A reminder was provided for those who had not turned in their in-kind match sheet, as well as for those who had not completed the governing body pre-approval requirement yet. Debbie offered to create jurisdictional maps for public outreach events to bring residents in to talk about hazards that can affect them and how the mitigation plan plays a role in community resilience. Lastly, Todd Kilpatrick, the former Mitigation Grant Program Manager with Washington State Emergency Management Division who now works at Pierce County Emergency Management, spoke to the group about the Hazard Mitigation Grant Program (HMGP), the Pre-Disaster Mitigation Grant (PDM), potential projects that are eligible for those grants, and the upcoming Mitigation Grant Workshop that'll be held on August 12th and 19th.

There was not a Regional Planning Meeting in August of 2019

Planning Team Meeting #5 – Central Regional Group: CPFR HQ Station 60 – September 9, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to check on the jurisdictions' progress. More specifically, Debbie explained the process of developing new mitigation strategies to add to their plans. This discussion covered how to select a new mitigation strategy, the required components for their strategy development, and the format required to input the strategy into the plan. Feedback was gathered about the August Mitigation Grant Workshop – unanimous positive feedback with a few recommendations to improve for next time. A reminder for the In-Kind Match Sheet and pre-authorization documentation was provided. Finally, the meeting was closed out with a discussion on the progress of meeting the public outreach requirements and ideas for those who had not completed that component yet

Planning Team Meeting #6 – Central Regional Group: CPFR HQ Station 60 – October 24, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey held the meeting with less participation than preferred but included a call-in option for those who couldn't attend in person. The usual review of previous sections occurred, with the introduction of the Infrastructure and Plan Maintenance Sections. Participants were taught how to fill out the potentially overwhelming tables in the Infrastructure Section and told to review the Plan Maintenance Section for any inaccurate statements or language. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided

Planning Team Meeting #7 – Central Regional Group: CPFR HQ Station 60 – December 5, 2019

The final planning meeting was conducted by Debbie Bailey and Wyatt Godfrey. All sections of the plan were discussed and reviewed to ensure participants' questions were answered. A detailed discussion of the Mitigation Strategy Section occurred, specifically looking at the integration of new strategies into the plan and how to reorder them by priority. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided. Participants were informed that in the new year, Pierce County DEM would be hosting two "workshops" a month where jurisdictions can walk in and get help with their plan on an individual basis, instead of only in the previously used group format. The goal is to refine the work that participants have done thus far and craft it into a well-rounded, comprehensive, and usable Hazard Mitigation Plan

Table 1-25 SW Regional Planning Team Meetings

<p>Planning Team Meeting #2 – SW Regional Group: PCEM Nisqually Room – March 25, 2019</p>
<p>Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team as this was our first Regional Planning meeting and there were new members present. We reviewed items presented at the previous meeting, Defining the Planning Requirements, Defining the Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, and explaining the next steps.</p> <p>This meeting focused on continuing review of the Profile Section, an introduction to begin thinking about mitigation strategies to include a review of what measures from their original plan have already been completed and thinking about new measures they may like to add. In addition, this group discussed the Capability Section and how to recognize capabilities that already exist within the jurisdiction. Everyone was reminded to set up their Elected Official meetings. Everyone was given a copy of their original Section 3 – Capability Section.</p>
<p>There was not a Regional Planning Meeting in April of 2019</p>
<p>Planning Team Meeting #3 – SW Regional Group: PCEM Nisqually Room – May 28, 2019</p>
<p>Planning Team members Debbie Bailey and Bailee Godfrey conducted the meeting with the majority of the regional jurisdictions present. We reviewed the Profile, Capabilities, and Mitigation Strategy Sections, along with introducing the Risk Assessment Section to the group. We also talked about progress made on the In-Kind Match sheets and pre-authorization approval from jurisdictions' governing bodies. Finally, we gathered feedback about our Threat and Hazard Identification Workshop held on May 1-2, and everyone's progress with outreach events for their mitigation plans, especially in relation to fire season starting and the opportunity for communities in this region to incorporate more fire protection and mitigation elements into their planning process.</p>
<p>There was not a Regional Planning Meeting in June of 2019</p>
<p>Planning Team Meeting #4 – SW Regional Group: PCEM Nisqually Room – July 18, 2019</p>

Planning Team members Debbie Bailey and Bailee Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to see how everyone was coming along with their update process. A reminder was provided for those who had not turned in their in-kind match sheet, as well as for those who had not completed the governing body pre-approval requirement yet. Debbie offered to create jurisdictional maps for public outreach events to bring residents in to talk about hazards that can affect them and how the mitigation plan plays a role in community resilience. Lastly, Todd Kilpatrick, the former Mitigation Grant Program Manager with Washington State Emergency Management Division who now works at Pierce County Emergency Management, spoke to the group about the Hazard Mitigation Grant Program (HMGP), the Pre-Disaster Mitigation Grant (PDM), potential projects that are eligible for those grants, and the upcoming Mitigation Grant Workshop that'll be held on August 12th and 19th.

There was not a Regional Planning Meeting in August of 2019

Planning Team Meeting #5 – SW Regional Group: PCEM Nisqually Room – September 19, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to check on the jurisdictions' progress. More specifically, Debbie explained the process of developing new mitigation strategies to add to their plans. This discussion covered how to select a new mitigation strategy, the required components for their strategy development, and the format required to input the strategy into the plan. Feedback was gathered about the August Mitigation Grant Workshop – unanimous positive feedback with a few recommendations to improve for next time. A reminder for the In-Kind Match Sheet and pre-authorization documentation was provided. Finally, the meeting was closed out with a discussion on the progress of meeting the public outreach requirements and ideas for those who had not completed that component yet.

Planning Team Meeting #6 – SW Regional Group: PCEM Nisqually Room – October 31, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey held the meeting with less participation than preferred but included a call-in option for those who couldn't attend in person. The usual review of previous sections occurred, with the introduction of the Infrastructure and Plan Maintenance Sections. Participants were taught how to fill out the potentially overwhelming tables in the Infrastructure Section and told to review the Plan Maintenance Section for any inaccurate statements or language. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided.

Planning Team Meeting #7 – SW Regional Group: PCEM Nisqually Room – December 3, 2019

The final planning meeting was conducted by Debbie Bailey and Wyatt Godfrey. All sections of the plan were discussed and reviewed to ensure participants' questions were answered. A detailed discussion of the Mitigation Strategy Section occurred, specifically looking at the integration of new strategies into the plan and how to reorder them by priority. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided. Participants were informed that in the new year, Pierce County DEM would be hosting two "workshops" a month where jurisdictions can walk in and get help with their plan on an individual basis, instead of only in the previously used group format. The goal is to refine the work that participants have done thus far and craft it into a well-rounded, comprehensive, and usable Hazard Mitigation Plan.

Drop – In Workshop

To provide further opportunity for participating jurisdictions to work on their plan updates Pierce County DEM hosted two additional "workshop" meetings per month starting in January 2020. These were not formal meetings but provided individual instruction or assistance to jurisdictions. They were scattered at two-week intervals during the month with alternating morning and afternoon times trying to accommodate busy schedules. Due to the COVID-19 virus pandemic our "drop-in" workshops were canceled for the remainder of the update cycle. We remained available through email and phone call conversations.

Table 1-26 Drop-In Meetings

Date	Location	Comments/Outcome
January 7, 2020 – 1:00-3:30	Pierce County - DEM	
January 23, 2020 – 9:00-11:30	Pierce County - DEM	
February 11, 2020 – 1:00-3:30	Pierce County - DEM	
February 27, 2020 – 9:00-11:30	Pierce County - DEM	

Threat and Hazard Identification Workshop

In order to prepare and plan for emergencies which might strike the County, it is necessary to understand hazards that potentially could impact it, what their history of activity is in Pierce County, and how vulnerable the citizens of the county are to those hazards. The Hazard Identification and Risk Assessment (HIRA) serves as a basis for the development of plans, public education programs, responder training, and exercises. The Pierce County HIRA is not a detailed study of the hazards and their impacts, but rather it describes those hazards felt to be the greatest potential threat to people, the environment, personal and public property, and the economy.

In May of 2019 Pierce County hosted a two-day Threat and Hazard Identification Workshop that included Natural, Technological and Human-Caused hazards. Subject matter experts were brought in to facilitate discussions on threats and hazards and how stakeholders can partner together as a region to increase resiliency within our communities and infrastructure.

Subject matter experts discussed the threats and hazards and existing programs that would enable jurisdictions to develop mitigation strategies. Different funding sources were discussed along

with their current capabilities. These discussions engaged jurisdictions to really identify their threats and hazards including gaps and strategies to close those gaps.

Table 1-27 Threat and Hazard Identification Workshop – May 1, 2019 Natural Hazards Agenda

Activity/Hazard	Presenter	Time
Registration		7:30am – 8:00am
Welcome / Instructions	Jody Ferguson, Pierce County Emergency Management Chelsey Bell, Pierce County Emergency Management	8:00am – 8:30am
Earthquake	Corina Forson, Washington State Department of Natural Resources	8:30am – 9:15am
Flood	Helmut Schmidt, Pierce County Planning and Public Works - Surface Water Management Division Brynne Walker, Pierce County Planning and Public Works - Surface Water Management Division	9:15am – 10:00am
	Break	10:00am – 10:15am
Landslide	Stephen Slaughter, Washington State Department of Natural Resources	10:15am – 11:00am
	Lunch (On your own)	11:00am – 12:15pm
Climate Change	Crystal Raymond, University of Washington Climate Impacts Group	12:15pm – 1:00pm
Drought / Wildland Fires / WUI Fires	Ashley Blazina, Department of Natural Resources	1:00pm – 1:45pm
	Break	1:45pm – 2:00pm
Severe Weather	Chelsey Bell, Pierce County Emergency Management	2:00pm – 2:45pm
Pandemic Flu	Cindy Miron, Tacoma Pierce County Health Department	2:45pm – 3:30pm
Closing Comments	Chelsey Bell, Pierce County Emergency Management	3:30pm – 4:00pm

Table 1-28 Threat and Hazard Identification Workshop – May 2, 2019 Technological and Human-Caused Hazards Agenda

Activity/Hazard	Presenter	Time
Registration		7:30am – 8:00am

Welcome / Introductions	Nicole Johnson, Pierce County Emergency Management Chelsey Bell, Pierce County Emergency Management	8:00am – 8:30am
Energy Emergency / Power Outages	Chelsey Bell, on behalf of WA State Energy Office	8:30am – 9:15am
Dam Failure	Richard Smith, U.S. Army Corps of Engineers	9:15am – 10:00am
	Break	10:00am – 10:15am
Transportation Accidents	Kathy Vatter, Washington State Department of Transportation	10:15am – 10:30am
	Lunch (On your own)	11:00am – 12:15pm
Hazardous Materials / Pipelines	Dave Byers, Washington State Department of Ecology	12:15pm – 1:00pm
Cyber Infrastructure and Structural Collapse and/or Failures	Mitchell Hillman, Critical Infrastructure Cyber Security Consultants Chelsey Bell, Pierce County Emergency Management	1:00pm – 1:45pm
	Break	1:45pm – 2:00pm
Terrorism	Chelsey Bell, Pierce County Emergency Management	2:00pm – 2:45pm
Civil Disturbance	Chelsey Bell, Pierce County Emergency Management	2:45pm – 3:30pm
Closing Comments	Chelsey Bell, Pierce County Emergency Management	3:30pm – 4:00pm

In addition to the two-day workshop, Pierce County Emergency Management continues to seek input on the 2020 HIRA through their website.

“Pierce County Emergency Management is looking for input on the recently updated 2019 HIRA, included below. This will be available online until close of business Friday, November 1. Below we have provided a reviewer’s guide for when you review the hazard chapters. Please be sure to read the introduction and profile sections to give you context. We have added a lot of new information that we hope you find helpful.”

<https://my.co.pierce.wa.us/3300/Hazard-Identification-and-Risk-Assessmen>

Hazard-Identification and Risk Assessment Reviewer's Guide

HIRA desired outcomes:

- an evaluation of each hazard's potential impacts on the people, economy, and built and natural environments and;
- an understanding of each community's overall vulnerability and most significant risks.

HIRA Review Process

- Preliminary update of hazard specific chapters based on hazard research – April to August
- Subject matter expert review and validation of hazard chapters – September
- Partner / stakeholder comment period – November

General Notes:

Subject matter experts from a variety of fields are being asked to review and validate the information in the Pierce County HIRA. This foundational document is used by many groups to develop mitigation strategies for reducing risk. An effective risk assessment informs proposed actions by focusing attention and resources on the greatest risks. The four basic components of a risk assessment are: 1) hazard identification, 2) profiling of hazard events, 3) inventory of assets, and 4) estimation of potential human and economic losses based on the exposure and vulnerability of people, buildings, and infrastructure.

We are asking for folks with expertise in one or more of the 19 identified hazards in Pierce County (such as flooding, earthquakes, volcanoes, active threats, etc.) to review the chapters that pertain to their line of work, acknowledging that some agencies and organizations have responsibilities across multiple disciplines.

Remember, when updating hazard chapters, we are asking reviewers to:

- Please use track changes and comments.
- Help write the narratives summarizing vulnerability (write in the form problem statements). Examples of problem statements:
 - The North Creek Sewage Treatment Plant is located in the 100-year floodplain and has been damaged by past flood events. It serves 10,000 residential and commercial properties.
 - The schools are a central focus of the community and offer opportunities to educate the public about hazards, risk, and mitigation. In addition, many school facilities are vulnerable to one or more hazards, including flooding, earthquake, tornado, and severe winter storms.

Hazard-Identification and Risk Assessment

Review's Guide

Definitions and concepts:

- **Hazard:** A hazard is a potentially damaging physical event or phenomenon or human activity that may cause the loss of life, property damage, social and economic disruption.
- **Risk:** is the potential for an unwanted outcome resulting from an incident or occurrence, as determined by its likelihood and the associated consequences.
- **Hazard Identification and Risk Assessment:** A hazard identification and risk assessment provides the factual basis for activities proposed in the strategy portion of a hazard mitigation plan.
- **Natural Hazards:** are natural events that threaten lives, property, and other assets.
- **Technological Hazards:** These hazards originate from technological or industrial accidents, infrastructure failures, or certain human activities. These hazards cause the loss of life or injury, property damage, social and economic disruption, or environmental degradation, and often come with little to no warning.
- **Human-caused Hazards:** Hazards that rise from deliberate, intentional human actions to threaten or harm the well-being of others. Examples include school violence, terrorist acts, or sabotage.
- **Hazard Relationships**
 - There are primary, secondary, and tertiary hazards. A secondary hazard is one that can be triggered by the primary hazard. A triggered hazard has its own secondary hazards. These are tertiary hazards. For example, a snowstorm occurs. This is the primary hazard. Then it rapidly melts triggering urban flooding and landslides. These are the secondary hazards. The landslides knock out the supports of a bridge that also carries power, water and gas lines. These outages are the tertiary hazards.

Resources

FEMA Local Mitigation Handbook (Section 5: Conducting A Risk Assessment) - <https://www.fema.gov/hazard-identification-and-risk-assessment>

Hazard Identification and Risk Assessment

Hazard Chapter Review Components

Identification Description

a. Definition Section:

- Is the definition listed accurate according and complete? If not, is there a particular body or agency that provides the definition of this hazard?
- Are there laws, regulations, and funding streams which further define or restrict this hazard? Please provide a link in the resource directory at the end of the chapter.
- Are there any other products that define this hazard that we should reference?

b. Types:

- there are not always types of hazards, but if there are subcategories for a hazard this is a section that can be utilized to make the distinction.

c. Secondary hazards (if applicable):

List any secondary or tertiary hazards that may result from this hazard. For example, a snowstorm occurs. This is the primary hazard. Then it rapidly melts triggering urban flooding and landslides. These are the secondary hazards. The landslides knock out the supports of a bridge that also carries power, water and gas lines. These outages are the tertiary hazards.

Hazard Profile

a. Guidance:

- Information can be provided in many different formats. Tables, infographics, maps, modeling, and written narrative are all accepted.
- Please provide full APA citations for any sources used in this update.

b. Suggestions/Tips:

- Does your agency have an on-call program or person? Did you check the logs for information?
- Did you review existing studies, reports and plans related to this hazard? (Consider Federal, State, regional and local).
- When reviewing plans, focus on assumptions, concept of operations, and procedures that reference hazards. Are the hazard impacts in the plan reflected in the HIRA? If not, please be sure to write details in problem statements.

c. Location and extent:

- Location is often explained in the form of maps or narrative. Extent is the strength or magnitude of the hazard. Describing the extent of a hazard is not the same as describing its potential impacts on a community. Extent defines the characteristics of the hazard regardless of the people and property it affects, while impact refers to the effect of a hazard on the people and property in the community.

- How does this hazard vary within communities?
- Has the hazard changed since the last update? In what way? Do we know why? Are we doing anything about it?
- What are the durations of the hazard? What is our current trend for the past year? (increase, decrease, no change) Past five years? What was the shortest? What was the longest?
- What is a reasonable and realistic worst-case scenario? (What is the maximum credible scenario?)

d. Occurrences

- For some hazards, it may be helpful to compile past events in tables.
- When data is available, describe the extent of the event and impacts, such as fatalities and injuries, building and infrastructure damages, and loss of services.
- Has the history of significant or unique hazard events been captured? Are there any new trends since the last update?

e. Recurrence rate

- What is the probability of future events? Can it be measured? If yes, how?
- Is there a well explained recurrence rate? If not, should there be?

Impacts

- a. What are the impacts from the hazard on people, property, and the environment?
- b. When reviewing the potential impacts consider the following:
 - Health and safety of persons in the affected area at the time of the incident.
 - Impacts to individuals with access and functional needs and persons with disabilities
 - Health and safety of personnel responding to the incident
 - Continuity of operations and delivery of services
 - Property, facilities, and infrastructure
 - Environment
 - Economic and financial condition
 - Public confidence in the jurisdiction's governance

Resource directory

- Are the sources used in the chapter listed correctly?
- Add any additional hazard specific sources.
- Are any references that specifically authorize or regulate this hazard?
- Include additional plans that may be relevant, interdependent.

Threat and Hazard Identification and Risk Assessment (THIRA)

Annually Pierce, King, and Snohomish Counties work together on the Threat and Hazard Identification and Risk Assessment and Stakeholder Preparedness Review (SPR). Each year we look at work that has been done by individual jurisdictions and update our information. In the 2019 process over 200 jurisdictions/organizations participated in an earthquake-based discussion. We met with utility providers, non-profits, government agencies, and the private sector and shared what we knew from a Hazus model on the Seattle Fault which creates a tsunami with more impact than Cascadia. This brought many good discussions and realizations with partners (such as the Port of Tacoma, City of Fife, City of Gig Harbor, etc.) as we talked about existing codes and infrastructure. The next step in 2020 was to have a workshop with utility providers and planning and land services departments to have further discussions.

Elected Official’s Meetings

Elected Official’s Meetings allowed the Planning Team and DEM to get approval from the Elected Officials of each jurisdiction to participate in the process. These meetings were done in the beginning of the process to educate them on the updated requirements and the use of their resources (time of their personnel). Table 1-29 through 1-34 document these meetings.

Table 1-29 Elected Official’s Meetings – Cities and Towns

Hazard Mitigation Plan Presentation for the Region 5 All Hazard Mitigation Plan Update and Unincorporated Pierce County Plan for the Pierce County Council	
October 3, 2017	Pierce County Council Chambers
Planning Team member Karen Vindivich from Pierce County Department of Emergency Management presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the County Council, and the general public. In addition, authorization was needed to proceed with the FEMA grant for this update project.	
Hazard Mitigation Plan Presentation for City of Bonney Lake	
January 15, 2019	Bonney Lake Justice & Municipal Center
Planning Team member Harwood Edvalson presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and City Council of Bonney Lake and the general public.	
Hazard Mitigation Plan Presentation for City of Edgewood City Council	
January 15, 2019	City Hall, Edgewood

<p>Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with Micah Lundborg presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and Edgewood City Council, and the general public.</p>	
<p>Hazard Mitigation Plan Presentation for City of Orting City Council</p>	
<p>January 30, 2019</p>	<p>Orting Multi-Purpose Center</p>
<p>Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with Mark Bethune presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and City Council of Orting and the general public to their Regular Business Meeting..</p>	
<p>Hazard Mitigation Plan Presentation for Town of Steilacoom Town Council</p>	
<p>March 5, 2019</p>	<p>Town Administration Building</p>
<p>Planning Team member Paul Loveless presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and Steilacoom Town Council, and the general public.</p>	
<p>Hazard Mitigation Plan Presentation for Town of Carbonado Town Council</p>	
<p>March 11, 2019</p>	<p>Town Administration Building</p>
<p>Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with Dailene Argo presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and Carbonado Town Council, and the general public.</p>	
<p>Hazard Mitigation Plan Presentation for Town of Eatonville Town Council</p>	
<p>April 22, 2019</p>	<p>Town Administration Building</p>
<p>Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with Abby Gribi presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and Eatonville Town Council, and the general public.</p>	
<p>Hazard Mitigation Plan Presentation for City of University Place</p>	
<p>May 20, 2019</p>	<p>University Place City Hall</p>
<p>Planning Team member Lisa Petorak presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and City Council of University Place and the general public.</p>	

Hazard Mitigation Plan Presentation for City of Lakewood	
July 8, 2019	Lakewood City Hall
<p>Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with John Unfred presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and City Council of Lakewood and the general public.</p>	
Hazard Mitigation Plan Presentation for City of Roy	
September 10, 2019	Roy City Hall
<p>Planning Team member Wyatt Godfrey from Pierce County Department of Emergency Management along with Officer Armitage presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and City Council of Roy and the general public.</p>	
Hazard Mitigation Plan Presentation for City of Fife	
November 12, 2019	Fife City Hall
<p>Planning Team member Pete Fisher presented the history of this project, the Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and City Council of Fife and the general public. In addition, he provided a presentation by Daniel Eungard, a Subsurface Lead/Tsunami Hazard Geologist from The Washington Geological Survey to provide the Council and public with an overview of those hazards that could impact the City of Fife.</p>	
Hazard Mitigation Plan Presentation for City of DuPont	
November 12, 2019	DuPont City Hall
<p>Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with Jeffrey Wilson presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and City Council of DuPont and the general public.</p>	
Hazard Mitigation Plan Presentation for City of Fircrest	
February 18, 2020	Fircrest Council Chambers City Hall
<p>Planning Team member John Cheesman presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and City Council of Fircrest and the general public during their City Council Study Session.</p>	
Hazard Mitigation Plan Presentation for Town of South Prairie Town Council	

April 1, 2019	South Prairie Town Hall
<p>Planning Team member Emily Terrell presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of participating jurisdictions to the Mayor and Town Council of South Prairie and the general public.</p>	

Table 1-30 Elected Official’s Meetings – Fire Group

Hazard Mitigation Plan Presentation for Pierce County Fire District #23	
November 19, 2019	PC Fire District #23 Headquarters Station
<p>Planning Team member Matt Medford presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to Ashford-Elbe Fire Commissioners and the general public.</p>	
Hazard Mitigation Plan Presentation for East Pierce Fire District #22	
March 19, 2019	East Pierce Fire Headquarters
<p>Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with Jim Jaques presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the East Pierce Fire Commissioners and the general public.</p>	
Hazard Mitigation Plan Presentation for Central Pierce Fire District #6	
July 8, 2019	Central Pierce Fire Headquarters
<p>Planning Team member Stan Gacioch presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Central Pierce Fire & Rescue Commissioners and the general public.</p>	
Hazard Mitigation Plan Presentation for Riverside Fire and Rescue #14	
January 28, 2019	Riverside Fire Headquarters
<p>Planning Team member Kira Thirkield presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Riverside Fire Commissioners and the general public.</p>	
Hazard Mitigation Plan Presentation for Graham Fire and Rescue #21	
May 8, 2019	Graham Fire Headquarters
<p>Planning Team member Tony Judd presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Graham Fire Commissioners and the general public.</p>	

Hazard Mitigation Plan Presentation for Gig Harbor Fire District #5	
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June 11, 2019	Gig Harbor Fire Headquarters
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June 11, 2019	Gig Harbor Fire Headquarters
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Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with Eric Waters presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Gig Harbor Fire Commissioners and the general public.	
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Table 1-31 Elected Official’s Meetings – School Group

Hazard Mitigation Plan Presentation for Carbonado School District	
February 19, 2019	Carbonado School District Headquarters
Planning Team member Scott Hubbard presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the Carbonado School District and the general public.	
Hazard Mitigation Plan Presentation for Franklin Pierce School District	
May 28, 2019	Franklin Pierce Administration Building
Planning Team member Katie Gillespie presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the Franklin Pierce School District and the general public.	
Hazard Mitigation Plan Presentation for Sumner-Bonney Lake School District	
July 10, 2019	Sumner-Bonney Lake School Administration
Planning Team member Cheryl Collins presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the Sumner-Bonney Lake School District and the general public.	
Hazard Mitigation Plan Presentation for Orting School District	
June 6, 2019	Orting High School
Planning Team member Debbie Bailey from Pierce County Department of Emergency Management along with Chris Willis presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the of Orting School District and the general public.	
Hazard Mitigation Plan Presentation for Puyallup School District	
March 18, 2019	Puyallup School District
Planning Team member Brian Devereux presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the Puyallup School District and the general public.	
Hazard Mitigation Plan Presentation for White River School District	
April 3, 2019	White River District Board and Conference Room

Planning Team member Michelle Bradshaw presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the White River School District and the general public.	
Hazard Mitigation Plan Presentation for Peninsula School District	
April 25, 2019	District Office Board and Conference Room
Planning Team member Sarah Hoover presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the Peninsula School District and the general public.	
Hazard Mitigation Plan Presentation for University Place School District	
May 13, 2019	District Office Board and Conference Room
Planning Team member Torey Heidelberg presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the University Place School District and the general public.	
Hazard Mitigation Plan Presentation for Clover Park School District	
July 22, 2019	District Office Board and Conference Room
Planning Team member Randy Granum presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of the Clover Park School District and the general public.	

Table 1-32 Elected Official’s Meetings – Special Purpose District Group

Hazard Mitigation Plan Presentation for Riviera Community Club (Water Utility)	
3/30/2019	Riviera Community Administration Building
Planning Team member John Cammon presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Riviera Community Club Board of Directors and the general public.	
Hazard Mitigation Plan Presentation for Crystal River Ranch Association	
February 6, 2020	Crystal River Village Homeowners Association
Gary Castell presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Crystal River Ranch HOA Board of Directors and the general public	
Hazard Mitigation Plan Presentation for Taylor Bay Beach Club	

June 8, 2019	Taylor Bay Beach Club
Planning Team member Don Tjossem presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of Taylor Bay Beach Club and the general public.	

Table 1-33 Elected Official's Meetings – Utility Group

Hazard Mitigation Plan Presentation for Mt View-Edgewood Water Company	
January 16, 2019	Mt View-Edgewood Water Headquarters
Planning Team member Mike Craig presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of Mt View-Edgewood Water Company and the general public.	
Hazard Mitigation Plan Presentation for Fruitland Mutual Water Company	
March 19, 2019	Fruitland Mutual Water Headquarters
Planning Team member Ted Hardiman presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Fruitland Water Company Board of Directors and the general public.	
Hazard Mitigation Plan Presentation for Valley Water District	
April 2, 2019	Valley Water Headquarters
Planning Team member Sean Vance presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Valley Water Board of Directors and the general public.	
Hazard Mitigation Plan Presentation for Clear Lake Water District	
June 23, 2020	Clear Lake Water Headquarters
Planning Team member Robert Popek presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of Clear Lake Water District and the general public.	
Hazard Mitigation Plan Presentation for Spanaway Water Company	
June 24, 2020	Lakeview Light & Power Headquarters
Planning Team member Mark Hamon presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of Lakeview Light & Power and the general public.	

Hazard Mitigation Plan Presentation for Firgrove Mutual	
June 13, 2019	Firgrove Mutual Headquarters
Planning Team member Larry Jones and Steve Sacksteder presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Firgrove Mutual Board of Directors and the general public.	
Hazard Mitigation Plan Presentation for Peninsula Light Company	
September 9, 2019	Peninsula Light Company Headquarters
Planning Team member Amy Grice presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Peninsula Light Company Board of Directors and the general public.	
Hazard Mitigation Plan Presentation for Parkland Light & Water Company	
May 29, 2019	Parkland Light & Water Company Headquarters
Planning Team member Susan Cutrell presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Parkland Light & Water Board of Directors and the general public.	
Hazard Mitigation Plan Presentation for Lakewood Light & Power	
June 24, 2020	Lakewood Light & Power Headquarters
Planning Team member Mark Hadman presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Board of Directors of Lakewood Light & Power and the general public.	

Table 1-34 Elected Official's Meetings – Medical Group

Hazard Mitigation Plan Presentation for Western State Hospital	
June 5, 2019	Western State Hospital
Planning Team member Linda Horey presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Western State Hospital Board of Directors and the general public.	
Hazard Mitigation Plan Presentation for Kaiser Permanente	
September 27, 2019	Kaiser Permanente
Planning Team member Alex Truchot presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Kaiser Permanente Board of Directors and the general public.	

Planning Team member presented the history of this project, the All Hazard Mitigation Plan Requirements, the Plan process, the Plan benefits, and a list of the participating jurisdictions to the Tacoma-Pierce County Health Department Board of Directors and the general public.

Final Elected Official's Meetings

The Final Elected Official's Meetings serve as a part of the pre-adoption review process. These meetings were done close to the end of the process to review all the draft documentation with the Elected Officials prior to submitting the plans for approval to Washington State Emergency Management Division (EMD) and FEMA. Once the plans are approved by State EMD and FEMA, each jurisdiction will pass a resolution adopting their plan.

Public Comment

Pierce County Department of Emergency Management (PCDEM) coordinated the plan process that involved 76 jurisdictions. This design allowed for a greater level of inter-jurisdictional coordination and involvement. The Planning Team used the Pierce County Hazard Mitigation Forum distribution list to notify all jurisdictions about the plan status and updates.

The Planning Team provided many opportunities for public comment throughout the ongoing and open process. Beginning in March 2019, the Planning Team published information about the process on the Plan's PCDEM Webpage² where it notified the public of the process, the progress, and any changes or upcoming meetings. The Planning Team also published information on the Plan process by way of links to jurisdiction websites where available.

The Planning Team held informational meetings to provide a further opportunity for intra-jurisdictional public involvement and to solidify the support of each jurisdiction.

Representatives from each jurisdiction and from PCDEM presented the Hazard Mitigation Plan Requirements, the plan process, the plan benefits, and the various jurisdictions' area plan status.

Pierce County Emergency Management developed the Community Preparedness Survey to determine how prepared a jurisdiction's citizens are and collect any suggestions provided for mitigating local hazards. The Community Preparedness Survey has been available since November 11, 2019 and continues to all residents of Pierce County. The first question in the survey asks residents what jurisdiction they live in so that individual's responses can be counted for a specific jurisdiction. Pierce County Department of Emergency Management has access to the database of survey results and monitors them regularly to provide updates to jurisdictions that have advertised the link on their website and/or social media. This method of public outreach provides a more inclusive approach to communities that may not be able to attend in-person meetings like traditional outreach events that have been held in the past. Providing both a physical meeting and an online option ensures that the whole community is being involved in the planning process for each of the jurisdictions.

Each jurisdiction was tasked with providing their own public outreach for public comment of their mitigation plan and they occurred in many different ways. Capitalizing on scheduled

events within their communities ensured an audience to engage the public in the mitigation plan update. Hazard maps were prepared for many jurisdictions to post at these events to make citizens aware of the hazards within their community and to engage them in conversations on how to best prepare for these hazards and ways to mitigate them. These events ranged from Preparedness Fairs, Farmers Markets, National Night Out, Farm Tours and even in the foyer of City Council meetings. Each jurisdiction documented these outreach events in their mitigation plans any many provided pictures and brochures advertising the event. The documentation can be found in the Process Section of individual jurisdictional plans as well as Appendix E which was created for additional documentation of these events.

Profile Process

The Profile Section of the base plan covers Region 5. Since Region 5 is synonymous with Pierce County, the Profile Section utilizes Pierce County data to paint a portrait in narrative form of the Region. Compiling information from many sources the Profile section covers the Region's demographics, geography, geology, climate, land use, transportation, and economy. Since each jurisdiction covered in the plan is part of the overall Region and since many of the hazards affect every jurisdiction it is necessary to understand their relationship to each other across the Region.

Within each individual jurisdiction's plan the Profile Section paints a comprehensive picture of the jurisdiction through a series of tables, a base map, and the jurisdiction's Mission and/or Vision Statement. Information came from documents, information provided by the jurisdiction, collaboration with other agencies, and internet research as appropriate. Each jurisdiction supplied their Mission and/or Vision Statement, a list of the services they provide, an infrastructure summary, and some budgetary information. Other information was acquired leveraging existing County documents. All of this information was reviewed and updated according to any new information brought forth by each jurisdiction.

Services Summary

In regard to the services provided, the cities, towns, and fire districts were given a survey to fill out regarding their particular jurisdiction. For the School Group, a statement was compiled using base information from the Washington Office of the Superintendent for Public Instruction (OSPI). This information was put into narrative format and each of the school districts in the Planning Group agreed that it was an appropriate picture of the services they provide. This statement was then reproduced in the school group's profiles.

A statement was compiled by like purveyors such as Water Districts, Water Companies, and Power and Light Companies. The Planning Team created a draft and worked until all agreed with the final product. Because some of the utilities are private, non-profit, and some are utility districts, the services statements can vary somewhat but each jurisdiction arrived at a services statement.

Each of the jurisdictions in the Special Purpose Districts was tasked to develop a services statement that most clearly brought forth a clear picture of the services they provide. Some of these changed considerably from the original plans for these jurisdictions. Pacific Lutheran

University developed a comprehensive services statement speaking to their curriculum. And the Port of Tacoma used their media relations people to draft an appropriate statement regarding their various services. Each jurisdiction provides specific services which they documented for their individual profile sections.

For the unincorporated areas of Pierce County and Pierce County Government, an extensive list of services provided was developed much like those of the Cities and Towns. These are portrayed in a chart in their plan. Most of these services did not change extensively but were reviewed with the 2019 update.

Geo-Political Summary

The Geo-Political Summary information was derived from the Pierce County GIS application, CountyView Pro (2019/2020). The Base Map that follows is also a product of CountyView Pro (2019/2020). Updated information on individual jurisdiction's boundaries was incorporated to create the current maps and to provide the most current information for this review.

Population Summary

Data from the 2010 census was used for the demographics and from the 2007 County Buildable Lands Report for the 2022 projections. The Special Populations numbers were derived from the Pierce County GIS application, CountyView Pro also using the 2010 census. With this update many jurisdictions had issues with our using the 2010 Census data because they are so old. Unfortunately it is the best available data until the 2020 census is released sometime in 2021. At that time many of the analysis data can be updated to reflect more current numbers.

A Demographic Profile Section was added so that jurisdictions could reflect more accurate population number they service with this update. This also included developing a more accurate portrayal of their special populations to include more than just an age group. For school districts this allowed them to capture their student, teacher, administrative staff and others more accurately than taking population numbers based off their district boundaries.

Demographic information for Fire and Utility Groups was obtained through the Pierce County GIS application, CountyView Pro (2019/2020) using a geoprocessing derivative. Through a process of special analysis using parcels within the jurisdiction and calculating the information from those parcels, we were able to obtain base information for each jurisdiction. This includes Special Populations information.

As for other Special Populations (Table 2-5 with each jurisdictional addendum), in the case of School Districts, the numbers are derived from tax parcels whose centers are within selected jurisdictions in the planning process. Using specific geoprocessing, it was possible to determine these figures. All data is taken from the 2010 Census for Pierce County.

For the Special Purpose Districts such as the universities, the Port of Tacoma and Pierce Transit, information was obtained through the Pierce County GIS application, CountyView Pro (2019/2020) using a geoprocessing derivative. This was also the case for Special Populations. In some cases such as the Homeowners' Associations we were able to get exact population information from them as well as using the Pierce County GIS application for enhanced data.

Infrastructure Summary

General

The number of parcels and value in each case was derived from the Pierce County GIS application CountyView Pro (2019/2020). In the case of Cities and Towns it is directly from the mapping process. In the case of the other jurisdictions, the information is derived from mapping the tax parcels whose centers are within selected jurisdictions.

The Housing Summary is exactly the same and it should be noted there is more specific housing information available for the Cities and Towns. In the case of Cities and Towns, the housing information is from Census 2010, Washington State Office of Financial of Management (OFM). For all other jurisdictions, the information is derived from mapping the tax parcels whose centers are within selected jurisdictions and using geoprocessing to calculate housing numbers. All of this data was recalculated using new Census Data and most current information from other cited sources.

Jurisdiction Infrastructure³

A small table of owned infrastructure for each jurisdiction was originally derived from the very comprehensive infrastructure survey and site visits that were completed for each jurisdiction for the previous plans. Each jurisdiction reviewed this information very carefully because many changes take place in infrastructure in a five-year period; infrastructure destroyed or removed; new structures added. Because of the sensitive nature of this information, only the total number of infrastructures identified is shown, basic categories of those structures, and total value as provided by the individual jurisdiction. These categories are based on the Department of Homeland Security Infrastructure Sectors.

Land Use Maps

Because of the Land Use authority for Cities and Towns, these maps have been included in those profiles only. Current information was provided by the individual Cities and Towns for use in this project, but similar information is not available for the other jurisdictions.

Economic Summary

The Fiscal Summary information was provided by the jurisdiction where available. This is the same among each of the groups.

In addition, an Employment Profile and Unemployment table are provided for Cities and Towns only and the information is derived from the Census 2010, OFM. This information is not available for other types of jurisdictions.

Capability Identification Process

The Disaster Mitigation Act 2000 requires a “review and incorporation, if appropriate, of existing plans, studies, reports, and technical information.” For the purposes of this plan, these elements are referred to as capabilities and their “review and incorporation” as a capability

identification. The capability identification provides a scope for what mitigation measures can and cannot be implemented and identifies specific capabilities that each jurisdiction has which may help in the implementation of mitigation measures. Further it identifies those actions already undertaken that mitigate hazards, whether labeled as such or not. The identification therefore canvases all aspects of each jurisdiction's governance that relate both directly and indirectly to mitigation activities.

The ability of a jurisdiction to develop an effective hazard mitigation plan depends upon its capability to implement policy and programs. The FEMA 386-3⁴ publication describes a capability assessment and outlines the types of capabilities that should be considered:

Legal and Regulatory

Administrative and Technical

Fiscal

In the original development of this plan the categories were broken out, and that remains true for this update. Forms were developed and passed out to the local jurisdictions with five categories of capabilities identified. Some of the material on the lists was taken from previous mitigation plans and others from studies conducted by the Municipal Research and Services Center of Washington and other resources as noted. These were:

Legal and Regulatory Capabilities

Administrative Capabilities

Technical Capabilities

Fiscal Capabilities

Specific Capabilities

Since the lists are specifically targeted at local capabilities the planning team amassed information on federal and state programs, grants, and other assistance that would supplement the local capabilities.

Each jurisdiction was asked to answer yes or no to the type of capability listed. Quite a bit of work was done on most of these lists to make them more comprehensive for our purposes. For the final page on Specific Capabilities they were asked to fill in the blanks on the name of the capability for their jurisdiction. Some jurisdictions did not have any specific capabilities that were not already listed, but many were able to enhance their lists using this category.

Once the information was reviewed and received from the local jurisdictions it was compiled in the tables in the individual jurisdiction's sections and then finalized with them.

Risk Assessment Process

Various methodologies are available to facilitate risk assessment. A common approach was needed to enable the setting of mitigation priorities both within and among jurisdictions. The Region 5 planning team originally developed a framework that assesses risk as a function of threat, vulnerability, and consequence and that framework was utilized in this review as well.

What follows is a description of the methodology of hazard/threat identification, vulnerability analysis, and consequence analysis.

Hazard Identification

A primary part of the Region 5 Risk Assessment is identifying the Region's hazards. The hazard identification process used for this assessment is derived from the PCDEM Hazard Identification and Risk Assessment (HIRA) Process. The HIRA uses Risk Assessments from individual jurisdictions, Pierce County's computer mapping software, scientific studies and papers, and interviews with local hazard experts and Region 5 officials to develop a list of hazards and the risk they pose for the individual jurisdictions.

The process actually began after Congress passed the DMA 2000; PCDEM began updating its Hazard Identification Vulnerability Assessment (HIVA) using "best available science and information." In early October 2001, DEM convened a series of 1-2-hour workshops over a two-day period, during which prominent regional earth scientists, and other professionals, presented current information about known hazards, and facilitated discussion of mitigation measures. This process was repeated in the HIRA October of 2015 with a full day workshop and again in May of 2019 (for additional details on the 2019 workshop refer to page 1-33). Each of the 19 hazards was discussed and validated for their frequency of occurrence, impact to area and economic impacts. In addition focused discussions centered on health/safety, environmental impacts and operational preparedness/vulnerabilities for each of the hazards.

The workshops increased the participants' understanding of the devastating potential of some hazards, e.g., lahars, and raised the issue of providing an adequate definition for "hazards". Some natural conditions have the potential to cause loss of life, property damage, environmental impacts, but may not become "disasters". As a result, the following definitions were developed and confirmed to determine which natural hazards should be addressed by the original mitigation plan.

- *Hazard*: a condition, natural or human-caused, which has the potential to threaten human life, property, and the environment.
- *Vulnerability*: the probability that any physical, structural, socioeconomic, or environmental element will be damaged, destroyed, or lost to a natural or human-caused hazard.
- *Disaster*: occurs when a hazard impacts a community and outstrips that community's ability to cope with injury, death, property damage, environmental impacts, or disruption to essential functions. It is the intersection of a hazard with the human environment that produces a disaster.

Since the purpose of the plan is to mitigate *disaster*, DEM reduced the hazard list to:

- Single, infrequent events which cannot be anticipated or predicted, and whose potential for loss of life, property, and environment is significant to the community, and;
- Repetitive events that can be predicted with reliability within days or hours, and cause injury or death, property damage, or environmental impacts.

After assessing new hazard maps produced by Pierce County's computer mapping software and interviews with County officials and local hazard experts⁵, the list of potentially *disastrous* natural hazards to the County was updated to the following ten natural hazards:

- Avalanche
- Climate Change
- Drought
- Earthquake
- Flood
- Landslide
- Severe Weather
- Tsunami and Seiche
- Volcano
- Wildland/Urban Interface Fire

In addition, this update continues the technological/man-made hazards in the County within Addendum plans. Those nine technological hazards identified within the County are as follows:

- Abandoned Mines
- Civil Unrest or Disturbance
- Dam Failure
- Energy Emergency
- Epidemics and Pandemics
- Hazardous Materials
- Pipeline Hazards
- Terrorist Incidents

- Transportation Accidents

Evaluating the hazards that were listed and consolidating the storms section into one category was decided on by the planning group. Once the decision was made on which hazards to cover, extensive research was done to further update the HIRA with the latest information available. The decision was also made to add material on Climate Change as a natural hazard even though it is not something we can mitigate very easily.

The Planning Team believes that the various officials' experiences within the area, as well as their capabilities to derive reasonable estimates of the geographic area at risk and the potential impacts of the hazard, is adequate for the purposes of this planning effort.

The recurrence probabilities were based on best available science, historic records when available, and information from local hazard experts. For some hazards, like severe weather or floods, historic records are more frequent. For others, like volcanic eruptions or spontaneous lahars, the record has to be read from the geologic evidence and therefore the recurrence rate can only be determined over time by scientific inquiry. Recurrence of technological hazards is difficult to predict as they are immediate and even though there is a history of these hazards in the County, it would be impossible to know very far into the future when they might occur again.

After each hazard was profiled in the Risk Assessment, a consequence analysis of its effects on different portions of the County was added. That section asks seven questions that evaluated the overall impact on the Region. These are:

- How is the health and safety of persons in the affected area at the time of the incident affected?
- How is the health and safety of personnel responding to the incident affected?
- How is the jurisdictions continuity of operations affected and can it continue to deliver services to the impacted area?
- What is the effect on the jurisdiction's property, facilities and infrastructure?
- What are the effects on the environment?
- How will the economic/financial environment be impacted?
- How will the public's confidence in a jurisdiction be impacted or changed?

The Jurisdictions

Hazard Identification

Once the updated Hazard Identification was completed, the hazard evaluations were done for the individual jurisdictions. New Hazard maps were produced for those hazards that had adequate information to do so and matched against the jurisdictions. The Planning Team

produced the maps using data from the following agencies: U.S. Geological Survey (USGS); National Oceanic and Atmospheric Administration (NOAA); Pierce County Water Programs; Pierce County Planning and Land Service, FEMA; Washington State Department of Ecology (DOE); Washington State Department of Natural Resources (DNR), and any maps provided by the individual jurisdictions. Spatial analysis was completed for each jurisdiction when possible and the threat to the population, land, and improved property was placed on tables in each jurisdiction's section. Using a table format, this section portrays the threats via a table of past incidents and declarations per specific hazard. This information includes impacts to property, facilities, and infrastructure in the entire jurisdiction whether or not owned by the jurisdiction.

Four decisions were made that affect the tables in the Risk Section of each jurisdiction's addendum. First, the earthquake threat section of the table is determined by the soft or liquefiable soils. It should be noted that the entire County has an earthquake threat, but that will not show up on the table only the expected areas that will experience enhanced shaking. Second, the tables showing the volcano threat are looking at the lahar threat, not the threat from other volcanic hazards like tephra. The potential area threatened by tephra will also include the entire Region. Third, the entire County would be affected by Climate Change and although real, this is not a hazard whose consequences can be mapped at this time. Finally, the tables show the Wildland Urban Interface (WUI) threat as a "N/A" due to the lack of current data to substantiate and produce jurisdictional hazard maps or "Insufficient GIS data to draw numbers from at this time or map susceptible areas". This does not imply the hazard does not exist within Pierce County. Currently the best available science data only identifies two checker boarded WUI areas in the Ashford and McKenna area, along with a small area around Greenwater. This data is from the Department of Natural Resources with the theme based on data from the current National Fire Protection Association (NFPA 299), risk assessment. The publication is dated September 2004 and multiple Fire Chiefs within Pierce County have expressed concern that this is outdated and does not accurately portray the WUI hazard within their fire districts. Pierce County Emergency Management is trying to secure the funding to update this data and will work with the necessary agencies to ensure the accuracy and relevancy of the data collected for future identification of WUI hazard areas within Pierce County. As a result there may be jurisdictions currently that identify WUI as a hazard they are vulnerable to and develop mitigation measures accordingly to mitigate their hazard.

Following the hazard identification and mapping, jurisdictions were then asked to put contents to the maps and tables created of their risks and how do these hazards affect their critical infrastructure and population. What have they experienced within these hazards already? How can they be reduced in the future? Are there things they can do now to lessen or eliminate the risk? All critical questions that will help guide in the development of mitigation strategies and substantiate the necessity of them.

Vulnerability

The vulnerabilities are portrayed using information derived from the Pierce County mapping system County View Pro and determining the following information for each jurisdiction by hazard or threat:

- General Exposure

- Population Exposure
- Infrastructure Exposure

Due to the variable nature of many hazards some jurisdictions, like the City of Gig Harbor may be at risk from a tsunami but have no risk from a lahar. In contrast, for some others, like Fire District #18, the risk from these two hazards is the exact opposite. Yet both jurisdictions have similar risks from severe weather.

To determine the vulnerability of a jurisdiction, the location and extent of each hazard was applied spatially to the jurisdiction profile. The analysis describes exposure of population, both generally and categorically, to each hazard. The analysis also describes exposure of general infrastructure, in terms of property and value, to each hazard. Using this spatial analysis, a jurisdiction can track the overall effects of vulnerability reduction measures by determining the change in exposure of population and property to specific hazards. These data were reviewed for changes and new information.

The risk assessment considers all three components of risk and is conducted at three levels: the jurisdiction level, the population level, and the infrastructure level. At the jurisdiction level, the assessment considers the fundamental characteristics of the population and property within the jurisdiction to determine vulnerability and consequence of a given threat. Table 4-2 in each addendum shows the area in square miles of the jurisdiction and the parcels and then breaks down those numbers by the hazards or threats that affect that jurisdiction. Added here are the additional technological hazards as identified. At the population level, Table 4-3 in each addendum shows the total population of the jurisdiction and then breaks down the population by specific hazard or threat. This information has been updated according to the 2010 Census and to include the new threats were possible. At the infrastructure level, the assessment considers the land value, improved value, and total assessed value of the jurisdiction and using GIS information calculates for each hazard or threat in the given jurisdiction. Table 4-4 in each plan shows the updated general infrastructure exposure.

The Planning Team conducted a vulnerability assessment for each jurisdiction. Both threat-based and asset-based methods were used to determine the vulnerability of infrastructure to hazards. To determine the threat-based vulnerability, the location, extent, and historical impact of each hazard is applied to the infrastructure. The result is a determination of the infrastructure's exposure and previous experience in relation to each hazard. This is found in the Infrastructure Hazard Vulnerability Analysis Table found in each jurisdiction's Risk Assessment Section.

Consequence Analysis

Consequence Analysis asks: How would the identified hazard events damage or disrupt each jurisdiction? When discussing the effects of an incident one must include not just the immediate damage, but the consequences of the disruption both short and long term.

The seven questions in the Base Risk Assessment also form the basis of the consequence analysis in the individual jurisdiction's Risk Assessment. In this case for each of the ten natural

hazards and nine technological hazards profiled a “yes” or “no” answer was asked for each of the following:

- Impact to the Public?
- Impact to the Responders?
- Impact to COG or COOP in the Jurisdiction?
- Impact to Property, Facilities and Infrastructure?
- Impact to the Environment?
- Impact to the Jurisdiction’s Economic Condition?
- Impact to the Public Confidence in the Jurisdiction’s Governance?

The results of this are shown in the Consequence Analysis Chart that appears in Tables 4-5a, 4-5b and 4-5c in each jurisdiction’s addendum.

Hazus-MH

Overview of Hazus-MH

The Planning Team decided to incorporate Hazus-MH 2.1 for further earthquake risk analysis. Hazus-MH is a nationally applicable standardized methodology that contains models for estimating potential losses from earthquakes, floods, and hurricanes. Hazus-MH uses Geographic Information Systems (GIS) technology to estimate physical, economic, and social impacts of disasters. Hazus-MH was developed by the Federal Emergency Management Agency (FEMA) under contract with the National Institute of Building Sciences (NIBS). NIBS maintain committees of wind, flood, earthquake and software experts to provide technical oversight and guidance to Hazus-MH development. Loss estimates produced by Hazus-MH are based on current scientific and engineering knowledge of the effects of hurricane winds, floods, and earthquake. Estimating losses is essential to decision-making at all levels of government, providing a basis for developing mitigation plans and policies, emergency preparedness, and response and recovery.

Hazus-MH uses state-of-the-art GIS software to map and display hazard data and the results of damage and economic loss estimates for buildings and infrastructure.

Hazus-MH provides for three levels of analysis:

- A Level 1 analysis yields a rough estimate based on the nationwide database and is a great way to begin the risk assessment process and prioritize high-risk communities.
- A Level 2 analysis requires the input of additional or refined data and hazard maps that will produce more accurate risk and loss estimates. Assistance from local emergency

management personnel, city planners, GIS professionals, and others may be necessary for this level of analysis.

- A Level 3 analysis yields the most accurate estimate of loss and typically requires the involvement of technical experts such as structural and geotechnical engineers who can modify loss parameters based on to the specific conditions of a community. This level analysis will allow users to supply their own techniques to study special conditions such as dam breaks and tsunamis. Engineering and other expertise is needed at this level.

Hazus-MH Earthquake Model

The Hazus-MH Earthquake model provides loss estimates of damage and loss to buildings, essential facilities, transportation and utility lifelines, and population based on scenario or probabilistic earthquakes. The model addresses debris generation, fire-following, casualties, and shelter contents, inventory, and building interiors. The earthquake model also includes the Advanced Engineering Building Module for single-and-group-building mitigation analysis.

The Planning Team chose three earthquake scenarios to model using the Hazus-MH Earthquake model program with a Level 2 analysis; a 7.1M earthquake on the Tacoma Fault, 7.2M earthquake on the Nisqually Fault and a 7.2M earthquake on the SeaTac Fault. The Tacoma Fault will directly impact Pierce County as the fault runs horizontally and diagonally through the County. Additionally the Nisqually Fault and the SeaTac Fault were chosen to model as these faults will also impact the county.

Hazus-MH incorporates ShakeMaps into the earthquake model. ShakeMaps are a representation of ground shaking produced by an earthquake and focus on the ground shaking produced by the earthquake whereas earthquake magnitude and epicenter are describing the parameters of the earthquake source. Scenario ShakeMaps produced by U.S. Geological Survey (USGS) were used in these three scenarios. After running the earthquake scenarios the planning team decided to model the Direct Economic Loss for the general building stock in Pierce County for each earthquake scenario and these maps are located in Appendix D of the jurisdictional plans with the exception of the Hospital Plans. Theirs are located in Appendix E. The total dollar values are based on the 2010 census tract level for Pierce County and represent the dollar loss per census tract.

Additionally, maps of the Essential Facilities which include, fire stations, police stations, hospitals and schools were created for each of the jurisdiction within the City/Town group and care located in their Appendix D for each modeled scenario event. These maps are based on the percent of functionality that a facility will be operational. The Planning Team decided to use a 90% confidence level for all modeling and the maps display all four essential facilities within their boundaries if in existence. Not all the cities and towns had hospitals, schools, fire stations or police stations within their jurisdictional boundaries. All 76 jurisdictions within this same appendix also have the essential facilities for Pierce County mapped and based on the 90% functionality per single Essential Facility per each modeled earthquake scenario. This allowed for a broader spectrum to analyze that data and potential damage to neighboring cities or towns for future planning purposes.

Future Hazus Flood Modeling will be done for the City of Orting, City of Sumner, City of Puyallup and the City of Fife. Once the analysis is complete a detailed overview will be included within this Process Section and Risk Section of the mitigation plan.

Mitigation Strategy Process

Region 5 Mitigation Goals

The hazard mitigation strategy includes a description of mitigation goals to reduce or avoid long-term vulnerabilities to the hazards identified, natural and man-made, in the Risk Assessment. The mitigation strategy identifies and analyzes a comprehensive range of specific mitigation measures to reduce the effects of each hazard.

The development of a mitigation strategy begins with a thorough study of the hazards and subsequent risk identified in each jurisdiction specific to their citizens, infrastructure and facilities. Cities and towns have taxing authority and other streams of revenue that other jurisdictions in the planning project do not have available to them. We found the goals for a city and a school district to be somewhat similar to those of a water district or a special purpose district. All serve citizens, all have significant infrastructure and those that depend upon it and all have concerns regarding safety, security, prevention of loss and education regarding hazards.

Each of the jurisdictions had the opportunity for input to rank the goals in the order that was appropriate for them. The goals the group has selected for the Region 5 All Hazard Mitigation Plan are as follows:

Protect Life and Property

Ensure Continuity of Operations

Establish and Strengthen Partnerships for Implementation

Protect the Environment

Increase Public Preparedness for Disasters

Promote a Sustainable Economy

These goals are keeping in alignment with FEMA goal categories and the mitigation goals from Washington State EMD.

FEMA Mitigation Goal Categories

Prevention

Property Protection

Public Education and Awareness

Natural Resource Protection

Washington State Mitigation Goals

Protect Life

Protect Property

Promote a Sustainable Economy

Protect the Environment

Structural Projects

The FEMA categories of “Prevention,” “Property Protection,” and “Structural Projects” were combined to a broader goal of “Protect Life and Property.” The remaining three categories generally remained. The County also added two other categories: “Establish and Strengthen Partnerships for Implementation” and “Promote a Sustainable Economy.” Because Pierce County is a “home rule” county, partnerships for implementation are important in ensuring that a coordinated effort in mitigation planning and implementation be undertaken and the sharing of geo-political boundaries. And because of Pierce County’s unique vulnerabilities, this Plan contains a goal for economic sustainability.

Each of the jurisdictions considered their mission statement, community education, public understanding of risks, the impact to the environment and their ability to fund and implement mitigation measures. Over the course of several meetings the jurisdictions also learned how to prioritize the mitigation measures that they developed. Because of the way projects are funded, the jurisdictions were strongly encouraged to make every effort to have several ‘shovel-ready’ projects ready to go in the event short-term funding opportunities became available.

Region 5 Mitigation Objectives

In the past, our Mitigation Plans have been weak in the development of objectives. Because this project is a review of existing plans, we believe it is important to revisit this process and improve on those practices used in the past to establish objectives to meet the goals we have selected. Unlike goals, objectives are specific, measurable, and narrower in scope. We asked the Planning Teams to consider the following in developing their objectives:

- These are your jurisdictions objectives
- What are the hazards that your jurisdiction is threatened by?
- What are you trying to protect?
- Who are you trying to protect?
- Who do you provide service to?
- Who do you rely on for service?
- Consider existing plans (comprehensive, facilities plan, etc.). We don’t want to create objectives that are contradicting an existing element of your jurisdiction
- Think in terms of action verbs!

In addition to providing some type of framework to address the above questions we offered specific solid example objectives and potential mitigation measures so the jurisdictions could then develop their own objectives based off these criteria. Doing this provided consistency

amongst the jurisdictions on a broader scale yet allowed for individual jurisdictions to develop their own objectives taking into consideration all their factors.

To Protect Life and Property

- Implement activities that assist in protecting lives by making homes, businesses, infrastructure, critical facilities, and other property more resistant to all hazards.
- Reduce losses and repetitive damages for chronic hazard events while promoting insurance coverage for catastrophic hazards.
- Improve hazard assessment information to make recommendations for encouraging preventative measures for existing development in areas vulnerable to all hazards.

Mitigation Measures:

1. Develop Emergency Management Program
2. Retrofit/replace vulnerable buildings.
3. Emergency Home Repair Program.
4. Build to a building code.

To Provide/Ensure Emergency Services

- Establish policy to ensure mitigation projects for critical facilities, services, and infrastructure.
- Strengthen emergency operations by increasing collaboration and coordination among public agencies, non-profit organizations, business, and industry.
- Coordinate and integrate hazard mitigation activities, where appropriate, with emergency operations plans and procedures.

Mitigation Measures:

1. Developing Emergency Response Plans
2. Implementing a mass casualty incident plan
3. Install siren warning system

To Increase Public Awareness and Education/To Increase Public Preparedness for Disasters

- Develop and implement education and outreach programs to increase public awareness of the risks associated with all hazards.
- Provide information on tools, partnership opportunities, and funding resources to assist in implementing mitigation activities.

Mitigation Measures:

1. Dispense preparedness guidebooks.
2. Promote NOAA Weather Radios.
3. PCNET/CERT communities.

To Establish and Strengthen Partnerships for Implementation

- Strengthen communication and coordinate participation among and within public agencies, citizens, non-profit organizations, business, and industry to gain a vested interest in implementation.
- Encourage leadership within public and private sector organizations to prioritize and implement local, county, and regional hazard mitigation activities.

Mitigation Measures:

1. Work with Pierce County and other jurisdictions on implementing flood mitigation measures.
2. Work with jurisdictions with land use authority to reduce vulnerability to all hazards.
3. Coordinate lahar and tsunami evacuation planning and route maintenance with responsible jurisdictions.

To Restore/Protect/Preserve Natural Resources

- Balance watershed planning, natural resource management, and land use planning with hazard mitigation to protect life, property, and the environment.
- Preserve, rehabilitate, and enhance natural systems to serve hazard mitigation functions.

Mitigation Measures:

1. Salmon habitat and wetland protection.
2. Preserving cultural/historical resources.
3. Forestry improvements.

To Promote a Sustainable Economy

- Provide incentives and resources for mitigation planning
- Continue critical business operations

Mitigation Measures

1. Help critical businesses develop continuity of operations plans.

Some objectives may not be based solely on the results of the loss estimation, but also on social and environmental values, political desires, historic preservation concerns, and/or state

mitigation priorities and funding opportunities. For example, a community with a large tourism industry may be more interested in protecting historic or commercial assets first rather than protecting other assets that demonstrate a higher vulnerability to hazards.

The format that was chosen for the Goals and Objectives for each jurisdiction is as follows:

Goal #1: Explanation of first goal.

Objectives:

- List of objectives that accomplish Goal #1.
- List of objectives that accomplish Goal #1.
- List of objectives that accomplish Goal #1.

Goal #2:

Objectives: Explanation of second goal.

- List of objectives that accomplish Goal #2.
- List of objectives that accomplish Goal #2.
- List of objectives that accomplish Goal #2.

Region 5 Mitigation Measures: Identification and Evaluation

The Mitigation Strategy includes components that identify and analyze a comprehensive range of specific mitigation measures that reduce the effects of one or more hazards.

Based upon their objectives and aided by the Risk Assessment and Capability Identification done and reviewed for each jurisdiction, the individual jurisdiction Planning Team members reviewed their identified jurisdiction-specific mitigation measures.

To help achieve each of the planning goals, the Plan identifies original and updated mitigation measures—specific actions or projects that help mitigate risk for each jurisdiction. The planning process of data-collection, research, and public participation leads to the development of these measures. This process ensures that the measures speak to the risks and that these measures be implementable. The Risk Assessment is central to the process of selecting mitigation measures from the Plan's goals; especially in this review where we have added technological hazards.

The outcomes of the Risk Assessment illustrate the hazards to which each jurisdiction has the most vulnerability. The Risk Assessment provides focus for the Plan's goals through identification of the jurisdiction's vulnerability to specific hazards. A review of existing mitigation measures was conducted to determine those measures that were accomplished in the past five years and to assess new or additional measures that should be added in this review process.

After hazards are identified using Pierce County Department of Emergency Management's GIS Mapping Program, each jurisdiction is assigned and therefore responsible to identify a planning

team and potential mitigation measures. Specific information on the existing Mitigation Planning Team is located in Appendix B for each of the 76 jurisdictions. Once the measures are identified, they are further defined in terms of the goals they address as well as the hazards they mitigate. Evaluation of the measures follows their identification and definition. Using the Capability Identification, the Planning Team evaluated the list of measures with regards to each measure's ability to be implemented.

Through meetings and review of other local mitigation plans, the Planning Team, in addition to the hazards addressed, selected the following eight categories to comprehensively evaluate each measure:

1. Goal(s) Addressed

What mitigation goals, as developed by each jurisdiction, does the measure address?

2. Cost of Measure

How much will the measure cost to implement?

3. Funding Source and Situation

What is the potential funding source? Choose the statement(s) below that most accurately defines the funding situation for the proposal:

- Funding could be obtained through local budget.
- Funding could be obtained through state or federal grants.
- Funding could be accomplished with local budgets or grants.
- No potential funding sources can be readily identified.

4. Timeline

How long will it take to implement? Measures include ongoing, short-term, and long-term activities. Each measure includes an estimate of the timeline for implementation:

- Ongoing measures are activities which the jurisdiction is already implementing.
- Short-term measures are activities which the jurisdiction is capable of implementing with existing resources and authorities within one to two years.
- Long-term measures may require new or additional resources or authorities and may take between one and five years to implement.

5. Benefit

Does it benefit all jurisdictions and/or is it Facility Specific?

6. Life Expectancy of Measure

How long will the measure last?

7. Community Reaction

Choose the statement(s) that most accurately describes how the community would react to the implementation of the proposal:

- The proposal is likely to be endorsed by the entire community.
- The proposal would benefit those affected, with no adverse reaction from others.
- The proposal would be somewhat controversial.
- The proposal would be strongly opposed by most.
- The proposal would be strongly opposed by nearly all.

A measure's ability to be implemented is illustrated in Categories 2 (Cost of Measure), 3 (Funding Source and Situation), and 4 (Timeline). The extent to which a measure would mitigate one or multiple hazards is addressed in Category 1 (Goals Addressed) which further helps to encapsulate the jurisdiction's unique vulnerabilities and needs. The issue of the number of hazards addressed is also inherent in Category 5 (Benefit). For cost-benefit review, categories 2, 3, and 5 directly address cost. Category 6 (Life Expectancy of Measure) directly address benefit. Category 7 (Community Reaction) indirectly considers both potential costs and potential benefits of the measure in terms of public opinion.

The evaluation process involved meetings in which the Planning Team discussed the measures with specific attention paid to their definitions, the ability of the measures to be implemented, the extent to which they address the hazards in the jurisdictions, and their cost-effectiveness. In addition for 2019 update, tables were added below each mitigation strategy so that an update status could be provide whether a measure was completed, ongoing, partially completed or being deferred. A comment section was provided for explanation of progress in the strategy. If the measure is completed or deferred it was removed from the jurisdictions Section 5 plan and placed in Appendix E. This was a new appendix created for this purpose to retain historical records of progress in their plans. Deferred strategies can be placed back in Section 5 at any time the jurisdictions choose. This allows Section 5 to stay an active relevant working document for the jurisdiction to work from while retaining records of completed strategies. Following the evaluation of mitigation measures is their prioritization.

Mitigation Measures: Prioritization

The updated measures having been identified, defined, and evaluated; the rest of the process involves prioritization. The process relies upon the identified risks and vulnerabilities, the planning team's local expertise, public participation, each jurisdiction's needs and capabilities, a cost/benefit review, and input from the chief elected officials. Over the course of several weeks, the Planning Team presented, outlined, categorically defined, and prioritized each mitigation measure. This is represented in the updated plan using a coding system, as well as having the mitigation measures in priority order in the plans.

In order to promote implementation of the measures, they are grouped based on the level at which they will be implemented, as described in the Plan Maintenance Section. These levels are:

- **Startup Mitigation Measures:** Those mitigation measures already in existence within the jurisdiction and including the maintenance of the mitigation plan.
- **Hazard Mitigation Forum (HMF):** Multi-jurisdictional implementation mechanism.
- **Jurisdiction-Wide Mitigation Measures:** Mechanism depends on jurisdiction.
- **Public Education Mitigation Measures:** Localized level based on targeted communities and their needs and vulnerabilities.

The measures are prioritized within each implementation category. In order to provide consistency, the evaluation process, including the eight categories, was used as the basis for the prioritization of measures. This allows for emphasis on the extent to which each measure is cost-effective. While it may be important to emphasize a positive benefit-cost review in the prioritizing of mitigation measures, it is also important to emphasize the influence of local political factors, community needs and values, historic properties, and habitat and environmental issues upon the selection of specific mitigation measures. Therefore, the prioritization process addresses each jurisdiction's unique needs, expressed here in terms of the measure's ability to be implemented and the extent to which it would mitigate one or more relevant hazards.

After presentation and discussion, the Planning Team members from each jurisdiction prioritized their existing and new mitigation measures based on goals addressed, with special attention paid to the measure's benefit-cost review, its ability to be implemented, and the extent to which it would mitigate one or multiple relevant hazards.

Following the public meeting and any necessary changes, the new and updated mitigation measures were included in the plan. In so doing, the public, the respective chief elected officials, and the Planning Team aided in the development of a long-term, cost-effective, environmentally sound, and sustainable mitigation strategy.

Infrastructure Summary Process

The infrastructure section is not a required element of the local hazard mitigation plan but is instead optional. The Planning Team determined that this section should be developed in order to make the plan a more comprehensive blueprint for reducing the potential losses identified in the plan's risk assessment. Consequently, the existing Infrastructure Sections were updated in this current review.

The infrastructure section is exempt from public disclosure pursuant to RCW 42.56.420. Requests for public disclosure of this section or parts thereof should be referred immediately to the appropriate representative as shown in Tables 1-1 through 1-7 of this section.

Definition

The Planning Team determined that the plan should include, but not be limited to, those infrastructures that fit FEMA’s definition of a “critical facility.”⁶ Other infrastructures that are not necessarily critical will play a role in disaster response and recovery. Each jurisdiction further included infrastructure that should not fail, or will be important for the community’s welfare, such as sewage treatment plants, or infrastructures necessary for the functioning of the jurisdiction, such as schools (which can also be shelters).

Identification

Individual jurisdictions were asked to review the infrastructure they had identified in their original plan and determine if any changes needed to be made. A lot can change in five years in all of our planning groups; buildings can be torn down or abandoned and new structures built. A template modified from “Mitigation 20/20” was created for each jurisdiction to use in listing their infrastructure and revisited during this review. Members of the Planning Team and facility representatives filled out the templates for any new structures or systems and identified those that should be removed from the plans. This in turn helped develop the updated hazard identification and risk information for given locations. This assessment was intended to rely on the best judgment of the representative about the facility, its environment, and its functioning. Each jurisdiction has review and updated their critical infrastructure with the 2019 update.

Profile

Fundamental information was required for each piece of infrastructure. In order to gather the information a template was developed to identify the individual pieces of infrastructure. It includes the following information:

- Address of infrastructure
- Shelter: Yes or No
- Auxiliary Power Source
- Year Built
- Number of floors if structure
- Major remodels, upgrades or additions
- Insured value
- Occupancy day and night
- Population served
- Homeland Security Infrastructure Category⁷
- Critical within 72 hours or not

Once the infrastructure had been identified, the Planning Team originally visited each jurisdiction, met with the representative, took a tour of each location with respect to photographing the infrastructure, and identified the hazard vulnerability of the infrastructure. The assessment was not intended to require detailed engineering information or studies, or to necessarily require onsite inspections or measurements. It was simply intended to rely on the best judgment of individual(s) with knowledge about the building or system, its environment, and its function. For the review of this section, infrastructure was not revisited but we relied on the representative and the use of detailed maps to determine risk and hazard vulnerability.

Infrastructure Summary

Each Infrastructure Section begins with a summary table of total infrastructure and total value as assigned by the jurisdiction through their budgetary process and found in Table 6-1 for each of the addendums. This value was updated according to current infrastructure listed and current assessed value or insured value.

Infrastructure Category Summary

Using the primary Homeland Security Infrastructure Segments, the infrastructure from each jurisdiction was categorized and listed according to the primary category of each location. In some cases, categories were broken down further into type of infrastructure within a category. This information is depicted in Table 6-2 for each of the addendums. This table was also updated according to current information.

Infrastructure Dependency Summary

A table was compiled using the six primary dependencies for any jurisdiction: Emergency Services, Power, Sewer, Telecommunication, Transportation, and Water. When the site visits took place, each piece of infrastructure was evaluated on the basis of these six categories. New structures or infrastructure has also been evaluated using these six categories. Table 6-3 for each of the addendums is a summary of how many pieces of infrastructure fall into each category and assigns percentages as well.

Infrastructure Hazard Summary

Another table was compiled using all hazards identified for Region 5 in this planning effort; including the new hazards where applicable. When the site visits were originally completed, each piece of infrastructure was evaluated on the basis of the nine hazards. We have now reassessed these structures and any additional infrastructure in the light of all hazards now being used in our Risk Assessment. Table 6-4 for each of the addendums is a summary of how many pieces of infrastructure fall into each category and assigns percentages to those hazard categories.

Dependency

In addition to the four categories of capabilities for each jurisdiction, there is an additional table, Table 6-5 for each of the addendums, which illustrates the primary external departments, agencies, and organizations the individual jurisdictions depend upon to do business on a daily basis. These charts have been updated to reflect any changes in services.

Vulnerability Assessment

The Planning Team also conducted numerous vulnerability assessments during the planning period. These assessments built on the nine hazards previously identified, the additional hazards added in this document, and the risk they pose to each jurisdiction's infrastructure. The vulnerability assessment process examines more specifically how the identified hazard events would damage or disrupt the currently identified facilities.

The Planning Team developed a form based on “Mitigation 20/20” routines to conduct vulnerability assessments for the various pieces of infrastructure. A total of twenty-five qualitative numeric criteria were utilized in the assessments. This meant that each of the identified infrastructures was evaluated with respect to all identified hazards and the six primary dependencies utilized in this plan review. Each piece of infrastructure was given a rating for each hazard and dependency of from 0 to 3 with 0 being no vulnerability to that particular and 3 being the highest vulnerability. These ratings were listed in the large infrastructure matrix, Table 6-6 for each of the addendums, and also a complete list of the basis for these ratings is shown in Tables 6-7 and 6-8 for each of the addendums also. The following scale was devised for the ratings.

- 0-1 → Low Hazard/Dependency Vulnerability Rating (L)
- 2 → Medium Hazard/Dependency Vulnerability Rating (M)
- 3 → High Hazard/Dependency Vulnerability Rating (H)

The Infrastructure Section is a summary product compiled and updated by the infrastructure owners and the Planning Team showing the composite vulnerabilities score and ratings of each piece of infrastructure in the respective jurisdictions.

For some infrastructure, information was unavailable due to time restraints and fiscal resources. This information will be gathered in the next five years. A “TBD” (To Be Determined) is used to show that the infrastructure information will be gathered in the future.

Plan Maintenance Process

The planning process is the foundation of breaking the disaster cycle. For each jurisdiction the plan that has been developed, reviewed, and updated is a beginning; a beginning on the path to a disaster resistant community. However it is essential that a plan be a living document, evaluated, updated or revised as necessary. The Plan Maintenance process is a means to do this.

The initial review of the plan will be a “Pre-Adoption Review” allowed by State EMD and FEMA. State EMD and FEMA will review the Region 5 Hazard Mitigation Plan and either approve it subject to adoption or require some changes along with adoption prior to final approval. Once this is complete, each jurisdiction will then formally adopt the newly updated plan and resubmit it for final approval.

The Plan Maintenance Section details the formal process that will guarantee the plan remains an active and relevant document. It includes:

- Documentation of the plan’s formal adoption (Each jurisdiction’s Appendix A);
- A schedule of monitoring, evaluating, and updating within a five-year cycle;
- A process for submitting the plan to State EMD and FEMA at the end of the five-year cycle in 2020;
- An explanation of how each jurisdiction intends to incorporate the mitigation strategies outlined in the plan into existing mechanisms; and

- A process for integrating public participation into plan maintenance procedures.



STATE OF WASHINGTON
DEPARTMENT OF ECOLOGY

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August 27, 2010

Diane Schurr
Pierce County Emergency Management
2501 S. 35th Street, Suite D
Tacoma, WA 98409-7405

RE: National Flood Insurance Program (NFIP) Certification for Pierce County Communities

Dear Ms. Schurr:

This letter certifies that the following list of cities/towns in Pierce County are participating members in good standing in the National Flood Insurance Program (NFIP) with approved flood damage prevention ordinances. The list shows the NFIP Community number and the time of the last Community Assistance Visit. Those communities that are not participating in the NFIP or with unresolved issue are noted as well.

<u>Community</u>	<u>NFIP Comm. #</u>	<u>CAV Date</u>	<u>Unresolved Issues</u>
Bonney Lake	530274	6/06	No
Buckley	530139	9/09	No
Carbonado	Does Not Participate in NFIP		
DuPont	Does Not Participate in NFIP		
Eatonville	530283	6/01	No
Edgewood	530328	8/04	No
Fife	530140	11/04	No
Fircrest	530141	10/05	No
Gig Harbor	530142	9/05	No
Lakewood	530333	8/07	No
Milton	530294	10/07	No
Orting	530143	8/06	No
Roy	530262	7/08	No



<u>Community</u>	<u>NFIP Comm. #</u>	<u>CAV Date</u>	<u>Unresolved Issues</u>
South Prairie	530145	9/09	Yes
Steilacoom	530146	8/08	No
Sumner	530147	6/07	No
Tacoma	530148	6/07	No
University Place	530 332	5/05	No
Wilkeson	530268	6/09	Yes

If you need further information, please call me at (360) 407-6796, and I will be glad to provide you with any other information you may need.

Sincerely,



Dan Sokol, CFM
NFIP State Coordinator
Shorelands and Environmental Assistance Program

Endnotes

¹ State and Local Mitigation Planning How-to Guide, Getting Started: building support for mitigation planning, FEMA 386-1, September 2002, p. 3-1.

² <https://my.co.pierce.wa.us/3180/Hazard-Mitigation-Plan-Update> - Hosted by Pierce County Department of Emergency Management

³ The Infrastructure Section is exempt from public disclosure pursuant to RCW 42.56.420. Request for public disclosure of this document or parts thereof should be referred immediately to the Person identified in the local jurisdiction’s Annex.

⁴ FEMA 386-3 State and Local Mitigation Planning How-to Guide: Developing the Mitigation Plan: Identifying Mitigation Actions and Implementation Strategies, April 2003, P.2-6

⁵ Individual hazard experts and emergency officials referenced in the Hazards Workshop include:

Cindy Miron	Tacoma Pierce County Health Department
Richard Smith	U.S. Army Corps of Engineers
Helmut Schmidt	P.C. Planning and Public Works – Surface Water Management Division
Brynne Walker	P.C. Planning and Public Works – Surface Water Management Division
Kathy Vatter	Washington State Department of Transportation
Ashley Blazina	Washington DNR
Mitchell Hillman	Critical Infrastructure Cyber Security Consultants
Stephen Slaughter	Washington DNR
Dave Byers	Washington State Department of Ecology
Corina Forson	Washington DNR
Crystal Raymond	University of Washington Climate impacts Group

⁶ Critical Facilities: Can be broken into 5 categories: **Essential Facilities** are critical to the health and welfare of the population and that are especially important following hazard events. They include hospitals and other medical facilities, police and fire stations, EOCs, evacuation centers, and schools. **Transportation Systems** include airways – airports, heliports; highways – bridges, tunnels, roadbeds, overpasses, transfer centers; railways – trackage, tunnels, bridges, rail yards, depots; and waterways – canals, locks, seaports, ferries, harbors, dry-docks, and piers. **Lifeline Utility Systems** include potable water, wastewater, oil, natural gas, electric power and communication systems. **High Potential Loss Facilities** include such things as dams, nuclear power plants and military installations. **Hazardous Materials Facilities** include facilities housing industrial/hazardous materials. State and Local Mitigation Planning: Understanding Your Risks” Publication 386-2, August 2001, p. 3-9

⁷ Not all Homeland Security Categories were given as options, only those that the jurisdictions would fall under. These included: Emergency Services, Telecommunications, Transportation, Water, Energy, Government, and Commercial.

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SECTION 2

REGION 5 HAZARD MITIGATION PLAN 2020-2025 EDITION PROFILE SECTION

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History

While Native Americans have lived in the Pierce County area for thousands of years, the recorded history of Pierce County dates back to the voyages of British Captain George Vancouver. He explored and mapped Puget Sound in 1792, spending time in Pierce County and naming its main geographic and geologic formation Mt. Rainier after his friend Peter Rainier. The Native American population had various names for the mountain amongst them "Tahoma," "Tacobet," "Tuwouk" and "Tacoba".¹ Later, beginning in 1833 the Hudson Bay Company initially established a fort and trading post near the mouth of the Nisqually River. This first structure was a 15x20 foot storehouse.² In 1843 it was moved to a point on the high ground three miles north of the Nisqually River. A replica of Fort Nisqually, including two of the original buildings has been reconstructed at Point Defiance Park in Tacoma.

Between the time of Vancouver's voyages and the beginning of the Hudson Bay Company fur-trading operations in the 1830s, the area remained largely unknown. Ft. Nisqually and Ft. Steilacoom were later established to provide protection to settlers. Ft. Steilacoom, established in 1849, was the first military base on Puget Sound and later, in 1854, became the first incorporated town in what later became Washington State. Immigration increased from the late 1840s onward. Agriculture and lumbering grew rapidly and on Dec. 22, 1852, the Territorial Legislature of Oregon created the County of Pierce out of Thurston County. Pierce County was named after the newly elected President Franklin Pierce.

The Medicine Creek Treaty of 1854 took away many of the rights the Indians had to the land located in the Puget Sound Basin. This, combined with other complaints, led to open hostilities beginning in 1855 and lasting into 1856. One of the leaders of the Indian uprising was Chief Leschi. His arrest in 1856 for murder, and later his hanging in 1858 were controversial even at that time. A special historical court exonerated him of the charge in 2004, stating that as a combatant of war he "should not, as a matter of law, have been tried for the crime of murder."³

In 1887, the Northern Pacific Railroad completed the first northern routed transcontinental railroad and located its western terminus at Tacoma. This event stimulated the shipping and manufacturing industries of the Puget Sound area, particularly Tacoma. Tacoma also became the headquarters for the Weyerhaeuser Company and a major Pacific shipping center.

Lumber and farming fueled much of the early economy. The old growth forests of the Pacific Northwest were logged and the trees were either made into lumber used to construct the homes, businesses and much of the early infrastructure of the County, or in many cases, burned for fuel.⁴ Much of the lumber and raw logs were shipped to other cities or later overseas.

Coal seams located in eastern Pierce County were mined beginning in the late 1870s and supported the development of a number of small towns on the outskirts of Mount Rainier. Eventually the cost of mining, combined with the use of oil as a major fuel, brought about the demise of the coal industry in Pierce County.

Farming, while initially for subsistence, eventually moved into the commercial realm. Ranging from small family farms to large scale businesses, they have included vegetables, berries, hops, rhubarb, egg producers and dairy cattle.

Interest in the recreational potential in Pierce County began early. In 1883, James Longmire camped near several soda and iron springs at the base of Mt. Rainier. Longmire, seeing the economic potential, established Mount Rainier's first hotel at that site. Touting the value of the spring water and mineral water baths as a medical cure-all, his advertisements reached far and wide. Many came to be cured and found the peaceful scenery and surroundings just as wonderful. Finally on March 2, 1899, President McKinley signed an act establishing Mount Rainier National Park, the nation's fifth national park.

The development of a substantial military complex has had a significant impact on the economy of Pierce County. Ft. Lewis was established in 1917 and McChord Air Force Base in 1938. Effective February 1st, 2010, these have now been transformed into Joint Base Lewis/McChord. In addition to a substantial active duty military population, many military personnel have returned to the area as permanent residents after completion of their military service.

Towns and cities developed around the local economic structure, whether that was logging, coal, farming, lumber, shipping or the military. Today, much of this is changing. Coal is no longer mined; many farms have given way to industrial warehousing; and, lumber, while still a major contributor to the local economy is no longer the king that it once was.

Demographics

Pierce County is the second most populous county in Washington, with twelve percent of the state's population. Pierce County's estimated population on April 1, 2019 was 888,300 based on data from the Washington State Office of Financial Management (OFM) (see Table 2-1 Pierce County Population Breakdown 2019). This population estimate is used for the allocation of selected State revenues and differs from the U.S. Census population estimate.

For the purpose of hazard mitigation planning, the 2010 U.S. Census population estimate was 795,225 with 428,487 (54%) persons residing in the 24 incorporated cities and 366,738 (46%) residing in the unincorporated communities and areas. From the last update Pierce County's population has grown 9.7% (77,000 people). Gig Harbor is the fastest growing city with a 44.8% increase since 2010.

Using 2010 census data we find that 45%⁵ of Pierce County's population now resides within 10 miles of Commencement Bay and the Port of Tacoma, the shipping and industrial hub of the County, see Map 2-4. This is down from 62.1% in 2000. This includes the Cities of Tacoma, Puyallup, Fife, Fircrest, University Place, Sumner, Gig Harbor and Lakewood. As population pressure has increased and land in close to the main economic centers has become more expensive and difficult to find there continues to be a gradual shift in population to what are

more rural areas of the County. As the 2020 census data becomes available new maps will be created from an enlarged shift in rural population growth areas.

According to the 2019 Point-In-Time Count for Pierce County, there were approximately 1,486 persons experiencing homelessness. Not all persons experiencing homelessness sleep outside (47 percent were in an emergency shelter, 28 percent were outdoors (tent, street), 11 percent were in transitional housing, 14 percent were in a vehicle, abandoned building, or other).

Table 2-1 Pierce County Population 2019⁶

Auburn*	9,980
Bonney Lake	21,060
Buckley	4,885
Carbonado	665
DuPont	9,425
Eatonville	2,970
Edgewood	11,390
Enumclaw**	0
Fife	10,140
Fircrest	6,770
Gig Harbor	10,770
Lakewood	59,670
Milton*	6,735
Orting	8,380
Pacific*	35
Puyallup	41,570
Roy	820
Ruston	1,005
South Prairie	480
Steilacoom	6,450
Sumner	10,120
Tacoma	211,400
University Place	33,090
Wilkeson	490
Incorporated City Subtotal	468,300
Unincorporated Pierce County	420,000
Total	888,300
*Portions of Pacific, Milton, Auburn and Enumclaw are located in Pierce County, while other sections are in King County. This brings the total number of incorporated cities with at least some property in Pierce County to 24. Populations listed for the individual cities and towns are for Pierce County only and do not include King County populations.	
**Although there are currently no residents of the Town of Enumclaw residing in Pierce County the City does have some park property within the boundaries of Pierce County.	

The 2010 census data show the following age distribution of people in the County:

Table 2-2 Pierce County Population

Under 20	25%
20-24	10%
25-44	28%
45-64	26%
65 and over	11%

Languages

There are 77 different languages spoken in Pierce County. RCW 43.62.030 states that the Office of Financial Management (OFM) shall annually determine the April 1 populations of all cities and towns of the state.

Department of Homeland Security (DHS) uses “safe harbor” provisions to recommend the threshold at which vital information should be translated for a language group. “Safe harbor” language groups constitute five percent or 1,000 people, whichever is less, of the population of persons eligible to be served or likely to be affected or encountered. Fewer than 50 persons in a language group that reaches the five percent trigger must be provided written notice in the primary language of the

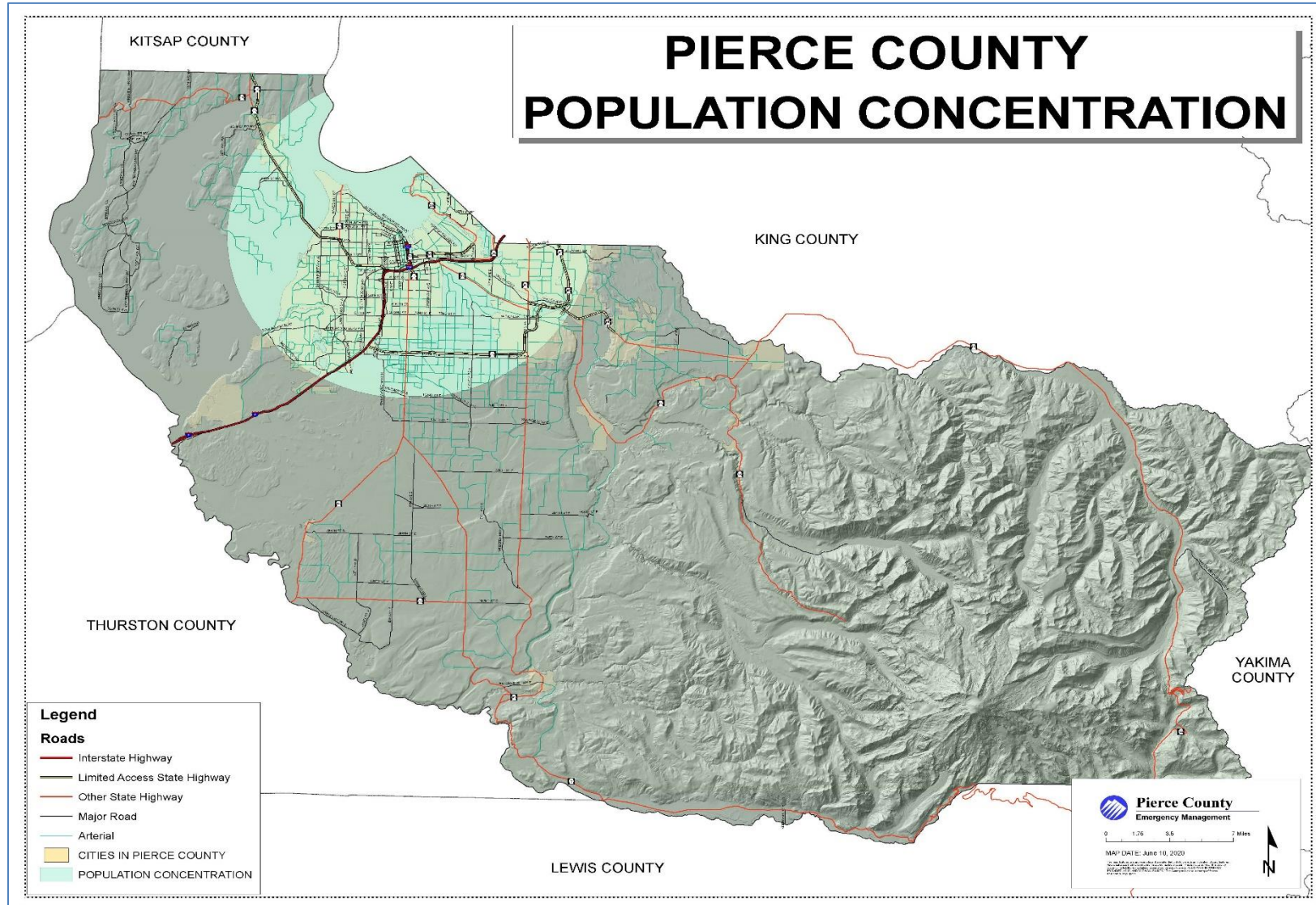
LEP group of the right to receive competent oral interpretation of written public information, free of cost.

A population needs assessment was conducted in 2017. This assessment determined the selected languages and the ranking order of frequency for Pierce County. To make certain that the languages selected were accurate and verifiably representative of the limited English proficient populations in the County, the determination of the selected languages was a collaborative effort vetted by key stakeholders and several County departments that provide services to LEP populations on a regular basis.

After evaluating the data sets, the selected languages are⁷:

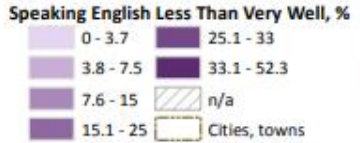
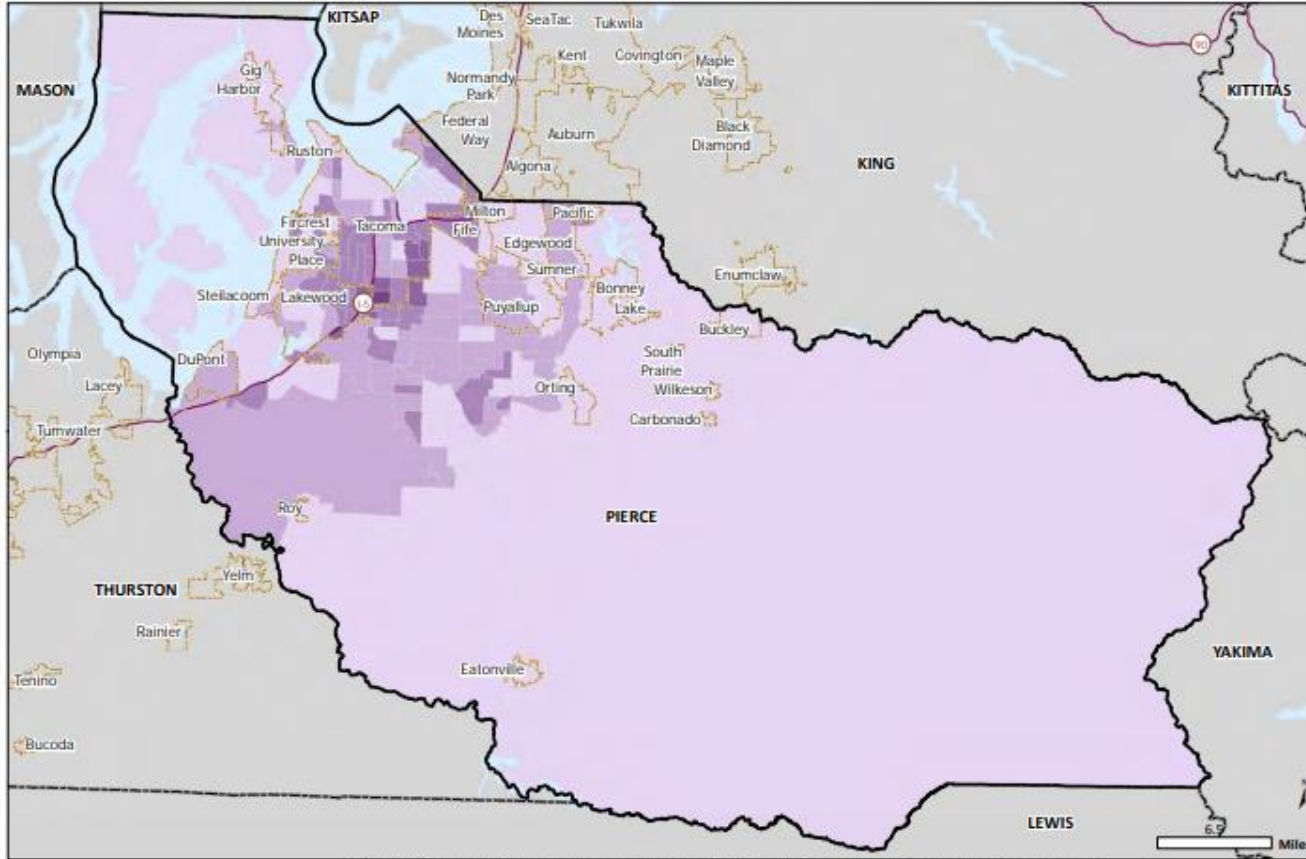
- Spanish
- Korean
- Russian
- Vietnamese
- Cambodian (Khmer)
- Samoan
- Tagalog
- Ukrainian
- German; and
- Chinese (traditional and simplified)
- American Sign Language

Map 2-1 Pierce County Population Concentration



Map 2-2 Percent Speaking English Less Than Very Well: Pierce County⁸

Percent Speaking English Less Than Very Well: Pierce County
by Census Tract, 2012



DATA NOTES: Estimated number of persons speaking English less than "Very Well" (persons speaking a language other than English at home and speaking English "Well," "Not well," or "Not at all") as a percentage of all persons ages 5+ years, by Census tract. For definition, see http://www.census.gov/acs/www/Downloads/data_documentation/SubjectDefinitions/2012_ACSsubjectDefinitions.pdf

SOURCES: 2012 American Community Survey, 5-Year Estimates, Summary Files, Table B16004.
Census Tracts and Counties: 2010 Tiger/Line shapefiles. Cities, Roads: WA Dept. of Transportation.

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Washington State
Department of Social
& Health Services

RDA Research & Data
Analysis Division

June 30, 2014

Transportation

Major transportation routes tend to run, with a few exceptions, close to the Port of Tacoma. The movement of goods to and from Pierce County is by water, rail, and road with a very limited amount by air.

Interstate 5 and Highway 99 run north and south through the County and State Highway 16 connects the western portions of the County across the Tacoma Narrows with the rest of the County. State Highway 410 runs east through Sumner, Bonney Lake, and Buckley and then climbs over the Cascades to Yakima. Highway 512 acts as a loop highway, moving traffic around the more congested portions of the County, to Puyallup where it merges with Highway 167. Highway 167 initially begins at the southeast edge of Tacoma and follows the south side of the Puyallup River to Puyallup. Once joined by Highway 512 it continues east to Sumner and then into King County. Many other arterials and minor highways move traffic through the rest of the County.

Rail lines follow three routes out of the County. The first follows the coast south to the Nisqually River and then south to Oregon and California. The second follows the Puyallup Valley first to the east and then north into King County and points north. The third runs south through the hills to Elbe on the Nisqually River. It crosses the river there into Lewis County and continues south to Morton. Two transcontinental railroad systems connect the County with the rest of the nation as do 30 interstate trucking companies.⁹

Airline transportation is 25 miles away, at Seattle/Tacoma International Airport, or at the small Tacoma Narrows Airport on the Kitsap Peninsula. There are also seven public airfields in the county. Transportation by water runs up Puget Sound either by large cargo ship or barges.

Ferry service is necessary both for commuting and for the transportation of goods. Washington State Department of Transportation (WSDOT) and Pierce County operate ferries to Vashon Island, Anderson Island, and Ketron Island. The Washington State Department of Corrections operates both the McNeil Island Ferry and the McNeil Island Barge and Tug. Herron Island is serviced by a private ferry service.

Regional transportation includes bus service extending from the state capital, Olympia, to the City of Seattle. The major transit hub near the Tacoma Dome connects the County with jurisdictions to the north and south. Also included in the Tacoma Dome Station is the Sounder which is light rail operated by Sound Transit from Tacoma to Seattle with stops in Puyallup, Sumner, Auburn, Kent, and Tukwila.

About 5 percent of Pierce County households are car-free (as reported by the Puyallup Watershed Initiative Active Transportation using data from the Puget Sound Regional Council).

83 percent of healthcare providers surveyed in Pierce County indicate that transportation to health care appointments is a problem for their patients (2014-15 Pierce County Aging and Disability Resources Area Plan Update, Special Needs Transportation Issue Area). Survey respondents reported transportation as one of the top three needs for older adults (49 percent) and people with disabilities (54 percent).¹⁰

Six types of disability measured

Using data from the 2016 Behavioral Risk Factor Surveillance System (BRFSS), this is the first CDC report of the percentage of adults across six disability types:

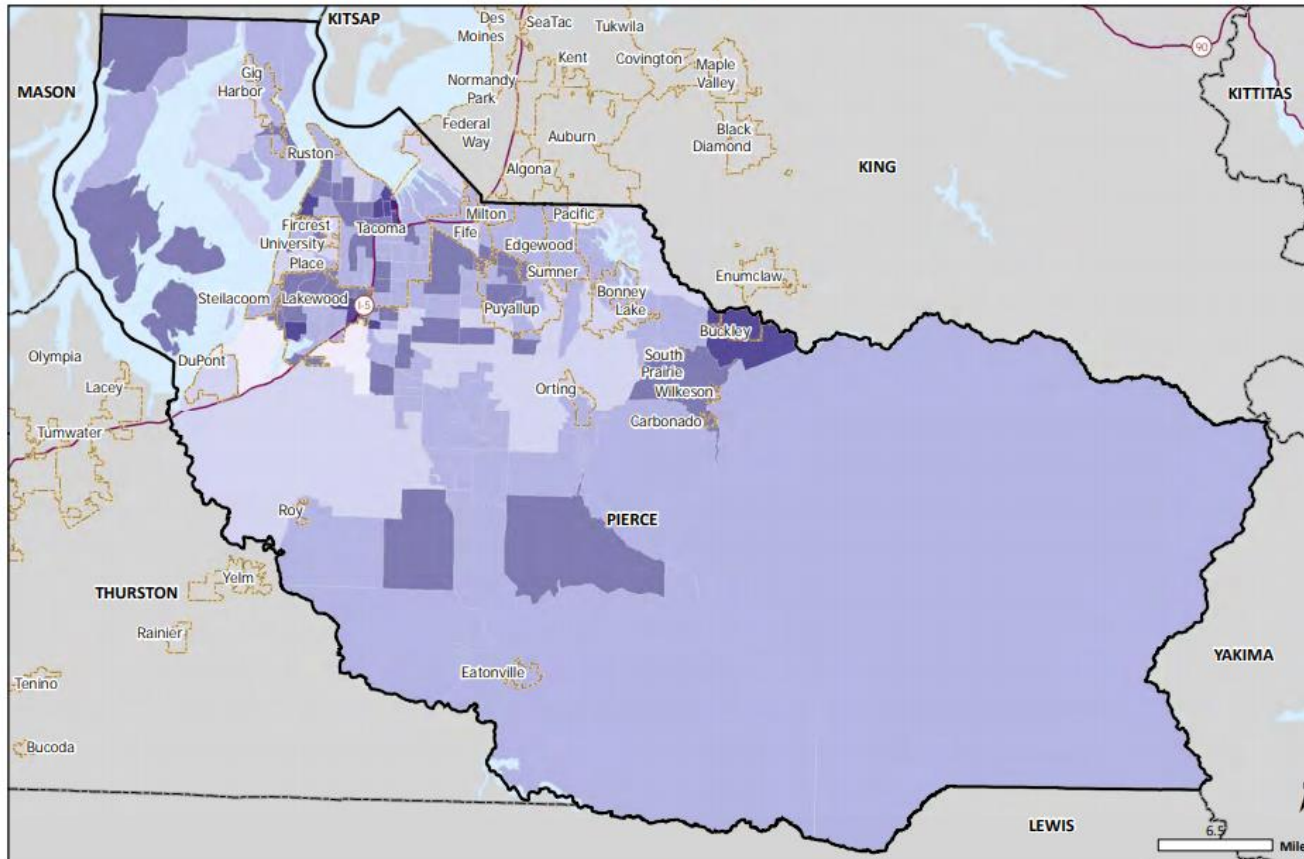
- Mobility (serious difficulty walking or climbing stairs)
- Cognition (serious difficulty concentrating, remembering, or making decisions)
- Hearing (serious difficulty hearing)
- Vision (serious difficulty seeing)
- Independent living (difficulty doing errands alone)
- Self-care (difficulty dressing or bathing)

One in four U.S. adults – 61 million Americans – have a disability that impacts major life activities, according to a report in CDC's [*Morbidity and Mortality Weekly Report*](#).

The most common disability type, mobility, affects one in seven adults. With age, disability becomes more common, affecting about 2 in 5 adults age 65 and older.

Map 2-3 Percent with a Disability: Pierce County

Percent with a Disability: Pierce County by Census Tract, 2012



DATA NOTES: Estimated number of persons with a disability as a percentage of all civilian noninstitutionalized persons by Census tract. For definition of Disability Status, see p. 55-58 of http://www.census.gov/acs/www/Downloads/data_documentation/SubjectDefinitions/2012_ACS/SubjectDefinitions.pdf

SOURCES: 2012 American Community Survey, 5-Year Estimates, Summary Files, Table C18108. Census Tracts and Counties: 2010 Tiger/Line shapefiles. Cities, Roads: WA Dept. of Transportation.

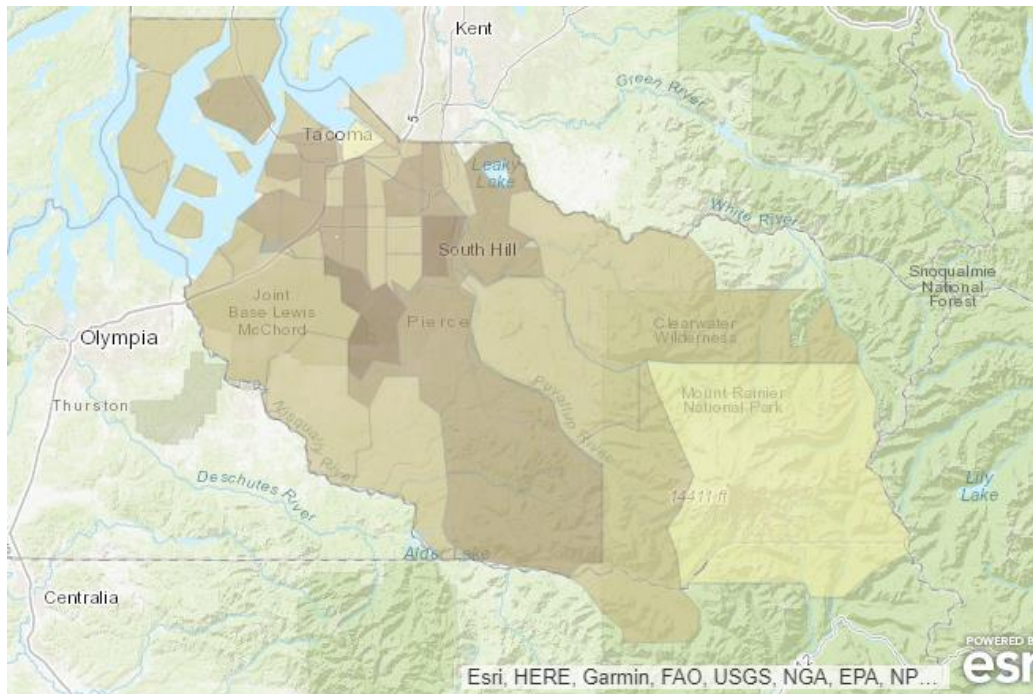
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& Health Services

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June 30, 2014

Map 2-4 Electrical Dependencies – Health and Human Services empower Map 3.0¹¹



Medicare Data Totals		Electricity-Dependent Scale	
Geographical Area:	Pierce	0 - 0	
Beneficiaries:	135,329	1 - 133	
Electricity-Dependent Beneficiaries:	4,966	134 - 237	
		238 - 396	
		397 - 1,173	

Education

According to the US Census data public and private schools (K-12) account for 136,675 students during the 2014 school year, of which 128,409 are in the public school system and 8,266 enrolled in private schools.¹² These numbers include two public schools located in Pierce County although the districts reside in other counties (King and Thurston).

Geology

In the western and central area of the county, the upper crustal materials are predominantly glacial deposits (called drift) consisting of sediments laid down during the several cycles of glacial advance and retreat which have occurred during the past millennium. Vashon Age deposits cover the entire western and central areas with the exception of the walls and floors of

the major valleys. These consist of isolated mudflow deposits and peat bogs. Bedrock, with a thin mantle of outwash and sand material, predominates within the eastern portion of the county.

The Vashon Drift consists of water laid, stratified, granular material deposited in front of the advancing glacier (advance outwash) overlain by unsorted clay, silt, sand and gravel (till); in turn, overlapped by another blanket of granular stream deposits (recessional outwash).

During the retreat of the glacier, glacial damming formed large temporary lakes. One of these ice-dammed lakes, occupying the Puyallup and White River valleys during the retreat of the Vashon ice, apparently discharged water and material across the plain between Tacoma and Eatonville. Deep channels as much as a mile wide were carved by the torrential discharge streams and a layer of coarse-grained poorly sorted material was laid down in a fan-shaped area from Chambers and Clover Creeks on the north to the Nisqually River and Muck Creek on the south.

Geography/Topography

Pierce County's extremely varied topography ranges from sea level to 14,411 feet at the summit of Mt. Rainier. The county is located in the west central part of the state and has a land area of 1,157,120 acres or 1,808 square miles. There are 118 square miles of water in the county excluding Puget Sound. Puget Sound divides the County, with the portion west of the Sound located on the Kitsap Peninsula. In addition, a number of islands in the southern Sound are incorporated in the county.

The Puyallup and White River valleys are fertile regions comprising one of the most intensively cultivated areas in the state. This is, however, gradually giving away to commercial expansion. The water from all major rivers with headwaters on Mt. Rainier, with the exception of the Cowlitz and its tributaries draining the southeast corner of the mountain, flows into Puget Sound. They are the Puyallup, White, Nisqually, Mowich and Carbon Rivers. Of these, only the Nisqually and Puyallup actually enter Puget Sound. The White, Carbon and Mowich Rivers are all tributaries of the Puyallup and join it before it enters the Sound. The White River borders Pierce County to the north and drains the east side of the mountain. The Nisqually forms the southern border of the County and drains the south side of the mountain. With its tributaries, the Mowich and the Carbon, the Puyallup River contains the runoff from both the north and west sides of Mt. Rainier. It discharges their combined waters into Commencement Bay. There are numerous other rivers and creeks throughout the County.

Commencement Bay, Pierce County's principal port, is an arm of Puget Sound that allows easy access to the sea. The developed portions of the County are located near Puget Sound on gently rolling terrain formed from glacial outwash and till. The eastern portion of the County consists of foothills rising up to the crest of the Cascade Range, includes Mount Rainier National Park and is utilized primarily for timber production and recreation.

The State and Federal governments control four large parcels of land within the County for a total of 436,776 acres or 38% of the total land area. (See Table Profile -1 Federal & State Large land Parcels in Pierce County.) In addition to these four, they also have a number of smaller parcels, such as the Washington State Soldiers' Home and Colony in Orting, the Veterans Hospital at American Lake, and Mud Mountain Dam under control of the Army Corps of Engineers.

Table 2-3 Federal & State Large Land Parcels in Pierce County

Joint Base Lewis/McChord	91,616 Acres
Snoqualmie National Forest (Pierce County Portion)	144,749 Acres
Mt. Rainier National Park (Pierce County Portion)	196,168 Acres
McNeil Island	4,243 Acres

Included within the boundaries of Pierce County are 361 lakes greater than one acre in size. One hundred and sixty-two of these are above 2,500 feet in elevation. National forests, 225 miles of saltwater shoreline, the abundance of lakes and other recreational opportunities contribute to an excellent quality of life in Pierce County.

Anderson Island, McNeil Island and Fox Island are the three major islands within the county and lie west of Tacoma and Steilacoom. Anderson and McNeil Islands can be reached only by ferry or boat. There is a connecting bridge to Fox Island. Anderson Island has a resident population of only a few hundred people, but during the summer months, this population can swell to several thousand people. There are no medical facilities on either Anderson or Fox Islands. However, emergency medical technicians and paramedics are available through the resident fire service. McNeil Island is a state correctional facility.

Climate

The climate of Pierce County is generally mild. The Cascade Mountains to the east block cold winter air and the Willapa Hills and the Olympic Mountains to the west remove much of the moisture from many Pacific storms before they reach the lowland areas of the County.

Definite seasons are evident, with the rainy season generally from October through April. Precipitation on the western and central portions of the County is usually in the form of rain, with occasional snow during the winter, while the eastern portion of the County is subject to a very heavy winter snowpack. This snowpack melts each spring with the exception of the upper slopes of Mt. Rainier, where snow remains year-round, locked up in an extensive glacier system.

Tacoma's average rainfall is approximately 37 inches per year, most of which falls between October and April. Average daily high temperatures range between 46.6 degrees in December and 76.6 degrees in August.¹³ Precipitation in the mountainous areas of the eastern part of the county is well over 100 inches per year. See Climate Change chapter for more information.

Economy

Tacoma, the county seat, is the third largest city in the state, Pierce County's principal center for urban concentration and functions as the primary center for industry and trade. It is served by three major transcontinental railroads, federal and state highways and a deep-water port. Pierce County is well situated for industrial, commercial and residential growth.

The primary industries in the Pierce County economy are aerospace, government, healthcare, manufacturing, military, transportation and logistics. The lumbering and wood products industry has become more sophisticated with plywood and paper production increasing in importance. Military support activity has fluctuated in the past. The newly created Joint Base Lewis/McChord points to continued strength in this sector. The impact of the military, state and local government, the school system and the health services system can be seen in Table Profile-3 Pierce County Top 20 Employers – 2018. These few areas make up the top twenty employers in the County. As in the rest of the country, the service sector has grown over the past few decades.

Much effort has been expended in recent years in developing a more broadly-based economy. The Port of Tacoma has attracted many new industries, as well as major shipping firms. However, the ship and boat building industry waned somewhat during the final decade of the 20th century.

Shipping, general commerce, and agriculture, with its heavy seasonal employment in the berry and bulb crops, are important contributors to the economy. However, as our local economy continues to shift from an agricultural to a manufacturing and service economy, the ratios will change.

Pierce County has long been the home of the University of Puget Sound and Pacific Lutheran University. The Evergreen State College Tacoma Campus, Tacoma Community College, Pierce College and the University of Washington-Tacoma provide additional educational opportunities, as do several private business colleges and vocational technical schools.

Table 2-4 Pierce County Top 20 Employers – 2018¹⁴

Rank	Organization	Employees	Industry
1	Joint Base Lewis McChord	53,000	Military
2	MultiCare Health System	7,705	Healthcare
3	State of Washington	7,621	Government
4	CHI Franciscan Health System	6,786	Healthcare
5	City of Tacoma and Tacoma Public Utilities	3,591	Government and Utility Services
6	Tacoma Public Schools	3,333	Education
7	Puyallup Tribe and Emerald Queen Casino	3,312	Government and Gaming
8	Pierce County Government	3,089	Government
9	Puyallup School District	2,190	Education
10	Bethel School District	2,028	Education
11	State Farm	1,637	Insurance
12	Boeing	1,550	Aerospace Manufacturing
13	Clover Park School District	1,446	Education
14	United States Postal Service	1,336	Government
15	DaVita	1,184	Healthcare
16	Milgard Manufacturing	990	Manufacturing
17	Kaiser Permanente	755	Healthcare
18	Columbia Bank	704	Banking
19	Regence	565	Healthcare
20	Toray Composite Materials, America	565	Retail

Source: Tacoma Pierce County Economic Development Board

The continued expansion of the wood products industry, manufacturing, food processing, industrial development, and service industries combined with the expansion of the Port of Tacoma, are expected to cause substantial future population growth in Pierce County.

U.S. Census 2017 estimate figures show that the median Pierce County household income was \$63,881, which was \$2,293 lower than the median for Washington State. Low income also shows 10.2 percent of Pierce County household residents were below the poverty level. This is .1 percent below the State average.¹⁵

Resource Directory

Local

- **Economic Development Board for Tacoma-Pierce County**
<http://www.edbtacomapierce.org/Default.aspx>
- **Pierce County**
<http://www.co.pierce.wa.us/index.aspx?NID=27>
- **Tacoma-Pierce County Chamber of Commerce**
<http://www.tacomachamber.org/index.aspx>

Regional/State

- **Office of Financial Management**
<http://www.ofm.wa.gov/default.asp>
- **Puget Sound Regional Council**
<https://www.psrc.org/sites/default/files/trend-population-201808.pdf>
- **Washington Tracking Network**
<https://fortress.wa.gov/doh/wtnibl/WTNIBL/>

National

- **DATA USA**
<https://datausa.io/profile/geo/pierce-county-wa/>
- **Health and Human Services**
<https://empowermap.hhs.gov/>
- **National Agricultural Statistics Service**
<https://quickstats.nass.usda.gov/>
- **National Climatic Data Center**
<http://www.ncdc.noaa.gov/>
- **U.S. Census Bureau**
<http://www.census.gov>

Endnotes

¹ How Mount Tacoma became (sic) Mount Rainier, Rob Carson, The News Tribune, originally published 1999, online 10/25/07, updated 02/16/2009, <http://www.thenewstribune.com/2007/10/08/174144/how-mount-tacoma-became-mount.html>

² Fort Nisqually Living History Museum, Metro Parks Tacoma, <http://www.metroparkstacoma.org/page.php?id=825>

³ Nisqually Chief Leschi is hanged on February 19, 1858, HistoryLink.org Essay 5145, at http://www.historylink.org/index.cfm?DisplayPage=output.cfm&file_id=5145

⁴ Pierce County – Thumbnail History, HistoryLink.org Essay 8001, http://www.historylink.org/index.cfm?DisplayPage=output.cfm&file_id=8001

⁵ Of the 795,225 Pierce County residents reported on the 2010 census 357,870 or 45% live within 10 miles of the Port of Tacoma administration building. Information from <http://www.ofm.wa.gov/>

⁶ Forecasting & Research Division Office of Financial Management. (November 2014). *State of Washington 2014 Population Trends*. Retrieved March 14, 2015 from <http://www.ofm.wa.gov/pop/april1/poptrends.pdf> Population determinations contained in this document are developed by the Office of Financial Management (OFM) and represent the state's official population figures.

⁷ The determination of the selected languages was a collaborative effort that was vetted by various stakeholders and several County departments including: the Assigned Council, Communications, Community Connections, the Family Justice Center, Human Resources, and the Interpreter Services Office (representing the courts). Input was also given by the City of Tacoma, the Tacoma/Pierce County Health Department, the Washington State Emergency Management Division, and Dynamic Language. Limited English proficiency strategy document published separately.

⁸ Figure was provided by Washington Department of Health and Social Services.

⁹ *Ibid.* p. 18.

¹⁰ 2015 Pierce County Aging and Disability Resources Survey.

¹¹ Health and Human Services. HHS empower Map 3.0. Accessed April 28, 2020 from www.Empowermap.hhs.gov

¹² Office of the Superintendent of Public Instruction (OSPI) 2014 student enrollment, October Enrollment Report <http://www.k12.wa.us/DataAdmin/default.aspx>

¹³ Average Annual Weather for Tacoma & Pierce County, Washington, by The Tacoma Regional Convention & Visitor Bureau, at <http://www.traveltacoma.com/static/index.cfm?contentID=311>

¹⁴ Pierce County Major Employers modified to reflect the change in Joint Base Lewis/McCord and the loss of the Russell Investment Firm to King County, Economic Development Board for Tacoma-Pierce County, <http://www.edbtacomapierce.org/Default.aspx>

¹⁵ Source U.S. Census Bureau: *State and County QuickFacts*. Data derived from Population Estimates, American Community Survey, Census of Population and Housing, State and County Housing Unit Estimates, County Business Patterns, Non employer Statistics, Economic Census, Survey of Business Owners, Building Permits. Last Revised: Thursday, 05-Feb-2015 13:17:49 EST Retrieved March 13, 2015 from <http://quickfacts.census.gov/qfd/states/53/53053.html>

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Section 3

Capability Identification Requirements

Planning Process---Requirement §201.6(b):

An open public involvement process is essential to the development of an effective plan.

Documentation of the Planning Process---Requirements §201.6(b):

In order to develop a more comprehensive approach to reducing the effects of natural disasters, the planning process shall include:

(3) Review and incorporation, if appropriate, of existing plans, studies, reports, and technical information.

- Does the planning process describe the review and incorporation, if appropriate, of existing plans, studies, reports, and technical information?

Assessing Vulnerability: Analyzing Development Trends---Requirement §201.6(c)(2) (ii)(C):

[The plan **should** describe vulnerability in terms of] providing a general description of land uses and development trends within the community so that mitigation options can be considered in future land use decisions.]

- Does the plan describe land uses and development trends?

Identification and Analysis of Mitigation Actions: National Flood Insurance Program (NFIP) Compliance--Requirement §201.6(c)(3)(ii):

[The mitigation strategy] must also address the jurisdiction's participation in the National Flood Insurance Program (NFIP), and continued compliance with NFIP requirements, as appropriate.

- Does the new or updated plan describe the jurisdiction(s) participation in the NFIP?

SECTION 3

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
CAPABILITY IDENTIFICATION**

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Capability Identification Process

The Disaster Mitigation Act 2000 requires a “review and incorporation, if appropriate, of existing plans, studies, reports, and technical information.” For the purposes of these 76 jurisdictional plans, these elements are referred to as capabilities and their “review and incorporation” as a capability identification. The capability identification provides a scope to help determine the ease with which mitigation measures can and cannot be implemented. It identifies specific capabilities available for each jurisdiction that may help in the implementation of mitigation measures. This includes not just those that are specific to the jurisdiction, but also those that come from different levels of government such as the County, State, Tribal or Federal Government. For some jurisdictions it also identifies those actions already undertaken that mitigate hazards, whether labeled as such or not. The identification therefore canvasses all aspects of each jurisdiction’s government that relate both directly and indirectly to mitigation activities.

For the update of the Base Plan, and the 76 Addenda under the Base Plan, a complete review was done for each capability section. In the previous plans a system of charts was developed whereby each group created an appropriate list of plans, studies, reports, and technical information. Because of the diversity of the planning groups, some of these charts required some updating and improvements to be more appropriate to the specific planning group.

Types of Capabilities

The ability of a jurisdiction to develop an effective hazard mitigation plan depends upon its capability to implement policy and programs which is dependent on the type of jurisdiction. This ability comes from the different types of capabilities that a jurisdiction maintains. The FEMA 386 publication describes a capability assessment and outlines the types of capabilities that should be considered:

- Legal and Regulatory
- Administrative and Technical
- Fiscal

Legal and regulatory capabilities refer to the laws, regulations, authorities, and policies that govern current and potential mitigation measures. This can be broken down into two basic areas, local and extra-local. Local are those generated by the local governing agency that the jurisdiction has control over. Extra-local laws, regulations, etc. are those from a different level of government. Administrative and technical capabilities refer to a jurisdiction’s staff and technical resources, as well as completed plans and studies that have considered, directly or indirectly, the mitigation of natural hazards. Technical capabilities also include the existing electronic and systemic resources. Fiscal capabilities refer to the financial resources available to achieve the identified mitigation strategies.

- For the organizational purposes of this plan, administrative capabilities are organizations, agencies or departments responsible for implementing or partnering to

implement mitigation measures. The fiscal capabilities at the City level are thus correlated to the budgets and expenditures of these departments as well as the separate funds available for mitigation-related activities.

- For special purpose districts, fiscal capabilities center on levies, contracts, and grants.

For the purposes of this Plan the 76 jurisdictions have been placed into seven categories or groups of jurisdictions: Cities/Towns, Fire Districts, School Districts, Special Purpose Districts, Utility Providers, Health and Medical Organizations and Unincorporated Pierce County Government. In this update of the original Region 5 Hazard Mitigation Plan we have moved from the original 48 jurisdictions to include all jurisdictions that have completed mitigation plans within the past five years and are now being incorporated as Addenda to the original document. This brings the total plans for Region 5 to 76.

Each of the jurisdictions has filled out a series of tables, specific to the individual group, listing different capabilities that they may have at the local level. A number of jurisdictions had capabilities that went beyond those on the tables. They then added their own capabilities either to that list or placed them on a final table labeled Specific Capabilities. The tables were:

- **Local Legal and Regulatory:** This section illustrates the legal parameters within which the seven categories of jurisdictions operate. For cities and towns and the County there is particular emphasis on the Comprehensive Plans and Development Regulations as these guide land use and building decisions. For special purpose districts, these authorities are much more limited and rely on the land use and development regulations enacted in the cities or County where they do business.
- **Local Administrative:** This section identifies those segments of a jurisdiction that conduct activities related to mitigation and the studies, programs and projects in which the jurisdiction is engaged. A comprehensive list includes regional and local associations and relationships developed and collaborative programs with shared resources.
- **Local Technical:** Identified here are the plans, studies, and reports that may have addressed risk and mitigation either directly or indirectly as technical capabilities. These can provide a mechanism through which mitigation measures can be implemented in the future.
- **Local Fiscal:** For cities and towns and the County, this section deals with fiscal capabilities as well as department budgets, and project funding dictates much of what is accomplished. For special purpose districts, the scope is one of designating future responsibility with funding largely dependent on securing grants or issuing levies or bonds.
- **Local Specific:** Each individual jurisdiction has listed in each of their respective plans some of their own specific capabilities, if applicable. The order of the individual jurisdiction capabilities follows that of the general capability identification and

follows the same format as these initial four types of capabilities: **Legal and Regulatory, Administrative, Technical and Fiscal.**

In addition to the initial four tables or lists for each jurisdiction, there are **State, and Federal Capabilities** These are the regulations that dictate what a specified jurisdiction in Washington can and cannot pursue with regards to mitigation, as well as what assistance may be available. They essentially cover the same 4 capability areas that are covered in local capabilities: **Legal and Regulatory, Administrative, Technical, and Fiscal.**

These capabilities are not listed with the individual jurisdictional plans. Rather they are contained in this Section of the Basic Plan and begin on Page 6 of this document. Many of these capabilities identify or modify those mechanisms that provide the basis for that which follows at the local level.

The tables in the individual jurisdiction's capabilities include many items, like land use regulations and building codes, that are mitigation measures in their own right. Many of these can be used as steppingstones to enable other projects that might not be possible without these initial capabilities.

In summary, the information gathered by each jurisdiction in their capability section develops and identifies some current mitigation measures, identifies potential funding sources of new measures, identifies support mechanisms for implementation, and ensures agreement with existing plans, policies and studies.

With this update, Region 5 has made efforts to develop a compendium of both natural and manmade capabilities to make the Region disaster resilient. The information gathered from these 76 jurisdictions is just the start of that process and we will continue to fine tune these capabilities going forward.

Extra-Local Fiscal Resources

One of the key issues in implementing mitigation measures is finding sufficient monetary resources to do it. Fiscal resources in the form of grants are available to jurisdictions in pursuing hazard reduction activities. Grants may be administered from the federal or state level, and in some instances may be administered by the private or non-profit sector. Each grant has specific requirements and uses varying elements to conduct benefit-cost analysis. The purpose of the benefit-cost analysis is to determine if the benefits of the project exceed the costs of the project. Jurisdictions should coordinate with the administering agency to understand the program-specific requirements and conduct the required analyses.

For example, if either Hazard Mitigation Grant Program (HMGP) or Pre-Disaster Mitigation (PDM) funding is involved in a hazard mitigation project, the jurisdiction involved will conduct a benefit-cost analysis based on guidelines provided by U.S. Department of Homeland Security, FEMA, and Washington Emergency Management Division on how to determine cost-effectiveness of mitigation projects and how to calculate the benefit-cost ratio. Both the HMGP and PDM require a benefit-cost ratio of at least 1.0 for a project to be considered for funding.

Contained on the following pages are some of the major federal resources that currently may be used to secure funding to pursue implementation of mitigation measures. In addition there is a list of State agencies that have mitigation capabilities and, in some cases, have funds that can assist with mitigation projects. Because the funding source, available funding, requirements, and type and number of grants is constantly changing, this assessment will outline neither all potential grants nor the detailed requirements of those grants that are mentioned. The websites listed here were accessed and confirmed just prior to the finalization of this document.

Federal Capabilities

The Federal Emergency Management Agency's (FEMA) Mitigation Grant programs provide funding for eligible mitigation activities that reduce disaster losses and protect life and property from future disaster damages. Currently, FEMA administers the Hazard Mitigation Grant Program (HMGP), the Flood Mitigation Assistance (FMA) program, and the Pre-Disaster Mitigation (PDM) program, the Repetitive Flood Claims (RFC) program, and the Severe Repetitive Loss (SRL) program.

FEMA's mitigation grants are provided to eligible Applicant States/Tribes/Territories that, in turn, provide sub-grants to local governments. The Applicant selects and prioritizes applications developed and submitted to them by local jurisdictions to submit to FEMA for grant funds. Prospective Sub-applicants should consult the official designated point of contact for their Applicant State/Tribe/Territory for further information regarding specific program and application requirements.

For more information on the mitigation grant programs, see below:

Pre-Disaster Mitigation Grant Program (PDM)

<http://www.fema.gov/pre-disaster-mitigation-grant-program>

The PDM program provides funds to states, territories, Indian tribal governments, communities, and universities for hazard mitigation planning and the implementation of mitigation projects prior to a disaster event. Funding these plans and projects reduces overall risks to the population and structures, while also reducing reliance on funding from actual disaster declarations. PDM grants are to be awarded on a competitive basis and without reference to state allocations, quotas, or other formula-based allocation of funds.

Hazard Mitigation Grant Program (HMGP)

<http://www.fema.gov/hazard-mitigation-grant-program-hmgp>

The HMGP provides grants to States and local governments to implement long-term hazard mitigation measures after a major disaster declaration. The purpose of the HMGP is to reduce the loss of life and property due to natural disasters and to enable mitigation measures to be implemented during the immediate recovery from a disaster. The HMGP is authorized under Section 404 of the Robert T. Stafford Disaster Relief and Emergency Assistance Act.

Flood Mitigation Assistance (FMA) Program

<http://www.fema.gov/flood-mitigation-assistance-program>

The FMA program was created as part of the National Flood Insurance Reform Act (NFIRA) of 1994 (42 U.S.C. 4101) with the goal of reducing or eliminating claims under the National Flood Insurance Program (NFIP). FEMA provides FMA funds to assist States and communities implement measures that reduce or eliminate the long-term risk of flood damage to buildings, manufactured homes, and other structures insurable under the National Flood Insurance Program.

Repetitive Flood Claims Program (RFC)

<http://www.fema.gov/repetitive-flood-claims-program>

The RFC grant program was authorized by the Bunning-Bereuter-Blumenauer Flood Insurance Reform Act of 2004 (P.L. 108–264), which amended the National Flood Insurance Act (NFIA) of 1968 (42 U.S.C. 4001, et al). Up to \$10 million is available annually for FEMA to provide RFC funds to assist States and communities reduce flood damages to insured properties that have had one or more claims to the National Flood Insurance Program (NFIP).

Severe Repetitive Loss Program (SRL)

<http://www.fema.gov/severe-repetitive-loss-program>

The SRL grant program was authorized by the Bunning-Bereuter-Blumenauer Flood Insurance Reform Act of 2004, which amended the National Flood Insurance Act of 1968 to provide funding to reduce or eliminate the long-term risk of flood damage to severe repetitive loss (SRL) structures insured under the National Flood Insurance Program.

The definition of severe repetitive loss as applied to this program was established in section 1361A of the National Flood Insurance Act, as amended (NFIA), 42 U.S.C. 4102a. An SRL property is defined as a **residential property** that is covered under an NFIP flood insurance policy and: (a) That has at least four NFIP claim payments (including building and contents) over \$5,000 each, and the cumulative amount of such claims payments exceeds \$20,000; or (b) For which at least two separate claims payments (building payments only) have been made with the cumulative amount of the building portion of such claims exceeding the market value of the building. For both (a) and (b) above, at least two of the referenced claims must have occurred within any ten-year period, and must be greater than 10 days apart.

AFGP Fire Prevention & Safety Grants (DHS)

www.fema.gov/firegrants/fpsgrants/index.shtm

The Fire Prevention and Safety Grants (FP&S) are part of the Assistance to Firefighters Grants (AFG) and are under the purview of the Grant Programs Directorate in the Federal Emergency Management Agency. FP&S grants support projects that enhance the safety of the public and firefighters from fire and related hazards. The primary goal is to target high-risk populations and mitigate high incidences of death and injury. Examples of the types of projects supported by

FP&S include fire prevention and public safety education campaigns, juvenile firesetter interventions, media campaigns, and arson prevention and awareness programs. In fiscal year 2005, Congress reauthorized funding for FP&S and expanded the eligible uses of funds to include Firefighter Safety Research and Development.

Fire Prevention and Safety Grants

<http://www.firegrantshelp.com/search-grants/453560-fire-prevention-and-safety-fp-s-grants/>

FP&S offers grants to support activities in two categories:

- *activities designed to reach high-risk target groups and mitigate incidences of death and injuries caused by fire and fire-related hazards (“Fire Prevention and Safety Activity”);*
- *research and development activities aimed at improving firefighter safety (“Firefighter Safety Research and Development Activity”).*

Buffer Zone Protection Program (BZPP)

http://www.dhs.gov/files/programs/gc_1265397547397.shtm

BZPP provides grants to build security and risk-management capabilities at the State and local level in order to secure pre-designated Tier I and Tier II critical infrastructure sites, including chemical facilities, financial institutions, nuclear and electric power plants, dams, stadiums, and other high-risk/high-consequence facilities.

Community Development Block Grants (CDBG)

<http://www.hud.gov/offices/cpd/communitydevelopment/programs/>

These grants are a source of funding for hazard mitigation initiatives. The objective of the CDBG program is to assist communities in rehabilitating substandard dwelling structures and to expand economic opportunities, primarily for low-to-moderate-income families. Following a Presidential declared disaster, CDBG funds may be used for long-term needs such as acquisition, reconstruction, and redevelopment of disaster-affected areas.

Disaster Preparedness and Response for Schools and Universities

<http://www.edfacilities.org/rl/disaster.cfm>

National Clearinghouse for Educational Facilities (NCEF’s) resource list of links, books, and journal articles on building or retrofitting schools to withstand natural disasters and terrorism, developing emergency preparedness plans, and using school buildings to shelter community members during emergencies.

Emergency Management Program Grants (EMPG)

<http://www.fema.gov/non-disaster-grant-management-system>

The EMPG program provides resources to assist State and local governments to sustain and enhance all-hazards emergency management capabilities. States have the opportunity to use

EMPG funds to further strengthen their ability to support emergency management activities while simultaneously addressing issues of national concern as identified in the National Priorities of the National Preparedness Guidelines. EMPG has a 50 percent Federal and 50 percent State cost-share cash or in-kind match requirement.

Environmental Protection Agency's National Estuary Program

<http://www.epa.gov/nep/>

The EPA's National Estuary Program was established by Congress in 1987 to improve the quality of estuaries of national importance. The Clean Water Act Section 320 directs EPA to develop plans for attaining or maintaining water quality in an estuary. This includes protection of public water supplies and the protection and propagation of a balanced, indigenous population of shellfish, fish, and wildlife, and allows recreational activities, in and on water, requires that control of point and nonpoint sources of pollution to supplement existing controls of pollution. In several cases, more than one State is participating in a National Estuary Program. Each program establishes a Comprehensive Conservation and Management Plan to meet the goals of Section 320.

Hazardous Materials Emergency Preparedness (HMEP) Grant Program

<http://hazmat.dot.gov/training/state/hmep/hmep.htm>

The Hazardous Materials Emergency Preparedness (HMEP) grant program is intended to provide financial and technical assistance as well as national direction and guidance to enhance State, Territorial, Tribal, and local hazardous materials emergency planning and training. The HMEP Grant Program distributes fees collected from shippers and carriers of hazardous materials to emergency responders for hazmat training and to Local Emergency Planning Committees (LEPCs) for hazmat planning.

Homeland Security Grant Program

<http://www.fema.gov/government/grant/hsgp/index.shtm>

This core assistance program provides funds to build capabilities at the State and local levels through planning, organization, equipment, training, and exercise activities. State Homeland Security Program (SHSP) also supports the implementation of State homeland security strategies and key elements of the national preparedness architecture, including the National Preparedness Guidelines, the National Incident Management System and the National Response Framework.

The Homeland Security Grant Program (HSGP) plays an important role in the implementation of Presidential Policy Directive – 8 (PPD-8) by supporting the development and sustainment of core capabilities to fulfill the National Preparedness Goal (NPG). HSGP is comprised of three interconnected grant programs:

- *State Homeland Security Program (SHSP)*
- *Urban Areas Security Initiative (UASI)*
- *Operation Stonegarden (OPSG)*

Together, these grant programs fund a range of preparedness activities, including planning, organization, equipment purchase, training, exercises, and management and administration.

National Earthquake Hazards Reduction Program

<http://www.nehrp.gov/index.htm>

The National Earthquake Hazards Reduction Program (NEHRP) was established by the U.S. Congress when it passed the Earthquake Hazards Reduction Act of 1977, Public Law (PL) 95–124. At the time of its creation, Congress' stated purpose for NEHRP was "to reduce the risks of life and property from future earthquakes in the United States through the establishment and maintenance of an effective earthquake hazards reduction program." In establishing NEHRP, Congress recognized that earthquake-related losses could be reduced through improved design and construction methods and practices, land use controls and redevelopment, prediction techniques and early-warning systems, coordinated emergency preparedness plans, and public education and involvement programs.

National Weather Service

<http://www.weather.gov/>

The National Weather Service (NWS) provides weather, hydrologic, and climate forecasts and warnings for the United States, its territories, adjacent waters and ocean areas, for the protection of life and property and the enhancement of the national economy. NWS data and products form a national information database and infrastructure which can be used by other governmental agencies, the private sector, the public, and the global community.

Port Security Grant Program (PSGP)

<http://www.fema.gov/port-security-grant-program>

The PSGP provides grant funding to port areas for the protection of critical port infrastructure from terrorism. PSGP funds help ports enhance their risk management capabilities, domain awareness, training and exercises, and capabilities to prevent, detect, respond to, and recover from attacks involving improvised explosive devices and other non-conventional weapons.

Urban Areas Security Initiative Nonprofit Security Grant Program

<http://www.fema.gov/preparedness-non-disaster-grants/urban-areas-security-initiative-nonprofit-security-grant-program>

Nonprofit Security Grants Program (NSGP) provides funding support for target hardening and other physical security enhancements and activities to nonprofit organizations that are at high risk of a terrorist attack and located within one of the specific FY 2012 UASI-eligible urban areas. The FY 2012 NSGP plays an important role in the implementation of the Presidential Policy Directive – 8 by supporting the development and sustainment of core capabilities to fulfill the National Preparedness Goal.

Problem Solving Partnerships Grant Program (COPS)

<http://www.cops.usdoj.gov/>

The COPS Office has distributed over \$12 billion to advance community policing since it was created in 1994. This funding supports a wide range of activities. COPS funding helps local law enforcement agencies hire, equip, and train new community policing professionals. COPS funding helps redeploy existing officers into their communities and studies ways to maximize the impact they have on the people who live there. COPS funds a wide variety of strategies to advance community policing through innovative techniques and technologies.

Transit Security Grant Program

<http://www.fema.gov/transit-security-grant-program>

TSGP provides funds to owners and operators of transit systems (which include intracity bus, commuter bus, ferries, and all forms of passenger rail) to protect critical surface transportation infrastructure and the traveling public from acts of terrorism and to increase the resilience of transit infrastructure. The TSGP plays an important role in the implementation of PPD-8 by supporting the development and sustainment of core capabilities to fulfill the National Preparedness Goal (NPG).

Rural Development-Housing & Community Facilities Programs

http://www.rurdev.usda.gov/rhs/cf/brief_cp_grant.htm

Community Programs provides grants to assist in the development of essential community facilities in rural areas and towns of up to 20,000 in population. Grants are authorized on a graduated scale. Applicants located in small communities with low populations and low incomes will receive a higher percentage of grants. Grants are available to public entities such as municipalities, counties, and special-purpose districts, as well as non-profit corporations and tribal governments.

Grant funds may be used to assist in the development of essential community facilities. Grant funds can be used to construct, enlarge, or improve community facilities for health care, public safety, and community and public services. This can include the purchase of equipment required for a facility's operation. A grant may be made in combination with other Community Facilities financial assistance such as a direct or guaranteed loan, applicant contributions, or loans and grants from other sources.

Volunteers in Police Service (VIPS) Program

<http://www.policevolunteers.org/>

The VIPS Program provides support and resources for agencies interested in developing or enhancing a volunteer program and for citizens who wish to volunteer their time and skills with a community law enforcement agency. The program's ultimate goal is to enhance the capacity of state and local law enforcement to utilize volunteers.

Western Regional Climate Action Initiative

<http://www.westernclimateinitiative.org/>

The Western Climate Initiative (WCI) is a collaboration which was launched in February 2007 by the Governors of Arizona, California, New Mexico, Oregon and Washington to develop regional strategies to address climate change. WCI is identifying, evaluating and implementing collective and cooperative ways to reduce greenhouse gases in the region.

State Capabilities

Various law and rules have been identified in Washington State as supporting hazard mitigation. These can be found in Revised Code of Washington (RCW) and Washington Administrative Code (WAC). Washington State Constitution further identifies who does what and the basic rights in the State.

Various State of Washington State Agencies/Departments have mitigation capabilities:

- Community, Trade, Economic Development
<http://www.cted.wa.gov/>
- Department of Fish and Wildlife
<http://wdfw.wa.gov/>
- Department of Ecology
<http://www.ecy.wa.gov/>
- Department of Labor and Industries
<http://www.lni.wa.gov/>
- Department of Natural Resource
<http://www.dnr.wa.gov/>
- Department of Transportation
<http://www.wsdot.wa.gov/>
- Governor's Office
<http://www.governor.wa.gov/>
- Military Department (Emergency Management Division)
<http://www.emd.wa.gov/>
- Office of Superintendent of Public Instruction
<http://www.k12.wa.us/>
- Washington State Patrol
<http://www.wsp.wa.gov/>

Other various capabilities in Washington State:

- Association of Washington Cities
<http://www.awcnet.org/>
- Association of Washington Counties
<http://www.wacounties.org/>
- Cascade Land Conservancy
<http://www.cascadeland.org/>
- Master Builders Association
www.mbapierce.com/
- Municipal Research of Washington
<http://www.mrsc.org/>

- Structural Engineers Association of Washington
<http://www.seaw.org/>
- WA Association of Building Officials
<http://wabo.org/>
- WA Association of Fire Chiefs
<http://www.wsafc.org/>
- WA Association of Maintenance & Operations Administrators
<http://www.wamoa.org/>
- WA Association of Sheriffs & Police Chiefs
<http://www.waspc.org/>
- WA Emergency Management Association
<http://www.wsema.com/>
- WA Firefighter Association
<http://www.wsffa.org/>
- WA Fire Commissioners Association
<http://www.wfca.wa.gov/default.asp>
- Washington Public Ports Administration
<http://www.washingtonports.org/>
- Washington Schools Risk Management Pool
<http://www.wsrmp.com/>

Local Capabilities

As previously mentioned in this document, each of the 76 individual jurisdictions has extensive local capabilities that are listed in their individual documents. Any websites associated with these local capabilities will be found within the 76 jurisdictions' addenda.

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Section 4

Risk Assessment Requirements

Identifying Hazards--- Requirement §201.6(c)(2)(i):

[The risk assessment **shall** include a] description of the type ... of all natural hazards that can affect the jurisdiction.

- Does the new or updated plan include a **description** of the types of **all natural hazards** that affect the jurisdiction?

Profiling Hazards---Requirement §201.6(c)(2)(i):

[The risk assessment **shall** include a] description of the ... location and extent of all natural hazards that can affect the jurisdiction. The plan **shall** include information on previous occurrences of hazard events and on the probability of future hazard events.

- Does the risk assessment identify (i.e., geographic area affected) of each hazard being addressed in the new or updated plan?
- Does the risk assessment identify the extent (i.e., magnitude or severity) of each hazard addressed in the new or updated plan?
- Does the plan provide information on previous occurrences of each hazard addressed in the new or updated plan?
- Does the plan include the probability of future events (i.e., chance of occurrence) for each hazard addressed in the new or updated plan?

Assessing Vulnerability: Overview---Requirement §201.6(c)(2) (ii):

[The risk assessment **shall** include a] description of the jurisdiction's vulnerability to the hazards described in paragraph (c)(2)(i) of this section. This description **shall** include an overall summary of each hazard and its impact on the community.

- Does the new or updated plan include an overall summary description of the jurisdiction's vulnerability to each hazard?
- Does the new or updated plan address the impacts of each hazard on the jurisdiction?

Assessing Vulnerability: Addressing Repetitive Loss Properties---Requirement §201.6(c)(2) (ii):

[The risk assessment] **must** also address the National Flood Insurance Program (NFIP) insured structures that have been repetitively damaged by floods.

- Does the new or updated plan describe vulnerability in terms of the types and numbers of repetitive loss properties located in the identified hazard areas?

Assessing Vulnerability: Identifying Structures---Requirement §201.6(c)(2) (ii)(A):

The plan **should** describe vulnerability in terms of the types and numbers of existing and future buildings, infrastructure, and critical facilities located in the identified hazard areas...

- Does the new or updated plan describe vulnerability in terms of the types and numbers of existing buildings, infrastructure, and critical facilities located in the identified hazard areas?
- Does the new or updated plan describe vulnerability in terms of the types and numbers of future buildings, infrastructure, and critical facilities located in the identified hazard areas?

Assessing Vulnerability: Estimating Potential Losses---Requirement §201.6(c)(2) (ii)(B):

[The plan **should** describe vulnerability in terms of an] estimate of the potential dollar losses to vulnerable structures identified in paragraph (c)(2)(ii)(A) of this section and a description of the methodology used to prepare the estimate...

- Does the new or updated plan estimate potential dollar losses for vulnerable structures?
- Does the new or updated plan describe the methodology used to prepare the estimate?

Assessing Vulnerability: Analyzing Development Trends---Requirement §201.6(c)(2) (ii)(c):

[The plan **should** describe vulnerability in terms of] providing a general description of land uses and development trends within the community so that mitigation options can be considered in future land use decisions.

- Does the new or updated plan describe land uses and development trends?

SECTION 4

REGION 5 ALL HAZARD MITIGATION PLAN 2015-2020 EDITION RISK ASSESSMENT

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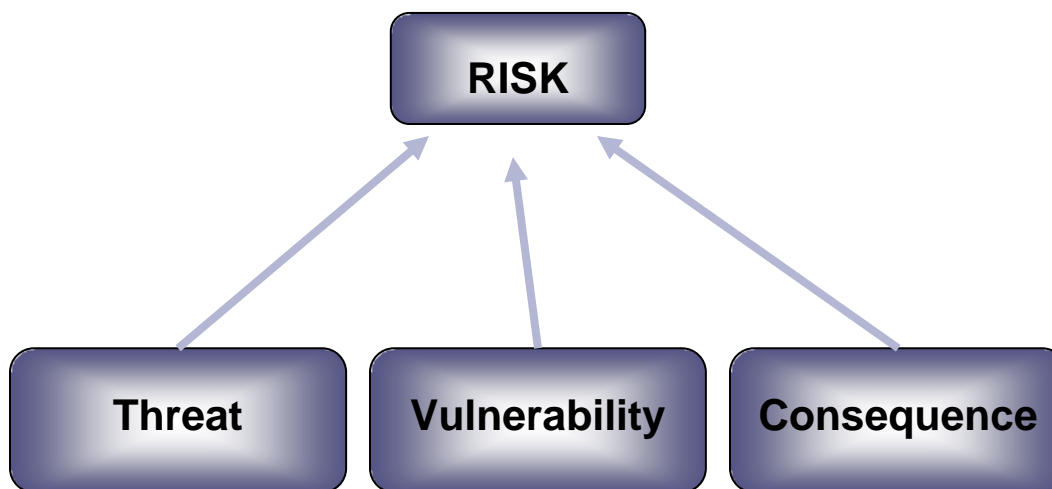
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RISK

Various methodologies are available to facilitate risk assessment. A common approach based on an understanding of existing methodologies is needed to enable the setting of mitigation priorities across infrastructure sectors, both within and among jurisdictions. The first element of this approach was to establish a common definition and process for analysis of the basic factors of risk. In the context of homeland security, the Region 5 Planning Team developed a framework that assesses risk as a function of threat, vulnerability, and consequence.

- **Threat:** The likelihood or probability that a jurisdiction's assets, infrastructure, citizens or environment will suffer from a particular hazard.
- **Vulnerability:** The susceptibility of a jurisdiction, its assets, infrastructure, citizens or environment to damage, destruction, or incapacitation from a particular hazard. The likelihood is primarily dependent upon the location and extent of the hazard in relation to the infrastructure and/or jurisdiction.
- **Consequence:** The negative effects on public health and safety, the economy, public confidence in institutions, and the functioning of government, both direct and indirect, that can be expected if infrastructure is damaged, destroyed or disrupted by the impact of an individual hazard. The extent of these consequences depends on the level of mitigation that has taken place to decrease the threat, reduce the vulnerability, or negate the consequences.



For the purposes of this plan the Risk Assessment portrays the threats of natural hazards, the vulnerabilities of a jurisdiction to those hazards, and the consequences of those hazards on the individual communities or jurisdictions. Thus the components of the Risk Assessment are: **hazard/threat identification, vulnerability analysis, and consequence analysis.**

Not only does DMA 2000 require a risk assessment, but Chapter 118-30 Washington Administrative Code requires that emergency management plans be based on a written assessment and listing of the hazards to which the political subdivisions are vulnerable. In addition, state law requires each political subdivision to be part of an emergency management organization, and to have an emergency management plan. Over twenty years ago Pierce County Department of Emergency Management (PCDEM) began identifying the County's natural hazards to assist with its emergency planning. Eventually information on these hazards was

compiled in its Hazard Identification and Vulnerability Analysis (HIVA) and then in 2009 the Hazard Identification and Risk Assessment (HIRA). This document, revised from time to time, has been used as the basis for emergency response and operations planning for the County. Because Pierce County is congruent with Region 5, the Pierce County HIRA provided a broad scope for looking at the hazards that affect the Region's jurisdictions. Since most jurisdictions within Region 5 rely on the County for coordination in emergencies or disasters, the County's HIRA also forms the basis for much of their emergency planning.

Hazard Sub-Sections

The Risk Assessment portrays the risks and vulnerabilities and is divided by natural hazard type. In alphabetical order, separated by Geological (G), Meteorological (M), and Technological (T) Hazards, the Region 5 Hazard Mitigation Plan addresses the following hazards:

Geological

- **Avalanche Hazard (Sub-Section 4G.1),**
- **Earthquake Hazard (Sub-Section 4G.2),**
- **Landslide Hazard (Sub-Section 4G.3),**
- **Tsunami Hazard (Sub-Section 4G.4),**
- **Volcanic Hazard (Sub-Section 4G.5),**

Meteorological

- **Climate Change Hazard (Sub-Section 4M.1),**
- **Drought Hazard (Sub-Section 4M.2),**
- **Flood Hazard (Sub-Section 4M.3),**
- **Severe Weather Hazard (Sub-Section 4M.4), and**
- **Wildland/Urban Interface (WUI) Fire Hazard (Sub-Section 4M.5).**

Technological

- **Abandoned Mines (Sub-Section 4T.1),**
- **Active Threat / Attack Tactics (Sub-Section 4T.2),**
- **Civil Disturbance (Sub-Section 4T.3),**
- **Cyber-Attack (Sub-Section 4T.4),**
- **Dam Failure (Sub-Section 4T.5),**
- **Energy Emergency (Sub-Section 4T.6),**
- **Epidemic/Pandemic (Sub-Section 4T.7),**
- **Hazardous Materials (Sub-Section 4T.8),**
- **Pipeline (Sub-Section 4T.9),**
- **Terrorism (Sub-Section 4T.10),**
- **Transportation Accidents (Sub-Section 4T.11).**

Each hazard is discussed through an Identification Description (which includes the definition and types), a Profile (which includes the location and extent of the hazard, occurrences and the impacts), and includes a Resource Directory. Using this analysis, the Plan then describes each jurisdiction's vulnerability to each hazard. The specific vulnerabilities of each of the

jurisdiction's specific infrastructure are discussed in the Risk Assessment (Section 4) and Infrastructure Section (Section 6) of each individual jurisdiction plan.

The following tables, charts and maps summarize the risk assessment processes:

- **Table 4-1a WA Region 5 Hazard Identification Summary – Geological**
- **Table 4-1b WA Region 5 Hazard Identification Summary – Meteorological**
- **Table 4-1c WA Region 5 Hazard Identification Summary – Technological**
- **Map 4-1a Scenario ShakeMap 7.1M Tacoma Fault**
- **Map 4-1b Scenario ShakeMap 7.2M SeaTac Fault**
- **Map 4-1c Scenario ShakeMap 7.2M Nisqually Fault**

Table 4-1a Region 5 Hazard Identification Summary - Geological

HAZARD		DECLARATION # DATE/PLACE	PROBABILITY/ RECURRENCE	MAPS, FIGURES AND TABLES
Geological	<u>AVALANCHE</u>	Not Applicable	Yearly in the mountainous areas of the County including Mt. Rainier National Park and the Cascades.	Slab Avalanche Areas Vulnerable to Avalanche Pierce County Avalanches of Record
	<u>EARTHQUAKE</u>	N/A--7/22/2001 Nisqually Delta N/A--6/10/2001 Satsop DR-1361-WA--2/2001 Nisqually N/A--7/2/1999 Satsop DR-196-WA--4/29/1965 Maury Island, South Puget Sound N/A--4/13/1949 South Puget Sound N/A--2/14/1946 Maury Island	40 years or less occurrence Historical record—about every 23 years for intraplate earthquakes.	Types of Earthquakes Major Faults in the Puget Sound Basin Seattle and Tacoma Fault Segments Pierce County Seismic Hazard Major Pacific Northwest Earthquakes Notable Earthquakes Felt in Pierce County Salmon Beach, Tacoma Washington following Feb 2001 Earthquake Liquefaction Niigata Japan-1964 Lateral Spreading – March 2001
	<u>LANDSLIDE</u>	DR-1671-WA--2006 DR-1361-WA--2001 DR-1159-WA--12/96-2/1997 DR-852-WA--1/1990 DR-545-WA--12/1977 State proclamations: 20-02 – 01/20/2020 17-08 – 05/18/2017 SR 410	Slides with minor impact (damage to five or less developed properties or \$1,000,000 or less damage) 10 years or less. Slides with significant impact (damage to six or more developed properties or \$1,000,000 or greater damage) 100 years or less.	Northeast Tacoma Landslide January 2007 Pierce County Landslide Deposits, Scarps and Flanks, and Susceptibility Landslide Facts for Pierce County – Shallow Landslide Susceptibility Pierce County Deep Landslide Hazard Area Pierce County Shallow Landslide Hazard Area Pierce County Slope Stability Areas Pierce County Comparison of Landslide Susceptible Areas Notable Landslides in Pierce County Ski Park Road – Landslide January 2003 SR-165 Bridge Along Carbon River – Landslide February 1996 Aldercrest Drive – Landslide
	<u>TSUNAMI</u>	N/A--A.D. 900 Seattle Fault EQ Sourced Tsunami N/A--1894 Puyallup River Delta N/A--1949 Tacoma Narrows	Due to the limited historic record, until further research can provide a better estimate a recurrence rate of plus or minus 100-200 years will be used.	Hawaii 1957 – Residents Explore Ocean Floor Before Tsunami Hawaii 1949 – Wave Overtakes a Seawall Tsunamis in Washington State Tsunami Inundation and Current Based on Earthquake Scenario Notable Tsunamis in Pierce County Salmon Beach, Pierce County 1949 – Tsunamigenic Subaerial Landslide Salmon Beach, Pierce County 1949 – Tsunamigenic Subaerial Landslide Damage in Tacoma from 1894 Tsunami
	<u>VOLCANIC</u>	DR-623-WA--5/1980	The recurrence rate for either a major lahar (Case I or Case II) or a major tephra eruption is 500 to 1000 years. The recurrence rate for either a major lahar (Case I or Case II) or a major tephra eruption is 500 to 1000 years.	Volcano Hazards Tephra Types and Sizes Lahars, Lava Flows and Pyroclastic Hazards of Mt. Rainier Estimated Lahar Travel Times for Lahars 10 ⁷ to 10 ⁸ Cubic Meters in Volume Pierce County Eruptive Events and Lahars

Table 4-1b Region 5 Hazard Identification Summary - Meteorological

	HAZARD	DECLARATION # DATE/PLACE	PROBABILITY/ RECURRENCE	MAPS, FIGURES AND TABLES
Meteorological	<u>CLIMATE CHANGE</u>	Not Applicable	Not Applicable	IPCC Models on Global Temperature Change: 1900 to 2100 Recent and Projected Temperatures for the Pacific Northwest Puget Sound Projected Warming Puget Sound Projected Precipitation Change Projected Decline in Snowpack Projected Sea Level Risk – Tacoma Sea Level Rise Inundation Area in 2100 Tacoma Tidelands Climate Impacts and Natural Hazards Comparison of the South Cascade Glacier: 1928 to 2003 Lower Nisqually Glacier Retreat: 1912 to 2001
	<u>DROUGHT</u>	Many dry seasons but no declarations State proclamations: 18-05--7/31/2018	50 years or less occurrence	Sequence of Drought Impacts Palmer Drought Severity Index Pierce County Watersheds % Area of Basin in Drought Conditions Since 1895 % Time in Severe to Extreme Drought: 1895-2004 % Time in Severe to Extreme Drought: 1985-1995 Notable Droughts Affecting Pierce County Columbia River Basin USDA Climate Zones – Washington State
	<u>FLOOD</u>	DR-WA 1817--01/2009 DR-1734-WA--12/2007 DR-1671-WA--11/2006 DR-1499-WA--10/2003 DR-1159-WA--12/96-2/97 DR-1100-WA--1-2/1996 DR-1079-WA--11-12/1995 DR-896-WA--12/1990 DR-883-WA--11/1990 DR-852-WA--1/1990 DR-784-WA--11/1986 DR-545-WA--12/1977 DR-492-WA--12/1975 DR-328-WA--2/1972 DR-185-WA--12/1964	5 years or less occurrence Best available science--the frequency of the repetitive loss claims indicates there is approximately a 33 percent chance of flooding occurring each year.	Lower Puyallup River Historical Flooding in Lower Puyallup River Levees and Revetments in the Lower Puyallup River Summary of Damages to Lower Puyallup River Facilities Middle Puyallup River Historical Flooding in Middle Puyallup River Levees and Revetments in the Middle Puyallup River Summary of Damages to Lower Middle River Facilities Upper Puyallup River Historical Flooding in Upper Puyallup River Levees and Revetments in the Upper Puyallup River Summary of Damages to Upper Puyallup River Facilities Lower White River Historical Flooding in Lower White River Levees and Revetments in the Lower White River Summary of Damages to Lower White River Facilities Upper White River Historical Flooding in Upper White River Levees and Revetments in the Upper White River Summary of Damages to Upper White River Facilities Greenwater River Historical Flooding in Greenwater River Carbon River Historical Flooding in Carbon River South Prairie Creek Historical Flooding in South Prairie Creek Middle Nisqually River Historical Flooding in Middle Nisqually River Upper Nisqually River Historical Flooding in Upper Nisqually River Levees and Revetments in the Upper Nisqually River

<u>Meteorological</u>			Summary of Damages to Upper Nisqually River Facilities Mashel River Historical Flooding in Mashel River Nov 2006 Flooding River Park Estates – Along Puyallup River	
	<u>SEVERE WEATHER</u>	DR-4056-WA – 01/2012 DR-1825- WA – 12/2008 – 01/2009 DR-1682-WA--12/2006 DR-1159-WA--12/96-2/1997 DR-1152-WA--11/19/1996 DR-981-WA--1/1993 Inauguration Day Storm DR-137-WA--10/1962 Columbus Day Storm State proclamations: 19-06--02/15/2019 (Dec. 2018 Winter Storm) 19-05--02/14/2019 Winter Storm Maya 17-08--5/18/2017 Severe rain 17-03--3/14/2017 17-02--1/19/2017 Winter Storm 15-18--12/24/2015 Windstorms and Flooding	The recurrence rate for all types of severe storms is 5 years or less.	Fujita Tornado Damage Scale Windstorm Tracks Pierce County Severe Weather Wind Hazard – South Wind Event Pierce County Severe Weather Wind Hazard – Enumclaw East Wind Event Notable Severe Weather in Pierce County Snowstorm January 2004 Downtown Tacoma Satellite Image – Hanukkah Eve Windstorm Before/After Tornado Damage Greensburg KS May 2007 County Road December 2006 Windstorm Tacoma Narrows Bridge – November 1940 Windstorm
	<u>WUI FIRE</u>	EM-3372-WA Aug-Sept. 2015 State proclamations: 17-12--9/2/2017 Norse Peak Fire 15-11--6/26/2015	Based on information from WA DNR the probability of recurrence for WUI fire hazard to Pierce County is 5 years or less.	Washington State Fire Hazard Map Pierce County Forest Canopy Industrial Fire Precaution Level Shutdown Zones Carbon Copy Fire August 2006 Washington State DNR Wildland Fire Statistics: 1973-2007 DNR Wildland Response South Puget Sound Region: 2002-2007 Pierce County DNR Fires

Table 4-1c Region 5 Hazard Mitigation Identification Summary – Technological

Technological	HAZARD	FEMA DECLARATION # DATE/PLACE	PROBABILITY/RECURRENCE	MAPS, FIGURES AND TABLES
	<u>ABANDONED MINES</u>	Not Applicable	Based on information from WA DNR. The Pierce County Sheriff's Department reports that they have had very few incidents of citizens entering the abandoned mines in east Pierce Co. Isolated issues of minor subsidence have occurred, typically following flood events i.e. 2009/2010.	Pierce County – Mine Hazard Areas Map Based on WA DNR Information Schasse, Koler, Eberle, and Christie, <u>The Washington State Coal Mine Map Collection: A Catalog, Index, and User's Guide</u> , Open File Report 94-7, June 1984 Pierce County 2014 HIRA
	<u>CIVIL DISTURBANCE</u>	Not Applicable	In the past 150 + years there have been eleven major incidents giving a recurrence rate of every seven years.	Pierce County Civil Disturbance High Probability Locations Map Pierce County Civil Disturbance High Probability Locations Zoomed in Map
	<u>DAM FAILURE</u>	Not Applicable	No occurrences in Pierce County 50+ years recurrence for WA State	Reasons for Dam Failures Nationally PC Dams that Pose a High or Significant Risk to the Public Pierce County High and Significant Risk Dams Dam Failures in WA State Mud Mt. Dam Intake
	<u>ENERGY EMERGENCY</u>	Not Applicable	Power outages are the most frequent energy incident, via natural hazards (storms, ice) Recurrence rate – every five years (storms) Recurrence rate – 50+ years (major)	Tacoma Power Outage 1929, USS Lexington provides power
	<u>EPIDEMIC / PANDEMIC</u>	EM-3507-WA 03/12/2020	Epidemic: • 1976-2014 Ebola outbreaks • Flu occurs annually Pandemics: • 2009-2010 “Swine Flu” recurrence rate – 20 years	Individuals hoping to avoid contacting disease
	<u>HAZARDOUS MATERIALS</u>	Not Applicable	• Dalco Passage oil spill of October 13, 2004 • Chlorine Spill Port of Tacoma February 12, 2007 Large incidents five-year recurrence Small incidents one-week recurrence	List of constituents or ingredients found in Bakken crude oil Environmental Protection Agency's Identified Top Five Facilities Exxon Valdez Oil Spill, 1989 Pierce County Spill data from May 2018 to May 2019 Dalco Passage oil spill (October 13, 2004)
	<u>PIPELINE FAILURE</u>	Not Applicable	• Northwest Pipeline Corporation natural gas incident May 1 st , 2003, in Sumner 10 years recurrence	Cities and Towns with interstate pipelines within, or within 1 mile of city limits Olympic Pipeline Rupture 06/10/99 Pierce County Pipelines Whatcom Falls Park, 2003
	<u>TERRORISM ACTIVE THREAT CYBER ATTACK</u>	Not Applicable	Minor incident – recurrence 1-year Major Incident – recurrence 10 years	250 Active Shooter Incidents in the U.S. from 2000-2017: Incidents per year 250 Active Shooter Incidents in the U.S. from 2000-2017: Casualty Breakdown per year 250 Active Shooter Incidents in the U.S. from 2000-2017: Location Categories Occurrences in the Puget Sound
	<u>TRANSPORTATION ACCIDENT</u>	Not Applicable State proclamations: 17-13--12/18/2017 Amtrak derailment 15-05--4/16/2015 SR 410 Bridge 15-04--3/11/15 Damage to I-5 Overpass	Minor incidents – recurrence daily Major incidents - recurrence 10 years	Airports in Pierce County Ferry Services in Pierce County Transportation Accidents/Catastrophic Failures in Pierce County

Hazus-MH

Hazus Estimated Loss Information

Loss estimates provided into Risk Summary Report were developed using the FEMA risk assessment modeling tool, Hazus-MH, Earthquake Model in conjunction with ArcGIS. Hazus estimates losses by combining information about the built environment with information about the location and magnitude of the hazard. The risk summary report primarily uses specific risk analysis methods which are summarized below:

Scenario Loss Estimates: The Pierce County risk assessments utilized ShakeMaps produced by the U.S. Geological Survey and scientists for three scenario earthquakes. The scenario ShakeMaps used for this analysis have estimated intensities and ground motions for events on faults that have ruptured in the past or have a likelihood of rupturing in the future. The purpose is for understanding the potential consequences of future large earthquakes. These earthquake scenarios are not predictions of future earthquakes. With this knowledge and the ShakeMap tool the information then is combined with detailed information on the built environment such as building type, age, and seismic upgrades which has been input into Hazus and estimate potential losses for each scenario.

The risk assessment contains Hazus estimated combined losses for the following:

- **Residential Asset Loss** - These include direct building losses (estimated costs to repair or replace the damage caused to the building) for all classes of residential structures including single family, multifamily, manufactured housing, group housing, and nursing homes. This value also includes content losses.
- **Commercial Asset Loss** – These include direct building losses for all classes of commercial buildings including retail, wholesale, repair, professional services, banks, hospitals, entertainment, and parking facilities. This value also includes content and inventory losses.
- **Other Asset Loss** – This includes losses for facilities generically categorized as industrial, agricultural, religious, government, etc. This value also includes content and inventory losses.

Scenario modeled maps were developed for Pierce County based on a combined direct building loss of residential, commercial and other asset losses. These maps and others are located in Appendix D of the jurisdictional plans with the exception of the hospitals which are located in Appendix E.

In addition, the Hazus-MH Earthquake Model looks at the percent of confidence level that essential facilities will be functional on Day 1, Day 3, Day 7, Day 14, Day 30 and Day 90 of the earthquake event. Essential facilities includes; hospitals, schools, fire departments and police stations. The Planning Team chose Day 1 and Day 7 to model with a 90% confidence level that the facility will be operational following each of the scenario earthquake events. Maps were then

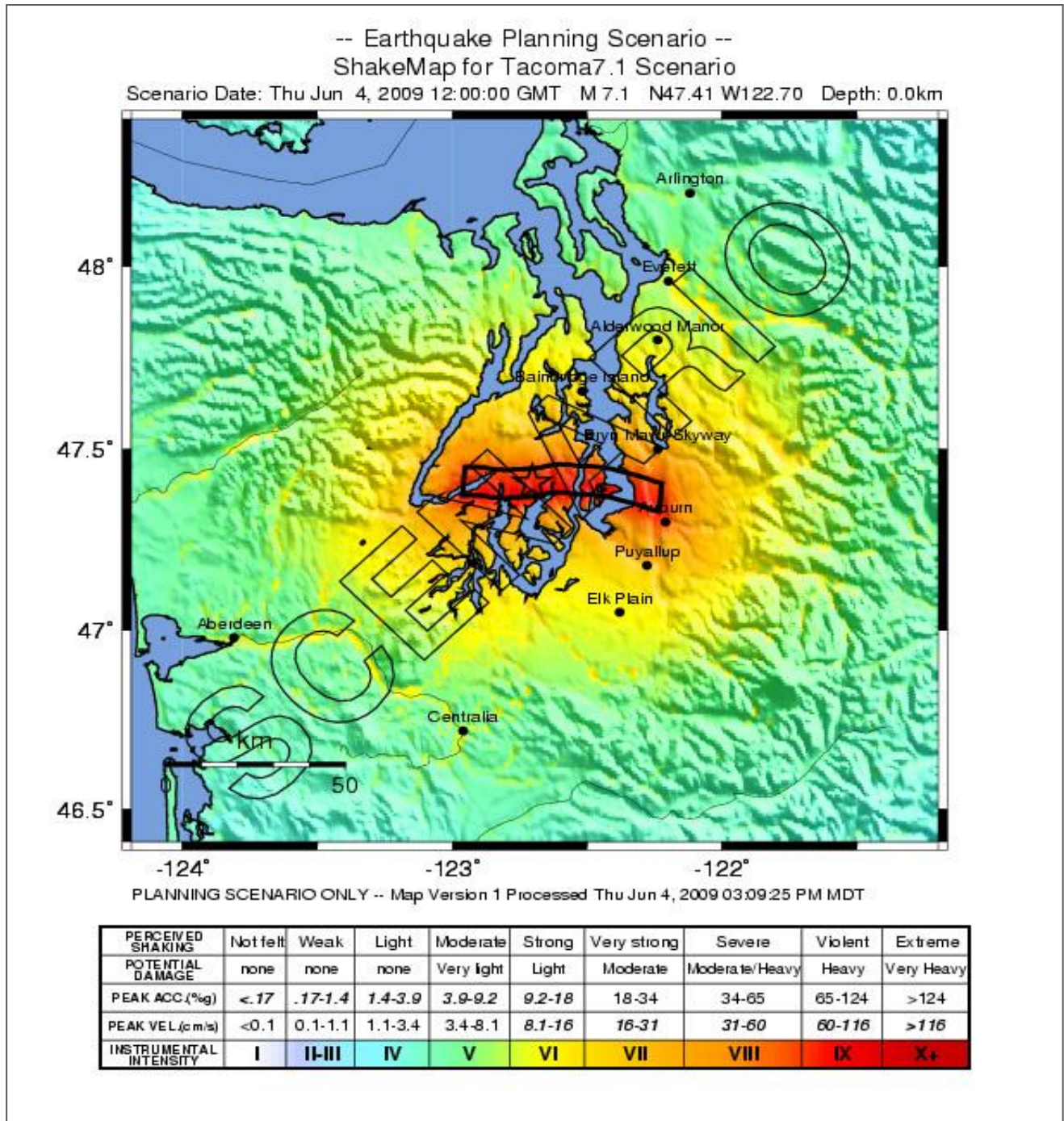
created from the analysis out put for each of the earthquake scenarios based on the functionality for each of the essential facilities for Pierce County. These maps are included in Appendix D for all the jurisdictions except the Hospital Group which is located in Appendix E. The Planning team decided to combine all essential facilities together and scale the information down to a jurisdictional level for the City and Town group and develop maps for each of the earthquake scenarios. These additional maps are also located in Appendix D.

Scenario ShakeMaps

An earthquake of similar magnitude to the earthquake scenario ShakeMaps struck the southern Puget Sound area about 1,100 years ago and scientists believe similar earthquakes are inevitable to strike the region again. With a population density centered within the Puget Sound area hundreds of thousand peoples lives are at risk for ground shaking, landslides, liquefaction, and tsunamis from earthquakes of this magnitude. Modeled scenario shakemaps are produced for the purpose of emergency planners and community members to plan and become more resilient to future earthquake events.

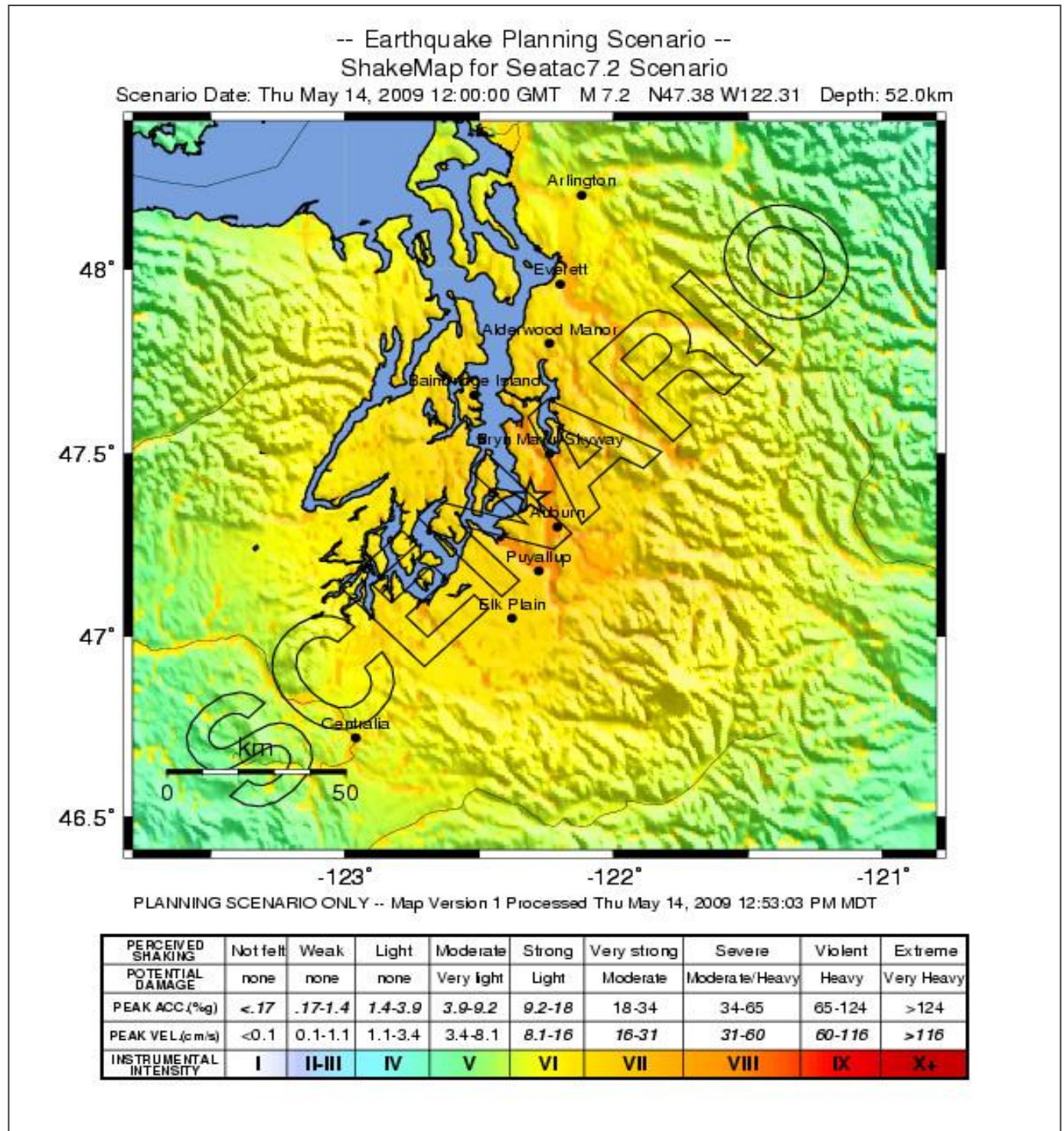
Three modeled scenario ShakeMaps were chosen to incorporate into Hazus-MH, to further develop Pierce County's earthquake risk assessment. The Tacoma Fault with a magnitude of 7.1, Nisqually Fault with a magnitude of 7.2 and the SeaTac Fault also with a magnitude of 7.2. Because both the Nisqually Fault and SeaTac Fault will significantly affect Pierce County they were included within the mitigation plan . The ground motions derived for these shakemaps were generated using computer models with inputs from geological and geophysical observations specific to the region and the fault zone.

Map 4-1 ShakeMap M7.1 Tacoma Fault Zone



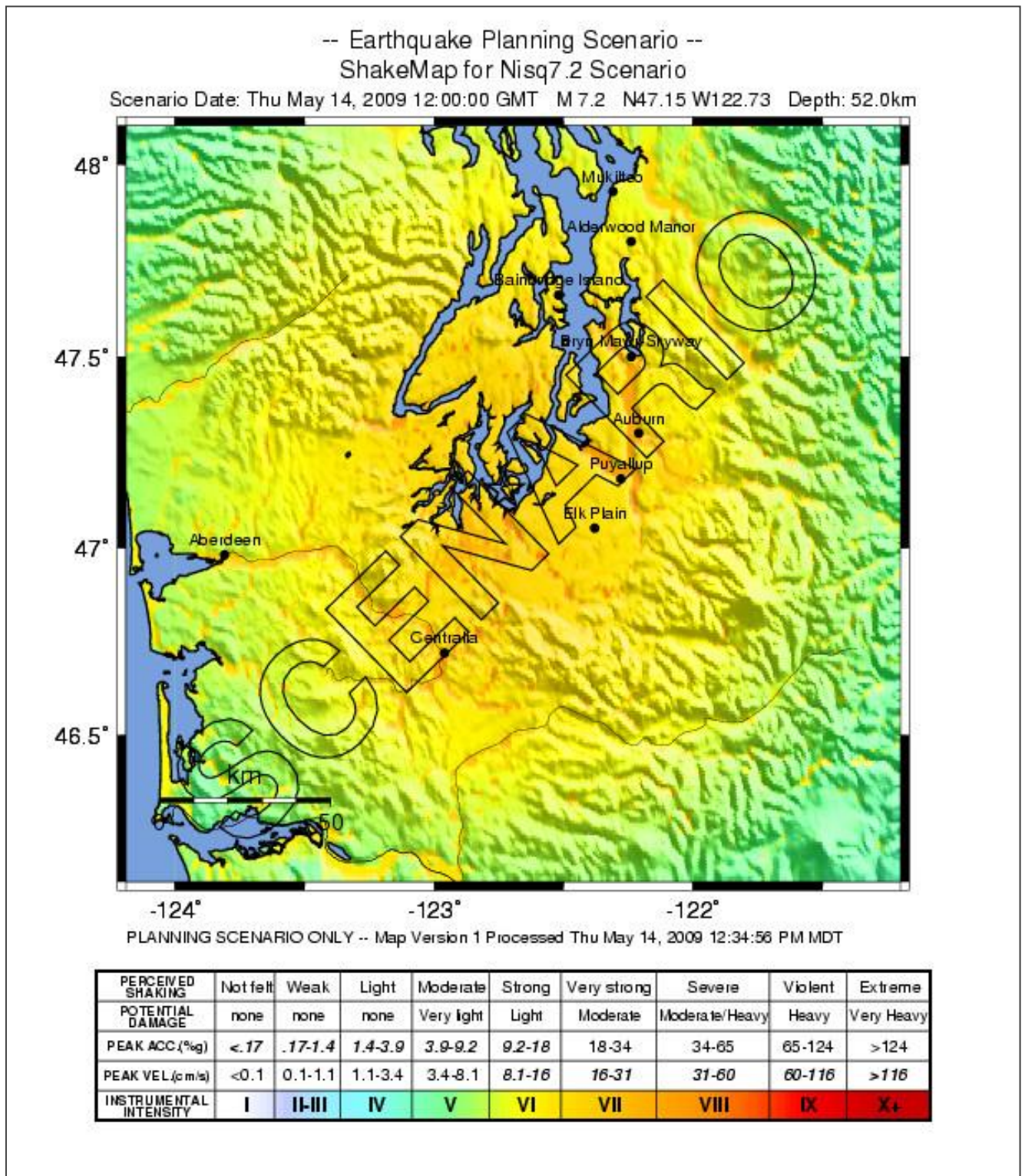
The Tacoma Fault scenario hypothetically models the ground motion amplitudes of a rupture along the Tacoma Fault plane that extends from the surface to 9 miles (15 km) deep and is 35 miles (56 km) in length, from Belfair through Vashon Island extending near Federal Way. With this surface breaking earthquake scenario extensive damage is predicted which would be followed by many potential damaging aftershocks.

Map 4-2 ShakeMap M7.2 SeaTac Fault Zone



The SeaTac Fault scenario hypothetically models the ground motion amplitudes of a rupture along the SeaTac Fault with a depth of 52.0km (83 miles).

Map 4-3 ShakeMap M7.2 Nisqually Fault



The Nisqually Fault scenario hypothetically models the ground motion amplitudes of a rupture along the Nisqually Fault with a depth of 52.0km (83 miles).

Geological Avalanche 4.1G

Identification Description

Definition

An avalanche is a mass of loosened snow or ice that suddenly, and usually swiftly, slides down a mountain, growing by collecting additional material as it descends. Avalanches can occur whenever snow falls on slopes steeper than approximately 20 to 30 degrees. In Washington State avalanches exist solely in mountainous areas.

Types

There are two basic types of avalanches, loose-snow avalanches and slab avalanches. Although the most dangerous avalanche is the slab avalanche, loose-snow slides can and do produce injury and death.

Loose-Snow Avalanche

Loose-snow avalanches occur when grains of snow on a slope greater than a critical angle of repose cannot hold onto a slope and begin sliding downhill picking up more snow and fanning out in an inverted V. The source of the slide could be set off by a piece of falling rock or ice or any sort of disruption at the point of origin.

A small loose-snow avalanche is frequently called a sluff. The largest and most destructive loose-snow avalanches are the large powder avalanches. The United States Department of Agriculture, *Avalanche Handbook* explains the process that creates loose-snow avalanches:

- (1) The layer is disturbed by any of several natural or artificial processes: overloading, from the added weight of newly fallen snow or a skier; vibration, from an earth tremor or explosive force; or, most important, internal changes such as the warming of the layer to a state of drastic loss of cohesion.
- (2) A small piece of the layer slips out; the piece can be as small as a single grain but is typically the size of a small snowball.
- (3) The loose piece either comes to rest at a new angle of repose or imparts enough energy to the snow in its track to cause an avalanche.¹

Characteristics

These avalanches may be either wet or dry. Since they are triggered at the surface it is largely dependent on the current weather. Cold weather not allowing melting close to the surface will result in dry loose-snow avalanches, while warm weather especially with intense sunshine will tend to melt the bonds between snow crystals within the upper layers of snow and create a wet avalanche.

A small slide composed of windblown snow cascading down a slope, but seldom accumulating much new snow as it goes, is often referred to as a spindrift avalanche. Spindrift avalanches are always dry.

Slab Avalanche

Slab avalanches occur when a cohesive mass of snow breaks away from the slope all at once. There is a fracture line entirely surrounding the mass of snow that forms almost instantaneously. Based on their different characteristics, slab avalanches can be divided into two main categories: soft slab and hard slab avalanches. In addition, these avalanches can be sub-characterized by the type of contact they have with the underlying layers, the amount of water content in the snow and the triggering method. In this case they can be distinguished as dry or wet slab avalanches.

Slab avalanches occur when the stresses on a slab overcome the internal strength of the slab and its attachment to the underlying snow or ground. A decrease in strength may be produced through warming, melting snow, rain, the metamorphosis of snow crystals in a layer, an increase in stress produced by the weight of additional snowfall, or a break in the bonds holding the slope together, see Figure 4.1-1. These avalanches can be triggered spontaneously by natural triggers or by a skier or a snowmobiler.

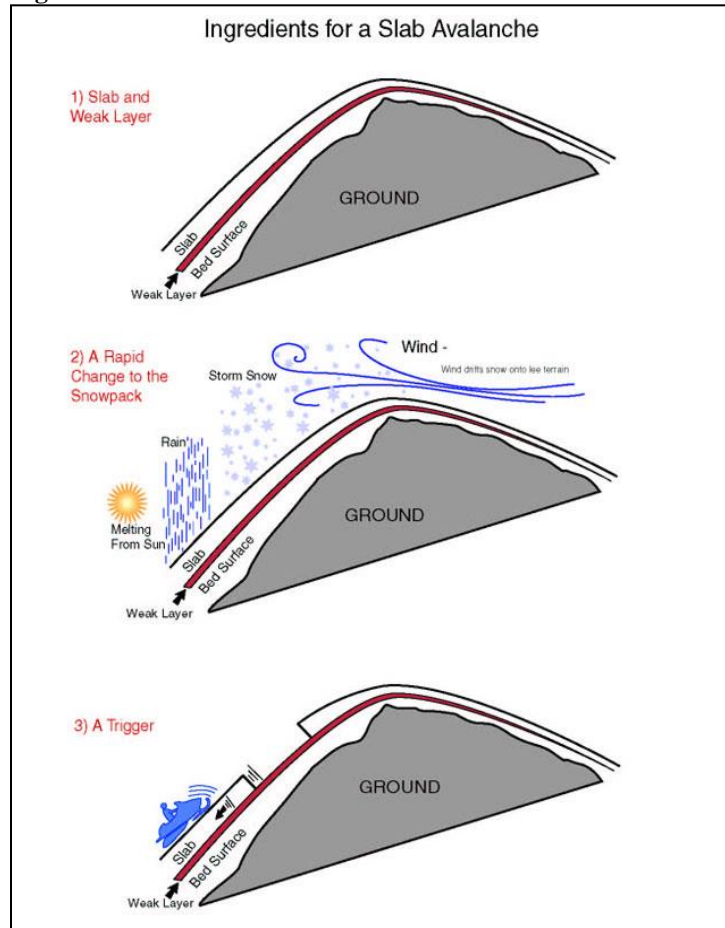
Soft Slab

Soft slab avalanches are characterized by a lack of internal cohesion as they descend the slope. While the initial slab structure of a sequence of blocks is apparent when the slide begins the individual blocks rapidly break up into individual particles and the resulting mass may tend to resemble the consistency of a loose-snow avalanche.

Hard Slab

In contrast to soft slab avalanches, hard slab avalanches will continue to have a degree of cohesiveness throughout the descent. Sections will maintain themselves as independent blocks

Figure 4.1-1 Slab Avalanche



within the mass of moving snow. These could be small along the lines of a couple of feet up to some that may be several meters across.

Characteristics

Like loose snow avalanches the differing characteristics of slab avalanches have to do with the amount of free water content within the slab. However, there are distinct differences.

Dry slab avalanches tend to happen when there is a breakdown between bonds that are holding the layers of snow together. This can happen when extra weight is added to a slope, such as additional heavy snowfall. Skiers, snowmobilers, or a falling cornice can trigger this type of avalanche. The internal lack of cohesion in the snowpack may have a number of causes. These include the deposition of a layer of hoarfrost, or graupel, or the development of a layer of crystals that have metamorphosed into a layer with very weak bonds between the individual crystals. These layers may be so weak that they partially collapse creating a space in the snowpack between the different layers.

Wet slab avalanches occur when water percolating through the top slab finds a layer of discontinuity where it can flow along, weakening or dissolving the bond between the layers, decreasing the ability of the lower layer to hold on to the upper layer or slab. This layer of discontinuity can be between actual snow layers or even between the snowpack and the underlying ground surface. This water moving through the snowpack increases the density of the snow, breaks the bonds holding the snow crystals together, and lubricates the intersection between the layers. Combined, these factors increase the chances of an avalanche. This type of avalanche is most prevalent in the spring when extra sun on the snowpack allows free water to percolate throughout the snowpack.

Profile

Location and Extent

Avalanches directly affect only mountainous areas of Pierce County. Areas in Pierce County that have potential for avalanches include Mount Rainier National Park, Crystal Mountain and other slopes of the Cascade Mountain Range. Avalanche season begins in November and runs through early summer for all mountain areas of the state; in high alpine areas of the Cascade Range, the season is year-round. In Pierce County, this is limited to Mount Rainier. The low elevation of the majority of the county's mountainous terrain combined with dense forestation precludes a high probability of avalanches in most areas.

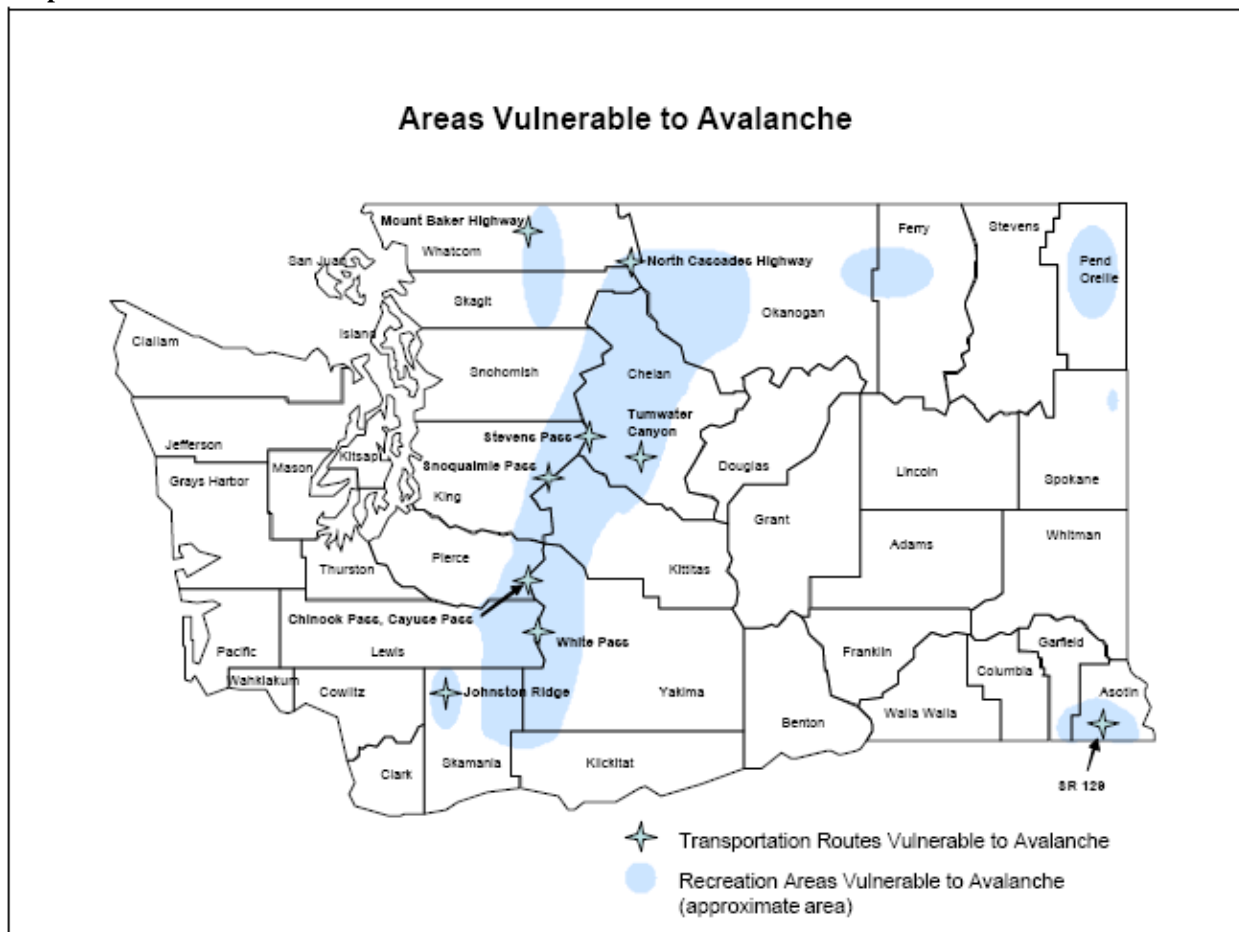
Areas where avalanches are most likely to occur are:

- Recreation areas in the Cascade Mountains,
- Slopes of Mount Rainier,
- Chinook Pass, SR 410 (closed to traffic in winter), and
- Cayuse Pass, SR 123 (closed to traffic in winter).

While not the case historically, most avalanche victims today are participating in recreational activities in the backcountry where there is no avalanche control. The primary cause of these avalanches is the weight of the victim or someone in the victim’s party on the slab of snow. Only one-tenth of one percent of avalanche fatalities occur on open runs at ski areas or on highways².

Based on the location of key transportation routes and recreational areas threatened by avalanche, the Washington State Hazard Mitigation Plan identifies Pierce County as one of the counties in the state with areas at risk from avalanches; see Map 4.1-1 Areas Vulnerable to Avalanche. However, it should be pointed out that the only jurisdictions with infrastructure directly affected by avalanches in Pierce County are the County, Washington State, Puyallup Tribe and the US Government. None of the others have any infrastructure or resident population located within the current avalanche hazard areas.

Map 4.1-1 Areas Vulnerable to Avalanche



A number of weather and terrain factors determine avalanche danger:

Weather

- Storms – A vast majority of all snow avalanches occur during or shortly after storm periods.³
- Wind – Wind is a re-distributor of snow, creating some areas with a thin snow pack and others with a deep snow pack. Snow is picked up from windward slopes and redeposited on

leeward slopes. Snow is carried from areas with strong wind to areas of little wind by three methods; rolling, saltation, or turbulent suspension. Rolling them along the ground, picking them up and bouncing them along (saltation) or picking them up and carrying them along in turbulent suspension tends to break down or pulverize the individual crystals into smaller particles. When this happens, the deposition creates a much denser mass that tends to solidify quickly into a slab.

- Rate of snowfall – Snow falling at a rate of one inch or more per hour rapidly increases avalanche danger.
- Temperature – Storms starting with low temperatures and dry snow, followed by rising temperatures and wetter snow, are more likely to cause avalanches than storms that start warm and then cool with snowfall.
- Wet snow – Rainstorms or spring weather with warm, moist winds and cloudy nights can warm the snow cover resulting in wet snow avalanches. Wet snow avalanches are more likely on sun-exposed terrain (south-facing slopes) and under exposed rocks or cliffs.

Terrain

- Ground cover – Large rocks, trees and heavy shrubs help anchor snow.
- Slope profile – Dangerous slab avalanches are more likely to occur on convex slopes; however they can occur on concave slopes.
- Slope aspect – Leeward slopes are dangerous because windblown snow adds depth and creates dense slabs. In the Cascades, these tend to be the north and east facing slopes. Due to the large amount of solar radiation increasing the percentage of free water in the snowpack, south facing slopes become more dangerous in the springtime.
- Slope steepness – Snow avalanches are most common on slopes of 30 to 45 degrees.

Occurrences

Avalanches occur frequently in the backcountry of the Cascade Range, often without any impact to people, transportation routes, other infrastructure or development. Some slopes are prone to avalanche every year there is a significant snowfall. Others only do so when there is an unusual amount of snow combined with other weather variables and a trigger of some sort, like a skier crossing the slope. Crystal Mountain Ski Resort will also purposely trigger avalanches on the slopes controlled by the resort before the snow load gets large enough and unstable enough to threaten skiers or others spending time in the mountains.

Mount Rainier is the primary location for avalanches in Pierce County. Since record keeping began in 1887, avalanches in Mount Rainier National Park have claimed approximately 95 lives. Recorded information (see Table 4.1-1 Pierce County Avalanches of Record) shows the more recent avalanches in Pierce County that resulted in fatalities.

Table 4.1-1 Pierce County Fatal Avalanches of Record⁴

DATE	LOCATION	FATALITY/CASUALTY
05/30/2014	Mt. Rainier	6 fatalities
06/06/2010	Mt. Rainier – Ingraham	1 fatality
12/18/2007	Mount Rainier - Edith Creek Basin	1 fatality
05/02/2007	Crystal Mountain	1 fatality

02/24/2007	Mount Rainier, Park Place near Crystal Mountain	1 fatality
10/24/2004	Mount Rainier – Ingraham Glacier	1 fatality
06/13/2004	Mount. Rainier – Liberty Ridge	2 fatalities
01/16/2000	Crystal Mountain	1 fatality
06/11/1998	Mount Rainier	1 fatality, several injured
1992	Mount Rainier	2 fatalities
1988	Mount Rainier	3 fatalities
06/21/1981	Mount Rainier – Ingraham Glacier	11 fatalities, serac collapse ⁵
1958	Silver Creek	1 fatality

Recurrence Rate

The recurrence rate for avalanches in Pierce County is yearly. Most of those that will cause fatalities, injuries or other damage happen within Mount Rainier National Park. There is some potential for slides to happen in the areas around Crystal Mountain. Outside of these two areas, Pierce County does not have roads that are open into avalanche terrain during the winter. As such, the potential for impact to a developed area or major road is extremely limited. Skiers, snowmobilers, snowshoers, climbers and other back country travelers, or those who access the roads which are closed in the winter will continue to be the individuals involved in avalanche incidents in the future. This is based on information from past avalanche occurrences, and a review of Pierce County topography and road infrastructure.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

The impacts include the injury and possible death to persons in the affected area. Death may result from suffocation or traumatic injury. Injury may result either from impact with objects in the avalanche path, tumbling, or burial in the snow for a period of time. Those who survive the initial slide could suffer mental impairment from oxygen deprivation, hypothermia and/or frostbite prior to being rescued. There should be little, if any, long term effects to anyone not directly impacted by the avalanche.

Health and Safety of Personnel Responding to the Incident

The impacts to response personnel include the possibility of secondary avalanches in the response area causing injury or death, as well as cold weather injuries like hypothermia and frostbite.

Continuity of Operations and Delivery of Services

Due to the very limited nature of avalanches in Pierce County there should be no impact to the continuity of operations for any jurisdiction within the County.

Roads impacted by the avalanche hazard within Pierce County are either within Mount Rainier National Park or closed during the majority of the avalanche season. None of those impacted roads affect the delivery of services to citizens of the County. Other infrastructure is not affected by the threat of avalanches.

Property, Facilities, and Infrastructure

Due to the very limited nature of avalanches in Pierce County, and the closure of roads in the high avalanche areas, there should be no impact to the property, facilities and infrastructure of any jurisdiction within Pierce County.

The Environment

Most avalanches follow the same paths that they have in the past, beginning high on mountain sides and descending slopes, frequently funneling into gullies. Impacts to the environment include damage to hillsides, an increase in erosion potential, death and injury to local animals, and in some case the actual destruction of forested areas.

Economic and Financial Condition

Economically, avalanches in Pierce County may impact logging revenues, by either downing trees and/or damaging or closing roads that lead to logging areas on Crystal Mountain or by damaging facilities at the Crystal Mountain Ski Resort. While this may impact individual businesses for a short period of time, avalanches should not cause a major economic impact to any jurisdiction within Pierce County.

Public Confidence in the Jurisdiction's Governance

Due to the prevention of damage from avalanches either by control activities at the ski resorts or by the closing of roads, there should be no major avalanche impacts on citizens of Pierce County.

The result is that public confidence in the governance of the County and other jurisdictions within it should not be dampened by the occasional avalanche injury or fatality due to the person being in the wrong place at the wrong time. These are all due to individual choice: the choice to climb, ski, snowmobile or snowshoe in areas that have an avalanche potential.

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Geological Earthquake 4.2G

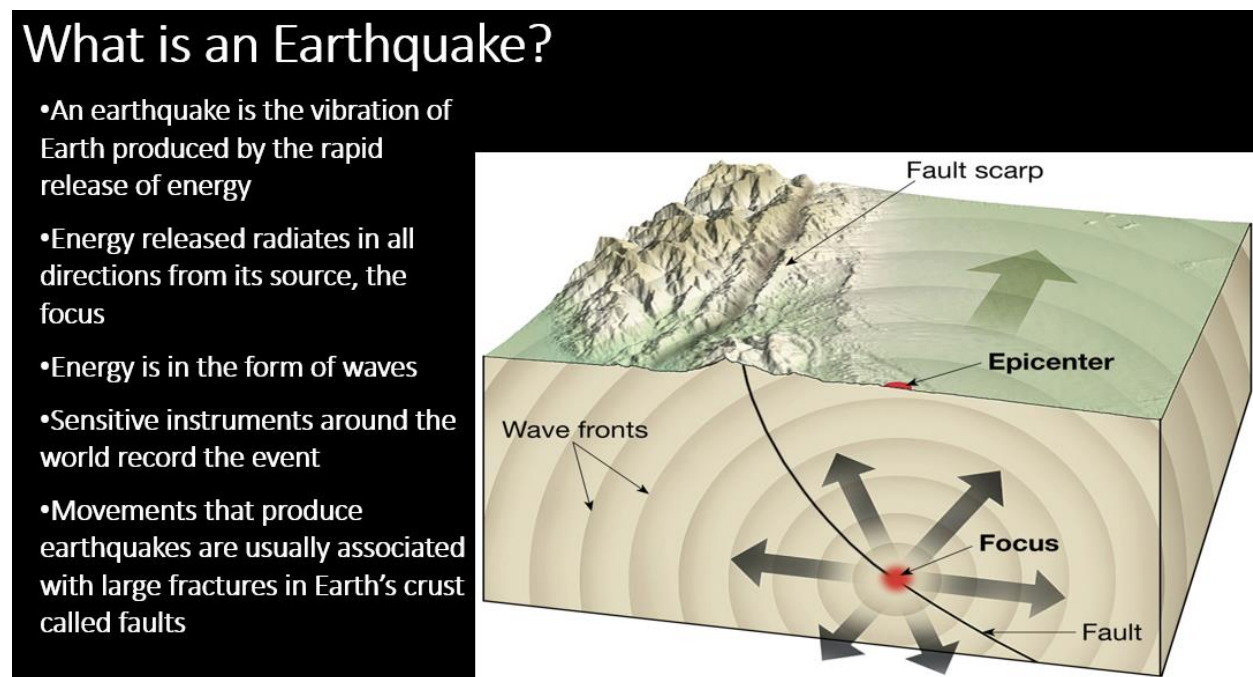
Identification Description

Definition⁶

An **earthquake** is what happens when two blocks of the earth suddenly slip past one another. The surface where they slip is called the **fault** or **fault plane**. The location below the earth's surface where the earthquake starts is called the **hypocenter**, and the location directly above it on the surface of the earth is called the **epicenter**.

Sometimes an earthquake has **foreshocks**. These are smaller earthquakes that happen in the same place as the larger earthquake that follows. Scientists can't tell that an earthquake is a foreshock until the larger earthquake happens. The largest, main earthquake is called the **mainshock**. Mainshocks always have **aftershocks** that follow. These are smaller earthquakes that occur afterwards in the same place as the mainshock. Depending on the size of the mainshock, aftershocks can continue for weeks, months, and even years after the mainshock!

Figure 4.2-1 What is an Earthquake?⁷

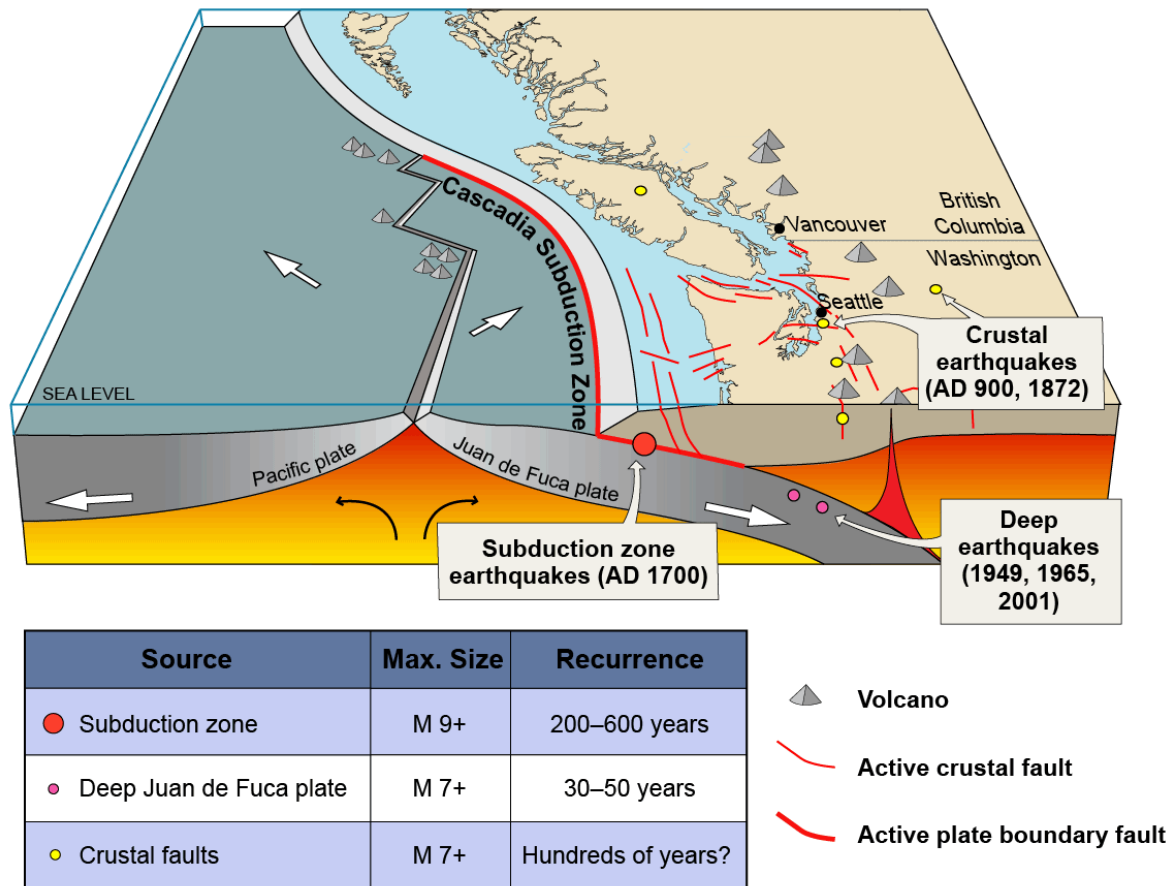


Types⁸

Washington is situated at the collisional boundary of two primary tectonic plates. The boundary where these two plates converge, the Cascadia Subduction Zone, lies approximately 50 miles offshore and extends from the middle of Vancouver Island in British Columbia to northern California. As it collides with North America, the Juan de Fuca plate slides (or subducts) beneath the continent and sinks into the earth's mantle. The collision of the Juan de Fuca and North American Plates produces the three main types of earthquakes discussed below and illustrated in

Figure 4.2.-2 A fourth type of earthquake not covered in detail here is produced by the movement of magma inside a volcano. Such as those happening at Mt. St. Helens.

Figure 4.2-2 Types of Earthquakes⁹



*figure modified from USGS Cascadia earthquake graphics at <http://geomaps.wr.usgs.gov/pacnw/pacnweq/index.html>

Deep Earthquakes (Benioff Zone)

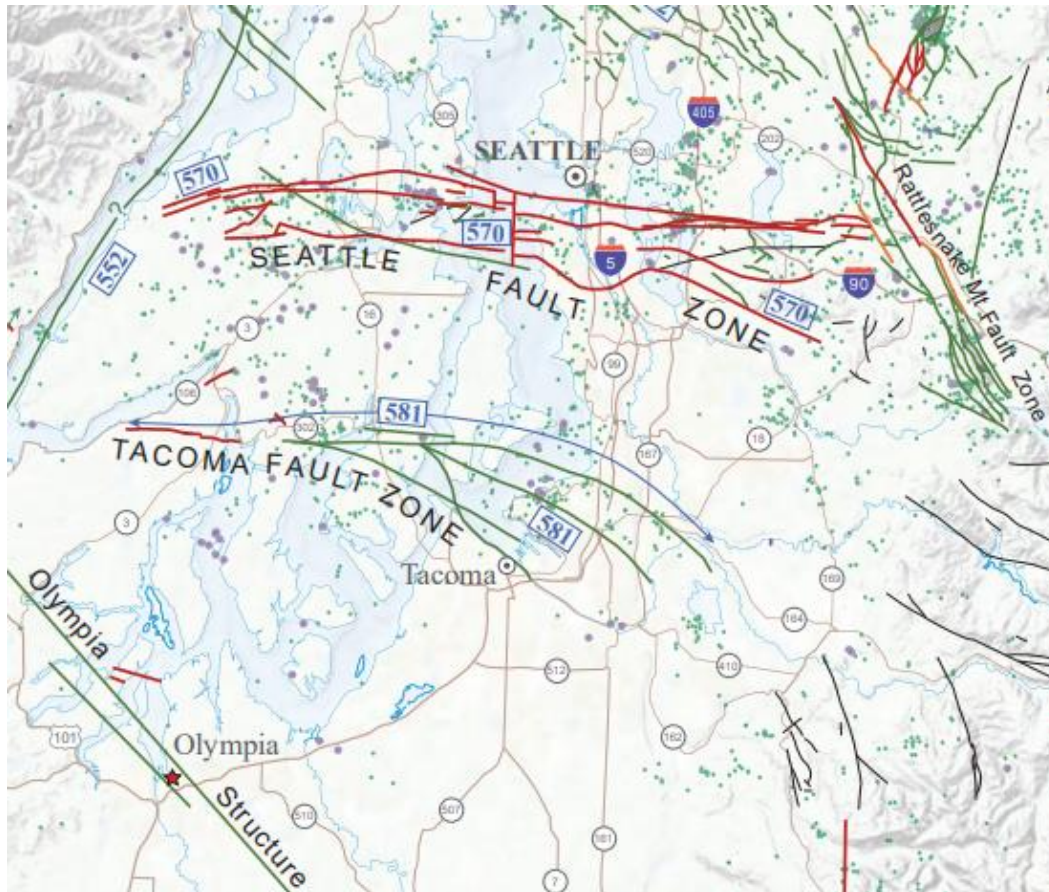
Intraplate, or Benioff Zone earthquakes in the Pacific Northwest are commonly referred to as deep earthquakes. They are capable of magnitudes 6.0 – 7.5, they typically occur between approximately 15 to 60 miles in depth and are within the subducting Juan de Fuca (oceanic) Plate. Most of the ones that impact Pierce County occur near or in an area where the Juan de Fuca Plate bends slightly as it slips beneath the North American (continental) Plate. These deep events typically have few, if any aftershocks. Deep earthquakes are the most frequent large events that strike Pierce County. The Nisqually earthquake is the most recent example that impacted Pierce County.

Crustal Fault Earthquakes

Shallow crustal earthquakes occur primarily in western Washington, the northeastern flanks of the Cascade Range, and in the Columbia Plateau. These earthquakes are associated with movement on a fault. These earthquakes occur primarily at depths of 20 miles or less. Since 1992, there is rapidly accumulating evidence that large crustal earthquakes occur on the Seattle

Fault in areas of high population. Active faults in the greater Pierce county area include Tacoma, Seattle, and the Rattlesnake Mountain Fault zone are capable of magnitudes 6.0 – 7.5 (Map 4.2-1). In Pierce County there is ongoing research to understand the history and threat posed by the Tacoma Fault.¹⁰ As research continues, developing information on the nature of the risk from the Tacoma Fault will have a significant effect on hazard assessments for Pierce County.

Map 4.2-1 Pierce County Earthquake Sources: Active Faults (Czajkowki and Bowman, 2014)¹¹



Cascadia Subduction Zone Earthquakes

The Cascadia Subduction Zone (CSZ) "megathrust" fault is a 1,000 km long dipping fault that stretches from Northern Vancouver Island to Cape Mendocino California. It separates the Juan de Fuca and North America plates. The Juan de Fuca plate moves toward, and eventually is shoved beneath, the continent (North American plate). Cascadia Subduction zone (interplate) earthquakes occur less frequently than intraplate (deep) events, but probably more frequently than large crustal earthquakes. Great Subduction Zone earthquakes are the largest earthquakes in the world and are the only source zones that can produce earthquakes greater than M8.5. The CSZ has produced magnitude 9.0 or greater earthquakes in the past, and undoubtedly will in the future. The last known megathrust earthquake in the northwest was in January 1700, just over 300 years ago. Geological evidence indicates that such great earthquakes have occurred at least seven times in the last 3,500 years, a return interval of 400 to 600 years. To learn more about the history of the Cascadia Subduction Zone and the science that led to the discovery of it, delve into land level changes and turbidites created by the CSZ earthquakes. For more about the

Cascadia Subduction Zone, visit the USGS webpage discussing this topic. Because Cascadia earthquakes have a very large source (the fault could rupture along its entire length from Vancouver Island to northern California) the ground motion may last for three-six minutes in Pierce County and be of lower frequency than motions from earthquakes like the Nisqually (February 28, 2001). These long periods of sustained ground motion, especially when combined with long period waves and soft soils, may be more damaging to large structures such as the Tacoma Narrows Bridge. Ground motion can be especially damaging to large buildings with complex designs, and also to many smaller buildings and homes.

Secondary hazards:

- Liquefaction - Soft soils or human-made fills can subside or experience liquefaction or lateral spreading in an earthquake. Liquefaction commonly causes lack of support for structures located on the liquefiable soils. Earthquake shaking can cause ground failures, ground cracking or boils from layers of sand sometimes located a number of meters under the surface. Lateral spreading is in fact a landslide that occurs on very shallow slopes due to the liquefiable nature of the soil. Noteworthy liquefaction took place in Puyallup during the 1949 earthquake and there were examples of it in both the 1965 and 2001 earthquakes. Liquefaction is directly related to the level of soil saturation combined with layers of sand. The sands that failed in Pierce County in many cases were sand deposits from Mount Rainier lahars (*Map 4.2-6 Liquefaction in the Puget Sound Basin.*)
- Landslides, Avalanches, Mudflows - These can be triggered on steep slopes. Earthquakes have caused large and disastrous landslides, including debris flows from volcanoes. Loss of strength in sensitive, clay-rich soils can also cause landslides and other ground failures; see the Landslide and Volcanic Hazard Chapters of the Pierce County HIRA.
- Dam Failure - This is also a possibility during an earthquake. Likely causes are either a fracture of the retention wall or the failure of the soils under the structure. The Department of Ecology's inventory of dams lists 56 dams in Pierce County that, at peak storage, hold over ten acre-feet of water. This includes Mud Mountain Dam on the Pierce/King County border. In addition, Howard Hanson Dam on the Green River in King County could impact portions of Pierce County if it had a catastrophic collapse.
- Levee Failure - Levees in their role as a flood control feature exist to protect the land and the facilities on it from flood waters. Being largely built on liquefiable valley soils, damage to the levees is a real possibility. If an earthquake with resulting damage to levees happens during flood season, extensive flooding could occur before the levees were repaired. The real threat here is not to the levees themselves but if the river floods before the levee damage can be corrected the resulting threat is to the population, facilities and infrastructure situated behind those levees.
- Tsunamis and Seiches - Vertical ground displacement, co-seismic subsidence, or earthquake induced landslides can all cause tsunamis and seiches; see Tsunami Hazard Chapter of the HIRA.¹²
- Fires - Fire following earthquake (FFE) scenarios are not fully yet up to the standards that can be used by city authorities for decision making. Limited structural analyses of

individual buildings under FFE scenarios have been completed. Results show that the drift demand on the building frame increases during post-earthquake fires. Causes of FFE “ignitions and the consequent conflagrations can be listed as follows:

- Natural gas, as a flammable fuel, can be the cause of 20-50 percent of the total post-earthquake fire ignitions (SSC, 2002).
- Local fire ignitions can spread through vegetation and inadequate building separation.
- Chaos following an earthquake, blocked transportation or communications, and reduced water supplies lower response time of the firefighters. Following an earthquake, firefighters also have to respond to structural collapses and medical emergencies.
- Tall buildings would also be at risk and the presence of a sprinkler system does not guarantee fire prevention after an earthquake (Taylor, 2003):
 - Higher occupancy load, limited exit ways, increased escape path length and a high level of reliance on active fire-fighting measures put tall buildings at a high risk of damage due to FFE.
 - In tall buildings, if the active firefighting system does not activate, fire can spread fast.
 - Building occupants may be at higher risk of loss of life, as potential damage to passive and active fire protections, possible damage to exit ways or obstacles on the way and delayed response of firefighters.
 - It is, in general, harder to have an effective fire intervention in a tall building because of inaccessibility to reach inside the building, especially upper floors.
 - Wind forces at upper floors, and potential natural air movement, can cause fire and smoke movement and fire spread. For example, there were fatalities in the Las Vegas MGM fire due to smoke inhalation at floors above the fire location. Vertical fire spread is also possible through exterior façade (such as the First Interstate Bank in Los Angeles).
 - Compartmentation is important in controlling the fire. Damage to walls and partitions can cause loss of integrity of fire separations, which leads to spread of fire.”¹³

Profile

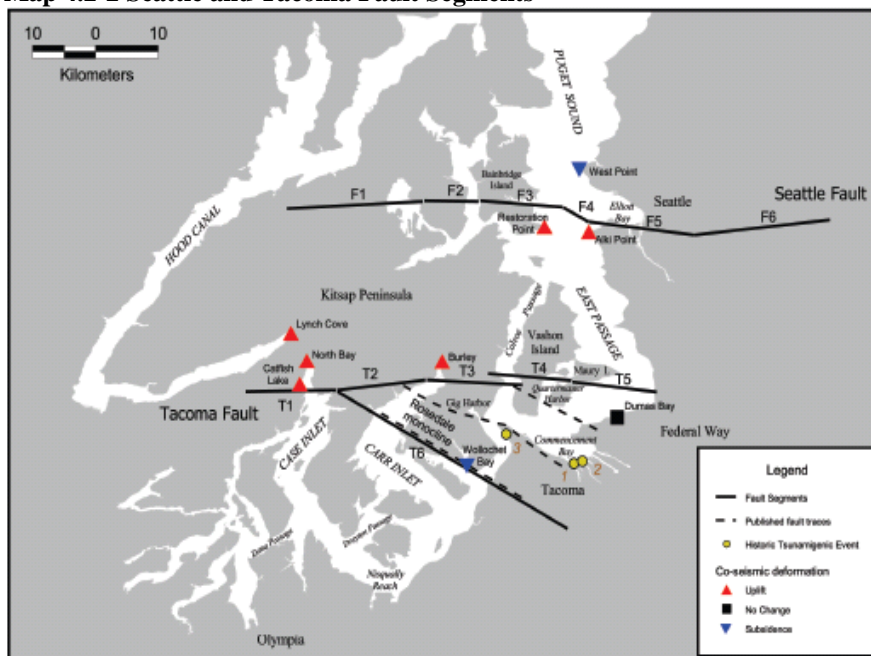
Location and Extent

Earthquakes directly and indirectly affect all of Pierce County. Two measurements that describe the size of an earthquake are intensity (a measure of the degree of earthquake shaking at a given locale based on the amount of damage) and magnitude (estimates the amount of energy released at the source of the earthquake).¹⁴

To illustrate the earthquake risk in the County and region, Figure 4.2-1, on page 3, shows the location of the various types of earthquakes that affect the Pacific Northwest. Map EQ-1 shows the major faults in the Puget Sound. Map 4.2-5 shows the seismic hazard areas throughout Pierce County as defined by areas of liquefiable soils. For more information see the Washington Department of Natural Resources Seismic Scenarios Catalog.¹⁵

Pierce County could experience earthquakes from all three sources (subduction zone, crustal fault, and deep earthquakes) and therefore the entire region is at risk to the earthquake hazards described in this chapter. Light Detection and Ranging (LIDAR) mapping “uses light in the form of a pulsed laser to measure ranges (variable distances) to the Earth.”¹⁶ New data (such as lidar, geologic mapping, geophysical studies, and paleoseismology) help scientists to better understand earthquake sources.

Map 4.2-2 Seattle and Tacoma Fault Segments



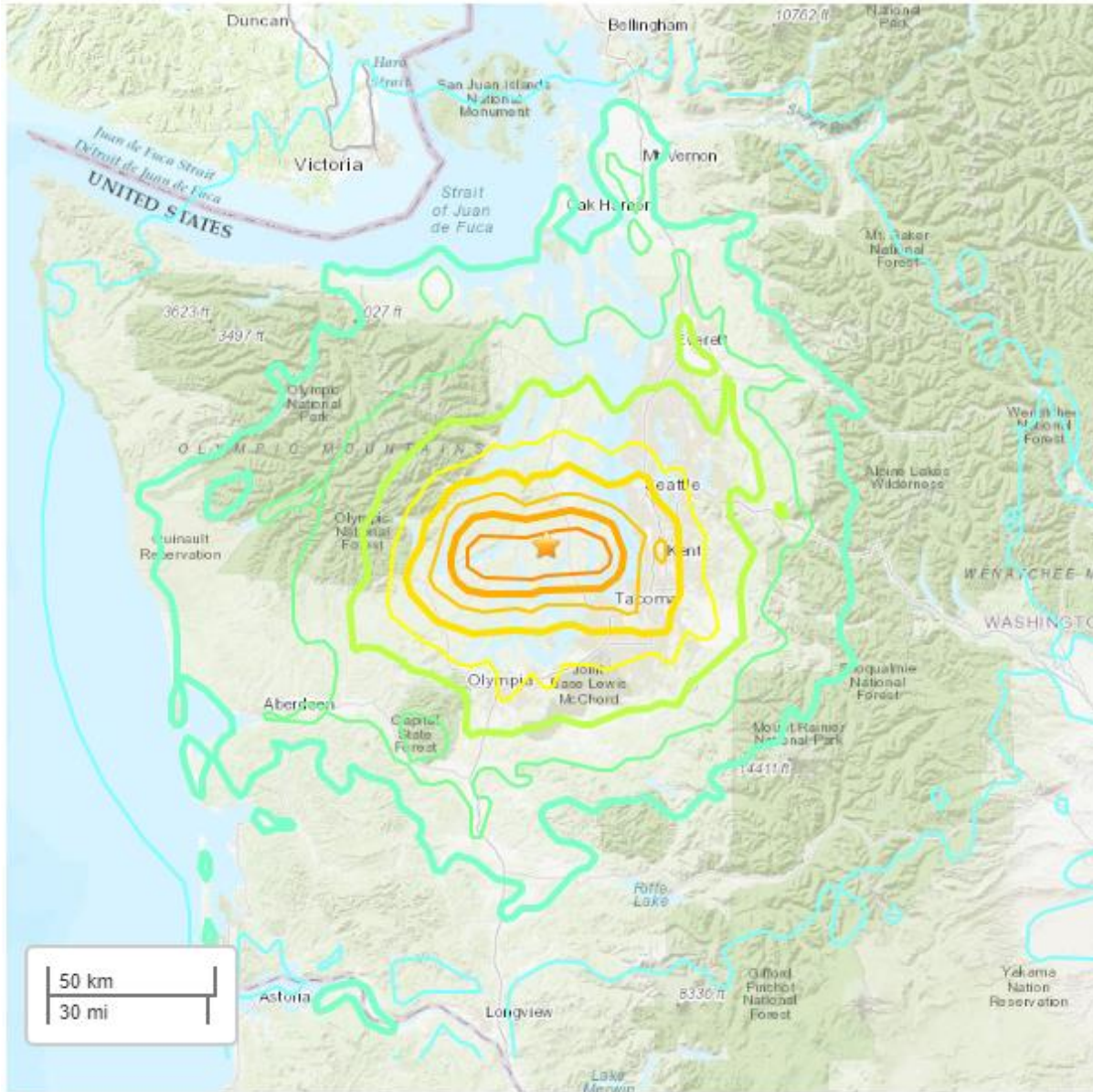
The Modified Mercalli Intensity (MMI) Scale describes the observed effects of ground shaking at each corresponding shaking intensity level, designated by Roman Numerals. This scale is used for estimating the intensity of shaking for different earthquake scenarios and can be generated after a major earthquake to show where the shaking was the strongest.

Below is a scale published in January 2015 that was developed for the purpose of a 2016 Magnitude 9.0 Cascadia Rising (subduction zone) earthquake exercise. Damage descriptions were based upon modeling of a seismic event of a particular magnitude, location, and faulting mechanism. They should not be read as a definitive statement of likely damages from any one of many possible Cascadia Subduction Zone events. This scale and earthquake measurement tool is useful because it depicts what a person could experience from an earthquake. The magnitude scale is based on energy released. For example you could have a deep magnitude 7 earthquake and people living above the epicenter may feel MMI intensity III (weak shaking), and a magnitude 7 in the same area but on a shallow crustal fault could have a MMI of V-VIII (strong-very strong shaking). The descriptions of intensity are as follows:

- **I** shaking not felt except by very few under favorable conditions;
- **II** weak shaking felt only by a few persons at rest, especially on upper floors of buildings;
- **III** weak shaking felt noticeable by persons indoors, especially on upper floors of buildings, many people do not recognize it as an earthquake, standing motor cars may rock slightly, vibrations similar to the passing of a truck, duration estimated;
- **IV** light shaking felt indoors by many, outdoors by few during the day, at night, some awakened, dishes, windows, doors disturbed, walls make cracking sound, sensation like heavy truck striking building, standing motor cars rocked noticeably;
- **V** moderate shaking felt by nearly everyone, many awakened, some dishes, windows broken, unstable objects overturned pendulum clocks may stop;
- **VI** strong shaking felt by all, many frightened, some heavy furniture moved, a few instances of fallen plaster, damage slight;
- **VII** very strong shaking damage negligible in buildings of good design and construction, slight to moderate in well-built ordinary structures, considerable damage in poorly built or badly designed structures, some chimneys broken;
- **VIII** severe damage slightly in specially designed structures, considerable damage in ordinary substantial buildings with partial collapse, damage great in poorly built structures, fall of chimneys, factory stacks, columns, monuments, walls, heavy furniture overturned;
- **IX** violent damage considerable in specially designed structures, well-designed frame structures thrown out of plumb, damage great in substantial buildings with partial collapse, buildings shifted off foundations;
- **X** extreme damage some well-built wooden structures destroyed, most masonry and frame structures destroyed with foundations, rails bent.

Maps 4.2-3 through 5 below show the shake maps developed by USGS, with scenario modeling for the Tacoma Fault, Seattle Fault, and Cascadia Subduction Zone respectively.

Map 4.2-3 Magnitude 6.9 Scenario Earthquake – Tacoma Fault Zone 9.0 km depth



PERCEIVED SHAKING	Not felt	Weak	Light	Moderate	Strong	Very strong	Severe	Violent	Extreme
POTENTIAL DAMAGE	none	none	none	Very light	Light	Moderate	Mod./Heavy	Heavy	Very Heavy
PEAK ACC.(%g)	<0.05	0.3	2.8	6.2	12	22	40	75	>139
PEAK VEL.(cm/s)	<0.02	0.1	1.4	4.7	9.6	20	41	86	>178
INSTRUMENTAL INTENSITY	I	II-III	IV	V	VI	VII	VIII	IX	X+

Scale based upon Worden et al. (2012)

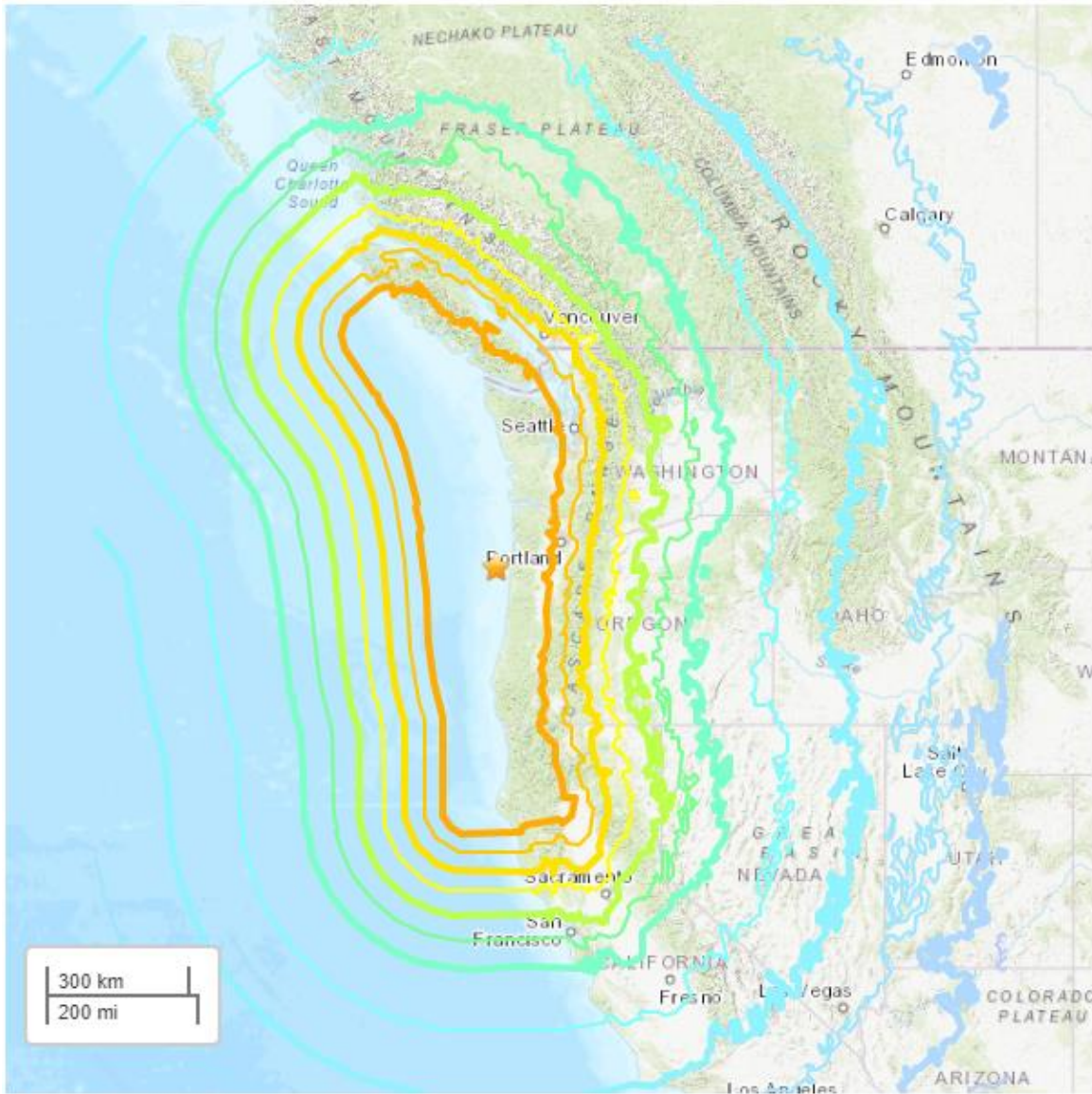
Map 4.2-4 Magnitude 7.2 Scenario Earthquake – Seattle Fault Zone – Northern 9.0 km depth



PERCEIVED SHAKING	Not felt	Weak	Light	Moderate	Strong	Very strong	Severe	Violent	Extreme
POTENTIAL DAMAGE	none	none	none	Very light	Light	Moderate	Mod./Heavy	Heavy	Very Heavy
PEAK ACC.(%g)	<0.05	0.3	2.8	6.2	12	22	40	75	>139
PEAK VEL.(cm/s)	<0.02	0.1	1.4	4.7	9.6	20	41	86	>178
INSTRUMENTAL INTENSITY	I	II-III	IV	V	VI	VII	VIII	IX	X+

Scale based upon Worden et al. (2012)

Map 4.2-5 Magnitude 9.3 Scenario Earthquake – Cascadia Megathrust – 21.4km depth



PERCEIVED SHAKING	Not felt	Weak	Light	Moderate	Strong	Very strong	Severe	Violent	Extreme
POTENTIAL DAMAGE	none	none	none	Very light	Light	Moderate	Mod./Heavy	Heavy	Very Heavy
PEAK ACC.(%g)	<0.05	0.3	2.8	6.2	12	22	40	75	>139
PEAK VEL.(cm/s)	<0.02	0.1	1.4	4.7	9.6	20	41	86	>178
INSTRUMENTAL INTENSITY	I	II-III	IV	V	VI	VII	VIII	IX	X+

Scale based upon Worden et al. (2012)

Map 4.2-6 (next page) illustrates the location and extent of Pierce County's liquefaction susceptibility/hazard. As illustrated, the majority of liquefiable soils in Pierce County are located in the County's river valleys. The largest area of liquefiable soils is the Puyallup River Valley while the Carbon, White, and Nisqually River Valleys are also liquefaction hazard areas. The areas with the highest liquefaction hazard are located in both incorporated and unincorporated areas of the County. Auburn, Buckley, Eatonville, Fife, Milton, Puyallup, Orting, South Prairie, Sumner, and Tacoma all have at least some of their land located in these areas.

Another earthquake risk is in areas of high landslide susceptibility and potential. Earthquake shaking can induce landslides as a secondary hazard. This can be especially true during periods when the soils are saturated. In Pierce County this can go from October through June depending on the fall and winter weather. The landslide potential can be seen in the Landslide chapter on maps L-1 and L-2.

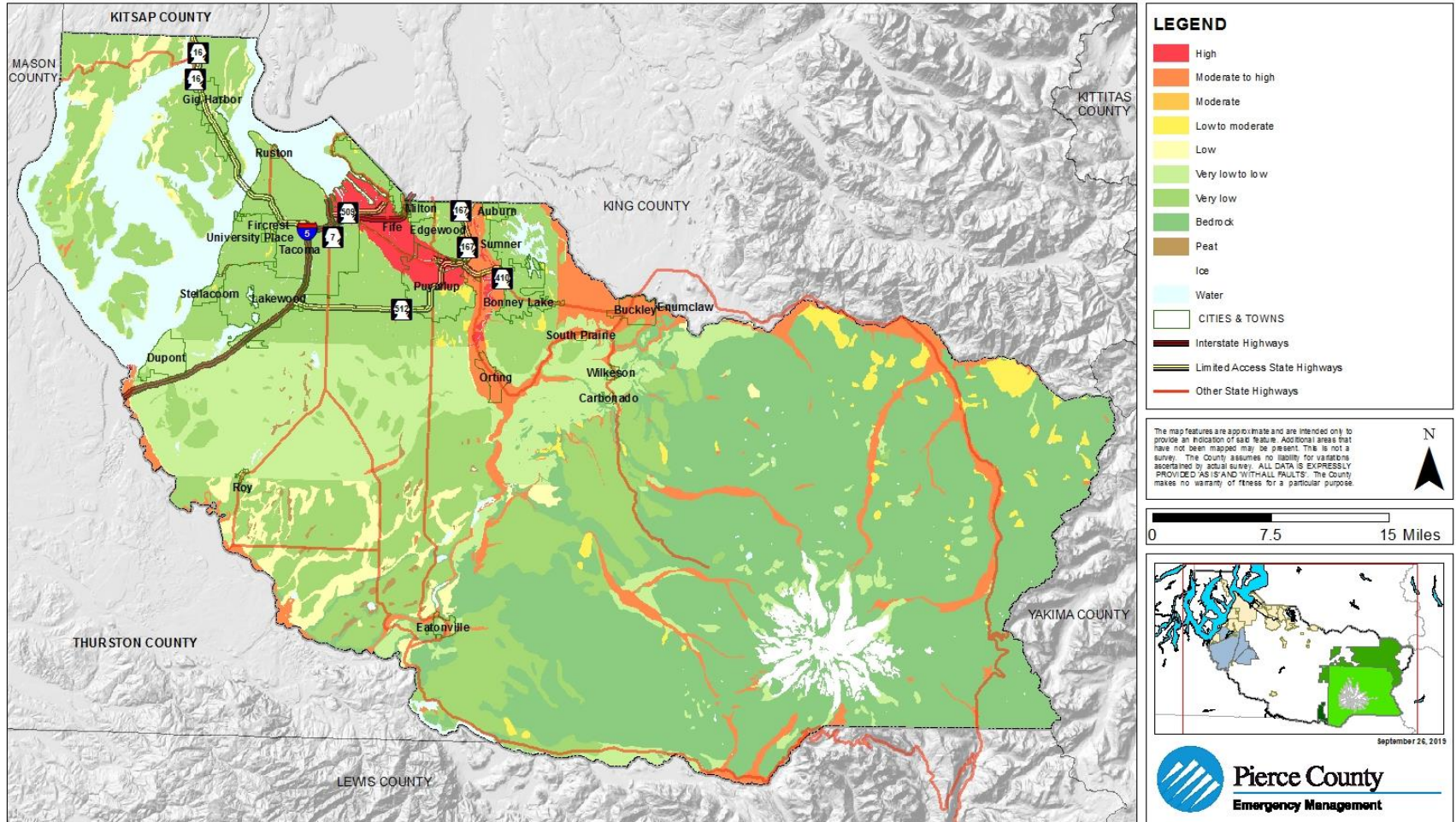
Earthquakes directly and indirectly affect all of Pierce County. To illustrate the earthquake risk in the County, Figure 4.2-1, shows the location of the various types of earthquakes that affect the Pacific Northwest. Figure 4.2-3 shows the major faults in the Puget Sound. Map 4.2-2 shows the location of the Seattle Fault and the various branches of the Tacoma Fault and Map 4.2-3 shows the seismic hazard areas throughout Pierce County as defined by areas of liquefiable soils.

The scientific studies that have been done that created these maps state that the entire region is at risk to the earthquake hazard. Continuing updated information on the Tacoma Fault is revealing it and the surrounding geologic structure in greater detail yearly. One of the methods has been through the use of Light Detection and Ranging (LIDAR) mapping. The documented examples of these land-level changes date to about 1,100 years ago, though much remains to be learned about its extent and shape. As can be seen from Map 4.2-1 the various segments of the fault appear to run westward and northwestward from Tacoma across the Kitsap Peninsula¹⁷ Ongoing research will continue to change our understanding of the Tacoma Fault and other local faults and their potential for a damaging earthquake to affect Pierce County.

While the entire County experiences shaking during earthquakes, areas of liquefaction experience even greater shaking. Map 4.2-6 illustrates the location and extent of Pierce County's seismic hazard based on areas of liquefaction. As illustrated, the majority of liquefiable soils in Pierce County are located in the County's river valleys. The largest area of liquefiable soils is the areas. The areas with the highest liquefaction hazard are located in both incorporated and unincorporated areas of the County. Auburn, Buckley, Eatonville, Fife, Milton, Puyallup, Orting, South Prairie, Sumner, and Tacoma all have at least some of their land located in these areas. The other area of earthquake risk is in the area of landslide potential. Earthquakes tend to create landslides as a secondary hazard. This can be especially true during periods when the soils are saturated. In Pierce County this can go from October through June depending on the fall and winter weather. The landslide potential can be seen in the Landslide section on maps 4.3-1 and 4.3-2.

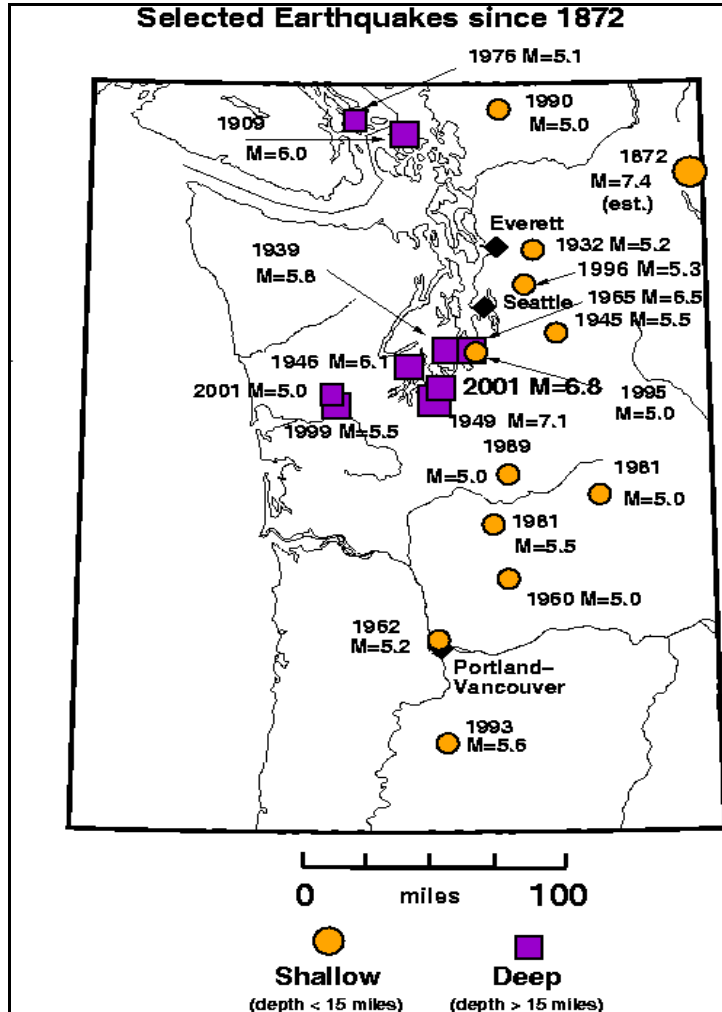
Map 4.2-6 Pierce County Liquefaction Susceptibility Hazard

PIERCE COUNTY LIQUEFACTION SUSCEPTIBILITY HAZARD AREA



Occurrences⁸

Map 4.2-7 Major Pacific Northwest Earthquakes¹



Over the last 100 years, a large area of the state has experienced earthquake damage. The majority of the largest earthquakes felt in Washington have occurred in the Puget Sound region between Olympia and the Canadian border, in the Cascade Mountains, and along the Washington-Oregon border. Medium to large magnitude earthquakes (greater than 5.0) have occurred repeatedly in the Puget Sound region. Map 4.2-7 shows the location, date, and magnitude of major earthquakes since 1872 in the Pacific Northwest.

In addition, Table 4.2-1 lists some of the notable earthquakes felt in Pierce County and is followed by a discussion of occurrences by type of earthquake.

Intraplate (Benioff Zone¹⁹) Earthquakes²⁰

The magnitude 6.8 Nisqually earthquake on February 28, 2001 caused extensive non-structural damage throughout the region. Loss estimates from this event are greater

than \$350 million statewide. The large earthquakes of 1965 (magnitude 6.5), 1949 (magnitude 7.1), and 1946 (magnitude 6.3) killed 17 people and caused more than \$340 million (2002 dollars) in property damage in several counties. Since 1870 there have been six significant intraplate earthquakes in the Puget Sound basin.²¹

Table 4.2-1 Notable Earthquakes, Magnitude 5.0 or Greater, Felt in Pierce County²²,

DATE YY/MM/DD	(UTC)TIME HH:MM:SS	LATITUDE (N)	LONGITUDE (W)	DEPTH (KM)	MAG	COMMENTS
1872/12/15	05:40:00	47.75N	119.87W	0.0	6.8	14.5 KM SE OF CHELAN, WA
1880/12/12	20:40:00	47.50N	122.50W	0.0	6.0	12.3 KM SE OF BREMERTON, WA
1882/04/30	10:40:00	47.40N	122.59W	0.0	5.7	18.7 KM S OF BREMERTON, WA

DATE YY/MM/DD	(UTC)TIME HH:MM:SS	LATITUDE (N)	LONGITUDE (W)	DEPTH (KM)	MAG	COMMENTS
1891/03/07	07:40:00	47.50N	121.75W	0.0	5.0	2.7 KM E OF NORTH BEND, WA
1891/11/29	23:21:00	48.00N	123.50W	0.0	5.6	13.5 KM SSW OF PORT ANGELES, WA
1904/03/17	04:20:00	47.79N	123.00W	0.0	5.3	27.6 KM WNW OF POULSBO, WA
1931/12/31	15:25:00	47.50N	123.00W	0.0	5.0	28.9 KM WSW OF BREMERTON, WA
1932/07/18	06:01:00	48.00N	121.80W	0.0	5.7	15.6 KM SE OF GRANITE FALLS, WA
1932/08/06	22:16:00	47.70N	122.30W	0.0	5.0	7.2 KM WNW OF KIRKLAND, WA
1939/11/13	07:45:54	47.40N	122.59W	31.0	6.2	18.7 KM S OF BREMERTON, WA
1945/04/29	20:16:17	47.40N	121.69W	0.0	5.7	12.5 KM SSE OF NORTH BEND, WA
1945/04/30	07:45:45	47.40N	121.69W	0.0	5.0	12.5 KM SSE OF NORTH BEND, WA
1946/02/15	03:17:47	47.29N	122.90W	25.0	5.8	28.4 KM N OF OLYMPIA, WA
1946/02/15	12:17:15	46.86N	122.26W	0.0	5.0	0.3 KM NW OF EATONVILLE, WA
1946/02/23	08:54:53	47.04N	122.88W	0.0	5.0	0.0 KM SE OF OLYMPIA, WA
1946/06/23	15:13:00	49.80N	125.30W	0.0	7.4	26.3 KM WNW OF COURTENAY, BC
1948/09/24	22:35:00	47.85N	122.58W	0.0	5.0	14.0 KM NNE OF POULSBO, WA
1949/04/13	19:55:43	47.09N	122.75W	54.0	7.1	12.3 KM ENE OF OLYMPIA, WA
1954/05/15	13:02:32	47.40N	122.50W	0.0	5.0	18.9 KM NNW OF TACOMA, WA
1965/04/29	15:28:43	47.40N	122.40W	57.0	6.5	18.3 KM N OF TACOMA, WA
1980/05/18	15:32:11	46.20N	122.18W	2.8	5.7	1.0 KM NNE OF MT ST HELENS, WA
1981/02/14	06:09:27	46.34N	122.23W	7.3	5.2	1.8 KM N OF ELK LAKE, WA
1981/05/28	09:10:45	46.52N	121.39W	3.2	5.0	4.4 KM ENE OF GOAT ROCKS, WA
1990/04/14	05:33:26	48.84N	122.16W	12.6	5.0	4.7 KM ENE OF DEMING, WA
1995/01/29	03:11:22	47.38N	122.36W	15.8	5.0	17.5 KM NNE OF TACOMA, WA
1996/05/03	04:04:22	47.76N	121.87W	4.3	5.4	8.5 KM ENE OF DUVALL, WA
1999/07/03	01:43:54	47.07N	123.46W	40.7	5.8	8.0 KM N OF SATSOP, WA
2001/02/28	18:54:32	47.14N	122.72W	51.9	6.8	17.0 KM NE OF OLYMPIA, WA 1361-DR-
2001/06/10	13:19:11	47.16N	123.50W	40.7	5.0	18.3 KM N OF SATSOP, WA

Crustal Earthquakes²³

Best available science indicates that on the Tacoma Fault uplift to the north and subsidence to the south occurred most recently in A.D. 800–1200, not necessarily in a single year. The age range of this uplift on the north side of the Tacoma Fault includes times of coseismic uplift and subsidence at many sites around Puget Sound.²⁴ It must be understood that damage could also come from earthquakes on other crustal faults from both within and outside Pierce County. Of particular concern are the Seattle Fault and the West Rainier Seismic Zone. Other small localized faults like the Burnett, Wilkeson, Miller and Devereaux faults in the eastern portion of the County might cause some localized problems but are not expected to cause widespread damage.

Cascade Subduction Zone Earthquakes²⁵

In addition to crustal and intraplate earthquakes, research indicates that the Cascadia Subduction Zone (CSZ) offshore Washington, Oregon, California, and British Columbia has generated great earthquakes in the past and will do so again the future. These earthquakes estimated to be in the range of magnitude 8 to 9 appear to have occurred at uneven intervals over the past several thousand years. At least 41 great subduction earthquakes may have occurred in the Pacific Northwest over the past 10,000 years. The most recent great subduction earthquake in Washington State occurred over 300 years ago on January 26, 1700. Currently, it appears that the mean recurrence rate for CSZ events is about 550 years. The actual recurrence rate is highly variable with the shortest time period between them being around 100 years, and the longest time span being around 1,100 years.²⁶

Recurrence Rate

For each of these earthquake sources (crustal, deep, and subduction zone), the largest earthquakes recur at poorly known, probably irregular, intervals. On average, the intervals are on the order of decades for the intraplate (deep) earthquakes on the Juan de Fuca Plate, millennia for the best-known of the upper-plate faults (the Seattle Fault), and centuries for the subduction zone.

Although the earthquake record in Washington State is relatively short to form precise estimates of the recurrence rate for earthquakes, the record we do have allows at least an estimate of the overall rate. Realizing the fact that earthquakes happen daily in Washington, we are only interested in the ones that potentially cause damage. Taking into account the three different types of earthquakes listed above and the past occurrences we know of, we find that for the short historical record we have the intraplate earthquakes are the ones with by far the shortest recurrence rate. It must be realized that the 36-year period between the 1965 quake and the 2001 earthquake may be closer to the real average and that the 23-year average from the record may be a little short. So, until better scientific evidence allows an improved estimate of the actual recurrence rate, we will list the probability of recurrence for the earthquake hazard in Pierce County to be less than 40 years.

Impacts

All discussion of the impacts of an earthquake must take into account the magnitude, epicenter and focus of the earthquake. This includes whether it is a subduction quake on the junction of the Juan de Fuca and North American plates off the coast of Washington, a deep earthquake like the 2001 Nisqually quake or one on either the Seattle or Tacoma faults. Other variables outside the obvious impact of magnitude of the quake include aftershocks, weather both before and after the earthquake, the time of day, time of year, and the percentage of older buildings of construction techniques that are not up to current building code standards. For the purposes of this section, preliminary impacts will be from the Scenario for a Magnitude 7.2 Earthquake on the Seattle Fault.²⁷

Health and Safety of Persons in the Affected Area at the Time of the Incident

Depending on the size and location of the earthquake, the effect on persons in the impacted area is expected to range from a repeat of the Nisqually quake of 2001 up to those from a hypothetical 6.7 or larger earthquake on one of the major faults in Puget Sound or a large subduction quake located off the coast of Washington.

The magnitude 6.8 Nisqually Earthquake of February 28, 2001 resulted in one death and approximately 400 recorded injuries, including a dozen that were serious, throughout the Puget Sound Basin; (*Figure 4.2-3 Salmon Beach Damage*.²⁸). The expectation is that a similar quake would produce similar results.

The effects of a surface rupture on the Seattle or Tacoma faults could lead to a much greater loss of life and injuries due to stronger ground shaking, surface rupture, and potential tsunami impacts. Losses are estimated to be equivalent to those from the Northridge California quake of 1994. However, in Northridge, the time of day dramatically decreased the actual number of casualties. That earthquake, striking at 4:30 in the morning, did not cause the number of deaths and injuries that would have happened at a later hour. At that time the number of people on the roads and bridges that collapsed was very low as were the staff in the buildings that collapsed. In contrast, a model from 2005 estimated losses here in the Puget Sound Basin (based on 2000 Census data) following a magnitude 6.7 Seattle Fault earthquake with an expected 1,600+ fatalities and 24,000+ injuries.²⁹ A variation on this either up or down in the magnitude could have a significant effect on the outcome.

In discussing a subduction quake, it must be understood that while the State has experienced quakes of this type possibly as high as magnitude 9, all of them were prior to settlers with a written language entering the State of Washington. The violent shaking expected with a surface quake on the Tacoma or Seattle faults will be attenuated to a certain extent by the distance from the actual fracture zone. Located off the Washington coast, the earthquake waves will have to travel over 100 miles to reach Pierce County. On the other hand, “(T)his particular type of earthquake is especially hazardous to tall buildings, which could lead to significant fatalities in downtown areas.”³⁰

In previous large earthquakes, the potential for an outbreak of disease appears to increase. This can be caused by polluted water sources, the eating of spoiled food, and the inhalation of dust kicked up by the quake. In addition, here in Pierce County, there could be environmental injuries such as hypothermia if the earthquake happened during the winter months.

Figure 4.2-3 Salmon Beach, Tacoma Washington – Following Feb. 2001 Earthquake



Health and Safety of Personnel Responding to the Incident

Responders are subject to a number of hazards in the response phase of the emergency. Damaged fire stations could prevent fire personnel from utilizing all the equipment with which they are used to responding. Already damaged structures could collapse during search and rescue operations, especially during aftershocks. Response personnel, by the very nature of their work are putting themselves in harm's way, not just from structural collapse during aftershocks but also from further landslide activity and respiratory problems due to the inhaling of quantities of dust and microbes stirred up by the earthquake. In addition, they can be exposed to bacteria and chemicals in the environment they are working in, sometimes without realizing what the particular dangers are. "Following the Loma Prieta earthquake, about 20% of post-earthquake injuries were caused by toxic materials."³¹ For those who are caught in the dust cloud created by an earthquake the respiratory problems could be similar to those experienced by first responders to the World Trade Center collapse in 2001.³² This can be shown to be a problem across many different emergency responses. It correlates with the amount of toxins and dust that are in the environment, for example approximately 80% of Red Cross responders who went to work on Hurricane Katrina response returned home with respiratory infections.³³

First responders frequently have adverse psychological reactions to trauma and especially disasters. Long term psychological impacts were noticed years ago, such as after the collapse of the Hyatt Regency Hotel walkway in Kansas City, Missouri in 1981, and eventually led to the development of Critical Incident Stress Management. Divorce and suicide rates are higher than the normal population in the first responder community and even greater after a major event.³⁴ “(S)tress is not like a light switch—the images of such tragic events often haunt the responder into his or her home life, piling more pressure on other events. Ill health effects can include high blood pressure, sleep disorders, alcohol or sleeping aid abuse, anger, withdrawal from family members, over protectiveness for family members, and even paranoia.”^{35, 36}

Continuity of Operations and Delivery of Services

For a large earthquake impacting Pierce County, continuity of operations will be severely taxed for many, if not most, of the agencies and jurisdictions located therein. The impacts affecting continuity of operations include:

- Death or injury to staff limiting the number of staff able to fill normal operational duties;
- Inability of staff to respond to their work sites due to road closures from debris on the roads, liquefaction or lateral spreading damaging the roads, and bridges or overpasses damaged closing arterials in particular;
- Staff absenteeism while checking on or taking care of family, and handling damage to home or other personal property;
- Damage to communications systems will limit organizations’ ability to coordinate their own resources, and it will also limit their ability to pull together a full picture of the damage suffered in their jurisdiction and to request assistance if needed
- Damage to facilities and equipment; and
- Damage to the water, energy and sewer systems connected to agency facilities will not allow operations to continue in their normal manner.

Due to the limitations mentioned above, delivery of services will be heavily impacted by a large earthquake. Infrastructure damage or destruction combined with lack of staff will obstruct the delivery of normal governmental services.

Law enforcement operations will be taxed to the maximum. Road closures, prevention of citizens entering hazardous areas, control of looting, responding to search and rescue operations, etc. combined with a decrease in available staff due to all the factors listed above will severely limit normal day-to-day operations. Most individual law enforcement officers operate independently of others in their jurisdiction. Since many of them have their equipment with them, including cars, they may be able to assist at least in the area they are at when the earthquake happens. Fire response will be impacted in a similar vein, however for many of them they will have to report to a station where they can respond from. Between the inability to get to their station and the possibility that the stations and equipment may be damaged or destroyed the response will be compromised. Many fire stations, especially the older ones, even though they have survived previous moderate quakes may not survive a large one. Even if a station is not destroyed or collapsed, a racking of the walls could jam the bay doors closed.

Public works and utilities will not have the ability to have services back up and operational, in many cases, for days, weeks or even months. Repair of roads, bridges, water and sewer lines, the electric grid and telephone lines and towers will tax these utilities to the maximum. Even with the importation of mutual aid and other assistance from other portions of the state and other states, the service delivery will be slow to develop and spotty at best for some time. Schools will be unable to fulfill normal expectations. Damage to schools' infrastructure as well as the public infrastructure of roads and utilities will close down schools at least temporarily. Those that might be able to be operational will, in many cases, have to act as temporary shelters for those displaced by the earthquake. Immediately after the earthquake, if school is in session, they may have to house students for days until parents are able to retrieve them.

Property, Facilities, and Infrastructure

Any large earthquake on the Seattle or Tacoma Faults or from many other faults in Washington State will create damage to the property, facilities and infrastructure either owned by jurisdictions in Pierce County or needed to support their economy and citizens. This includes damage to buildings, electrical grids, telephone service, including cellular phone operations, water and sewer utilities, port facilities, transportation systems, and both natural gas and liquid fuel pipelines.

Several factors will determine the effect of ground shaking on the building stock and infrastructure of any area. These include soil composition, age of the facilities, focus (depth of the quake), epicenter (point on the earth's surface directly over the focus), and weather previous to the event surface faulting subsidence and uplift.

First, is soil composition. Soft and liquefiable soils will both intensify ground shaking and in the case of liquefiable soils lose structural integrity. Earthquake waves moving along the surface of the ground have different characteristics depending on the soil composition they encounter. These surface waves, when they progress from one soil type to another change. They tend to travel slower through soft soils than they do through hard soils or bedrock. Yet the energy contained in the wave stays the same. The result is that as the wave changes speed the amplitude will change in relation to it, increasing in soft soils and decreasing in hard soils. This increase in wave amplitude in soft soils can damage structures, especially unreinforced masonry and pre-1970 tilt up structures.³⁷

When the soil loses structural integrity, liquefaction or lateral spreading may be the result. This is especially prevalent in areas of artificial fill like on the Tacoma Tide Flats and the valley bottoms like the Puyallup and Nisqually where thousands of years of silt and sand washing down the river combined with lahar debris has created soils prone to it. In cases like this, buildings or portions of buildings built on it may sink (*Figure 4.2-4 Liquefaction, Niigata Japan, 1964*³⁸).

In the case of lateral spreading, it can move railroad tracks, bend or collapse roads, move cranes or do other damage associated with the soil under the facility moving (*Figure 4.2-5 Lateral spreading along North Deschutes Parkway in Thurston County*³⁹). This damage, while in many cases not as spectacular looking as buildings tipped over by liquefaction, can have a major impact on the community. For emergency operations it limits the ability of emergency workers

to respond to incidents throughout the community and it can prevent people from bringing the community back to normal and developing its economic base until this portion of the infrastructure has been repaired.

Secondly, much of the building stock that exists in Pierce County was built before current earthquake codes were put into place and before there was much of an understanding of the actual hazard that exists from earthquakes in Washington State. It was only towards the end of the 1980s that geologists began to understand some of the processes that cause earthquakes in the Pacific Northwest, and decades later when the earthquake hazards were incorporated into the building code. Since that time both geologic research into our local earthquake hazard as well as engineering studies of building response in earthquakes has shown that some of the older building stock could have major structural problems, possibly to the point of collapse. The third and fourth factors that will have a major bearing on the damage done to a community and to its ability to recoup from its losses are the depth of the earthquake (focus) and the location of its epicenter in relation to the rest of the County.

An intraplate earthquake located inside the Juan de Fuca Plate as it dives under the North American Plate will be deep enough that the waves it generates will be attenuated or lose some energy as they propagate outwards from the focus. In such a situation, even if the earthquake's epicenter is located in Pierce County the damage will not be too catastrophic. This was the case with the 2001, 1965 and 1949 earthquakes all of which had epicenters close to or in Pierce County, see *Table 4.2-1 Notable Earthquakes Magnitude 5.0 or Greater Felt in Pierce County*.

Taking the same size earthquakes, with magnitudes 6.8, 6.5, and 7.1 respectively, and moving them close to the surface could have caused damage similar to the Northridge, California (6.7), Loma Prieta, California, (7.1), or Kobe, Japan (6.8) earthquakes. In each of these cases with the epicenter of the quake, 2001 (Anderson Island), 1965 (Des Moines) and 1949 (Nisqually Delta), deaths and injuries would have been much more prevalent. Buildings would have collapsed, fires would have started, bridges and freeway overpasses would have been more heavily damaged and other lifelines would have been in disarray or out of commission for long periods of time.

Figure 4.2-4 Liquefaction, Niigata Japan 1964



Figure 4.2-5 Lateral Spreading –March 2001



This is the scenario that Pierce County is looking at if there was an earthquake of that size on the Tacoma Fault. In addition, any earthquake on a surface fault close to Pierce County like the Seattle or Olympia faults will cause damage in Pierce County although probably to a lesser degree, being some distance away.

A subduction zone earthquake will be located further away from Pierce County than the surface quakes mentioned above and so the waves will be attenuated somewhat by the time they get to Pierce County compared to their size on the coast. However, the shaking could run for multiple minutes. This shaking could continue for a much longer time than the intraplate earthquakes we have historically had. While all of Pierce County is vulnerable to this type of earthquake, the most vulnerable areas will be those containing soft soils; both natural and those created by artificial fill.

The next factor that can influence the outcome of an earthquake is the weather. The weather previous to the earthquake will have an effect on the eventual outcome. Rain saturating the ground can increase both the potential for earthquake generated landslides and the probability that liquefaction or lateral spreading will occur. This could increase the probability that pipes could break. Lateral spreading under roads, railroad tracks and port facilities would increase disrupting transportation and there could be an increase to building damage due to liquefaction.

The other area that could cause damage is actual surface disruption either from surface faulting, or subsidence and uplift. Fault ruptures breaking the surface can rip buildings apart, destroy bridges, offset roads, break pipelines, destroy sewer lines, and stretch or break transmission lines. The same can be said for subsidence and uplift. Having a building, road or any other piece of infrastructure where a portion of it either rises or falls in relation to the rest will break or destroy it. Any piece of infrastructure either in the ground or on its surface can be broken or destroyed by any of these three effects.

Changes in the ground can affect the water table. Wells may change their water levels or go dry. Stream flows may be altered and on a macro scale landslides or other ground deformation may change the course of streams or rivers.

The Environment

Impacts, or damage, to the environment may be thought of as two different processes. There is direct change to the environment caused by the earthquake. This incorporates all the natural damages such as landslides, coastal uplift, inundation of low-lying areas with coastal subsidence and tsunami damage. In contrast, the other process involves the pollution that becomes endemic in the aftermath of an earthquake that strikes an urban area or some part of the infrastructure today.

Traditional environmental changes due to earthquakes, while many times damaging in the short term, can sometimes be overcome with time as the local ecosystem absorbs them. These types of environmental effects have been happening for as long as the land that is now Pierce County has been around. These types of impacts include:

- Landslides – Landslides will sometimes block streams or rivers forcing them to reroute, occasionally causing lakes that swamp the local vegetation leaving a ghost forest standing in the water. Landslides can increase erosion affecting fish habitats. They can cause tsunamis that can damage coastlines.
- Coastal uplift – Can cause raised sections of the near shore marine environment above the tide line, killing all near shore tidal life in the area raised above the tide line.
- Coastal subsidence – Are responsible for dropping areas of beach and near beach land so that water now covers land that was recently dry. This can drown plants and animals in newly submerged areas and in some areas lead to saltwater intrusion into the local ground water supply.
- Tsunamis – Tsunamis cause local erosion of the beaches, direct damage to plants and animals living on the beach, and possible saltwater damage to non-salt tolerant species away from the beach.

Today, however, there is another type of environmental damage that is the result of human intervention. That is the damage caused by the release of hazardous chemicals and/or large quantities of sewage. These can be released from many different sources including but not limited to industrial plants, pipelines, overturned trucks, damaged ships or barges, railcars and even school chemistry labs. These impacts to the environment include:

- Air pollution - Some chemicals released as gasses can cause immediate damage to plants, animals and humans. Tanks filled with, for example, chlorine, ammonia or any other hazardous gas can harm or kill animals, birds, and plants, not just in the area of the spill but for some distance downwind depending on the chemical involved and the size of the release. The damage will usually be temporary and physical recovery to the environment will begin as soon as the gas dissipates.
- Chemical Spills - Chemicals that spill either directly into or that could drain into lakes, ponds, streams, rivers, or even drainage ditches could kill or create birth defects in fish and marine mammals. In some areas they would pollute drinking water. Depending on the chemicals involved and their ability to be either absorbed by the environment or break down quickly the environment may either recuperate quickly or be impacted for years or even decades. Damage to port facilities could create spills into the waterways that tidal currents could spread throughout the coastal areas of Puget Sound causing damage into Kitsap, King, Pierce, and Thurston Counties.
- Damaged Wastewater Treatment Facilities - The pollution of sewers, pump stations, etc. could lead to spills of sewage or the inability of the treatment plant to process waste allowing it to flow untreated into the local environment. This would have the same effect as many other hazardous chemicals, polluting the environment for possibly weeks, but also creating conditions that could with bacterial contamination lead to disease in both animals and humans.
- Soil Absorption - Spills onto land can, depending again on the type of chemical, either temporarily, as with the case with many caustics or acids or permanently, as with spills of heavy metals or many radioactive materials damage soils. Related to this is the absorption of material by the soil may allow it to pollute groundwater and be transferred for some distance causing damage. Depending on the ability of water and the chemical to leach

through the underlying layers of soil, clay, rock, etc. it could eventually reach and pollute the aquifer.

Economic and Financial Condition

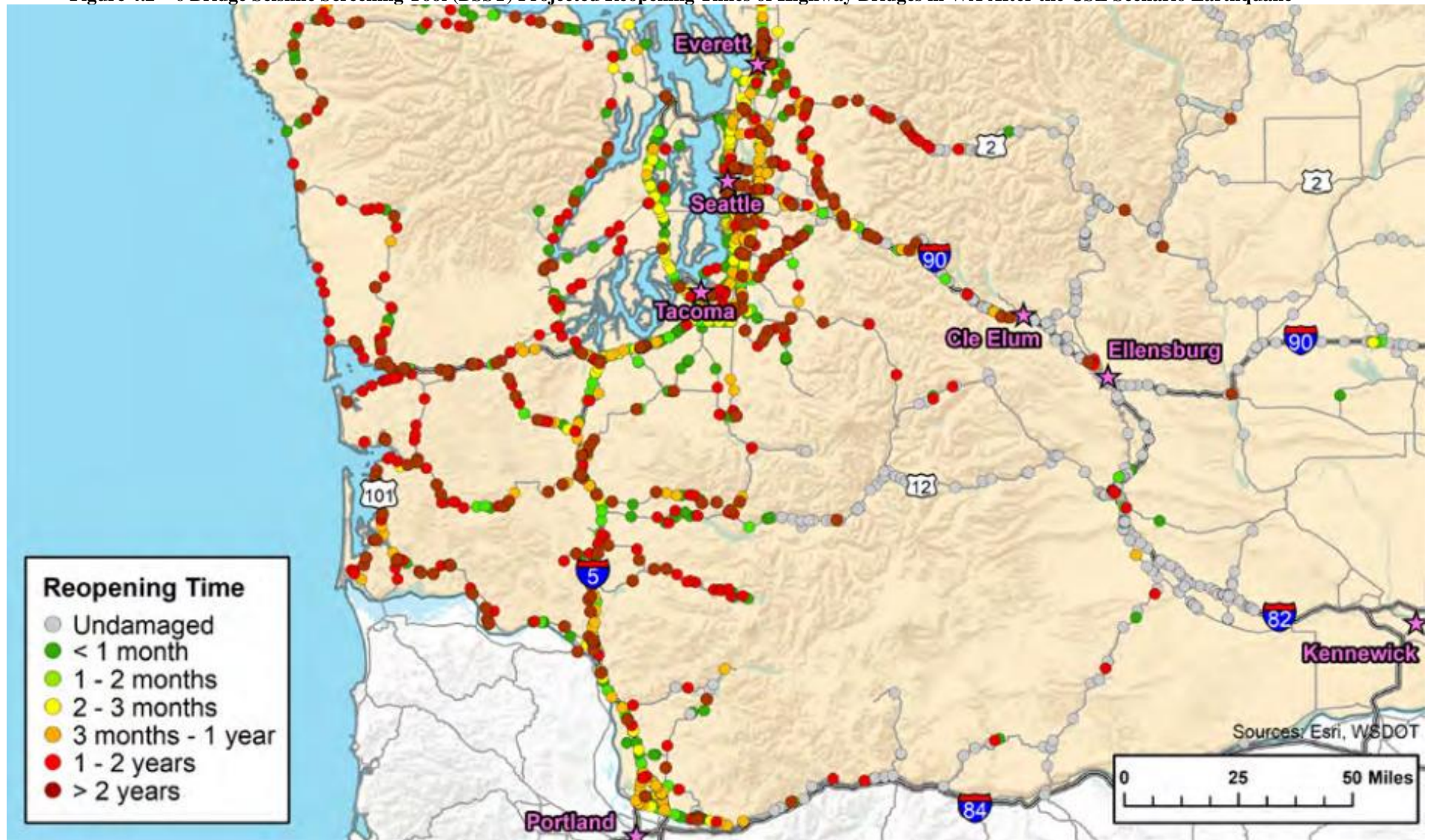
The economic effects from a large damaging earthquake will be extensive and the overall financial condition of most businesses, as well as local governments in Pierce County, will be compromised.

Economic factors will be impacted first by the direct damage to homes, businesses and the infrastructure. A number of factors come into play here. First, the housing stock will be affected, and while some people have earthquake insurance, the majority do not. Most home construction built to contemporary earthquake standards will probably not collapse, however damage could be extensive to older structures especially those not connected to their foundations. While assistance from FEMA and the Small Business Administration (SBA) will help with reconstruction, there will still be a large gap in what is needed to get families back into their homes.

Looking at the results of other earthquakes both in the Pacific Northwest and California, it can be seen that many businesses' building stock will be damaged. This will be especially prevalent in the areas of soft soils and older building stock. Combining this with the loss of water, electricity, and natural gas means that much of the local industry and businesses will not be able to continue operations in their normal manner. Most will be closed for at least a nominal portion of time. This will mean lost wages. In an escalating sequence of events the wage earner will not be able to buy necessities or pay bills that come due, including mortgages. This can lead to foreclosures and the further displacement of the population.

The loss of the transportation corridors including roads, rail transport and the damage to the Port of Tacoma will make it nearly impossible to both import needed supplies and to ship goods to market in the near term. Some of these facilities may take years to recover. A detailed resiliency assessment on Washington State transportation systems (DHS, 2019) provides timeframes depending on what is broken. For instance, in 2017 the Port of Tacoma identified that if the port cranes collapse, not only could it block the waterway but could take up to six months to remove⁴⁰ (*Figure 4.2 – 6 Bridge Seismic Screening Tool (BSST) Projected Reopening Times of Highway Bridges in WA After the CSZ Scenario Earthquake*).

Figure 4.2 – 6 Bridge Seismic Screening Tool (BSST) Projected Reopening Times of Highway Bridges in WA After the CSZ Scenario Earthquake⁴¹



Other economic factors impacting businesses include loss of inventory, or for those businesses that operate on a “just in time” re-supply schedule and do not have an inventory, the loss of their ability to be re-supplied may denote the end of their business.

A contributing factor includes the inability of staff to report to their work. This will be due in some cases to injury, while for others they could be looking after their own homes and families. Another factor leading to staff absenteeism is the damage done to the transportation corridors.

The damage to homes, industry and other businesses will also have a direct impact on the long-term operation of government and the public infrastructure. With the loss of a percentage of the tax base due to damage, and the exorbitant cost of bringing the infrastructure back to normal, there will not be funds available for many of the services that citizens have grown to expect. This will have a compounding effect of not attracting other business to the County which then continues to limit the tax base.

A Cascadia Subduction zone earthquake today is estimated to cause ~49 billion dollars in damage. In 1949 the magnitude 7 earthquake near Olympia killed eight people and 40% of households and businesses damaged. In 1965 the magnitude 6.5 earthquake killed 7 people and costed \$12 million in property damage. The Nisqually 2001 magnitude 6.8 earthquake injured 400 people and cost billions in property damage.

Public Confidence in the Jurisdiction’s Governance

How the aftereffects of the earthquake are handled will have a great deal to do with the public’s confidence in the jurisdiction. For smaller size quakes there should be little or no decrease in the public’s confidence about government’s ability to act. However, as the size of the earthquake increases and as the parameters that could lead to major damage increase, such as depth, epicenter, rainy weather, etc., then the possibility of the public finding fault with local jurisdictions or agencies increases.

Local agencies and governments must be able to respond quickly to revive any portions of the infrastructure that have been impacted by the earthquake. The longer the delay in service restoration, the more the public loses confidence in an agency’s or government’s ability to handle the situation. Since many of the long-term effects of an earthquake have social and economic consequences, the more the public perceives that government is ignoring their plight or unable to respond to it, the more the public will lose confidence in it. Eventually, any perceived lack of ability, or slow response will result in finger pointing and acrimony.

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Geological Landslide 4.3G

Identification Description

Definition⁴²

A landslide is the gravity-driven downslope movement of a sliding mass composed of rock, soil, and vegetation. It can pick up and include anything else that might be in its path whether part of the natural or the developed environment. A landslide occurs when the downslope weight of the slide mass exceeds the strength of the soil along the slip surface. That is, when the driving force (downslope weight) exceeds the resisting force (soil strength). Factors influencing the stability of a slope include:

- Steepness of slope,
- Composition of soil and rock,
- Groundwater conditions,
- Recent precipitation patterns,
- Slope aspect,
- Earthquake,
- Vegetation on slope, and
- Anthropogenic activities (land clearing, grading, etc.).

Types⁴³

There are five broad categories of landslides that commonly occur in Pierce County and they are outlined below.

Shallow bluff

Shallow bluff failures occur on the steep Puget Sound marine bluffs. These landslides are limited in area (usually less than 1-2 acres). The removal of vegetation from the marine bluff, usually done to improve views, can lead to serious slope erosion and instability. These landslides are typically fast moving.

Deep Seated Landslides

Deep landslides can be as large as tens to hundreds of acres and can occur on slopes with a gradient as low as 15%. Deep landslides are those that fail below the rooting depth of trees and vegetation. and can be reactivations of older, pre-historic failures. They are often slow moving but can also move rapidly. Often associated with extended periods of precipitation (months to years) this is typically a structural/infrastructure hazard.

Figure 4.3-1 Northeast Tacoma – Landslide 01/2007



Shallow Landslides

Shallow landslides involve movement of a relatively thin layer of slope material and have a shallow failure plane (generally less than 10-15 feet deep). This type of landslide is Pierce County's most common and is often associated with land use or intense rain events. Shallow landslides can block roadways, damage homes, and threaten life and safety.

Debris flows

Debris flows are water-saturated masses of soil, rock, and debris (tree trunks, limbs, etc.) that usually occur in steep gullies, move very rapidly, and can travel for many miles. Debris flows are typically triggered by intense rainfall and can run long distances when confined to a channel. Slopes where vegetation has been removed by fire or humans are at greater risk for debris flows and many other types of landslides. These landslides provide little or no warning and are more dangerous because of their speed. They can cause both property damage and loss of life. For a more detailed description of this type of landslide and vulnerabilities to it, see the Volcanic Sub-Section 4G.5.

Submarine Landslides

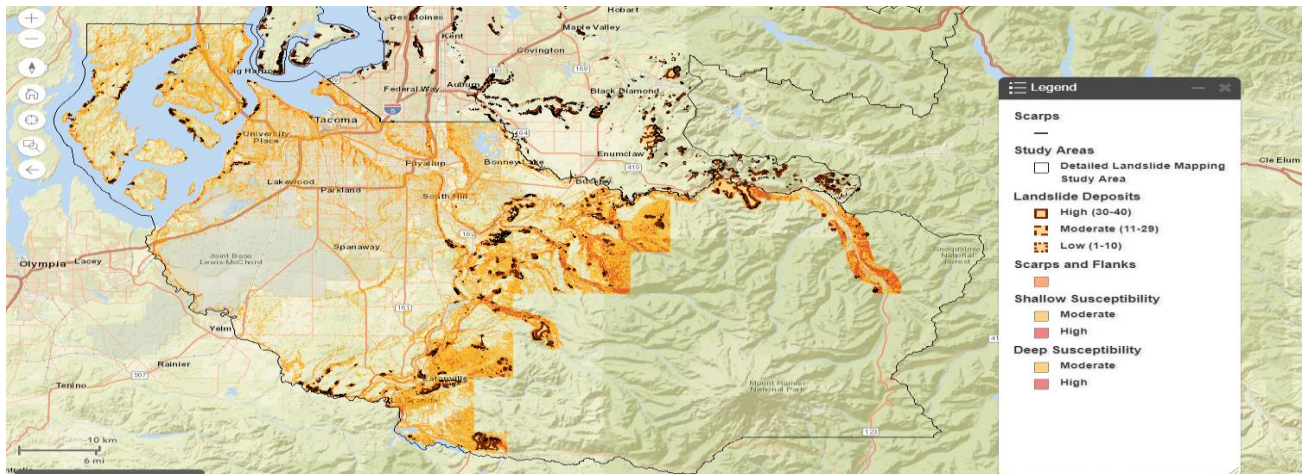
Submarine landslides (landslides that occur primarily underwater) have also occurred in Pierce County on the delta of the Puyallup River. Triggering factors for submarine landslides include:

- Rapid sedimentation resulting in an over-steepened and unstable slope,
- Loss of soil strength due to static liquefaction caused by rapid drop in water level at high to low tide transition,
- Loss of slope support because of bottom current erosion of material at the base of the delta slope,
- Additional loading at top of the delta slope (e.g., artificial fill) increases the down-slope weight of the soil (driving force), and
- Earthquake shaking causing loss of soil strength (liquefaction) and increase in down-slope force on soil mass.

Large submarine landslides in the Pacific Northwest typically occur on the deltas of major rivers or streams, which can lead to tsunamis, see Tsunami Sub-Section 4G.4.

Profile

Location and Extent



Landslides directly and indirectly affect a small portion of the developed areas in the County. Map 4.3-1 shows the deep landslide hazard areas for Pierce County. Map 4.3-2 shows the shallow landslide hazard area for the County. The landslide hazard areas within the County include the walls of the major river valleys, the more mountainous regions, the coastal areas, and parts of the peninsula. Map 4.3-3 illustrates the slope stability of the coastal zones within the County. The most unstable coastal slopes are located on a small portion of the Kitsap peninsula, on the southwestern side of Fox Island, at Salmon Beach, and at various areas near DuPont.

The landslide inventory for Pierce County contains 1,276 landslides. A detailed landslide analysis was performed by the Washington Geologic Survey for 60 percent (1,092 square miles) of the county in areas that have high population density and infrastructure. Landslide facts for Pierce County’s detailed landslide analysis as of May 2019.⁴⁴

- 628 deep landslides mapped
- Built on existing landslides:
 - 2.4 miles of highway
 - 29.5 miles of arterial roads
 - 1 bridge (University Place)
 - 3.9 miles of rail
 - 21.6 miles of tax parcels (\$371M estimated value)
 - 1,658 buildings
 - 0 fire, police, and hospitals
 - 1 school play field is on a landslide (Eatonville)
 - 0 miles of high-tension transmission lines, 0 high tension towers

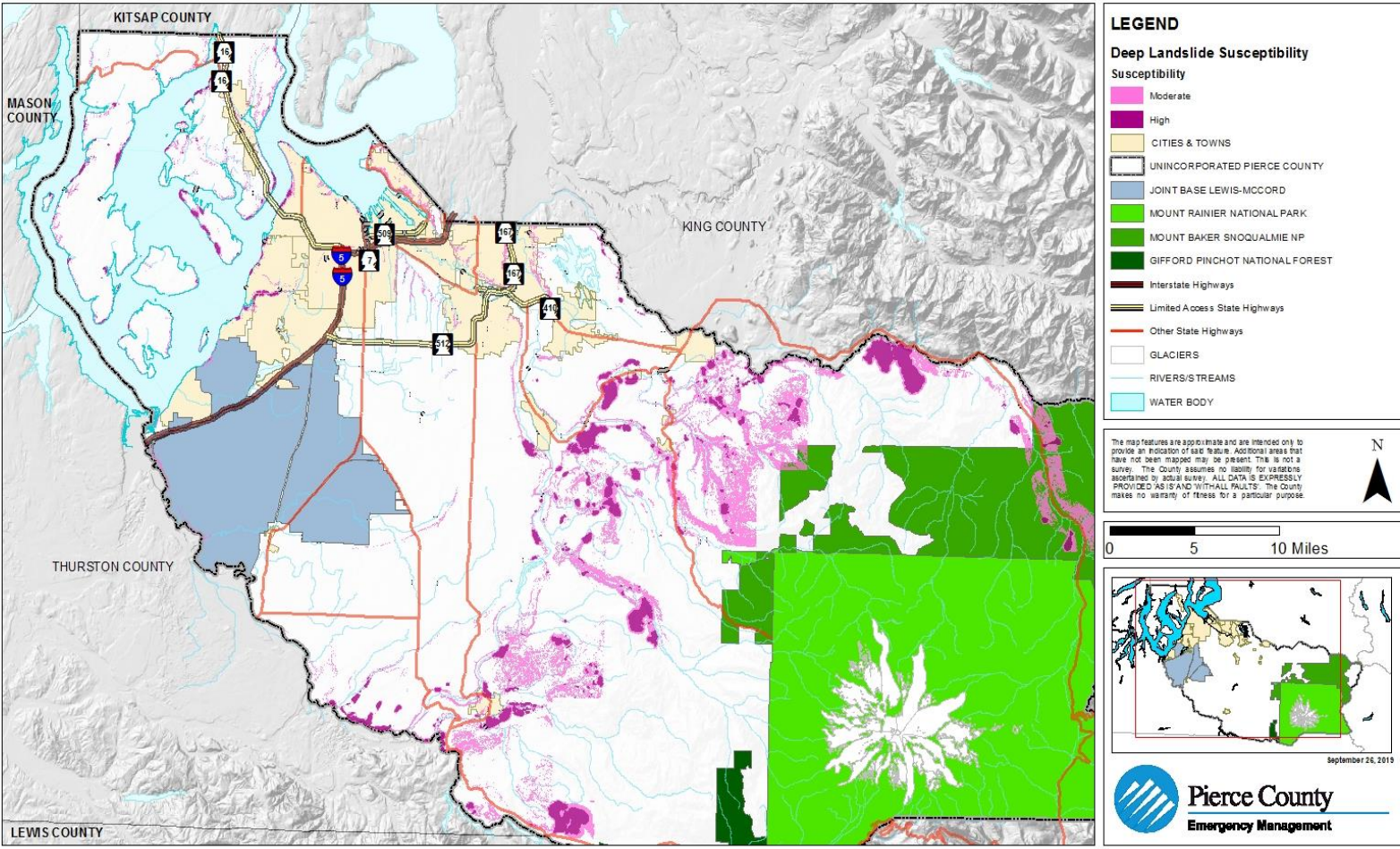
Figure 4.3-2: Pierce County Landslide Deposits, Scarps and Flanks, and Susceptibility
 Source: Image taken on July 30, 2019.⁴⁵

Table 4.3-1 Landslide Facts for Pierce County – Shallow Landslide Susceptibility

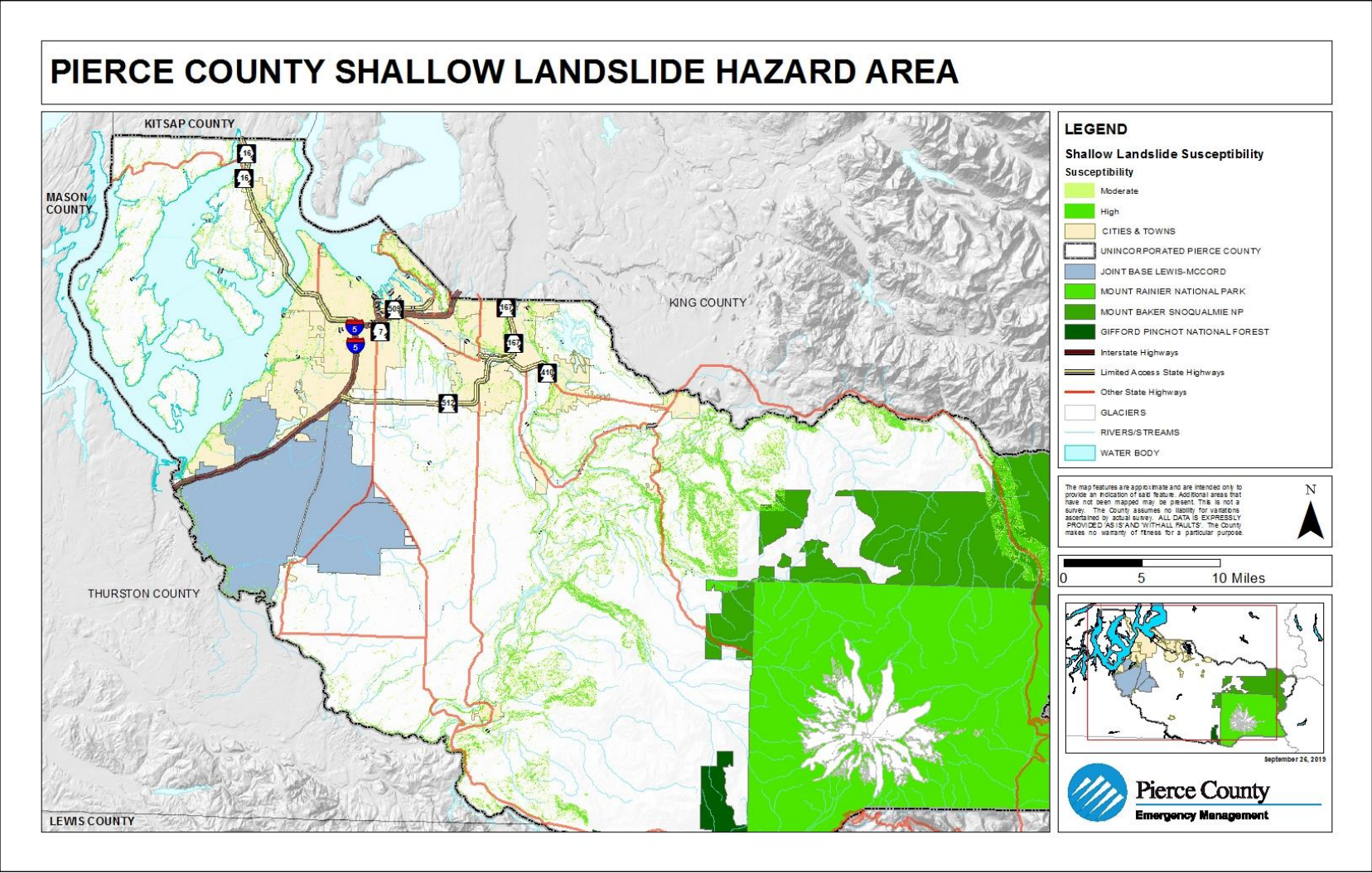
High hazard areas	Moderate hazard areas
1,4195 buildings	71,225 buildings
.8 miles of rail	89.3 miles of rail
9.0 miles of road	646.3 miles of road
120 bridges	215 bridge
48.2 miles of tax parcels (\$1.6B estimated value)	96.0 miles of tax parcel (\$10B estimated value)

Map 4.3-1 Pierce County Deep Landslide Hazard Area

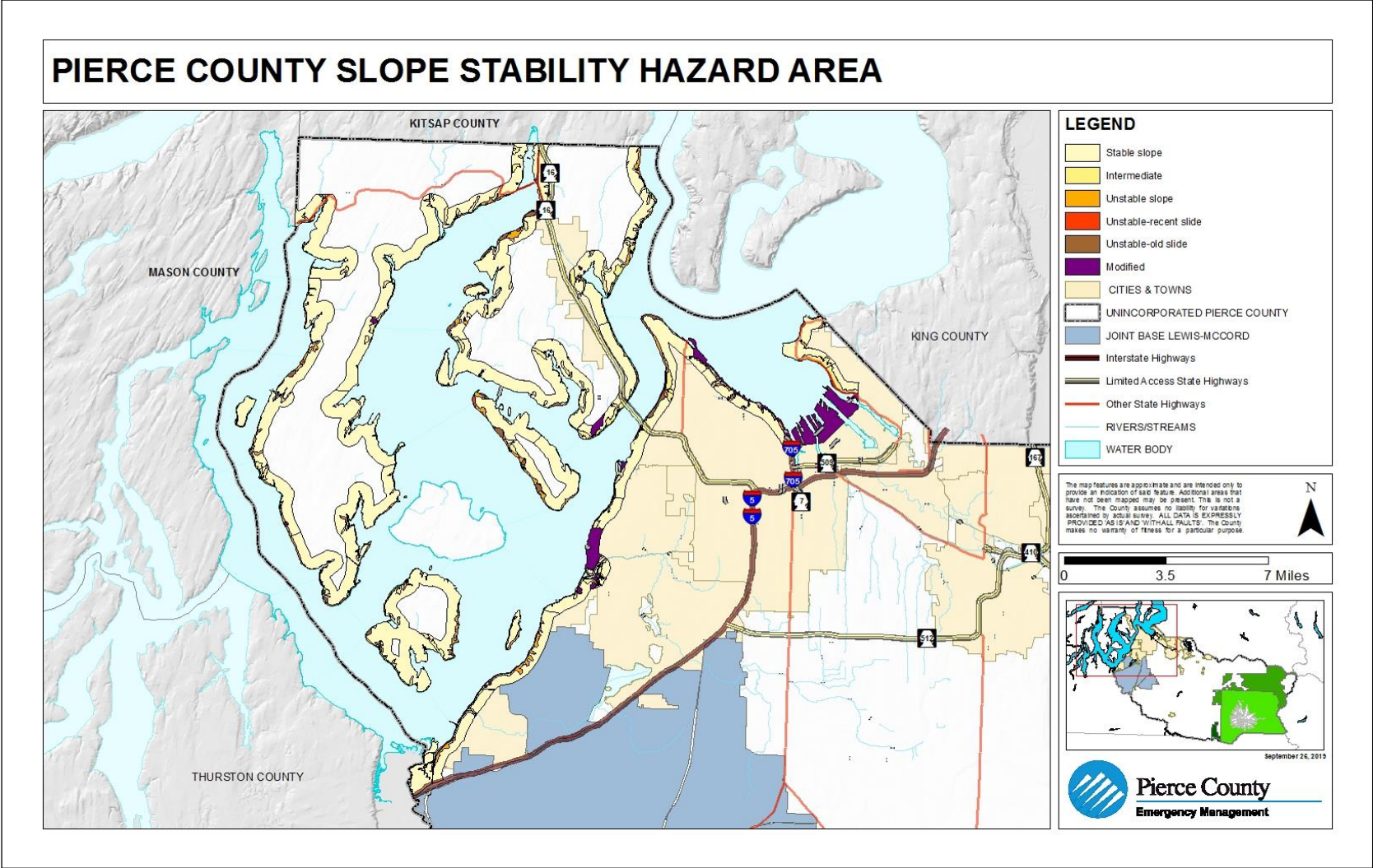
PIERCE COUNTY DEEP LANDSLIDE HAZARD AREA



Map 4.3-2 Pierce County Shallow Landslide Hazard Area

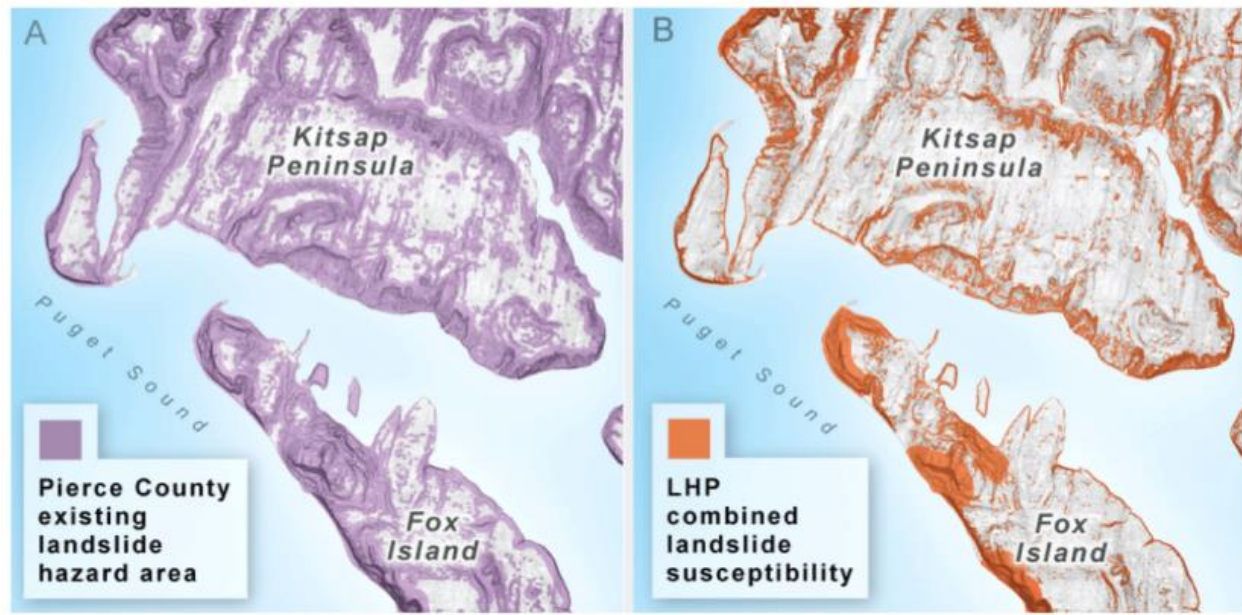


Map 4.3-3 Pierce County Slope Stability Areas⁴⁶



The Washington Geologic Survey (WGS) landslide hazards program is in the process of updating their maps across the state. These include landslide inventory mapping (where landslides have occurred) and susceptibility mapping (where landslides may occur in the future). A comparison of the existing Pierce County unstable slopes map to the WGS landslide and susceptibility maps resulted in a 51% reduction in landslide susceptible areas (see figure 4.3-3 below). Pierce County had over 90% false positives (38,000 tax parcels were removed and 1,000 that were not previously identified were added).

Figure 4.3-3: Pierce County Comparison of Landslide Susceptible Areas



Occurrences⁴⁷

Topographic and geologic factors cause certain areas of Pierce County to be highly susceptible to land sliding. Ground saturation and variability in rainfall patterns are also important factors affecting slope stability in areas susceptible to landslides. Strong earthquake shaking can cause landslides on slopes that are otherwise stable.

There is a history of landslides throughout Pierce County. In 1996, severe storms and flooding led to landslides occurring just west of Tacoma, and along Pioneer Avenue East, causing damage to homes and infrastructure. Examples of large, deep seated landslides can be found in Pierce County on Fox Island, between Brown and Dash Points, along the Tacoma Narrows, and in the Dupont area. Table 4.3-2 lists some of notable and destructive landslides within Pierce County. As of August 2016, the Washington Geologic Survey mapped 1,276 landslides in Pierce County.⁴⁸

Table 4.3-2 Notable Landslides in Pierce County

DATE	DESCRIPTION
2006 (Federal Disaster #1671)	Estimated ten plus inches of rain in the lowlands (4-5 day period) and 18 plus inches up on Mt. Rainier (36 hr period). The Carbon River experienced numerous slides in the vicinity- East of Orting and North of 177 th . Major landslides also occurred in Mt. Rainier National Park closing the Park.
2006	After receiving rain for 31 of 33 days in January and February landslides occurred in various areas throughout the County.
2001 (Federal Disaster #1361)	During the February 28 th earthquake, a portion of the hillside above Salmon Beach slid down the hill, damaging a number of homes and destroying electric service and physical access to the community.
1996 (Federal Disaster #1159)	Combined with heavy rain and flooding, about 20-30 landslides occurred in the region. The slides damaged or destroyed eight homes and damaged utility lines; a landslide south of DuPont pushed two locomotives and two rail cars into Puget Sound, spilling 3,000 gallons of fuel; damaged State Route 165 and undermined a bridge abutment at the Carbon River near Carbonado.
1991	A slide occurred along the lower portion of the Nisqually River near Fort Lewis, blocking the River with debris. The River backed up, temporarily changed course, and flowed through a forested section that abutted up against the opposing wall of the slide. The river-flow gradually eroded the remains of the slide. This gradual erosion prevented a sudden release of water, possibly preventing flooding down-river.
1984	Ground gave way below railroad tracks in the area south of DuPont resulting in a derailment of several cars of an Amtrak carrying passengers. The train engineer suffered a non-fatal heart attack soon after the event. Several people sustained minor injuries requiring transportation and treatment.
1949	This occurred three days after the 1949 Olympia earthquake. Water saturated ground broke immediately to the north of Salmon Beach below Fort Nisqually and slid into the Tacoma Narrows. The slide generated a tsunami in the Tacoma Narrows. The slide missed waterfront homes, but the tsunami damaged them.
1894	A submarine landslide in the Puyallup River delta caused a damaging tsunami that killed two people.

Recurrence Rate

Small landslides happen in Pierce County every year. Since very few of them have any effect on the citizens they are irrelevant for determining the recurrence rate. Landslides with minor impact are defined as landslides impacting five or less developed properties or causing \$1,000,000 or less damage. Significant landslides are those that begin to have a major impact on the fabric of a local community. For the purposes of this assessment they are defined as being six or more developed properties or damages greater than \$1,000,000. The probability of recurrence for minor landslides in Pierce County could be ten years or less with the potential for significant slides being 100 years or less. This is based on information from past landslide occurrences and information from local hazard experts.

Figure 4.3-4 Ski Park Road – Landslide 01/31/03



Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

The impacts include the injury and possibly death to persons in the affected area. Death may result from suffocation from being buried by the landslide debris, traumatic injury from the impact of sliding material, or the collapse of structures by the landslide. In some areas there is the possibility that a structure could be pushed into a water feature like a lake, river or the Puget Sound. In these cases, it is possible that a person could be trapped inside the structure and actually drown as a result of the slide.

The other impact relating to landslides has to do with underwater landslides. In this case the possibility exists that an underwater landslide could initiate a tsunami that could affect the surrounding areas, in particular Commencement Bay. This issue is covered in the Tsunami Hazard Section of the Plan.

Personnel responding to the scene of a landslide must be aware of the potential for more land to collapse while they are attempting to respond or rescue persons from the slide impacted area. Other secondary hazards include ruptured gas lines and charged electrical wires. Also, hazardous chemicals associated with the damaged facility could have spilled and be in the environment.

Continuity of Operations and Delivery of Services

Due to the very limited terrain covered by any individual landslide in Pierce County, unless the landslide has a major effect on some portion of the infrastructure, its impacts to the continuity of operations for any jurisdiction should be limited.

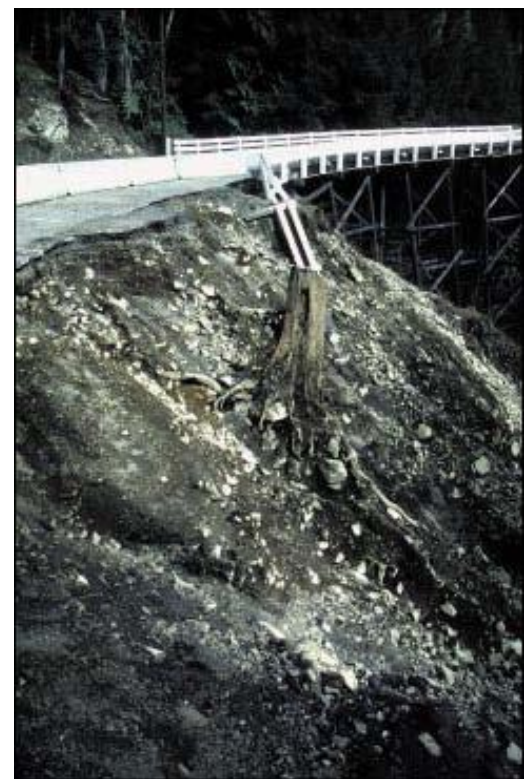
The interruption in the delivery of services should be very localized, if at all, and in most circumstances, of short duration. Individual departments or organizations, especially ones with infrastructure tied to the landscape like sewer utilities, water purveyors, and others could have their delivery of services compromised on a very local level but seldom on a large scale. Even a

major landslide knocking out the City of Tacoma's water pipeline from King County would have a work around from the City's well system that could cover the lack of water until the pipeline was repaired. There is the potential for a limited number of areas to be temporarily cut off from the rest of the County by landslides. The majority of these are located in the more rural areas of Pierce County. For example, a landslide located under the north end of the Home Bridge on the Key Peninsula can cut off the entire lower end of the Longbranch Peninsula. The same can be said for Ski Park Road on the east side of Ohop Lake. In the latter case they are cut off from much of the rest of the County every few years by landslides. The overall effects would be limited, and the roads should be opened within a short period of time. Generally, during normal years, most landslides are taken care of quickly, however in the advent of an earthquake generating a number of landslides throughout the County, as well as other damage affecting the infrastructure; it could be weeks before some areas are accessible for emergency vehicles and crews.

Figure 4.3-5 SR-165 Bridge along Carbon River – Landslide 2/1996

Property, Facilities, and Infrastructure

Due to their probable location in the less settled portions of Pierce County, many of the landslides will have no effect on the developed property. However, in the developed areas there is a danger of roads, railroad tracks, gas, water and sewer lines either being buried, broken, or in some cases swept away when undercut by a slide as in Figure 4.3-5⁴⁹. Private property has the same problem. While many of the landslides will not be large enough to affect large numbers of homes or businesses many could affect individual parcels of private property. It is also possible that damage to water and gas lines will increase danger from fire.



The Environment

The impacts are generally local and would not include large scale damage to the environment. Generally, the slides will affect individual hillsides, possibly blocking rivers or streams. This can cause a backup of water that once it breaks through could cause a flashflood downstream. The possibilities exist that a major slide in a river could damage spawning beds or create an obstacle to fish migration. Any landslide that breaks pipelines, sewer lines, etc. or impacts the transportation or storage of hazardous chemicals could cause considerable environmental damage that could take decades to correct.

Economic and Financial Condition

Due to the very limited terrain covered by any individual landslide in Pierce County, the impacts to the economy for any jurisdiction affected should be limited. The biggest potential problem economically could come from a major slide taking out a section of railroad track along the coast. This could impact the transportation of goods into and out of the Port of Tacoma for a short time until either the tracks are repaired or a work around is established.

Financially, while a landslide within the boundaries of any jurisdiction could cause some strain, the limited area covered should restrict the actual financial hardship to the local jurisdiction. There are areas that slide on a regular basis in both the unincorporated areas of the County and within the City of Tacoma. These are handled yearly with the local budgets and to date have not stressed those budgets. If any area of Pierce County were to experience a landslide of the proportions of the Aldercrest-Banyon landslide in Kelso and the subsequent Haussler Road Landslides on the opposite side of the ridge in 1999, it could cause financial difficulties due to the streets and other utilities affected or destroyed; see Figure 4.3-6.

All geologic hazards can be insured except landslide and earth movement. For those with landslide damage, property litigation is often the only recourse.⁵⁰

Public Confidence in the Jurisdiction's Governance

Many landslides that occur each year in Pierce County do not affect homes, businesses or infrastructure to the extent that there is any lasting impact noticed by the public. That could take a turn in another direction if Pierce County has a landslide that destroys several homes or a major arterial that could take months to reopen. If several homes are destroyed and if people are killed or injured, there will be questions asked as to why people were allowed to build on unstable slopes.

Figure 4.3-6 Aldercrest Drive – Landslide 1/1999



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Geological Tsunami 4.4G

Identification Description

Definition

Tsunami

The term tsunami itself is a Japanese word, meaning "large wave in harbor," and comes from the Japanese observation that such waves tend to be especially large and dangerous after they enter harbors. A tsunami, sometimes called a tidal wave, consists of a series of high-energy waves that radiate outward like pond ripples from the area in which the generating event occurred. They also build in height as they move into shallow water, just before striking the open shore or reaching the heads of bays, and then inundating the low-lying areas near the shore. Often, a quick recession of the water precedes the first wave crest.

Figure 4.4-1 Hawaii, 1957—Residents Explore Ocean Floor Before Tsunami⁵¹



It is unusual for tsunamis to resemble the icon used to depict them, a towering wave with a breaking crest. While they can have that form it is more usual for them to resemble a series of quickly rising tides, or a surge of water. When they withdraw, they do so with currents much like those of a river. Swift currents commonly cause much of the damage from tsunamis either from impacting objects directly or from the material picked up and transported along with the water, such as logs, cars, or parts of buildings. They also pick up pollutants like oil, gas, sewage, etc. that can cause further damage as well as long term environmental problems.

Figure 4.4-2 Hawaii, 1949--Waves Overtake A Seawall⁵²



Seiche

Seiches are water waves generated in enclosed or partly enclosed bodies of water such as reservoirs, lakes, bays and rivers by the passage of seismic waves (ground shaking) caused by earthquakes. Sedimentary basins beneath the body of water can amplify a seismic seiche. Seismic waves also can amplify water waves by exciting the natural sloshing action in a body of water or focusing water waves onto a section of shoreline.⁵³

Types⁵⁴

Tsunamis are a secondary hazard, the result of geological events. Typically, tsunami and seiches are triggered by earthquakes and landslides; see Earthquake and Landslide Hazard Chapters of this plan. These sources are discussed below.

Earthquake Source

Sudden raising or lowering of a portion of the Earth's crust during earthquakes generally causes a tsunami, although landslides and underwater volcanic eruptions can generate them as well. Movements of the sea floor or lakebed, or rock fall into an enclosed body of water displace the water column setting off a series of waves that radiate outward like pond ripples. The two main Washington earthquake scenarios that may generate a tsunami are a Cascadia subduction zone event around a Magnitude 9 (reoccurrence ~500-600 years) and a shallow crustal earthquake such as the Tacoma or Seattle Faults around a Magnitude 7 (reoccurrence 100s-1000s of years).

Landslide Source

An earthquake is possible deep in the mantle in the Benioff Zone. These earthquakes are typically around a M7 and occur every 30-50 years. However, these earthquakes do not directly cause a tsunami as they do not displace the sea surface, but they can trigger landslides that do. The 2001 Nisqually earthquake is an example of a Benioff earthquake. Three distinct landslide situations could result in a significant tsunami or seiche affecting local communities bordering Puget Sound: submarine landslides on delta fronts, submarine slides elsewhere in the Sound, and slides from adjacent uplands. For more information see Landslide chapter.

Local Source Tsunami

Usually generated by an earthquake, but can also be caused by a landslide, volcanic eruption, meteorological events, or meteor impact. Tsunami wave arrival within minutes. Shaking is your warning.

Distant Source Tsunami

A tsunami originating from a faraway source, generally more than 600 miles or more than three hours of tsunami travel time from its source. Warning must be distributed.

Profile

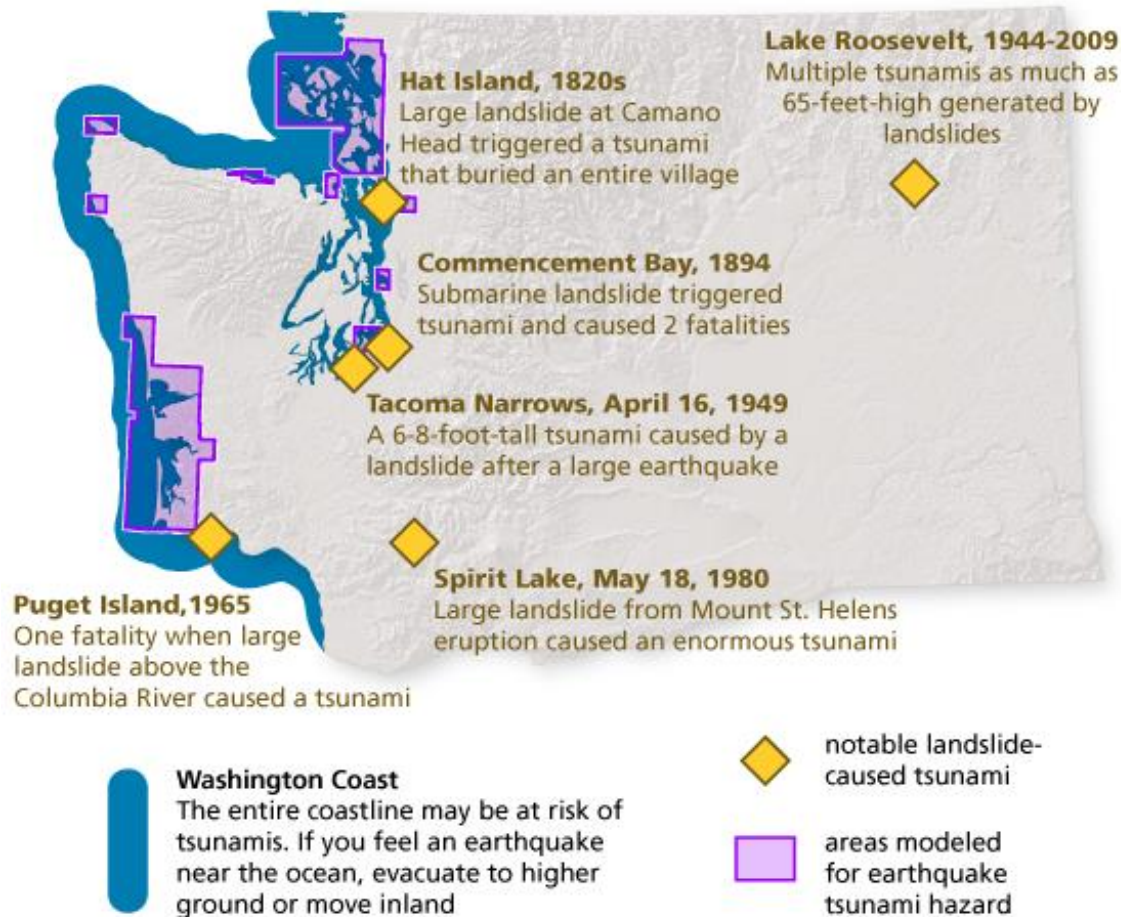
Location and Extent

In Washington State, the Pacific Coast, Strait of Juan de Fuca, and Puget Sound are all at risk from tsunamis. In addition, large lakes and other enclosed bodies of water, like Puget Sound south of the Tacoma Narrows, could be affected by a seiche. Projected increases in sea level due to climate change combined with subsidence in portions of Puget Sound will exacerbate these problems.

Tsunami history in Washington State is shown on Figure 4.4-3 below.

Figure 4.4-3 Tsunamis in Washington State⁵⁵

Tsunamis in Washington



Earthquake Source

Geologic record in tidal marshes can extend the modern tsunami record prior to written records. What can be seen are distinct clean marine-derived sand layers preserved in the stratigraphy from previously unrecorded tsunami events. Researchers have been able to constrain ages of these sand layers based on radiocarbon dating the soil above and below. The dates of these layers suggest that large tsunamigenic earthquakes have occurred for the last 3,500 years directly offshore of Washington. The tsunami record has been extended even further when looking at additional geologic records on the seafloor. During an earthquake event, the shaking triggers turbidity currents, or submarine landslides.

Based on the both the tidal marsh and seafloor record, the Washington State Department of Natural Resources have discovered that Cascadia has been actively rupturing for the past 10,000 years. There have been at least 40 events.

Figure 4.4-4 identifies the maximum inundation (a, c, e) and maximum wave speeds (b, d, f) for each earthquake source scenario. Most inundation occurs within low-lying, relatively flat regions of the study area such as the Port of Tacoma harbor in Commencement Bay. Minimal inundation occurs along steep topographical slopes. Consequently, the inundation is determined primarily by local topography rather than offshore wave dynamics.

The Seattle Fault scenario creates the most inundation and highest currents within the study area due to the large displacement of water in the deepest and widest region of Puget Sound. The Tacoma Fault scenario has significant inundation in the Port of Tacoma region, but with smaller amplitudes. This scenario causes less inundation overall since much less water is displaced in the narrower and shallower regions of Carr Inlet, Colvos Passage, and East Passage. The Rosedale-dominant Tacoma Fault scenario causes the least inundation and lowest current speeds due to relatively small displacements in the regional channels.⁵⁶

A more detailed rendition of the Tacoma and Seattle Faults is shown in Map 4.4-1. In addition, this shows those areas that have a history of uplift and subsidence in previous earthquake events, probably leading to tsunami generation. Displacement along both the Tacoma and Seattle faults happened approximately 1,100 years ago.⁵⁷

Map 4.4-1 Seattle and Tacoma Faults⁵⁸

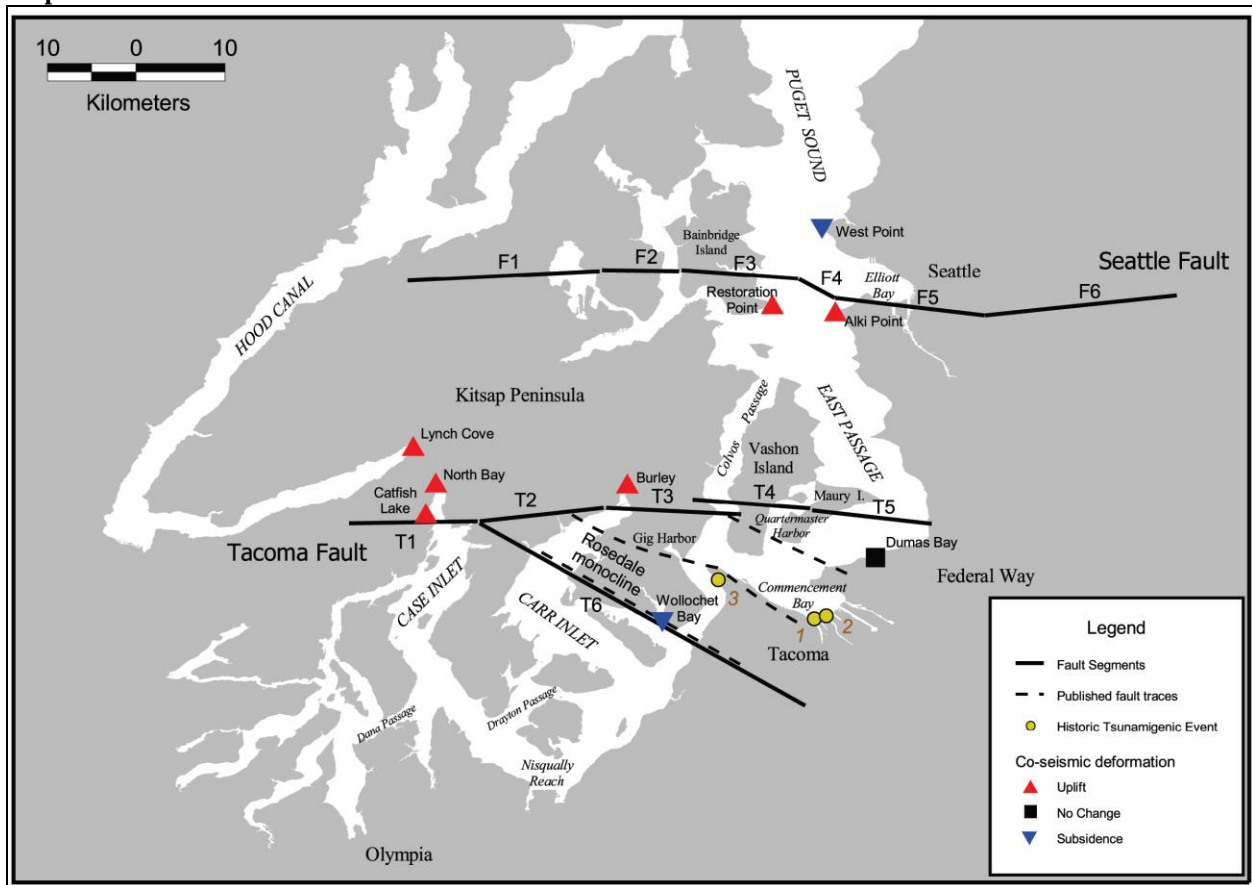
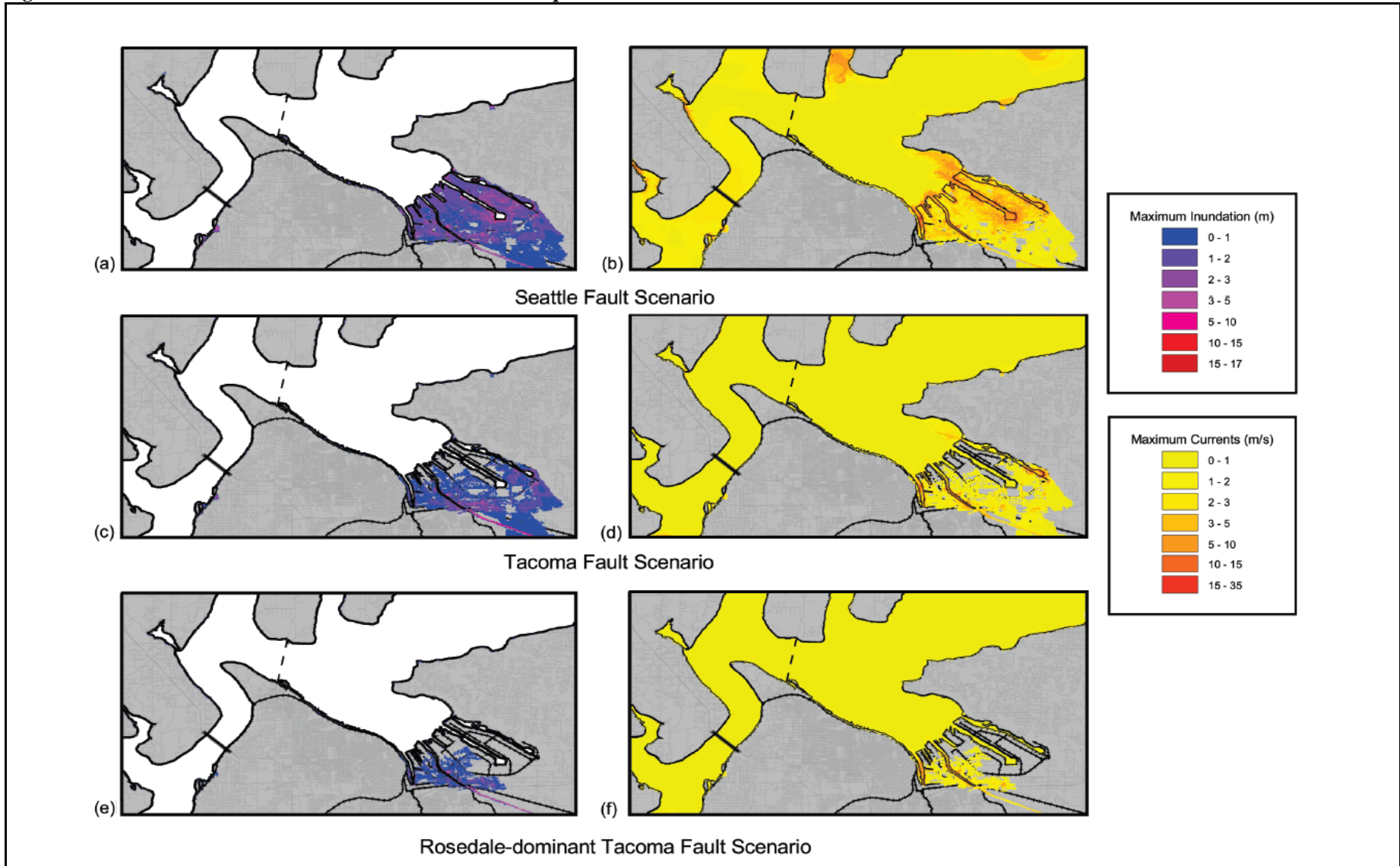


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Figure 4.4-4 Tsunami Inundation and Current-Based on Earthquake Scenario⁶⁰



Earthquakes could also lead to landslide-induced tsunamis, the location and extent of which are described below.

Landslide Source

Landslides can occur on most bluffs throughout the coastal regions of Pierce County, including the islands and the peninsula. Landslides can also originate on the delta slopes of major rivers flowing into the Sound. In Pierce County, this has happened primarily on the Puyallup River delta leading into Commencement Bay. Either of these instances can induce a tsunami.

Occurrences

In 2011 Japan experienced a triple disaster, a subduction zone earthquake with a magnitude of 9.0 that triggered the devastating tsunami which in turn caused a cooling system failure at Fukushima's Nuclear plant.⁶¹ There were 21,000 people left dead or missing and 202,000 buildings/homes were totally or partially damaged. Around 500,000 people were left homeless after this event.⁶² Following the triple disaster there was a shift in the job market, while many were left suspended or displaced from work, there was an increase in new jobs. Construction, engineering, and technical based jobs surfaced in an abundance relating to post disaster recovery. Though this sounds promising, there was a disbalance of the type of work available and the work citizens were seeking. There were not enough workers skilled in construction, engineering, and technical fields to fulfill the jobs. The largest field damaged by this event was manufacturing, specifically the fishery occupation. This was reported over a year after the event and predicted to have lasting effects. There was also a clear increase in emigration numbers from 2010 to 2011, there was an increase of 30,799 emigrants. This was directly linked to the triple disaster in Japan.⁶³

In 2018 Indonesia was struck by multiple tsunamis, one in September triggered by an earthquake that with the combined effect of the earthquake and following landslides left more than 2000 people dead and around 200,000 displaced.⁶⁴ This is one such event where communities' resources were limited, and it kept many people trapped and without necessities. Many people were desperately seeking a way out, but fuel shortages and rations made it impossible. This event also brought some reports of communities' crime rates increasing.⁶⁵ In December of 2018 Indonesia experienced another tsunami, this one much more shocking. This tsunami was triggered by an underwater landslide believed to be a result of distant volcanic activity. Indonesian tsunami warning systems were based on tracking earthquakes and were not equipped to read underwater landslides.⁶⁶ This event left around 400 dead and around 40,000 displaced and damage brought to 1,300 homes.⁶⁷

The recorded history of tsunamis is short, and research is currently being conducted to develop a chronicle of past occurrences of tsunamis in Puget Sound. Below is a descriptive narrative of each occurrence organized by the tsunami's source.⁶⁸

Table 4.4-1 Notable Tsunamis in Pierce County

DATE	DESCRIPTION
EARTHQUAKE SOURCE	
A.D. 900	The earthquake on the Seattle fault caused uplift that triggered a tsunami in central Puget Sound that, because of the geography of the Sound waterways, may have reached Pierce County.
LANDSLIDE SOURCE	
April 16, 1949	A six to eight-foot-tall tsunami was caused by a landslide on the north end of Salmon Beach, Tacoma after a large earthquake in the Juan de Fuca plate. A 400 ft. high cliff gave way and slid into the Puget Sound. Water receded 20-25 feet from the normal tideline, and an eight foot wave rushed back against the beach, smashing boats, docks, a wooden boardwalk, and other waterfront installations in the Salmon Beach area. ⁶⁹ It moved both directions within The Narrows causing damage at Salmon Beach, Gig Harbor, and as far south as Day Island. Shortly after the earthquake geologists had noticed that cracks had formed at the top of the slope and had notified residents that a slide was possible. Many people evacuated their property and while the slide itself did not damage the homes there was damage from the tsunami itself.
1894	A large submarine landslide occurred at night on the Puyallup River delta in Commencement Bay; triggering a tsunami. This resulted in two fatalities and the destruction of 300 feet of the Northern Pacific freight docks and other port facilities. It also created at least a ten-foot wave in the Old Town section of Tacoma, which washed over homes on the tide flats.

Figure 4.4-5 Salmon Beach, Pierce County, 1949—Tsunamigenic Subaerial Landslide⁷⁰



Recurrence Rate

Tsunamis have been a part of Pierce County long before there was a written record of their existence. Data from field studies shows that both the Seattle and Tacoma faults that run under Puget Sound had displacement around 1,100 years ago.⁷¹ These would have resulted in tsunamis impacting the coastal areas of the County. Recent locally generated tsunamis from the various sources mentioned above have impacted Pierce County three times in the last 120 years. There were earthquake generated tsunamis (1,100 years ago) as well as ones from landslides into Puget Sound (1949) and from an underwater landslide (1894). There is too short of a historic record to give a definitive answer for a recurrence rate. Taking these into consideration, until further research can provide a better estimate a tentative recurrence rate of plus or minus 100 years will be used.

Impacts

With earthquakes and landslides as a source, see the respective chapters for impacts not directly related to tsunamis.

Health and Safety of Persons in the Affected Area at the Time of the Incident

Warning signs of an approaching tsunami include: feel the ground shaking severely, see a rapid fall or rise in sea level, hear a loud roar coming from the open water, or receive alert from Channel 16, NOAA Weather Radio, Emergency Alert System (EAS), Wireless Emergency Alert (WEA), or sirens.⁷²

Depending on the location, direction that the wave propagates, time of day and even time of year, fatalities and casualties from any tsunami could be high within the impacted area. Swift currents commonly cause much of the damage from tsunamis either from impacting objects directly or from carrying materials along with the water such as boats, logs, cars, parts of buildings, and pollutants like oil, gas and sewage.

This was the situation with the 1894 tsunami discussed above; see Figure TS-6 Damage in Tacoma from the 1894 Tsunami. One of the factors limiting fatalities and casualties in 1894 was the occurrence of the tsunami at night when the waterfront population was low. Today, a repeat of the 1894 tsunami could damage berthed ships and cause major damage to the restaurants and businesses located on pilings along Ruston Way.

Evacuation routes could be blocked as a result of the source of the tsunami such as landslides, power lines, or other debris. People could be trapped in damaged buildings along the waterfront and not be able to evacuate before a tsunami arrives.

Puget Sound tsunamis could damage both facilities located along the coast and rail cars traveling along the coastal tracks. Many of these contain hazardous materials that could be released in the water and surrounding environment. Depending on the chemicals released, this could pose a threat to citizen's health for weeks or even longer.

It is possible that bridges and ferry docks hit by the tsunami could be damaged; either partially or fully destroyed. This would limit the ability of citizens to evacuate the individual islands in Pierce County and in the case of the Purdy Bridge limit access to the Gig Harbor Key Peninsula communities.

In the 2004 Indonesian tsunami and the 2011 Japanese tsunami, crime rates were reported as lower.⁷³ Many sources report that disasters bring a stronger sense of community as seen in Japan.⁷⁴ There is acknowledgement of the possibility that crime is not being reported as much in times of disaster recovery. Community destruction can lead to law enforcement groups to prioritize their efforts and it is possible that some crime reports are pushed aside to handle greater more pressing matters.⁷⁵ After such events, communities can still face a lot of devastation and/or despair. While it may not be true that crime necessarily grows or increases long term for every event, it is apparent through reports that crime can change somewhat. When communities are struck by disaster that leaves them with shortages of food water and materials looting crimes become more popular. Following Japan's triple disaster there were also reports of scamming in order to receive money.⁷⁶

Figure 4.4-6 Damage in Tacoma from the 1894 Tsunami⁷⁷



Health and Safety of Personnel Responding to the Incident

Response personnel located within the affected area will have the same threats as the general population during the actual period of time that the waves are active and dangerous.

Continuity of Operations and Delivery of Services

The adverse impact to jurisdictions within Pierce County for a non-earthquake generated tsunami, in maintaining normal day-to-day operations, will be limited. Damage and response will both be limited due to the small size and localized effect of the tsunami.

For tsunamis associated with a local earthquake on either the Tacoma or Seattle fault, computer modeling shows wave action and related currents moving deep into Gig Harbor, the Port of Tacoma, Fife, and reaching over five kilometers up the Puyallup River;⁷⁸ see Figure TS-4 Tsunami Inundation and Current-Based on Earthquake Scenario. It is probable that one of these tsunamis would impact and damage the infrastructure and equipment in the Port of Tacoma and some other coastal jurisdiction; see Property, Facilities, and Infrastructure section below. Damage to cranes, docks, and even the Port Administration Building are all possible from a large locally generated tsunami. In this case the Port would not have the ability to maintain normal operations. For other jurisdictions the tsunami may have less direct effect on their ability to maintain operations. Instead any operational continuity will be impacted more from the earthquake itself.

The impact to a jurisdiction's ability to deliver services is directly related to their proximity to Puget Sound. Damage throughout the coastline of Pierce County will not usually impact the delivery of services to citizens, residences, or businesses with a few exceptions. Damage to the ferries, ferry docks, or bridges to the islands will prevent normal County services, possibly for an extended period of time. There could be damage to the City of Tacoma's fire facilities including fire boats and the two stations located on Ruston Way and the Foss Waterway.

Loss of power due to damage to electric power stations is possible, especially to the Bonneville Power Administration substation located at the south end of the Hylebos Waterway. Rail lines in the Port and along Ruston Way and running south from Salmon Beach could sustain damage. Sewage treatment plants located at or near tidewater have a high probability of damage. In this case the City of Tacoma's treatment plant on the Tacoma tide flats could be damaged by a tsunami. In addition, the underside of bridges sometimes support water, gas, and other lines that cross the Puyallup River and a high wave could damage these.

Within the City of Tacoma, Marine View Drive/Hwy 509, Ruston Way, Schuster Parkway, and Lincoln Avenue Bridge are all major routes that could sustain tsunami damage. Portland Avenue running along the Puyallup River and Dock Street on the Foss Waterway could be inundated. All of these routes mentioned, if damaged, destroyed, or impassable would have a negative impact on the delivery of services to the community.

Due to local topography, University Place, Steilacoom and DuPont, while all located along the coast, only have a small portion of their populations within reach of a tsunami. Sunset Beach and Day Island in University Place are the two areas most likely to sustain damage. A tsunami inundating either area could damage or destroy most of the houses, and in the case of Day Island, the marina as well.

Gig Harbor is slightly different from the standpoint that much of the downtown or economic core of the City is located along the shore of the Harbor. The Harbor with its narrow entrance opening into a wider bay may in some cases dissipate some of the waves that enter it. However, recent research suggests that an earthquake along the Tacoma Fault could send a 5.5-foot wave into the Harbor.⁷⁹ An earthquake along the Seattle Fault can do even more damage to Gig Harbor. Computer modeling shows that an earthquake on the Seattle Fault could send a 11.5-foot wave into downtown Gig Harbor.⁸⁰ While a 5.5-foot wave would cause some damage within the Harbor, especially to boats and docks, it is doubtful that it would cause further damage within the City itself. A 11.5-foot wave on the other hand will not only wreak havoc among the boats moored within the Harbor itself, but also along the streets paralleling the shoreline blocking them with debris, disrupting power and making response very difficult. Due to the rapid increase in elevation by the landscape above the waterfront, services should not be impaired by the tsunami itself throughout most of the City. Newer preliminary data for a Cascadia Subduction Zone event shows an estimated 8-foot wave at the northern tip of Gig Harbor into Crescent Creek Park, an estimated 7-foot wave at the entrance of Gig Harbor overtops Lighthouse Beach, and an estimated 5-7-foot wave on shoreline of Gig Harbor.⁸¹

The other area that could have problems with the delivery of services is the City of Fife. While not a coastal community, its proximity to the coast, the Blair and Hylebos waterways extending almost to its borders, its position on the Puyallup River and its low elevation all leave it susceptible to damage from tsunamis.

Property, Facilities, and Infrastructure

Property, facility and infrastructure impacts from a tsunami could range from minor to extreme. For example, a small tsunami generated by a landslide off the steep hillsides in the southern portion of the Sound either in or south of the Tacoma Narrows would affect only a small population that live right along the waterfront and a few businesses like the Day Island Yacht Harbor. Even with a small tsunami there could be damage to the rail tracks. It would put a

temporary stop to rail traffic, both cargo and passenger, between Seattle and Portland if not further.

In contrast, a large earthquake generated on the Tacoma or Seattle faults could send a tsunami throughout the entire Port of Tacoma area as well as up the Puyallup River, through Fife, overtopping the levees along sections of the Puyallup River causing further flooding along sections of the lower Puyallup. In addition, due to the volumes of water there would be extensive damage from currents along not just the waterways, but also inland as the water flowed back to the Sound carrying debris with it.

Damaged property and infrastructure in this case would not just be the private property and businesses, but roads, both local and major like Highways SR-509, SR-99 and possibly I-5. Damage to the levees along the Puyallup could cause further problems with flooding in future storms. Ships docked in the Port could be damaged as they are moved by the waves and currents. Chemical companies would be damaged, possibly including spills of large quantities of hazardous chemicals that could spread pollution over a large area. Bonneville Power Administration has a major electric power substation located at the south end of the Hylebos Waterway that could have major damage if it was inundated by a high wave (5 foot or higher) of saltwater. Rail lines in the Port could be damaged. The City of Tacoma's sewer treatment plant is vulnerable as are water, gas, and other lines that cross the Puyallup River on the underside of bridges.

Roads along the waterways could be heavily damaged. These include Marine View Drive, Ruston Way and Schuster Parkway. Businesses along these roads could be destroyed or heavily damaged. This includes the restaurants and others along Ruston Way, the grain elevator and loading facilities on Schuster and the marinas currently home to hundreds of boats.

In these scenarios, Gig Harbor will also receive a wave causing damage to docks, boats, and businesses as will portions of the rest of the Sound south of the Narrows.

The Environment

The environmental impacts from a tsunami striking Pierce County could range from very minor to catastrophic. A small tsunami, like the 1949 wave, would cause very limited environmental damage unless it caused a significant chemical spill. This could happen if it derailed a train carrying hazardous chemicals traveling along the waterfront. In most cases the damage would be to the beach covering at the point of the landslide and the animals that reside there, erosion from the wave action, and damage to the vegetation directly in the path of the wave's run-up.

At the other extreme, a tsunami originating either in Commencement Bay, perhaps from a rupture of the Tacoma Fault, or a large one traveling down Puget Sound from a rupture on the Seattle Fault could damage ships in port. It could destroy the oil and gas tanks at the entrance to the Foss Waterway and damage a number of other properties throughout the port, many of which have quantities of hazardous chemicals. Tides could carry those chemicals throughout not just Commencement Bay, but into other portions of Puget Sound as well. In this case the damage could be catastrophic and depending on the type and quantity of chemical(s) released the environmental damage could last for years if not decades.

Water overtopping the levees will leave a residue of salt, and possibly other chemicals picked up by the water's passage through the Port could affect agriculture for years if not decades.

Economic and Financial Condition

An example of how a local tsunami and distant tsunami may differ in severity at ports is best shown from a recent subduction zone event off Japan: the 2011 Magnitude 9.0 Tohoku earthquake and tsunami. In Japan, the tsunami was locally sourced and destroyed 28,000 ships, 26 large freighters, 319 ports and created a significant economic loss of 3.9 billion per day. Also, the same tsunami crossed the Pacific and struck the western US as well. In California this distant tsunami destroyed or severely damaged 24 harbors causing 100M in damages. These ports took up to a year to open causing significant impact to the local economy.

We can also break the potential for tsunami economic impacts into three groups by size. While there is no exact size parameters, we will use the 1949, 1894, and a tsunami generated by either the Tacoma or Seattle faults.

Small tsunamis similar to 1949 or smaller would have very limited or no impact on the economic or financial condition of the jurisdictions located in Pierce County. Their area of impact will be restricted because the volume of water displaced is very limited. There could be more damage from the actual landslide than from the tsunami itself depending on where the slide occurs.

A repeat of 1894 could cause greater damage with a wave damaging or destroying many of the businesses along both Ruston Way and Marine View Drive as well as some in the Port of Tacoma and the Foss Waterway. In this case, damage could run into the millions.

The third scenario would be a large tsunami from a quake on either the Tacoma or Seattle fault. The developing tsunami could devastate large portions of the Pierce County coastline. In a situation of this magnitude, actual losses from the tsunami itself could be many times that of the previous scenarios. The damage to businesses located in the Port of Tacoma, perhaps as far as Fife, combined with the losses along Ruston Way, Gig Harbor and other points along the coast could set back the economic base for years. Many businesses and a large portion of the industrial base of the County would be damaged. Thousands of jobs would be lost, and tax revenues would drop. It could take years to repair all the infrastructure and only then could the economy begin to rebuild to pre-earthquake/tsunami levels.

Public Confidence in the Jurisdiction's Governance

Depending on the amount of damage, from a locally generated tsunami, the public's confidence in the jurisdiction's governance could be sustained or adversely affected. A large tsunami generated by either the Tacoma or Seattle faults could cause extensive damage all along the Pierce County coastline, throughout the Port of Tacoma, and possibly some distance up the Puyallup River. Even with a case like this the public's confidence in a jurisdiction would be governed by people's perceptions of how well the response and recovery went. A well-coordinated, visible, response and recovery effort will increase citizen confidence in their local government. In contrast, a poorly coordinated one will decrease the public confidence in the local jurisdiction's competence.

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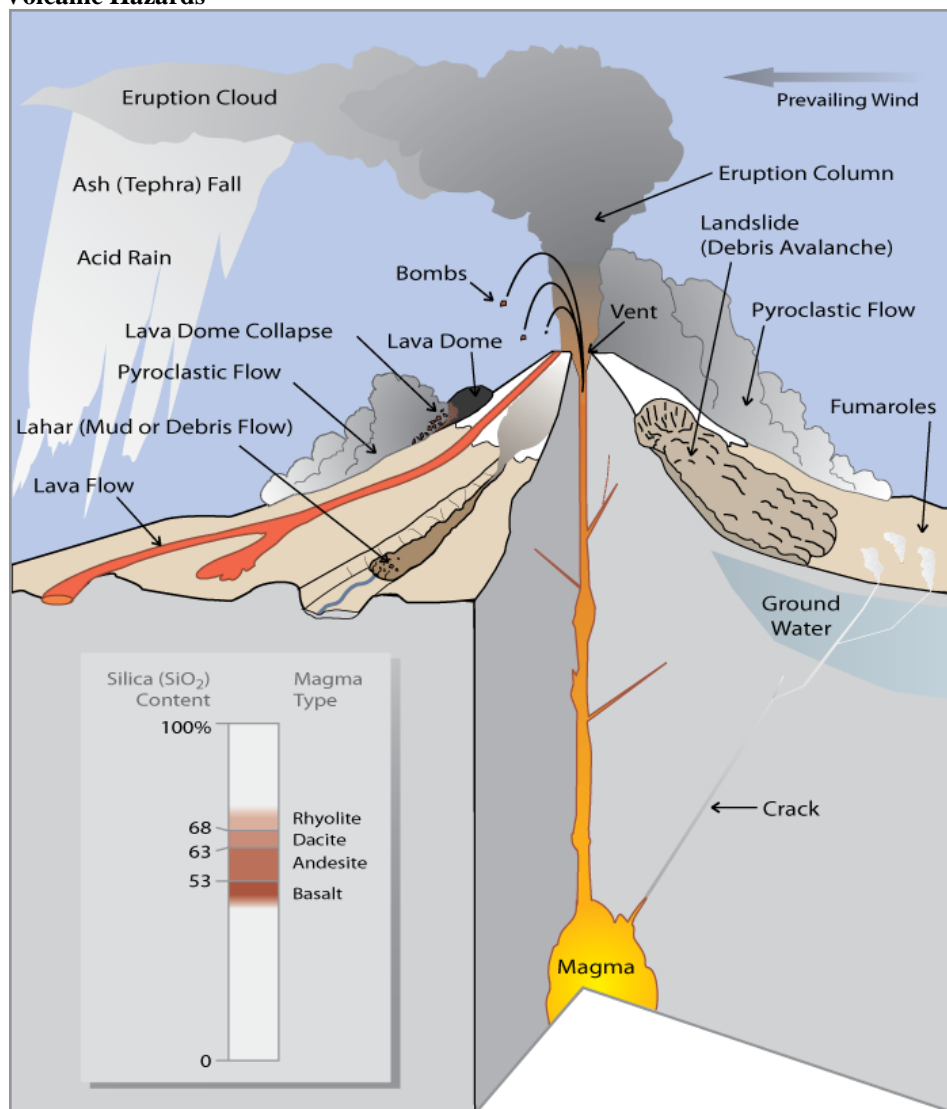
Geological Volcanic Hazard 4.5G

Identification Description

Definition⁸²

A volcano is a vent in the earth's crust through which molten rock (lava), rock fragments, gases, and/or ash can be ejected from the earth's interior (see Figure 4.5-1). Volcanic hazards within Pierce County include all hazards associated with individual volcanoes in the Cascade Mountain Range. This includes tephra, landslides, lahars, pyroclastic flows, lava, and acid rain, see Figure 4.5-1.

Figure 4.5-1 Volcanic Hazards⁸³



Volcanoes have a number of hazards that have to be considered in any mitigation plan. Many of these will only affect areas close to the volcano, but others like lahars and tephra can cause damage many miles away.

Types

Volcanic hazards can occur with or without an actual eruption. The U.S. Geological Survey (USGS) differentiates volcanic activity into two types. In the case of non-eruptive events (no magma), such as the generation of debris flows or lahars, there is generally no movement of magma and there may not be any detectable precursors to the event (minutes to tens of minutes of warning). Hazards associated with an eruption (magmatic activity) can usually be detected through volcano monitoring, so there is generally some warning prior to a magmatic event.

Non-magmatic Volcanic Hazards

Debris Flows

Debris flows of glacial ice and rock debris may be set in motion by explosions, earthquakes, and heat-induced melting of ice and snow, or the sudden release of water held within a glacier called a glacial outburst flood. A debris flow is a type of landslide that moves at high speeds. Most debris flows at Mt. Rainier are confined to areas either within the park or in a few instances extending to areas just outside the park boundary.

Lahars

Lahars are volcanic mudflows consisting of dense mixtures of water-saturated debris that move down-valley, looking and behaving much like flowing concrete. They involve much greater quantities of material than do the normal debris flows and can cover many square miles of the valley bottom with mud and other debris many meters deep. Over 60 postglacial (since the last ice age) lahars have been identified as coming from Mt. Rainier.⁸⁴ Lahars not triggered by an eruption are called spontaneous lahars.

Toxic Gases

Pockets or clouds of toxic gases may develop on or near both active and inactive volcanoes. Their chemical poisons can cause internal and external burns, or asphyxiation through oxygen starvation. Gases that may be present include Carbon dioxide, sulfur compounds, carbon monoxide, chlorine, fluorine, boron, ammonia and various other compounds. Except for inside the summit caves these generally are dissipated rapidly by wind.⁸⁵

Landslide

Landslides from the sides of the volcano may be large or small, but all can have effects on valleys downstream. Small landslides are common on Mt. Rainier whereas large landslides occur occasionally. Depending on the size of the slide and the consistency and temperature of the material, some of them may transform into lahars.

Magmatic Volcanic Hazards

Volcanic Earthquakes

Earthquakes associated with volcanic activity at Mount Rainier will not directly cause major damage to areas surrounding the volcano, but they will give scientists important information about magma movement beneath the volcano. They could, however, potentially trigger landslides, which might result in debris flows or lahars that could cause widespread damage to population centers, like the City of Orting, in the valleys surrounding the volcano.

Lava flows

Lava flows are masses of hot, partially molten to molten rock that flow downslope, generally following valleys. Much of Mt. Rainier is composed of andesite lava flows. The term "andesite" refers to the chemical composition of the rock. Andesite lavas tend to be moderately viscous⁸⁶ and rather slow moving: on gentle slopes, they may move much more slowly than a person can walk. Lava flow from the Cascade volcanoes tend to have high viscosity. Mt. Rainier lava flows have high silica content and tend to be more thick and sticky than those with low silica content. As such they tend to stay close to the volcano rather than extending down valleys long distances. Many of the Mt. Rainier lava flows in prehistoric times tended to flow down valleys, frequently beside glaciers.

Tephra

Tephra is the general term now used by volcanologists for airborne volcanic ejecta of any size. Table 4.5-1 identifies tephra types and related sizes.

Table 4.5-1 Tephra Types and Sizes

Tephra Types and Sizes ⁸⁷	
Fine Ash	<1/16 mm
Coarse ash	1/16 mm – 2 mm
Lapilli	2 – 64 mm
Blocks and Bombs	>64 mm

Pyroclastic Flows and Surges

Pyroclastic flows and surges can occur during explosive eruptions. Pyroclastic flows are avalanches of hot ash, rock fragments, and gas that move at high speeds down the sides of a volcano during explosive eruptions or when the edge of a thick, viscous lava flow or dome breaks apart or collapses. Such flows can be as hot as 800 degrees Celsius, and are capable of burning and destroying everything in their paths. Pyroclastic flows are rare at Mt. Rainier. As pyroclastic flows descend glaciers they are transformed into a lahar (this has happened many times at Mt Rainier).

Profile

Location and Extent⁸⁸

Tephra

Mt. Rainier erupts explosively to produce small to moderate volumes of tephra.

Future tephra and ash rich eruptions will distribute the products downwind, most often toward the east, away from Puget Sound's large population centers. Airborne plumes of volcanic ash can greatly endanger aircraft in flight and seriously disrupt aviation operations. Although seldom life threatening, volcanic ash falling on the ground can be a nuisance to residents, affect utility and transportation systems, and entail substantial clean-up costs.

Another possibility is that Pierce County could be affected by tephra from other volcanoes in the Cascade chain. This probability, while possible, is also very small. Besides Mt. Rainier, Mt. St. Helens has the highest probability of distributing ash across Pierce County.

Eruptions

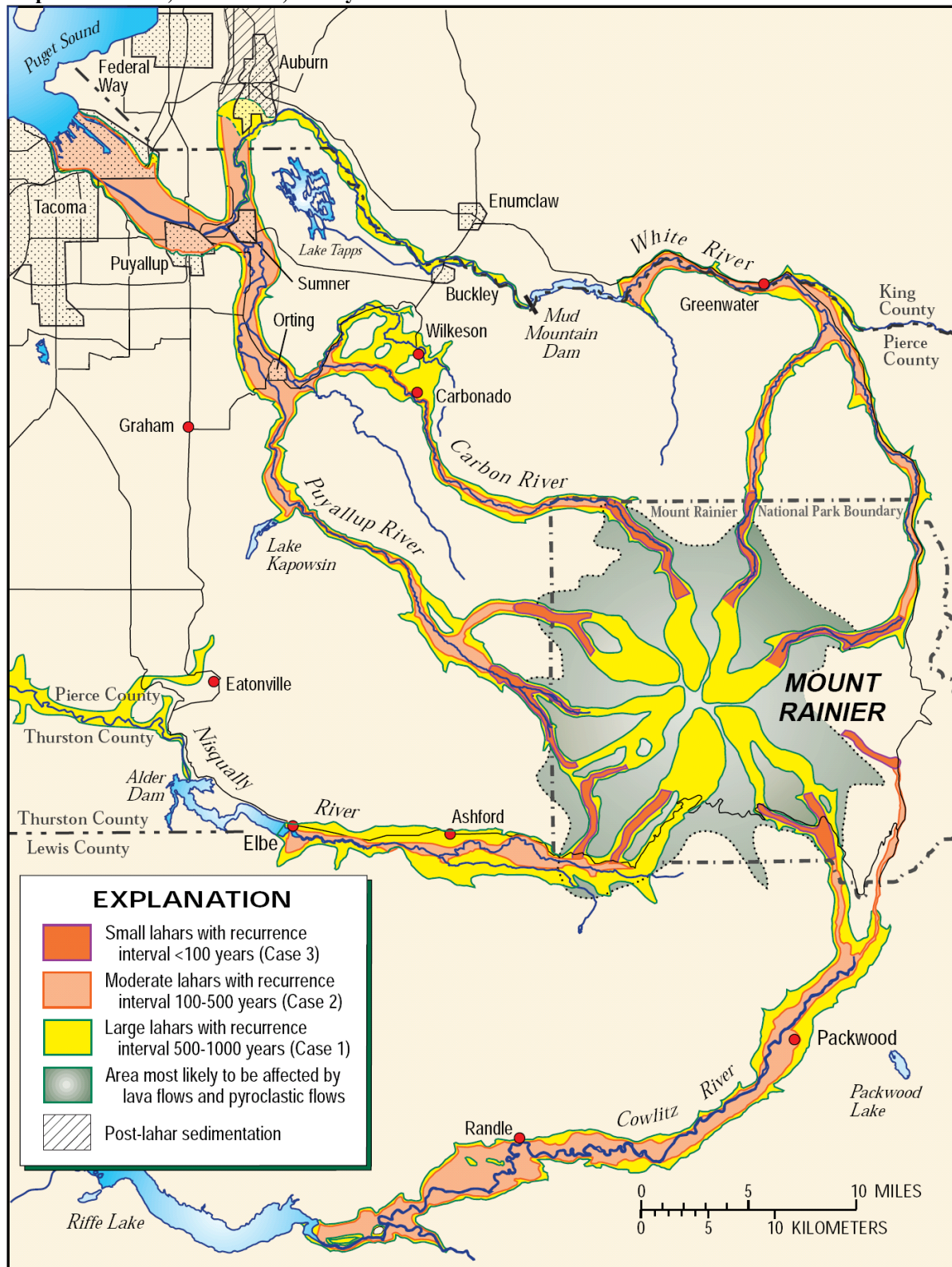
New eruptions of Mount Rainier will most likely start with steam and ash explosions at the summit, and progress to the effusion of a small lava flow or the disintegration of steeply sloping

lava flows as avalanches of hot rock and gas called a pyroclastic flow. Either type of eruption will probably create lahars that can reach heavily populated areas.⁸⁹

Lahar

As illustrated on map 4.5-1, the lahar hazard covers a great deal of the County as each of the major river valleys comprises a portion of the lahar run out zone. USGS volcanologists and Washington Department of Natural Resources (DNR) geologists identify Mt. Rainier as being in an active eruptive window. From the magnitude of past events, they surmise that the consequences of a lahar or debris flow down the populated river valleys will be catastrophic and could potentially result in a tremendous loss of life and property. Over 150,000 inhabitants of the river valleys work and reside on the deposits of prehistoric and historic debris flows.

Map 4.5-1 Lahars, Lava Flows, and Pyroclastic Hazards of Mt. Rainier⁹⁰



Lahars are categorized by both cohesiveness and size. Case M, I, II, and III lahars are outlined below by their recurrence intervals:⁹¹

- Case M Lahars- The largest lahar to occur in the past 10,000 years is the Osceola Mudflow. It formed about 5,600 years ago when a massive debris avalanche of weak, chemically altered rock transformed into a lahar. Osceola deposits cover an area of about 212 square miles in the Puget Sound lowland, extending at least as far as Kent and to Commencement Bay in Tacoma. The communities of Orting, Buckley, Sumner, Puyallup, Enumclaw, and Auburn are wholly or partly located on top of deposits of the Osceola Mudflow. This lahar is at least 10 times larger than any other known lahar from Mount Rainier. Geologists believe flows of this magnitude occur far less frequently than once every 1,000 years.
- Case I Lahars- Cohesive lahars originate as enormous avalanches of weak, chemically altered rock from the volcano. They can occur with or without eruptive activity. Most Case I flows have reached some part of the Puget Sound lowland. The Electron Mudflow reached the lowland about 600 years ago along the Puyallup River. Its deposits at Orting are as much as 18 feet thick and contain remnants of an old-growth forest. Average recurrence rate for Case I lahars on Mt. Rainier is about 500 to 1,000 years.
- Case II Lahars- Usually relatively large non-cohesive lahars, most commonly are caused by melting of snow and glacier ice by hot rock fragments during eruption, but which can also have a non-eruptive origin. More than a dozen lahars of this type have occurred in the past 6,000 years. A few have reached the Puget Sound lowland, including the National Lahar, which occurred about 2,000 years ago. It inundated the Nisqually River valley to depths of 30 to 120 feet and flowed all the way to Puget Sound. About 1,200 years ago, another lahar filled valleys of both forks of the White River to depths of 60 to 90 feet and flowed 60 miles to Auburn. The average time interval between Case II lahars from Mt. Rainier is near the lower end of the 100 to 500 year range.
- Case III Lahars- This class of flows includes small debris avalanches as well as debris flows triggered by sudden, unpredictable release of water stored by glaciers. These debris flows are largely restricted to the slopes of the volcano, rarely moving beyond the National Park boundary; since 1926, outburst floods destroyed or damaged bridges, roads, and national park visitor facilities on about 10 occasions. Glacial outburst floods are unrelated to volcanic activity and typically coincide with periods of unusually high temperatures or unusually heavy rain in summer or early autumn. About three dozen such flows occurred during the 20th century. Case III lahars occur at an average time interval at Mt. Rainier of about 1 to 100 years.

There were nine large lahars in last 5600 years, eight of which were associated with eruptions. The most likely scenario is a large lahar occurring during unrest/eruption. The approximate timeframe for a large lahar to reach the Nisqually entrance to the park is ~10 minutes, Ashford ~20 minutes, and Orting ~60 minutes.⁹² These areas include many large population centers, transportation infrastructure such as highways (I-5) and rail (passenger and freight), and the Port of Tacoma (the County's economic and industrial base). See the profile chapter for more information.

Table 4.5-2 Estimated Lahar Travel Times for Lahars 10^7 to 10^8 Cubic Meters in Volume (Approaching a Case I Lahar in Size)⁹³ is based on information from geologists at the Cascade Volcano Observatory (CVO).

For the Puyallup and Carbon, they are based on the time it takes for the lahar to travel from the point where the lahars are recognized by the monitors that are part of the lahar warning system in those valleys. Because they have no lahar warning system, estimates on the White and Nisqually Rivers are from the actual release of material from the volcano's edifice.

New studies show that the process of hydrothermal alteration is unevenly weakening the inside of Mt. Rainier. This is a process whereby the interior portions of the mountain are being chemically altered by contact with hot, acidic water. This makes the slopes more susceptible for failure, increasing both the possibility and size of lahars. The slopes above the Puyallup River drainage are weaker than those above other river drainages originating from Mt. Rainier. The least-stable source of a collapse-driven lahar is St. Andrew's Rock located above the South Tahoma Glacier, Tahoma Glacier and Puyallup Glaciers with an estimated size of 260 M m^3 debris avalanche.⁹⁴

Table 4.5-2 Estimated Lahar Travel Times for Lahars 10^7 to 10^8 Cubic Meters in Volume

River Basin	Estimated Travel Time in hours
Carbon River	
Carbonado	0.2
Wilkeson	0.3
Orting	0.7
Puyallup River	
Orting	0.7
Sumner	1.1
Puyallup	1.3
Commencement Bay	1.8
Nisqually River*	
Alder Lake	1.0
La Grande	1.5
Haggedorn Road & 526 th St	2.0
White River**	
Greenwater	< 1
Mud Mt. Dam overtopping	ca. 2
<p>Travel times on the Puyallup and Carbon Rivers are from Dr. Pierson and are based on the time it would take for the lahar to travel from the lahar recognition points. These are monitors that will pick up a seismic signal from the lahar and broadcast it to the State and County. Travel times on the Nisqually and White Rivers are from the Pierce County cartography work of Karen Truman.</p> <p>*The Nisqually River lahar entering Alder and La Grande Lakes will displace the water column, pushing it over their tops, therefore travel times downstream from the dams will more closely follow the time patterns of a catastrophic flood.</p> <p>**The White River has the Mud Mountain Flood Control Dam on it that can work very well at containing a Case II lahar and most of a Case I lahar. This is why all times below the dam are assumed to be 2 hours or greater. It is dependent on the amount of water behind the dam. It is empty most of the year.</p>	

Occurrences

Tephra

Largest eruption in last 10,000 years was 2,200 years ago. Map 4.5-2 Probability of Measurable Ashfall in Tacoma from Rainier modeling uses wind field data for 1,000 random days. Found there was a 3% chance of 1 mm ash (0.25 inches) in Puyallup if there is another biggest Rainier eruption.

Map 4.5-2 Probability of Measurable Ashfall in Tacoma from Rainier

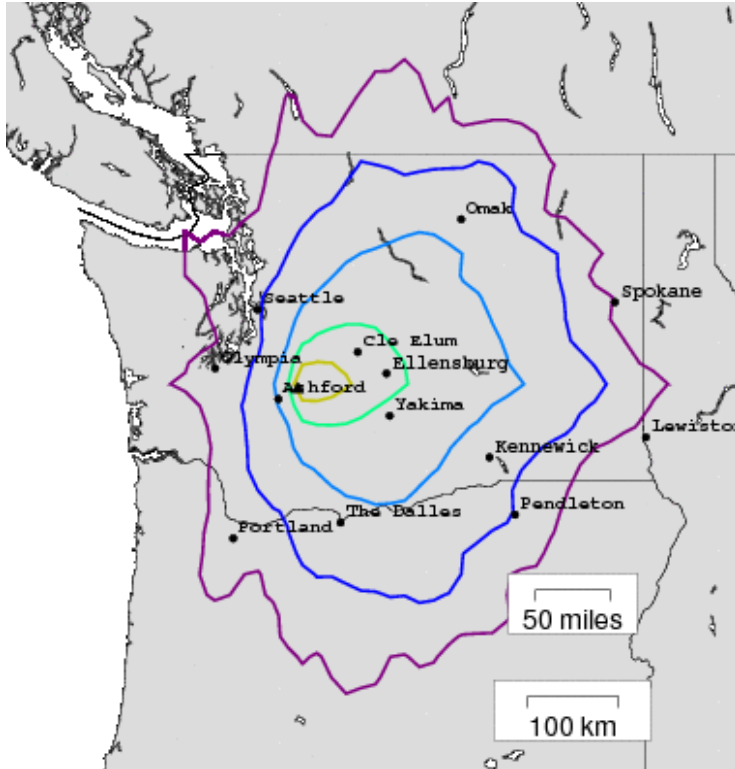



Table 4.5-3 Mt. Rainier Identified Tephra, last 10,000 Years

Holocene Tephtras from Mount Rainier			
Layer	Age (radiocarbon years B.P.)	Predominant Materials	Volume (in millions of cubic meters)
X	+/- 150 (from tree rings)	Pumice	1
C	2200	Pumice, scoria, lithic fragments	300
B	>4000	Scoria, lithic fragments	5
H	>5000	Pumice, lithic fragments	1
F	5000	Lithic fragments, pumice, crystals, clay	25
S	5200	Lithic fragments	20
N	5500	Lithic fragments, pumice	2
D	6000	Scoria, lithic fragments	75
L	6400	Pumice	50
A	6500	Pumice, lithic fragments	5
R	>8750	Pumice, lithic fragments	25

 Topinka, USGS/CVO, 1997, Modified from: Swanson, et al., 1989, AGU FieldTrip Guidebook T106, taken from Mullineux, 1974

During the past 10,000 years there have been 11 identified tephra eruptions, from Mt. Rainier, ranging in size from 0.001 to 0.3 km³.⁹⁵ See Table 4.5-3, Mt. Rainier Identified Tephtras from the last 10,000 years.⁹⁶ Notice that none of them begins to come close to the magnitude of ash deposited from the Mt. Saint Helens eruption of 1980.⁹⁷ The St. Helens eruption of 1980 deposited approximately 1.01 cubic kilometers of material or a little over three times the amount from the largest

Rainier eruption shown on the table.

Table 4.5-4 provides a list of past occurrences of debris flows on the various river valleys in Pierce County.

Table 4.5-4 Pierce County River Valley Debris Flow History

PUYALLUP RIVER DEBRIS FLOW HISTORY		
TYPE OF FLOW	AGE OR DATE	AREA REACHED
Electron Mudflow	530-550 BP*	Puget Sound Lowland, possibly to Puget Sound
Lahar	~ 1000 BP*	Puget Sound Lowland
Round Pass Mudflow	~2,600 BP*	Probably to the Puget Sound Lowland
Lahar runout	< 3400 BP*	Puget Sound Lowland
“Pre-Y” Lahar	< 3500 BP*	Puget Sound Lowland
Lahar runout	>3500 BP*	Puget Sound Lowland
NISQUALLY RIVER DEBRIS FLOW HISTORY		
TYPE OF FLOW	AGE OR DATE	AREA REACHED
Kautz Glacier/Van Trump Creek Debris Flows	August 2001	Near the Park boundary
Outburst flow on Kautz Creek	1947 AD	Below confluence with Nisqually River
Tahoma Lahar	Post 1480 AD	Below the confluence of Tahoma Creek & the Nisqually River
Lahar runout	< 2500 BP*	At least to Elbe
Lahar runout	< 2500 BP*	At least to Elbe
National Lahar	~ 2200 BP*	Puget Sound
Round Pass Mudflow	~ 2,600 BP*	At least to National
Lahar runout	< 3400 BP*	At least to Ashford
Large lahar runout	< 3400 BP*	Probably to Puget Sound Lowland
Paradise Lahar	4,500-5,000 BP*	At least to Elbe
WHITE RIVER (INCLUDING WEST FORK) DEBRIS FLOW HISTORY		
TYPE OF FLOW	AGE OR DATE	AREA REACHED
Debris Avalanche	1963	Within 1 km of the White River Campground
Gravel-rich flow	~ 1550 AD	At least to Mud Mountain Reservoir
At least one lahar	> 1480 AD	At least 5-10 miles outside of Park boundary
Lahar in West Fork	< 2200 BP*	At least to confluence of forks
Lahar (TBD)	< 2200 BP*	Probably to Puget Sound
Many lahars	< 2200 BP*	Probably to Puget Sound
At least 5 lahars	< 4500 BP*	Probably to edge of Puget Sound Lowland
Osceola Mudflow	~ 5000 BP*	Puget Sound Lowland
Greenwater Lahar	~ 5000 BP*	Puget Sound Lowland
CARBON RIVER DEBRIS FLOW HISTORY		
TYPE OF FLOW	AGE OR DATE	AREA REACHED
Lahar runout	Post 1480 AD	At least 5 km below end of glacier
Lahar runout	Pre 1480 AD	8-10 km beyond end of glacier
*Carbon 14 years before present, working from a base line of 1950		

Recurrence Rate

While Mt. Rainier had a few small steam or very small tephra eruptions during the 1800s, these were not eruptions to cause concern. The same can be said about the small mudflows down Tahoma Creek over the past 40 years, or even the larger Kautz mudflow of 1947. The geologic history of the volcano, as shown in the above tables, shows 11 volcanic tephra eruptions over the past 9,000 years. In addition, the history of lahars in the valleys shows their time frames to be variable with some long periods, occasionally over 1,000 years, between them. Research from USGS scientists and others points to an

annual probability of 1 in 500 to 1,000 for a significant landslide driven lahar. In addition, the “annual probability of eruption-triggered lahars is basically the same as the eruption probability because most eruptions will create lahars of some magnitude –1 in 100 to 500, but probably more toward the 500 end.”⁹⁸ Taking all this into consideration, it is estimated the recurrence rate for damaging volcanic activity, be it a damaging tephra eruption or a lahar coming down a valley, to be a 500 to 1,000 year occurrence.

Impacts

Impacts discussed here will cover tephra and lahars, both eruptions triggered and spontaneous. Unless stated otherwise, lahar damage will be based on the potential for a Case I lahar traveling down the various valleys from Mt. Rainier. It will be assumed that general impacts are the same across the four main valleys (Carbon, Puyallup, Nisqually, and White) unless stated otherwise. Impacts from a lahar descending the Cowlitz River, the other river with its headwaters on Mt. Rainier and located partially in Pierce County, will have no direct effect on the County once it has exited the Park into Lewis County. There will be no further discussion of it.

Most of the impacts from a lahar will be determined by the volume of the lahar and which valley or valleys it descends. Next is whether there is a recognizable sequence of volcanic events leading up to its initiation. Whether it is a spontaneous lahar or the result of other developing volcanic convulsions leading to, or part of, an eruption will have a major impact on the response and the recovery.

For the purposes of this section we will assume an Electron size and type flow and for most impacts look at the difference between the two basic scenarios of an eruption or magmatic triggered lahar and a spontaneous lahar.

Health and Safety of Persons in the Affected Area at the Time of the Incident

Tephra

As mentioned above most of the tephra or ash from a volcanic eruption of Mt. Rainier should leave western Washington and be deposited east of the Cascades. However, the wind patterns may not always blow in that direction. If not, then ash could be deposited over portions of Pierce County. If so, a number of problems will arise.

Thick deposits of ash can collapse buildings. This is especially true if it is raining. A one-inch layer of ash weighs between five and ten pounds per square foot. This weight can increase dramatically with rain, because ash will hold the water. The weight can increase to 10 to 15lbs per square foot, leading to collapse in some cases.⁹⁹ Persons inside those buildings have a significant chance of being killed or injured by the collapsing structure.

Persons located in areas with falling ash can experience eye, nose and throat problems. Patients with bronchitis, emphysema and asthma are at even greater risk. Breathing similar material in mines and quarries by workers can lead to silicosis over many years. Short term breathing of small quantities of ash particles is not known to cause long-term

problems. The decrease in visibility and increase in darkness in those areas heavily impacted by the tephra will disrupt outdoor activities and, in some cases, cause psychological distress.

Thin ash layers can make roads slick leading to an increase in accidents. It can also clog up air intake systems for automobiles and destroy the engine rendering the car useless for evacuation if necessary.

Lahars

A lahar coming down one or more valleys from Mt. Rainier has the potential to cause the highest number of fatalities and casualties of any hazard treated in this risk assessment. The difference in the impact on the population will be highly dependent on whether the lahar was a result of increasing volcanic activity or is due to the spontaneous collapse of a portion of the mountain.

Lahars can be devastating in their consequences. The lahar that inundated the town of Armero in Columbia on November 13, 1985 was relatively small compared to some of the ones that have descended Mt. Rainier. That lahar, from the volcano Nevado del Ruiz, killed over 23,000 people and injured about 5,000 people.¹⁰⁰ In this case, the main wave of mud that demolished the town ranged in depth from 6.5 to 16 feet. There could be a similar percentage of injured and killed in a lahar from Mt. Rainier. The method of destruction, burying entire communities in a flow of dense mud, does not allow most people caught in it a chance of survival.

Magmatic or Eruption Triggered Lahar

With a lahar that begins when the volcano enters an eruptive stage, there will usually be many hours, if not days or weeks of increasing volcanic unrest. During this time, the citizens that live in the valley areas surrounding the mountain will be put on a high alert that a lahar is possible. Memories of Mt. St. Helens and the lahar from it should inspire people in the valleys close to the volcano to prepare to evacuate or even self-evacuate early in the eruption process. The more distant from the volcano they live or work, the less preparation there will be overall, even for those who are directly in the path.

As the situation deteriorates, monitoring of the volcano will increase. Any needed warnings from the State, the County, or the Cascades Volcano Observatory will be broadcast to inform and warn residents in the potential paths to prepare for and evacuate, if able, well before any lahar is created. Having a percentage of the people leave the valleys early allows for a quicker evacuation when it becomes necessary.

Much of the response for an early evacuation will depend on the perceived security of property left behind. If local government does not provide adequate security, many people will not leave their property behind, but will rather gamble that they can get out in time if necessary. For those who did leave early, the perception that there is a lack of security for their property will bring them back. The other factor that will bring people back is if the volcano does not erupt or send down a lahar over time. People's patience will rapidly wear thin and they will want to move back home.

Overall though, having knowledge ahead of time that the volcano is coming back to life and that a lahar could happen at any time will allow many people to get themselves and many of their belongings out of harm's way before the mud arrives. This could save many lives and a great deal of personal belongings and property.

Spontaneous Lahar

A spontaneous lahar is most likely to happen due to the collapse of a portion of the headwall above the Tahoma Glacier on the west flank of Mt. Rainier. The Mt. Rainier Lahar Warning System composed of sensors to detect the lahar, and radio transmitters to send that information back to Pierce County and Washington State warning points is in place help prevent a lahar coming down either the Puyallup or Carbon Rivers from taking the communities by surprise. Once it has become known that a lahar is descending down either of the valleys additional notifications will be pushed out through the Emergency Alert System (EAS), the Wireless Emergency Alert (WEA), NOAA weather radios, and other notification systems operated by locals.

Having a warning system in place does not mean that everyone will be able to evacuate the valley bottoms in time. The short time between the warning and the inundation of homes, schools, roads and businesses will not allow the entire population to escape. In the upper valley south of the confluence of the Puyallup and Carbon Rivers there could be many fatalities.

Health and Safety of Personnel Responding to the Incident

Tephra

As pointed out above, thick depositions of tephra can collapse buildings, especially if it is raining. Persons inside those buildings have a significant chance of being killed or at least injured by the collapsing structure.

Responders may wind up working for long periods of time in areas with ash. The problems of eye, nose and throat irritation could impact their ability to work in those conditions. It is not known if this has long-term, negative health consequences.

Personnel responding to incidents will find that thin ash layers can make roads slick leading to an increase in accidents. Emergency equipment will break and ash can clog up air intake systems and destroy engines for rescue vehicles like helicopters, fixed wing aircraft and automobiles. This is not just a maintenance problem. It could lead to crashes of response vehicles.

Lahars

Because of the enormity of the event, initial response to a lahar will be limited to saving response resources and assisting citizens to get to high ground, all while attempting to keep themselves safe. What will be a problem for the safety and health of responders is that the lahar will leave citizens stranded at various places throughout the valley. They could be on buildings that did not collapse or in trees that were not knocked down or

highway overpasses. Essentially, people could be on any structure, tall enough to be above the mud and strong enough to survive being inundated by it. Since the mud will in many cases be too deep to drive or walk through directly, helicopter rescues might be necessary. This has all the dangers inherent in that type of operation. In addition, hazardous chemicals and sewage will contaminate some areas rendering them hazardous to anyone working there. There is also the possibility of more mud flows inundating the valley floor. A contributing factor is rain. Rain could pick up more of the material left in the higher parts of the valley and transport it down to the lower valley and deposit it as a new layer on the earlier flow.

During the initial build up to an eruption, when the Cascade Volcanoes Observatory warns about an upcoming event and warns citizens that they might want to evacuate, all local police forces will be put in the position of controlling access to those areas deemed hazardous. This could include both the Nisqually and Puyallup Valleys. Irrate citizens, demanding access to their properties could create hazardous situations for these forces. There could be attempts to push through barricades, threats to officers or others staffing those barricades, or even if the area is shut down for a long period of time, riots.

After a major lahar, responders from public works and utilities will not be able to do any initial work in the lahar zone to restore the damaged area. The lahar will totally block access to the area and will have taken out the utilities and roads; in effect, the entire surface infrastructure. Utilities that were underground to begin with, like pipelines, may be buried under the mud but may still be operational. As the mud solidifies over time, public works and utility providers may be able to work back out into the devastated areas. As they do so, they will have to be aware of any hazards that might still be in the environment.

Magmatic or Eruption Triggered Lahar

With the knowledge that the volcano is threatening to erupt, first responders will be able to move critical equipment to high ground well ahead of time. Since the public will know what is happening as the volcano awakens and, in some cases, self-evacuate ahead of time, the problems relating to a spontaneous mass evacuation will diminish. Barricades and police services will be in position ahead of time to conduct evacuees rapidly out of the valleys should a lahar start. Close monitoring of the mountain should give the warning points quicker notification when a lahar does begin. The number of people needing assistance should decrease. This should decrease the number of technical rescues that will need to be done once the lahar has finished moving through the valleys. Problems could be compounded if there is a lot of tephra due to the eruption at the same time.

Spontaneous Lahar

With a spontaneous lahar, any responders in the affected valleys will be in the same position as other citizens. They will have to get themselves and any vital equipment to high ground as quickly as possible. In those areas some distance away from the volcano, like Fife and Puyallup, there should be enough time for a few first responders to assist with the evacuations of some citizens. In those areas closer to the volcano like Orting,

that will be out of the question. It is possible that when a spontaneous lahar sets off the volcanic warning system or one is heard coming down either the White or Nisqually rivers that the ensuing panic could by itself injure, kill or trap in the lahar zone, those who would normally respond.

Continuity of Operations

Tephra

Small tephra explosions should not have an effect on the continuity of operations for jurisdictions or agencies in the County unless the wind patterns are perfect for dropping it directly on their service area.

Large tephra eruptions are different. Due to the amount of material dropped on an area, operations can be strained. Damage to communications equipment, roofs of buildings collapsing, roads closed, etc. can all limit the ability of an agency to maintain day-to-day operations. If the volcano has a large tephra eruption and conditions are right to deposit the ash across portions of Pierce County, there could be difficulty finding alternate facilities, getting staff to work and having necessary equipment in operational shape.

However, the probability that this will be the case is relatively low. As mentioned above, Mt. Rainier's eruptions tend to have low quantities of tephra and when an eruption does occur the normal wind directions over Pierce County should distribute it to eastern Washington. While possible, it is unlikely that tephra, by itself, will dramatically alter or limit the continuity of operations for agencies within Pierce County.

Lahars

Any major lahar coming down one or more of the valleys radiating from Mt. Rainier will dramatically alter the continuity of operations for local jurisdictions. However, depending on the level of preparedness and whether a lahar is the result of the buildup of volcanic activity or of a spontaneous sector collapse the continuity of operations for a jurisdiction or agency could be very different.

Magmatic or Eruption Triggered Lahar

Lahars triggered by a buildup and release of volcanic energy will have a lead in time, ranging from hours to weeks, for jurisdictions and agencies to prepare for the likelihood that a lahar may be forthcoming. Those entities with infrastructure in the path of the flow will be able to find alternate work sites and move at least some equipment to high ground out of the path. For those entities that are only partially within the lahar path this should work well. Even if the lahar does take out some of their infrastructure and property, they should still be able to maintain an operational posture, albeit reduced, for the rest of their jurisdiction or clients.

For those entities entirely, or nearly entirely, within confines of the flow, things will probably be different. Even if they were able to initially remove equipment from the valley floor and protect all staff, normal day-to-day operations will be non-existent. With

no citizens, no tax base, no offices, no infrastructure and no community, there is no continuity of operations.

Spontaneous Lahar

For spontaneous lahars the impacts to the valleys, while identical, could have a different impact on the agencies and jurisdictions located there. Those that have operations located in the valley that are unable to get an alternate site from which to operate will have all the problems of those jurisdictions and agencies who have a warning but also many others. In addition, they may lose records, staff and equipment when the lahar overwhelms the valley. The possibility of maintaining operational continuity in this scenario is impossible.

Those that have their operations run from outside the lahar inundation zone should be able to maintain operational continuity, albeit in a possibility reduced capacity.

Delivery of Services

Delivery of services will be nonexistent in those areas of the County that are deeply buried by a lahar. With no homes, no businesses, and no infrastructure, there will not even be a reason to attempt delivery of services into the impacted area. Delivery of services into other areas will depend directly on the infrastructure that is left after the lahar has inundated the valley, combined with how much of the jurisdictions' or agencies' resources have been salvaged. If the lahar has destroyed one or more of the exits from Pierce County across the Puyallup and or Nisqually Rivers, then the ability to receive outside assistance will be delayed possibility for days. Re-supply of equipment, equipment parts, food or any of the necessities of life will be difficult.

A lahar inundating the Puyallup Valley will cut the eastern part of the County from the rest. Bonney Lake, Buckley, Cascadia, the East Hill of Sumner and others would have to go through King County for assistance. Delivery of services to those areas from local agencies within these areas would go on, although some might be reduced.

There can however be some differences between the delivery of services after a magmatic generated lahar and a spontaneous lahar.

Magmatic or Eruption Triggered Lahar

Just as with the continuity of operations, the disruption to the delivery of services would be reduced with an eruption generated lahar. The ability to get supplies stockpiled ahead of time, get equipment out of the lahar zone, set up sheltering system for thousands of people and develop immediate contingency plans will all assist with the delivery of services to those areas not destroyed by the lahar.

Spontaneous Lahar

A worst-case scenario would include a lahar that begins with a sector collapse on the west side of the mountain above the headwaters of the Puyallup River. Such a lahar could

partially overtop the ridge separating the Puyallup River and Tahoma Creek that empties into the Nisqually River. This could cause delivery of services to be compromised in both watersheds.

All the problems that exist with an eruption triggered lahar are also inherent with a spontaneous lahar. In addition, delivery of services to citizens will be even more compromised in the case of a spontaneous lahar because local agencies and jurisdictions will not have the lead up time to evacuate equipment, records, and supplies from the valley bottom. Those that normally have their equipment, supplies and records or backup copies, out of the impacted area will be able to respond with at least some service delivery to those areas not directly impacted by the lahar.

Property, Facilities, and Infrastructure

Any Mt. Rainier major event, whether eruptive related or from a spontaneous lahar, will have a major impact on the property, facilities and infrastructure of jurisdictions and agencies within the confines of Pierce County as well as surrounding counties.

Tephra¹⁰¹

Tephra can collapse roofs, destroy engines, make roads slippery, clog both water and air filtration systems, kill crops, clog drains, and short out electrical systems. All these can and will affect jurisdictions and their ability to operate on a day to day basis. Depending on the depth and distribution pattern of the ash, individual agencies or jurisdictions will be more or less impacted by it. With more than one cm of ash having the ability to disrupt traffic by closing down roads combined with the other damage listed above, it could take weeks for the local agencies and jurisdictions to get their individual infrastructures back to normal.

Lahars

Lahars are the primary force that will damage the infrastructure, property, and facilities. They will flatten buildings, destroy equipment, bury roads, take out power lines and destroy sewer pumping systems. A major lahar coming down any of the river systems from Mount Rainier will damage, destroy or bury all facilities, property and infrastructure that are above ground in the impacted area. Only those areas on the periphery or where the flow weakens, thins out and reduces in speed and volume will have any chance of survival.

Current buried pipes, power lines, etc. should not be damaged directly; although where they rise to the surface, they can be damaged. However, having a sewer line buried under an extra 15 feet of mud in a community that no longer exists is essentially worthless. In areas where the lahar is shallow, many of these underground utilities may be able to be rehabilitated.

The extent of damage will be directly correlated with the quantity of debris the volcano coughs up. Smaller lahars will not cover as much territory as the larger lahar would and

will cause less damage to those areas they do cover. This can be seen graphically on Map 4.5-1. Here the Case 1 lahars are inclusive of all the territory also contained in Case 2 lahars and in addition all the area highlighted in yellow.

Magmatic or Eruption Triggered Lahar

With a magmatic triggered lahar there will be time to evacuate records, supplies, and equipment from the lahar's path. How much of the material will actually be evacuated depends on the length of time between when the volcano awakens and finally sends a lahar down the valley. This could be from a few hours to many days or weeks. The more time allowed the more that can be saved.

Spontaneous Lahar

With a spontaneous lahar, there will be very little that jurisdictions can do to protect their facilities, property or infrastructure located in its path. Those with resources further away from the volcano will have a little time once the warning has been disseminated, but it may be too little to make a major difference. Those agencies and jurisdictions will essentially have little or no time to evacuate anything of value. That which was not protected prior to the initiation of the lahar may be damaged or gone.

Environment

Environmental impacts will be dramatic and, in some cases, long lasting.

Tephra

Small tephra eruptions will have limited environmental impacts. Large tephra eruptions could have dramatic impacts on the environment or ecology of large areas around Mt. Rainier. Because under normal circumstances the prevailing wind patterns will blow much of the tephra to the east impacting the upper White River and much of eastern Washington. In this scenario, plants and animals in the White River valley could suffocate under the ashfall.

Tephra damage¹⁰² will partly depend on the size of the particles. Large pieces, one to two inches or greater in diameter, can be very damaging. However, lethal impact from falling tephra is likely only in the immediate vicinity of the volcano, generally within about six miles of the vent. Animals not protected in this area could be severely injured or killed by the large particles. Further away, the finer grains begin to fall and can cause respiratory and eye irritation to animals, burying plants and robbing the animals of their natural food supply. Ash washed down by the rain will tend to add to the rest of the silt in the rivers and some of it will settle out down stream possibly affecting the fish resources, including salmon that return up the various rivers.

A large tephra eruption that blows in other than an easterly direction could cause extensive, long-term environmental damage to much of the County. Having the same types of damage mentioned above but spread over much of the County could cause environmental impacts that may take years to recover from.

Lahars

Lahars are the primary damaging factor associated with Mt. Rainier. Lahars descending the valley will destroy and bury any and all plants and animals in their path. They can destroy forested areas and they will silt up rivers and change their channels. They will add pollutants or hazardous chemicals to the environment by the damage they do to manmade structures, vehicles, sewage treatment facilities, etc. The addition of mud to the valley bottom by winter rains bringing down more debris from upstream will continue to cause problems for the environment possibly for a few years after the initial mudflow. They may totally destroy salmon habitat, and the valley ecology in the areas they cover.

Those that reach Puget Sound could cover the near shore environment with silt and possibility partially fill in Commencement Bay, and/or cover the shallow Nisqually delta and mud flats creating a new surface and killing the creatures that currently make it home.

A new environmental balance will eventually be formed as plants and animals re-inhabit the area covered by the mud. While it may take years for nature to repair the damage, it will eventually reclaim those areas damaged by the lahar.

Economic and Financial Condition

Economic and financial affects will be of two parts. First is the damage to property, buildings, inventories and equipment. Second is the loss of revenue due to the inability to get supplies through the damaged area, the loss of markets, the decrease in population and, in some cases, the loss of infrastructure to support the area economically.

Tephra

The damage to individual businesses, homes, and equipment could cause major financial losses for individuals and businesses throughout Pierce County, but only if the wind does not blow the ash to the east. If the wind does blow to the east as expected, then areas in the White River Valley will be the ones affected. In this case, the Crystal Mountain ski area, and the homes between it and the Greenwater area could be heavily damaged. The Greenwater businesses and the Fire Department could all have structural building damage and the damage to vehicle engines may prevent owners from evacuating to a safer area.

Lahars

Lahars have the potential to be the major destroyer of economic viability within Pierce County. Any major lahar coming down one of the valleys from Mt. Rainier will destroy the homes, businesses and much of the infrastructure within whichever valley it descends. Closer to the mountain, like in Ashford or Elbe, some of it will be related to the tourist trade, or other wilderness operations. Citizens there maintain their restaurants and shops along the mountain highway, work in the National Park, or in many cases work for logging corporations, any or all of which may be out of business because of a lahar.

In other cases like the cities of Puyallup, Sumner and Orting, there are thriving communities that have been located on the valley floor for over 100 years, that have flourishing downtowns and whose citizens are involved in the full range of occupations that any city or bedroom community has in Washington. Many of them work in King County or the City of Tacoma. Many of them have their own businesses in town. There are schools, medical clinics, libraries, fire stations and the Puyallup Fair Grounds. Any lahar that inundates these areas will be destroying vibrant communities that have taken over a century to grow to their current size.

Those portions of these communities on the valley floor, which includes most of Puyallup, almost all of Sumner and all of Orting could be destroyed totally with no viable way to regain their economic base. It is not a question of rebuilding a few destroyed buildings as it would be after an earthquake. With a lahar there may be no houses, no businesses and no infrastructure to begin the rebuilding process. The result will be that there will be no population base for an economic revival. People will have left the area. There will be no tax base for the cities to begin their rebuilding process. With many feet of mud in the valley, and the threat of further flooding and lahars, it will be awhile until people begin the rebuilding process.

Magmatic or Eruption Triggered Lahar

As the developing threat from the volcano is recognized by the scientists and they begin to warn the public there will be some time for some people and business to move some of their belongings, records and goods to higher ground. However, no matter how much they are able to save this way, the economic recovery will be long and hard. With the destruction of homes and the physical structures of the businesses in the valley, people will have no option except to leave the area and find homes and work elsewhere.

Spontaneous Lahar

With a spontaneous lahar almost no community in the pathway of the lahar will have the ability to adequately protect its assets. This is the worst-case scenario. There could be a total loss of homes and businesses in the impacted area. With buildings, equipment, records, inventories, and community infrastructure gone, no business in the lahar zone will be able to restart immediately. Even attempting to reestablish their business at a different location, outside the inundation zone, will, in many cases, fall short. With the exodus by many members of the community, numerous businesses will have little incentive to even attempt rebuilding in the valley.

Public Confidence in the Jurisdiction's Governance

The reputation of an agency or jurisdiction as well as the public's confidence in it will depend to a great extent on the amount of planning and preparation that was done in anticipation of the eventual event. This, combined with the open distribution of information to the public regarding what is happening, could happen, and will happen during a volcanic event will greatly boost the public's confidence in the agencies and jurisdictions effected by it.

False alarms, alarmist pontificating, or confusion on what needs to be done will only lower the public's perception of the entity. Premature warnings of impending danger, especially if leading to what is seen as unnecessary evacuation, will only weaken any entity's authority.

Mt. Rainier is a big enough problem that good faith efforts put forth by the agencies and jurisdictions will reap a good response from the public. Incompetence, however, will show through and will destroy any reputation that the entity had before.

Lahars

Good information provided prior to a lahar regarding what needs to be done to prepare, how to evacuate upon receiving a credible lahar warning, and limiting false alarms will maintain the public's confidence in a jurisdiction's ability. If, on the other hand, false alarms become the norm, sirens do not work, and there is confusion as to what people are supposed to do, the entity's reputation will suffer. Any confidence the public has in that entity will be lost.

Another factor affecting the eventual reputation is the ability to get infrastructure back up and running as soon as possible. The fact that some areas will be unavailable, perhaps for years, will take awhile for the public to accept. Even the visual clue of square miles of mud will not prevent some people from complaining that local, state and federal agencies are not doing enough to help them return to their pre-lahar state.

Magmatic or Eruption Triggered Lahar

A lahar triggered by an eruption will allow the local agencies more time to prepare for the eventual destruction associated with it. They will have time to move resources, set up assistance centers, evacuate people if necessary and be seen as leading the response, not just being reactive to the circumstances. In this case, those agencies and jurisdictions seen as preparing for the potential lahar will maintain credibility with the public. Where this could break down is if an evacuation is ordered based on the best geological evidence the scientists can provide and the mountain does not produce a lahar. In this case, there could be citizen unrest as they want to get back to their homes with the resulting loss of support for the actions of the local entity.

Spontaneous Lahar

In the case of a spontaneous lahar, the timely warning of an approaching lahar in the Puyallup Valley should help in the maintenance of the local entity's reputation. Even with some loss of life, if the warning system operates as it is designed and all jurisdictions follow the Mt. Rainier Volcanic Hazards Response Plan, confidence in the jurisdictions will remain intact.

This will not be the case if, without a warning, a spontaneous lahar descends upon either the Nisqually or the White River Valleys and impacts homes and businesses. In this situation, there would be many questions about why no warning system was regarded as necessary on the Nisqually or White River sides of the mountain and the reputation of government would be adversely affected. The short time frame from when a spontaneous

lahar is initiated to when it begins to impact citizens in the Nisqually or White River Valleys does not allow enough time to put out an EAS or telephone ringdown message to citizens in those valleys close to the mountain. Those further downstream may be able to be reached in time to allow evacuation.

Meteorological Climate Change 4.1M

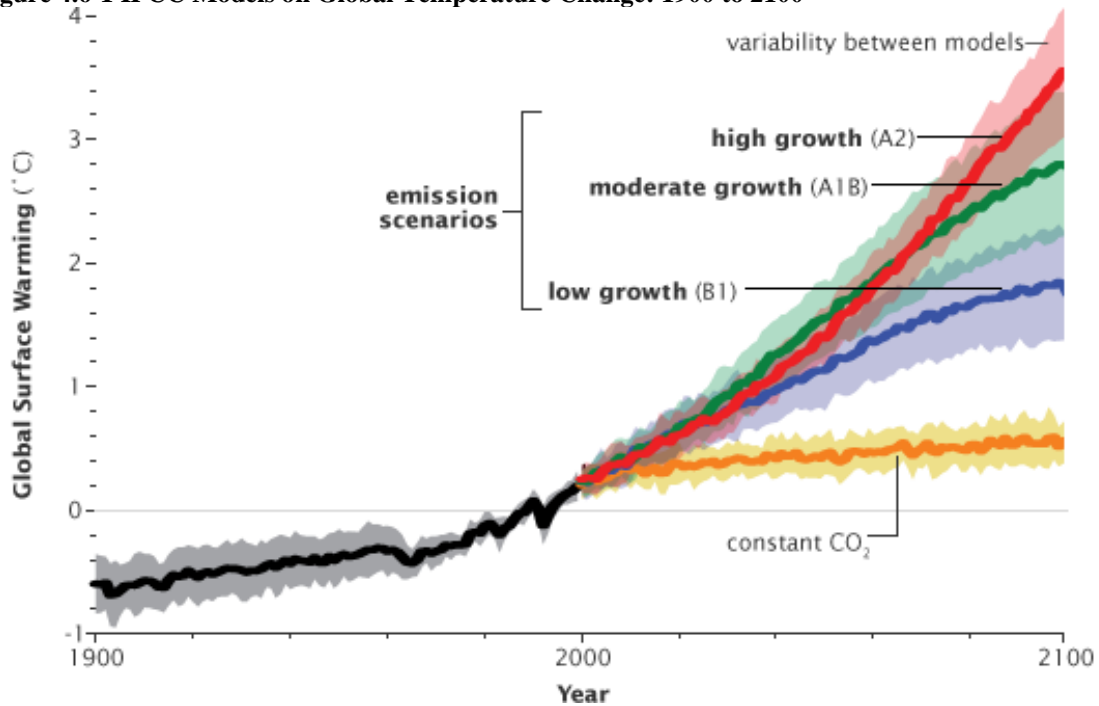
Identification Description

Climate change has received tremendous press recently due to the topic of global warming making it into the mainstream consciousness. Currently the expanding body of empirical data supports the basic premise that the long-term average temperature of the earth's atmosphere has been increasing for decades. This trend is continuing, and the scientific community generally agrees that it will continue for the foreseeable future unless dramatic steps are taken on a global scale to decrease the release of greenhouse gases (Figure 4.6-1 IPCC Models on Global Temperature Change: 1900 to 2100). This will create dramatic changes in the local environment of Pierce County. Today, questions revolve around the overall increases in local temperatures, precipitation, and wind patterns and their long-term effects.

For Pierce County, climate change boils down to a few basic questions which can further be broken down into two categories of impact: natural causes and human causes. The questions regarding the natural environment include:

- How will the temperature change over the next few decades?
- How will the rain and snowfall patterns change?
- Will this exacerbate other problems in the environment?
- What new environmental problems will arise?
- What are the expected changes in the biological life zones?
- What will be the effect of sea-level rise on Pierce County's coastline?
- How will climate change impact the ecology of Puget Sound?

Figure 4.6-1 IPCC Models on Global Temperature Change: 1900 to 2100¹⁰³



The second half asks:

- How will these changes affect the citizens living here?
- What changes to the infrastructure will be needed to accommodate the expected environmental changes?
- What lifestyle changes will be necessary?
- What are the economic consequences of property loss, especially to the port/industrial area?
- How will individuals, business, and government respond to changes in lifestyle required by the changes in the local environment?

Climate change is not a hazard. It is a hazard multiplier that will worsen most existing natural hazards.¹⁰⁴

Definition

Climate change is a significant and lasting change in the statistical distribution of weather patterns over periods ranging from decades to millions of years. It may be a change in average weather conditions or in the distribution of weather around the average conditions (i.e., more or fewer extreme weather events). Climate change encompasses the major influx in temperature, precipitation, or wind patterns.¹⁰⁵ While climate change today is thought of as being synonymous with global warming, in reality global warming is a type of climate change.

From another perspective, climate change is the variation in either regional or global environments over time. In this case time can refer to periods ranging in length from a few decades to other periods covering millions of years.¹⁰⁶

Today, much of the talk of climate change presupposes a rise in global temperature averages. Over the past 150 years good temperature records have allowed comparisons to be made of global temperatures from year-to-year. This has shown an overall increase of approximately 0.8° C during this period (Figure 4.6-1). Over the next century an increase of 6° C is expected due to the greenhouse gases already in the earth's atmosphere. An increasing body of scientific evidence implies that the primary impetus driving climate change today, are human activities that increases the amount of atmospheric greenhouse gases.¹⁰⁷

A number of circumstances can cause climate change including both natural and human causes. These natural factors may be solar cycles, volcanic eruptions, the changing of ocean current patterns, or even something as unusual as a methane release from the ocean floor.¹⁰⁸ Those changes due to human activities are frequently called anthropogenic climate change which pertains to activities that alter the atmospheric composition.¹⁰⁹ For natural causes the United Nations Framework Convention on Climate Change (UNFCCC) uses the term "climate variability" for non-human caused variations.¹¹⁰

Types

There are two major classifications: global warming and global cooling.

- Global Cooling - A decrease in the average temperature of the earth's atmosphere, especially a sustained decrease enough to cause climatic change.
- Global Warming - An increase in the average temperature of the earth's atmosphere, especially a sustained increase enough to cause climatic change.

Profile

With the primary direction of climate change today being global warming, Washington State and Pierce County will experience major changes during the next century. The expected further increases in temperature for Washington State are shown in Table 4.6-1. In this table we can see the projected temperature rise broken down by each year. Such increases will continue to dramatically affect the plants, animals, people and economy of Pierce County. The change in rain and snowfall patterns, life zone migration, and sea-level rise will all create a different County than we have today.

Global warming, by itself, is only part of the overall problem, and is actually the result of a number of factors that are all combined into overall environmental degradation. The increase in greenhouse gases, the primary factor blamed for global temperature increase, comes from many divergent sources. Included in the current list are carbon dioxide from modern industry; the burning of fossil fuels; deforestation and cement manufacture; methane from cattle and other animals including such small animals as termites; and gases such as nitrous oxide, chlorofluorocarbons, and a host of other trace gases.

While the increase of atmospheric carbon dioxide (CO₂) is foremost in peoples' minds when they think of global warming, some of the other gases have a much greater impact on global warming for the quantity released than does CO₂. Methane is 20 to 30 times as

effective in its ability to absorb infrared radiation as CO₂, and chlorofluorocarbons, while usually associated with the destruction of the atmospheric ozone layer, are also highly contributive to global warming. A single chlorofluorocarbon molecule is 20,000 times more effective as a greenhouse gas than is a carbon dioxide molecule. While a number of these other gases contribute a significant amount to the increase in global temperatures the main culprit for the foreseeable future, due to the sheer quantities released, will continue to be carbon dioxide.

“Emissions of CO₂ due to fossil fuel burning are virtually certain to be the dominant influence on the trends in atmospheric CO₂ concentration during the 21st century.”¹¹¹

With the advent of the industrial revolution, the quantity of atmospheric CO₂ began to rise. For the 400,000 years prior to the industrial revolution, the atmospheric CO₂ concentrations ranged between 200 and 280 parts per million (ppm). Since the beginning of the industrial revolution, this has increased to today’s levels of around 380 ppm and is continuing to increase about one percent per year. By the middle of the 21st century, these levels could reach 500 ppm and by the end of the century, 800 ppm.

Historically there have been many ways that carbon dioxide has been absorbed by the planet. Plant and animal matter that have been buried in great quantities are eventually transformed into coal and oil. Plant material, especially trees, can absorb large quantities of carbon and the ocean acts as a natural carbon sink. The ocean contains approximately 50 times as much carbon as does the atmosphere. At the same time human activity continues to add more of it at an ever-increasing rate. Of all the fossil fuel carbon released to the atmosphere, about 48 percent of it currently ends up in the ocean.¹¹² This continued absorption of carbon dioxide changes the chemistry of the ocean, and essentially affects all sea life. Computer modeling anticipates that this will increase the acidity of the ocean’s surface water by a drop of 0.4 pH units.¹¹³ How this will affect the sea life in Puget Sound and Pierce County in particular is still an open question requiring further research.

The pace of some effects of global warming seems to be accelerating. Computer models of climate change from the 1990s appear to be already outdated in their predictions. The slowing of the Ocean Conveyor Belt and the destructiveness of storms appears to be increasing at a rate the models had predicted would happen much later in this century.¹¹⁴

Table 4.6 -1 Recent and Projected Temperatures for the Pacific Northwest¹¹⁵

	1970-99	2020	2040
Annual	47.0° F	48.9°F	49.9°F
<i>(increase)</i>		<i>1.9°F</i>	<i>2.9°F</i>
Oct. – Mar.	36.1 ° F	37.8°F	38.6°F
<i>(increase)</i>		<i>1.7°F</i>	<i>2.5°F</i>
Apr. – Sept.	57.9 ° F	60.0°F	61.2°F
<i>(increase)</i>		<i>2.1°F</i>	<i>3.3°F</i>

Notes: Temperatures are averages across the Pacific NW and may vary significantly from region to region. The table compares observed temperatures for the 1970-99 periods with changes in temperatures averaged across 30 yr periods centered on the

2020s and 2040s projected by 10 global climate models' two emission scenarios. The future temperatures are the averages calculated from changes projected by those climate models for the specified time periods.

Projections

Figure 4.6-2 Puget Sound Projected Warming¹¹⁶

Puget Sound Projected Warming



2050s (relative to 1970-1999)	
Lower emissions (RCP 4.5)	+4.2°F (+3.0 to +5.6°F)
Higher emissions (RCP 8.5)	+5.7°F (+4.3 to +7.1°F)
2080s (relative to 1970-1999)	
Lower emissions (RCP 4.5)	+5.5°F (+4.1 to +7.3°F)
Higher emissions (RCP 8.5)	+9.1°F (+7.4 to +12°F)

Projected Average Annual Temperature Difference (Relative to 1950-1999 average)

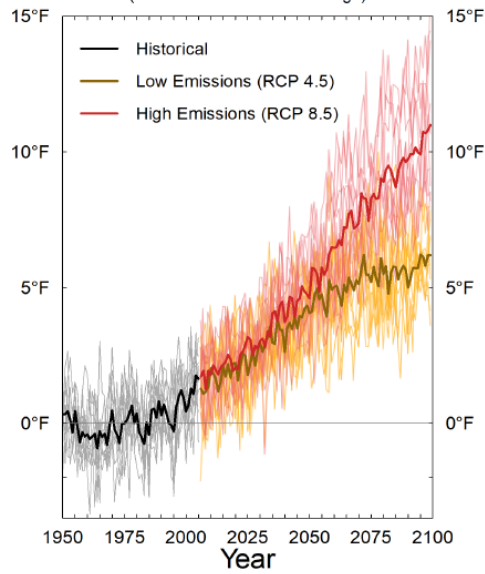


Figure source: Mauger et al. 2015



In general, warming is projected through the 21st century in all scenarios (although not all scenarios are shown in the above table) warming is expected in all seasons. Strong agreement among models that extreme heat events become more frequent. The size of the projected change is large compared to observed variability. The region is likely to experience average annual temps by mid-century that exceed what was observed in the 20th century. The 2050s table provides specifics to how much change is projected. This change is significant relative to annual average temperature observe in the 20th century.

Figure 4.6-3 Puget Sound Projected Precipitation Change¹¹⁷

Puget Sound Projected Precipitation Change

Modest increases in average *annual* precipitation projected in most scenarios.

Seasonal patterns reinforced. Wetter fall, winter, and spring; drier summers likely.

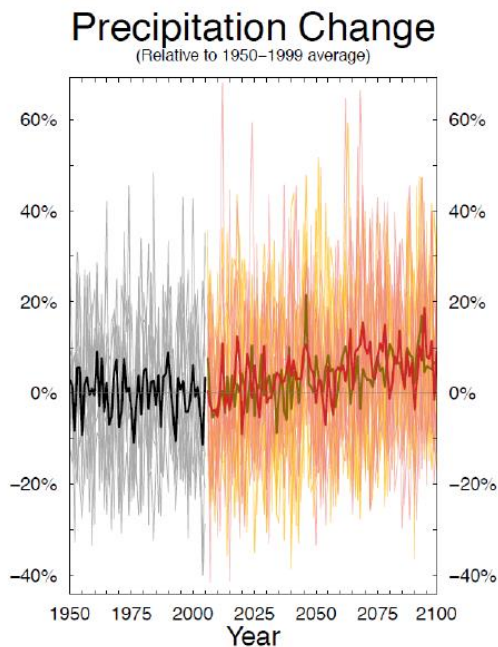


Figure source: Mauger et al. 2015

More frequent heavy rainfall events expected. The heaviest 24-hour rain events (e.g., atmospheric rivers) become +22% more intense (range: +5 to +34%) by the 2080s. Today's 24-hour events occur more frequently, about 7 days/year by the 2080s compared to about 2 days per year historically (1970-99).¹¹⁸

Figure 4.6-4 Puyallup River: Projected Change in Monthly Hydrograph

Puyallup River: Projected Change in Monthly Hydrograph

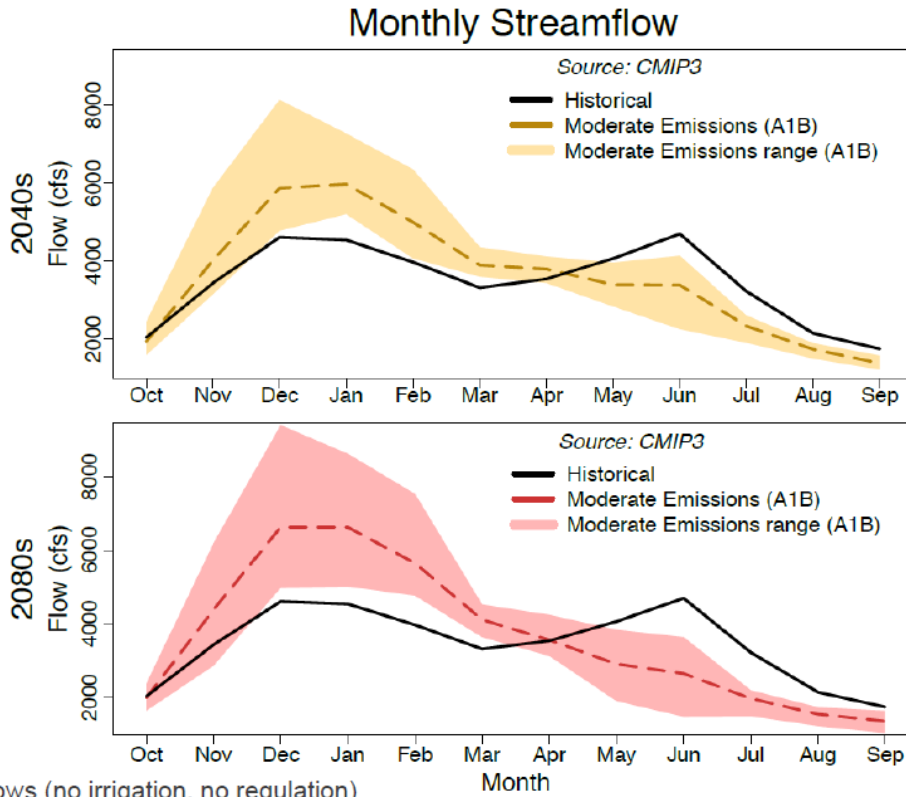
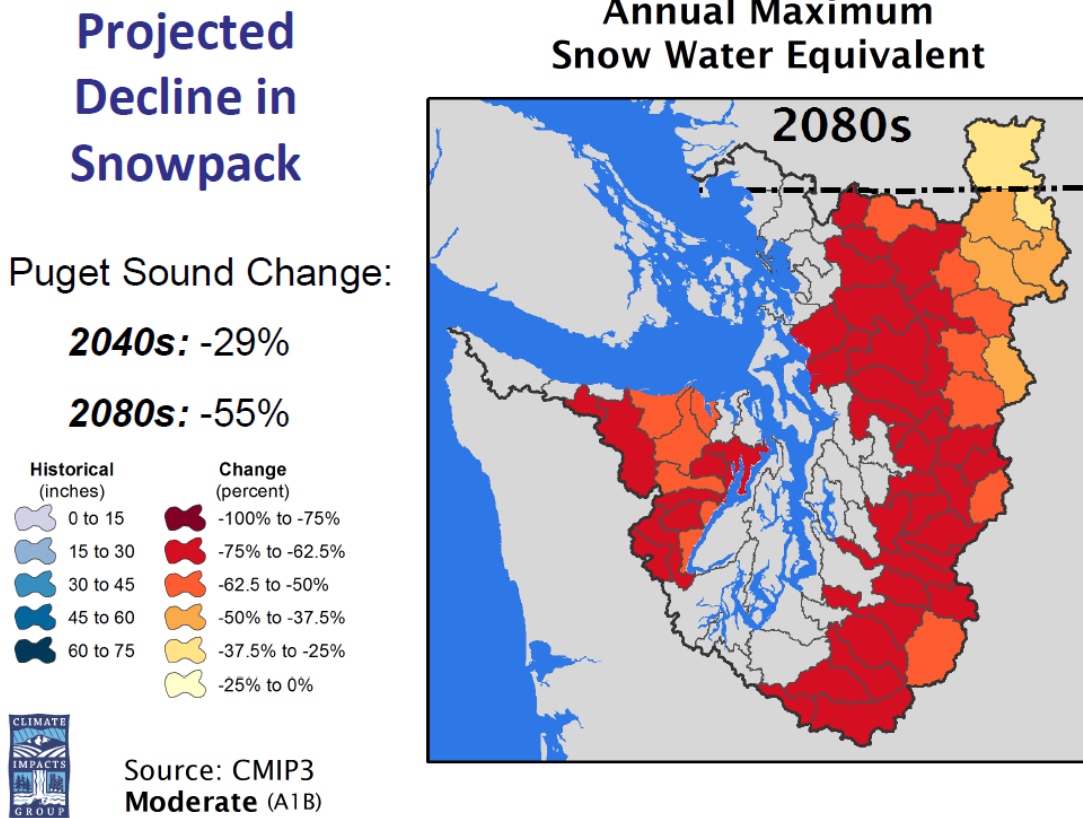


Figure 4.6-5 Projected Decline in Snowpack¹¹⁹



Shown above (4.6-1 through 4.6-5) are the results of hydrologic model simulations under multi-model average future climate scenarios for A1B and B1 emissions (middle and bottom panels, respectively). All scenarios also indicate less snow in the mountains as a result of warming winter temperatures. As winter temps warm, more winter precipitation falls as rain rather than snow. The snow also melts earlier in the spring season. These changes simultaneously increase risk of winter flooding and summer drought in watersheds that currently accumulate snow. How much so will vary from watershed to watershed.

The highest river flows are projected to increase +18% to +55%, on average, by the 2080s in the 12 largest Puget Sound rivers. Climate change is expected to increase the frequency, volume, and area of riverine flooding.¹²⁰

Table 4.6-2 Projected Sea Level Risk: Tacoma¹²¹

PROJECTED RELATIVE SEA LEVEL CHANGE FOR 2100 (feet, averaged over a 19-year time period)							
Location	Vertical Land Movement Estimate	Greenhouse Gas Scenario	Central Estimate (50%)	Likely Range (83-17%)	Higher magnitude, but lower likelihood possibilities		
					10% probability of exceedance	1% probability of exceedance	0.1% probability of exceedance
Tacoma (47.3N, 122.4W)	-0.5 ± 0.2	Low	2.1	1.5-2.7	3	4.6	7.9
		High	2.5	1.9-3.3	3.6	5.3	8.8

Increase in MHHW, does not include waves and storm surge



Figure 4.6-6 Sea Level Rise Inundation Area in 2100 Tacoma Tideflats

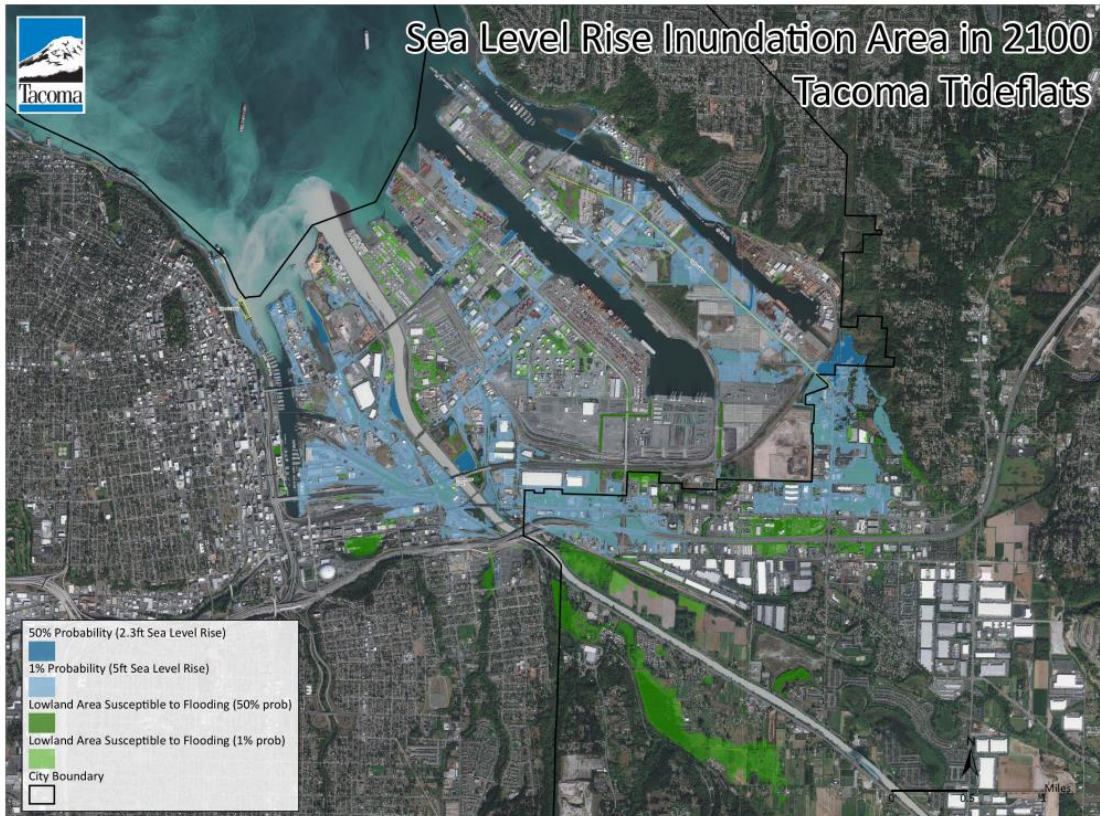


Image: James Parvey, City of Tacoma. Data: Washington Coastal Resilience Project

By the 2040s, the median annual area burned in the Northwest could more than double relative to 1916-2006.¹²² Changes in the climate drivers of wildland fire are expected to lead to drier fuels and greater potential for wildfires. Increasing air temperature plus earlier snowmelt plus decreasing summer rain equals drier fuels and forests. Generally, expect an increase in the small and moderate fires. The really big fires are driven by extreme east winds.

Climate change is expected to increase heavy rain events, decrease snowstorms, but not effect windstorms.

Climate change is expected to increase the size and frequency of landslides. Landslide prone areas are expected to become less stable in winter with more winter precipitation as rain, heavier rainfall, and higher soil water content. Landslide frequency may increase with wildland fire.¹²³

Occurrences

Global climate change has been the norm for essentially the entire life of the planet. It has forced organisms to change with the changing climate either by migrating or evolving to fit the new weather patterns. Those that did not follow either of these paths either died out, or were reduced in their ranges, sometimes forming small insignificant communities perpetually on the verge of extinction.

The last dramatically different climate that we are able to at least get a partial view of is the last ice age. As much as that climate contrasts with ours, we can see only traces of it today. Knowledge of it has gradually evolved through years of research. The covering of much of North America, Europe and parts of Asia with ice, in addition to the linking of the North American continent with Asia, the connecting of Malaysia with Sumatra and Borneo, and Australia with New Guinea, is outside the realm of personal experience. It doesn't influence our day to day thinking.

The most recent lengthy episode for which we have detailed written records is the cooling of the Northern Hemisphere during what is called the "Little Ice Age".¹²⁴ While there were glacial advances, it was not a true ice age in that it did not last long enough for glaciers to significantly increase the percentage of land they covered. During this 500 to 600-year period temperatures dropped from 1-1.5° Celsius.¹²⁵ This drop changed disease patterns, caused famine and led to social upheaval in some areas.

In the more recent past, the 25-year temperature decrease from 1940 to 1965, impacted many individuals alive today (see Figure 4.6-1) and shows that even with an overall increase in global temperatures there will be periods when the average temperature will drop for extended periods of time.

While there are wide variations from year to year in global temperatures, the overall trend since the beginning of the industrial revolution has been for a gradual increase. The forecasts are for this trend to continue into the indefinite future depending on the continued release of greenhouse gases, volcanic eruptions, etc. How much of a change in

temperature we can expect in the future is one of those debatable questions with estimates ranging from a degree or two up to ten or more degrees Celsius. Even with only a one or two degree increase there would be tremendous climatic changes. While a number of them are expected to be detrimental, there should be some positive changes as well. It is estimated that the worldwide temperature today is only three to five degrees Celsius more than it was during the last ice age, so this could easily double over the next century.

Climate Impacts and Natural Hazards

- Flooding (riverine, coastal, urban)
- Drought
- Wildland-Urban Interface Fires
- Severe weather (heavy rain, snowstorms, windstorms)
- Landslides

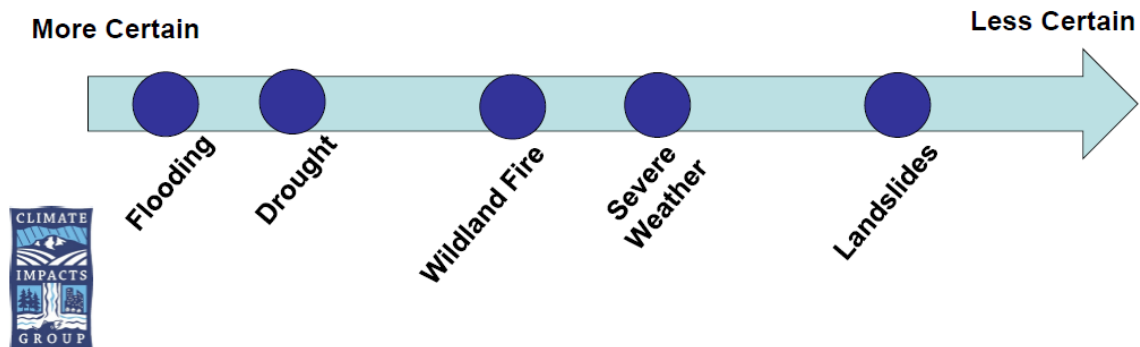


Figure 4.6-7 Climate Impacts and Natural Hazards

Figure 4.6-7 demonstrates how confident scientists are about how our changing climate is impacting natural hazards.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

The overall impacts from long term climate change are only beginning to be felt throughout Pierce County. Impacts on health would be gradually felt. As the average temperature rises gradually over the next few decades, the incidence of diseases normally associated with warmer climates will increase. There should be a slight decrease in cold related injuries in the winter months and an attendant increase in heat related injuries during the summer months. With both of these, the elderly will be among those affected the most.

Health and Safety of Personnel Responding to the Incident

Unlike other emergencies, climate change will not have personnel responding to it as if it was an immediate emergency. Health related issues for personnel will be similar to those for the general population.

Continuity of Operations and the Delivery of Services

While there will be changes in the environment throughout Pierce County, change will develop slow enough to maintain continuity of operations. It is not expected that climate change by itself will impact the delivery of services on a long-term basis. As the climate changes gradually from decade to decade, governmental offices, response organizations and personnel will gradually adapt to fit the new circumstance. Other changes in the environment, such as population growth, should impact delivery of services more than gradual climate change.

Property, Facilities, and Infrastructure

Impacts to property, facilities and infrastructure could be considerable, depending on a number of factors, especially sea-level rise. Due to the extensive coastline in Pierce County, sea-level rise combined with subsidence in some areas will eventually damage a large number of properties; affect businesses, and damage local infrastructure.

Individuals living along the coast of Puget Sound, especially those with low bank properties, will experience the rise in water levels first. Water will encroach into their yards and winter wave action will erode yards, expanding the beach inland. Areas like Salmon Beach, portions of Day Island, Wollochet Bay, Sunset Beach and others will have problems with high tides impacting homes directly. On the contrary, high bank areas could have problems with their hillsides being undercut by wave action leading to an increase in steep bank erosion or landslides, threatening the homes or property above.

Marinas and other businesses, along Ruston Way, portions of Day Island, Gig Harbor, and the Port of Tacoma in many cases will be subject to damage from an increase in sea level combined with wave action. Most of them are currently high enough to avoid damage from winter storms; however, their margin of safety disappears due to rising water levels, and in some cases subsidence. In the event of an extreme low tide, the ferry system cannot run and increases the vulnerability of egress and ingress for Pierce County.

Along much of Pierce County's coastline are critical roads and railroad tracks that are essential to the County's transportation system and furthermore functionality. An increase in sea level may require raising these to protect the movement of people and goods. With Pierce County's industrial base located largely within the confines of the Port of Tacoma and adjacent properties, any significant rise in sea level will put portions of it in jeopardy.

The potential is there to flood ports, tidewater industrial areas, river deltas, coastal wetlands and beachfront properties. Some of the homes in areas like Sunset Beach, Day Island and Salmon Beach that are currently just above the high-water mark will begin to be flooded during times of high tides. Either land will have to be raised with fill, massive seawalls built, or some industry or roads will have to be relocated to higher ground along with homes in the most threatened areas.

In addition to coastal area flooding, wave action could increase the undercutting of high bank areas such as along the Tacoma Narrows. This could undermine homes and other buildings, or structures located along these bluff areas. When the combined coastal subsidence and sea-level rise are added to normal winter high tides and storm surge, damage could be extensive to current structures.

Electric generation in Washington is primarily hydroelectric. It relies on a constant supply of water delivered to the dams and generating plants. A decrease in the amount or changes of the timing of streamflow in the winter/spring snowpack will impinge on the ability of electric generating plants to meet demand. Even further the demand during the summer for air conditioners, refrigeration units etc., when water levels will be at their lowest will exacerbate this problem. If water resources can no longer fill the need for electric generation then there could be an increase in the use of fossil fuels to generate electricity. This will create more air pollution problems. Due to the strain on the energy infrastructure, controlled brownouts will occur as a method to relieve the system. Otherwise blackouts would occur and greatly increase the likelihood of heat-related deaths especially among the elderly, those weakened by disease, and the poor.

The Environment

Continued scientific research today shows major changes on a worldwide scale. They range from gradual sea-level rise to thinning of the arctic ice pack to a change in the amount of ice at mid-latitudes. Changes in the range of insects and the strength of storms are currently forecast for the present and near future.

One of the major problems associated with global warming is the increase in sea-level. Over the past century, the global average sea-level rise has ranged from 1 to 2.5mm/year. In southern Puget Sound, sea-level rise is expected to have the largest global warming rise in the state, about 5mm/year.¹²⁶ Sea level increased 8.6 inches at the Seattle tide gauge (1900-2008).¹²⁷ This is a consequence of rising water levels combined with the gradual subsidence taking place in Pierce County and will change the nature of life along the shorelines. In 2001 research on southern Puget Sound showed the rate of subsidence in the Tacoma area to be 2.4 mm/year.¹²⁸ This means that even without any sea-level rise, the land will sink around 9.5 inches over the next century. When we add in the minimum expected sea-level rise of up to 2.5mm/year this could lead to an effective increase of over 19 inches over the next century.

Over the next several years we should begin to see its effects develop on the local scale. The potential is there to flood ports, tidewater industrial areas, river deltas, coastal wetlands and beachfront properties. Some of the homes in areas like Sunset Beach, Day Island and Salmon Beach that are currently just above the high-water mark will begin to be flooded during times of high tides. Either land will have to be raised with fill, massive seawalls built, or some industry or roads will have to be relocated to higher ground along with homes in the most threatened areas. All of these are extensive and expensive projects.

In addition to coastal area flooding, wave action could increase the undercutting of high bank areas such as along the Tacoma Narrows. This could undermine homes and other buildings, or structures located along these bluff areas. When the combined coastal subsidence and sea-level rise are added to normal winter high tides and storm surge, damage could be extensive to current structures.

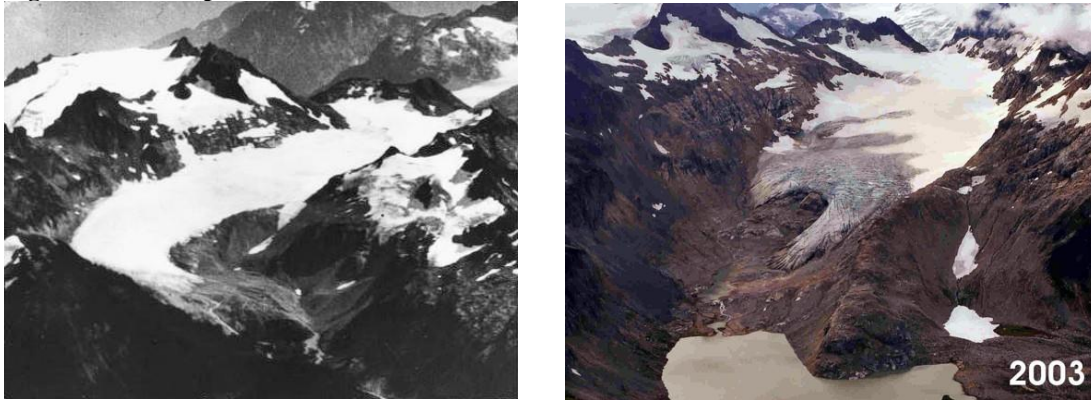
One of the other possible effects that may happen due to a warming trend is the movement of saltwater into the coastal aquifers low lying near tidal zone areas, rendering wells in those areas useless. Others would include the expansion of saltwater marsh areas into areas where they do not currently exist.

Locally in Pierce County we may see a cycle of warmer winters and drier summers. Puget Sound average annual temperature has increased 1.3F (1895-2011).¹²⁹ Puget Sound nighttime air temperatures have increased 1.8F since 1895 and nighttime heat waves have increased. Washington Cascades snowpack decreased ~25% between the mid-20th century & 2006.¹³⁰ If the snowpack is not accumulating, this will cause a lack of available stream water in the summer. Drier summers means an increase in forest fire danger, more stress on agriculture, water rationing, and the possible destruction of fish runs especially salmon, steelhead, and trout.¹³¹ As the climate gradually changes, we can expect an upward movement of lower elevation ecosystems. Those ecosystems, like the sub alpine and alpine that are located near the top of our mountains, may be pushed up by pressure of other species from lower elevations as the weather warms. This could lead to the extinction of many endemic species which have tenuous holds in these environments. Over time it could also lead to the migration of plants and animals' endemic to areas further south like Oregon and Northern California moving into the Puget Sound basin.

A decrease in river flows and lake levels especially during the summer months due to the lack of snow in the mountains is already becoming visible in the lack of glacier ice in the Cascades. Ice volumes have decreased dramatically as can be seen in Figure 4.6-8.

The South Cascade Glacier in the North Cascades is one of the glaciers that has been studied for many years and has lost much of its ice volume over the past nearly 80 years; photo on left from 1928 and photo on right from 2003. A lack of permanent ice to feed the rivers when the rest of the snowpack melts in the spring could mean very low water levels in the rivers by the time late summer arrives. This would be offset by the possibility of heavier flows during the fall and winter. The decreased flows during the summer will create warmer rivers that are detrimental to already reduced salmon runs. In addition, the heavier flows during the winter could scour many of the river bottoms decreasing salmon habitat.

Figure 4.6-8 Comparison of the South Cascade Glacier: 1928 to 2003¹³²

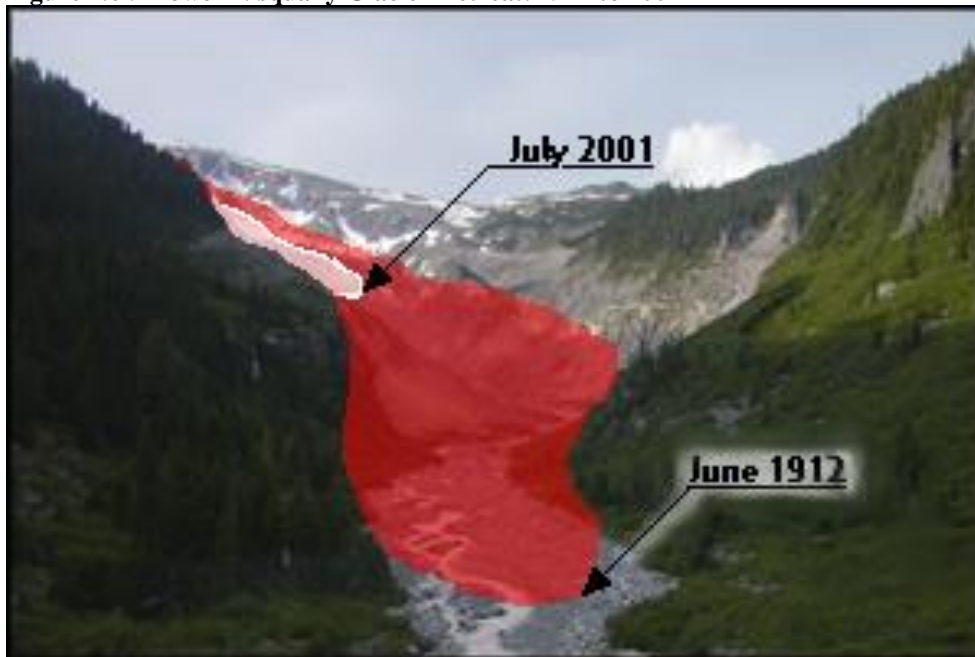


On Mt. Rainier in Pierce County, many of the same issues are confronted with the retreat of its glaciers. Over the past 40 years, due to glacier shrinking of the Paradise and Williwakas Glaciers, the Paradise ice caves, a popular spot for tourists to view the underside of a glacier up close, have disappeared. Other glaciers in the park have also retreated, in some cases long distances up valley. The Nisqually Glacier, shown in Figure 4.7-9, has retreated approximately one mile upstream since 1912 and evidence in the valley shows that the first chronicle mentioning the glacier in 1857 had the ice considerably further down valley, well below the current bridge across the Nisqually River.¹³³

Other environmental changes might include a loss of forest resources due to changing patterns of precipitation and an increase in temperatures during the summers. Forests could be depleted through changing growth patterns due to weather changes, an increase in insect infestations or an increase in forest fires.¹³⁴

A decrease in the amount of winter precipitation locked up as snow in the Cascades means that a higher percentage of our normal precipitation will be available to cause winter flooding in the County. Currently the mountain snowpack acts as a natural water reservoir. As the annual snowpack decreases due to warmer winters the amount of precipitation that normally falls will raise stream and river levels. This could increase Pierce County's flood potential.

Figure 4.6-9 Lower Nisqually Glacier Retreat: 1912 to 2001¹³⁵



Other potential effects include new diseases, that while endemic to warmer climates could migrate to Pierce County; a longer growing season for some crops; and a change in the recreational possibilities available for both residents and visitors.

Economic and Financial Condition

The changing climate will affect nearly every portion of the County's economy. Examples include:

- Energy usage will change. Warmer temperatures will reduce the need for electricity and other energy sources for home heating in the winter, but increase it during the summer months when air conditioning needs will increase;
- The warmer temperatures with the rising snow levels could decrease the ski season at Crystal Mountain resort;
- Agricultural growing seasons should increase, as should their demand for water;
- New agricultural crops that have been grown in warmer climate zones may be added to the state's agricultural base;
- Agricultural pests found in warmer climates could invade Pierce County and attack crops;
- The increase in forest fires due to dryer summers will increase the cost of firefighting;
- The lack of a large snowpack will decrease the amount of available water as the summer progresses. This will create a need for more water storage units to handle the increased need in late summer and early fall;

- Increasing health care costs are expected in the areas of heat related illnesses, such as heat stroke, heat associated illnesses such as asthma, and infectious diseases that are associated with warmer weather like West Nile Virus;
- With the potential increase in flooding mentioned above there will be increased costs for responding to, and recovering from, these floods; and,
- The need for more energy efficient solutions to the climate change and global warming issues should increase the options for new business development.

Economic effects will be felt not only as a result to changes in the surface ecosystems, but also to changes in the marine environment. Some fish species that are used to the frequent cold waters of Washington are already close to disappearing, such as Pacific Cod. While overfishing assisted in the decline, scientists point to warmer water as a contributing factor in stifling their recovery.¹³⁶ The fishing industry has had a difficult time for many years and the declining local species will continue to cause problems for the foreseeable future. However, at the same time that some species are decreasing, others like ocean sunfish, barracuda, sardines, striped bass and lizard fish are beginning to show up in Washington waters.¹³⁷ In order to survive, the fishing industry may need to change some of the species that sustain it, moving from the traditional northwest species to ones that are moving into the area.

Public Confidence in the Jurisdiction's Governance

As the changes in the local environment accumulate over time the public could begin to demand that any problems that arise be mitigated. It may become difficult convincing citizens to accept the costs, including new taxes associated with mitigating the results, preventing damage through controls on land use, or the difficulty of accepting a change of lifestyle that might be required. Frustration could be expressed against local leaders and government agencies.

Meteorological Drought Hazard 4.2M

Identification Description

Definition

A drought is defined as "a period of abnormally dry weather sufficiently prolonged for the lack of water to cause serious hydrologic imbalance in an affected area."¹³⁸

Unlike most states, Washington has a statutory definition of a drought emergency (Revised Code of Washington Chapter 43.83B.400 and Washington Administrative Code 173-166). According to state law, an area is in a drought condition when:

- The water supply for the area is below 75 percent of normal.
- Water uses and users in the area will likely incur undue hardships because of the water shortage.

Drought is a natural part of the climate cycle. However, it can have a widespread impact on the environment and the economy. Both agriculture and certain industries that require a dependable, continuous supply of water can be affected by drought. Since the impacts of drought vary highly depending on the local environment, the type of agriculture and industry, and the type of social systems that have developed in an area, people can have very different ideas about drought. This can lead to a wide range of drought definitions. The two definitions listed above are both useful in their own way but are by no means the only possible definitions.

Types¹³⁹

Because of the wide range of drought definitions available, 'drought' has been grouped into four main categories or types. The first three categories measure drought as a physical phenomenon and the last category measures drought in terms of supply and demand, tracking the effects of water shortfall as it ripples through socioeconomic systems. This process can be seen in Figure 4.7-1 Sequence of Drought Impacts.

Meteorological Drought

This type of drought is defined as an expression of precipitation's departure from normal over some period of time. These definitions are usually region-specific, and presumably based on a thorough understanding of regional climatology. Meteorological measurements are the first indicators of drought.

Agricultural Drought

This type of drought is defined as an occurrence in which there isn't enough soil moisture to meet the needs of a particular crop at a particular time. Agricultural drought happens after meteorological drought, but before hydrological drought. Agriculture is usually the first economic sector to be affected by drought.

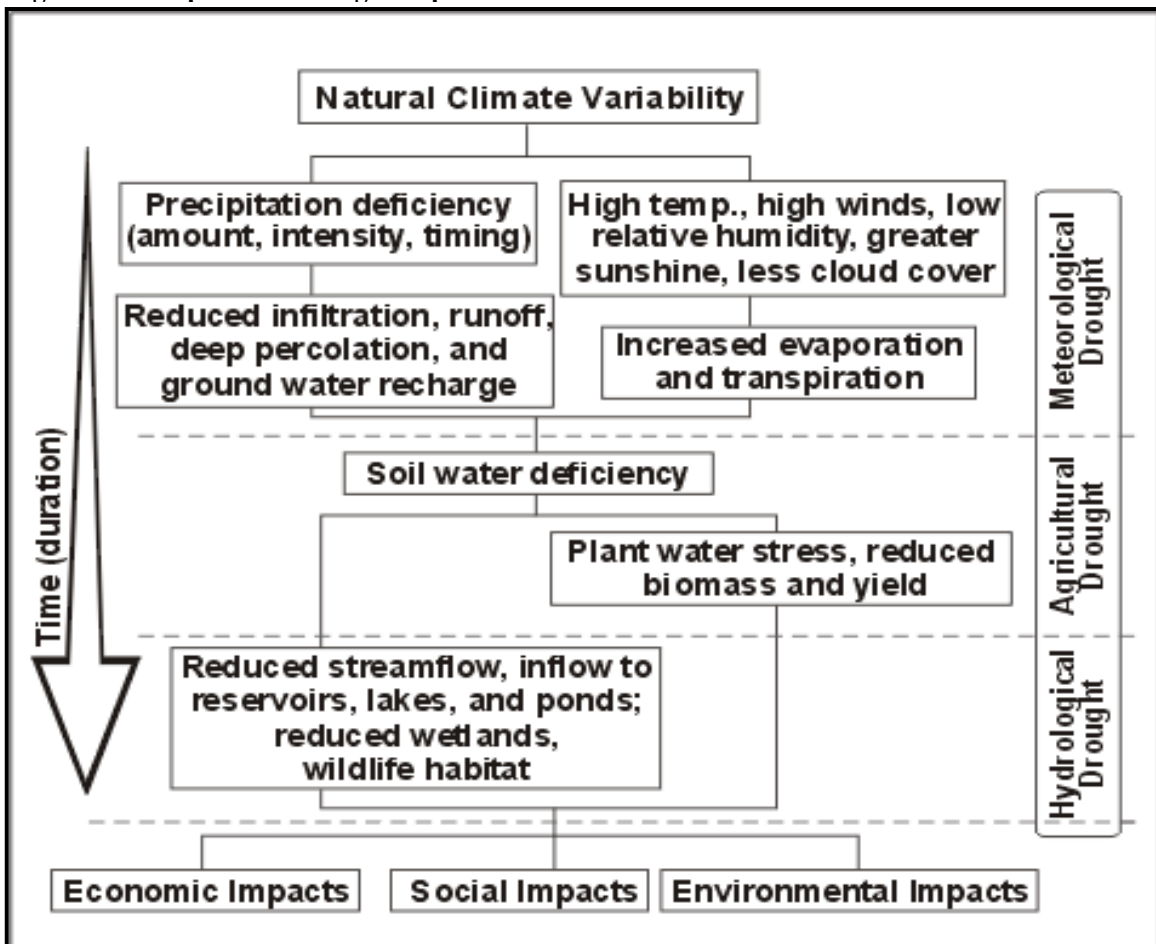
Hydrological Drought

This type of drought is defined by the deficiencies in surface and subsurface water supplies. It is measured as stream flow and as lake, reservoir, and groundwater levels. There is a time lag between the lack of rain and decreasing quantities of water in streams, rivers, lakes, and reservoirs, so hydrological measurements are not the earliest indicators of drought. When precipitation is reduced, or deficient, over an extended period of time, this shortage will be reflected in declining surface and subsurface water levels.

Socioeconomic Drought

This type of drought is defined as the occurrence when physical water shortage starts to affect people, individually and collectively. In more abstract terms, most socioeconomic definitions of drought associate it with the supply and demand of an economic good such as water, food grains, fish, or hydroelectric power.

Figure 4.7-1 Sequence of Drought Impacts¹



The severity of a drought is measured by the Palmer Drought Severity Index (PDSI) shown in Table 4.7-1. Developed by meteorologist Wayne Palmer for the Office of Climatology of the Weather Bureau, it combines temperature and rainfall in a formula to determine dryness. It is most effective in determining both long term droughts and wet periods. 0 is considered normal and the scale diverges from there.¹⁴⁰ The index determines that an area with a -3.0 to -3.99 rating is in severe drought, while an area with -4.0 is in extreme drought.

Table 4.7-1 Palmer Drought Severity Index

3.0 to 3.99	Very wet
2.0 to 2.99	Moderately wet
1.0 to 1.99	Slightly wet
0.5 to 0.99	Incipient wet spell
0.49 to -0.49	Near normal
-0.5 to 0.99	Incipient dry spell
-1.0 to -1.99	Mild drought
-2.0 to -2.99	Moderate drought
-3.0 to -3.99	Severe drought
-4.0 or less	Extreme drought

Profile

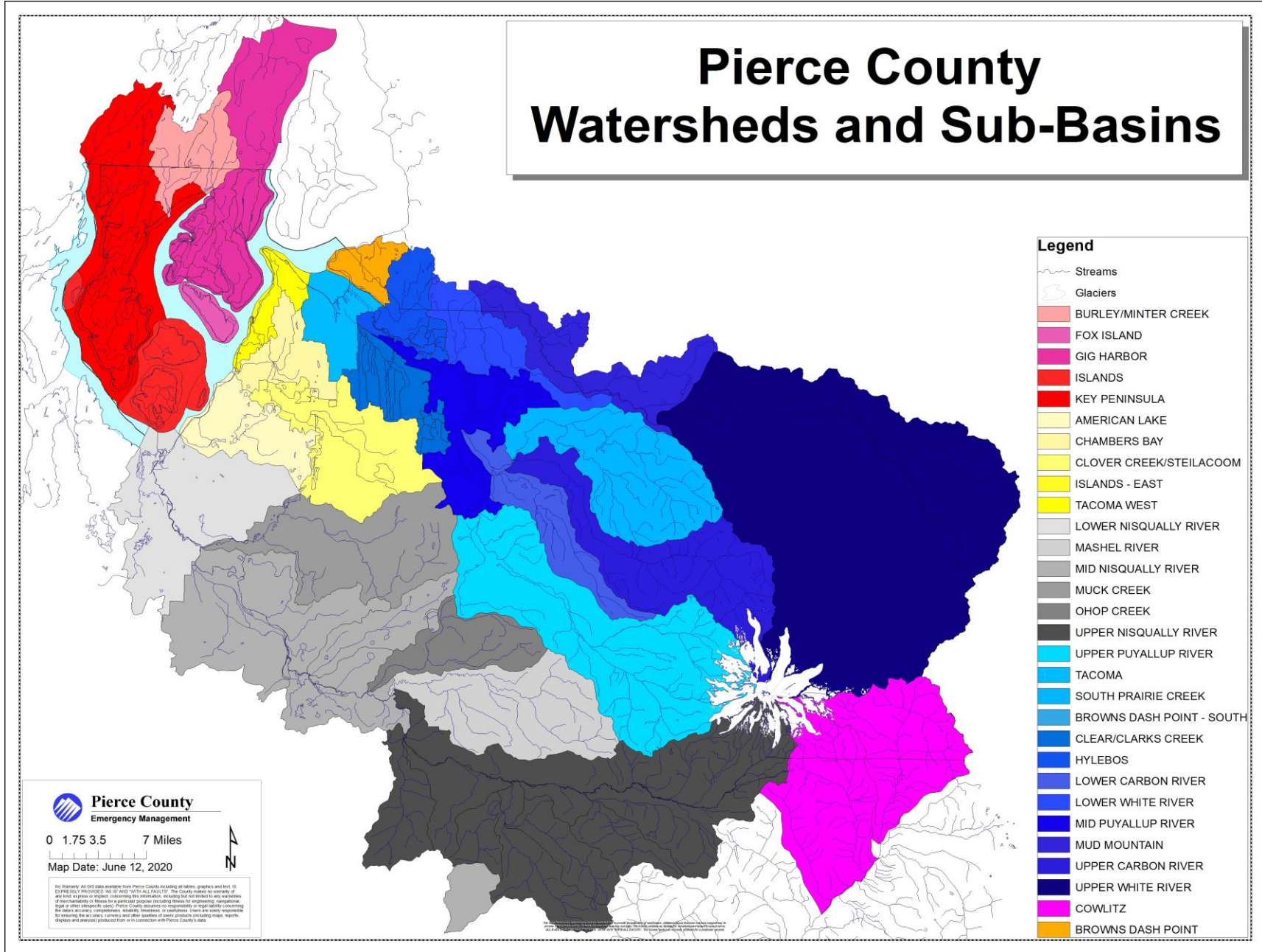
Location and Extent

Drought directly and indirectly affects all of Pierce County. While the entire region experiences drought, specific natural resources are the most impacted. These resources include, but are not limited to rivers, streams, ponds, fish habitat, forests and other natural resources. The impact on resources will vary depending on how each watershed is affected. A watershed that contains a lot of snow late into the summer, will not be affected the same as one that has no snow at all. In Pierce County, the distribution of resources can be tracked by watershed and these are found on Map 4.7-1.

The first noticeable indications of drought, besides lack of rain, are the decrease in soil moisture affecting the County's agricultural base. As time progresses, the effects begin to be felt across the community. Normally available sources of water, like reservoirs and lakes will begin to dry up. Their ability to cover the precipitation deficit can only do so for a limited time. The other option, wells, relies on the amount of ground water and is dependent on the long-term maintenance of the aquifer. Short term drought, from three to six months, usually does not affect these. However, long term drought conditions can affect them, drying up lakes and depressing the water table.

With the ending of drought conditions, the recovery will follow the same pattern. First to recover will be the soil water reserves and increases in stream flows. Reservoirs and lakes are next to refill, and finally, as water works its way down, the groundwater can be replenished. While the soil moisture content may rise rapidly following rain, the replenishment of groundwater may take many months or even years depending on the drought's duration, its intensity and the quantity of new precipitation over time.¹⁴¹

Map 4.7-1 Pierce County Watersheds

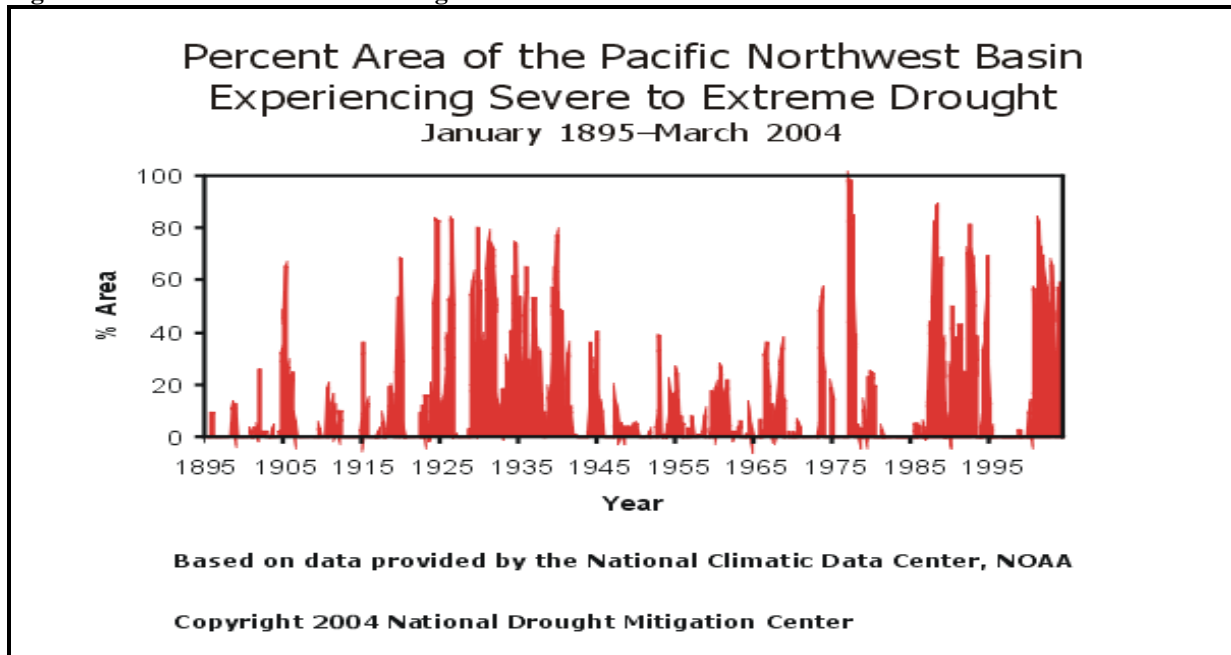


Occurrences

On average, the nationwide annual impact of drought is greater than the impacts of any other natural hazard. They are estimated to be between \$6 billion and \$8 billion annually in the United States and occur primarily in the agriculture, transportation, recreation and tourism, forestry, and energy sectors. Social and environmental impacts are also significant, although it is difficult to put a precise cost on these impacts.

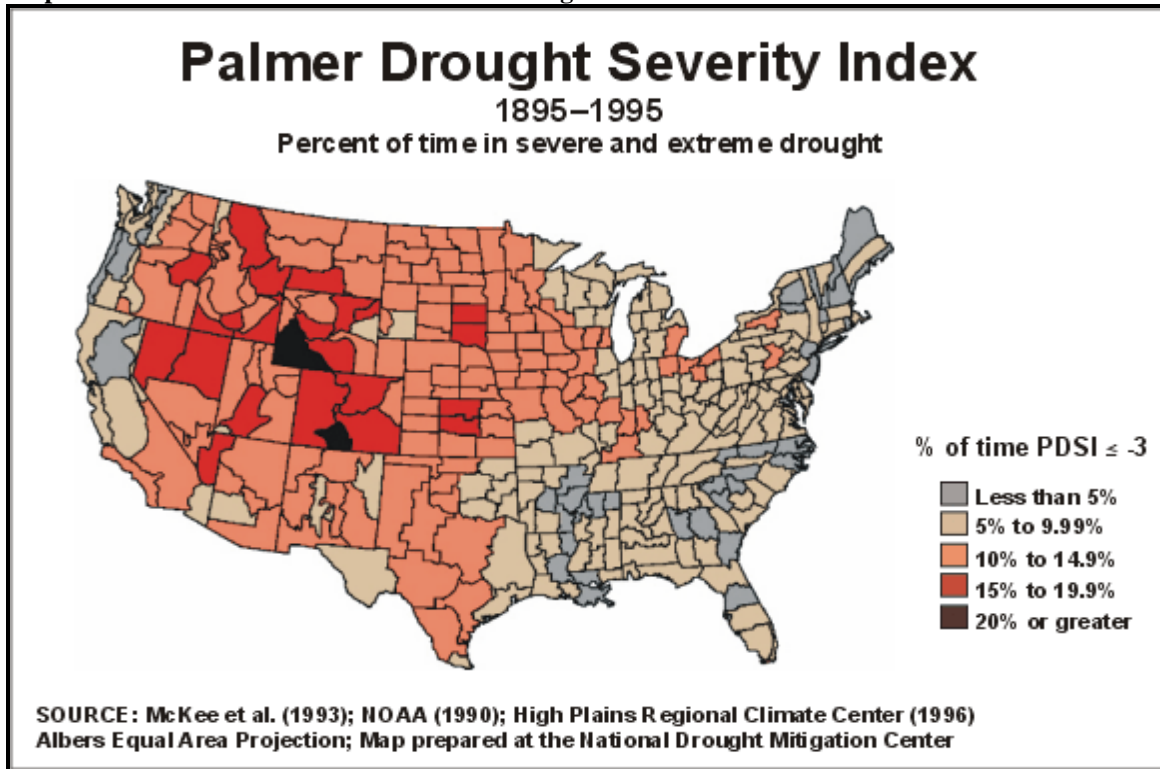
The National Drought Mitigation Center has compiled drought data for the period from 1895 to 1995 using the Palmer Drought Severity Index (PDSI). According to the data, the Pacific Northwest Basin, an area comprised of the states of Idaho and Washington, most of Oregon, and parts of Montana and Wyoming, has experienced severe to extreme drought multiple times in the last hundred years over a large area, see Figure 4.7-2.

Figure 4.7-2 % Area of Basin in Drought Conditions Since 1895¹⁴²

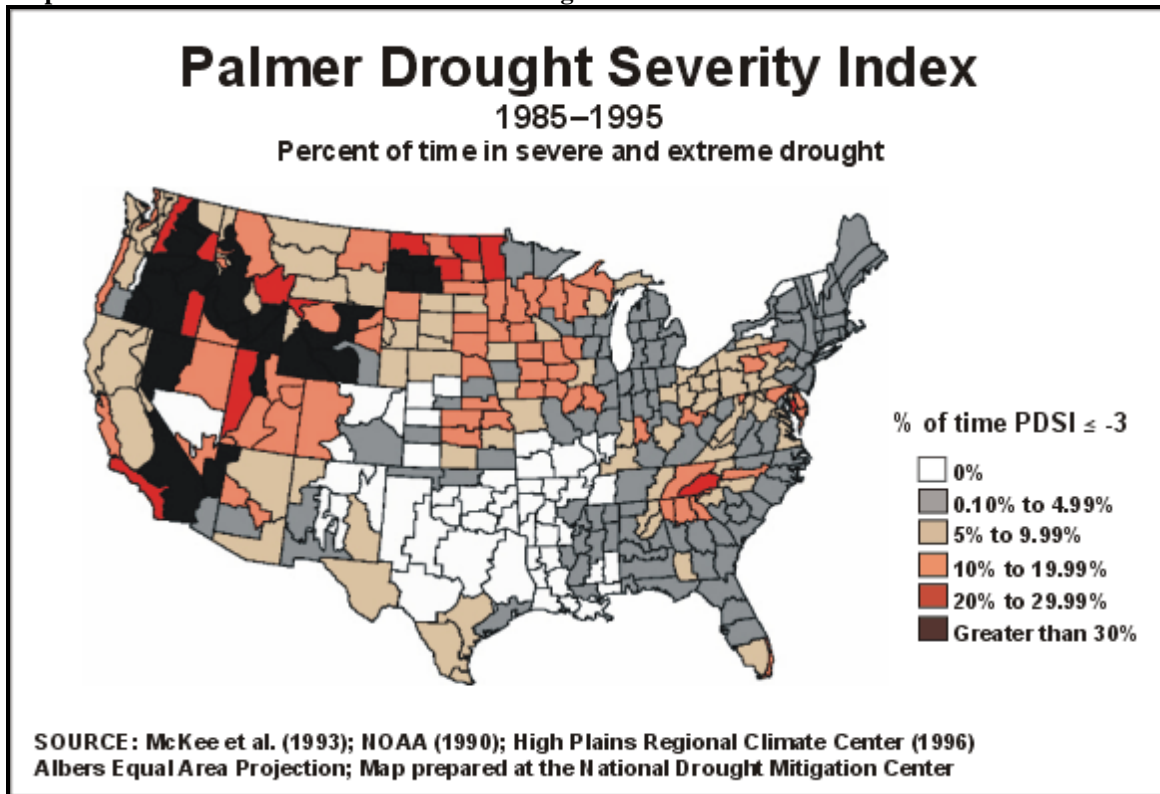


Portions of the County have experienced severe drought from five to ten percent of the time during the period from 1895 to 1995, see Map 4.7-2. For the decade from 1985 to 1995, the rate appears to have increased. During this period portions of the County had severe drought conditions between 10 and 20 percent of the time, see Map 4.7-3.¹⁴³

Map 4.7-2 % of Time in Severe to Extreme Drought: 1895-1995



Map 4.7-3 % of Time in Severe to Extreme Drought 1985-1995



Historically, droughts have not usually been considered a problem in the area west of the Cascade Mountain Range. However, Pierce County and other west side communities have felt the effects of drought many times in the past and will continue to do so in the future. Table 4.7-2 catalogues a number of drought periods that have affected the County over the years. Note that several lasted for more than a single season and a few for more than a year.

Table 4.7-3 Notable Droughts Affecting Pierce County¹⁴⁴

DATE	DESCRIPTION
May 2019	Drought Emergency declared by Governor Inslee that includes half the state. Pierce County’s intensity of drought ranges from abnormally dry to moderate drought. Abnormally dry impacts mean that the ski season is shortened, and visitation is lower. Moderate drought impacts include an increase in fire danger, possible dust storms, and river flow is low. ¹⁴⁵
April 17, 2015	Pierce watersheds added to Drought Declaration: Puyallup-White and Cowlitz.
November 2004 – Summer 2005	The winter of 2004-2005 was the driest winter in recorded history with record low snow packs of only 26% of average and stream flows as low as 22% of average. The drought conditions culminated in a February with no measurable precipitation in many parts of the state. Washington State declared a Drought Emergency on March 10, 2005. ¹⁴⁶
January – March 2001	The second driest winter on record in 106 years and second worst drought in State History. Stream flows approached the low levels of the 1976-1977 drought.
October 1976 – September 1977	The worst drought on record. Stream flows averaged between 30% and 70% of normal. Temperatures higher than normal resulted in algae growth and fish kills. Pierce County experienced severe-extreme drought conditions from 10-20 percent of the time.
April 1934 – March 1937	The longest drought in the region’s history with PDSI maintaining values less than -1. ¹⁴⁷ The driest periods were April-August 1934, September–December 1935, and July-January 1936-37.
July – August 1930	Drought affected the entire state. Most weather stations averaged 10% or less of normal precipitation.
June 1928 – March 1929	Most stations averaged less than 20% of normal rainfall for August and September and less than 60% for 9 months
July 1925	Drought occurred in Washington State.
July - August 1921	Drought in all agricultural sections of Washington State.
August 1919	Drought and hot weather occurred in Western Washington.
July – August 1902	No measurable rainfall in Western Washington.

Recurrence Rate

Scientists currently do not know how to predict drought more than a month in advance for most locations. Predicting drought depends on the ability to forecast precipitation and temperature. Anomalies of precipitation and temperature may last from several months to several decades. How long they last is dependent on interactions between the atmosphere and the oceans, soil moisture and land surface processes, topography, internal dynamics, and the accumulated influence of weather systems on the global scale.

Based on the State's history with drought from 1895 to 1995, as shown in Map 4.7-2, the state as a whole can expect severe or extreme drought at least five percent of the time in the future. Table 4.7-2 shows that since the beginning of the 20th Century, there have been ten droughts with major effects on Pierce County. However, only four of those have happened in the past 71 years with gaps of 39 and 24 years. This implies that Western Washington, including Pierce County, can expect severe or extreme drought from five to ten percent of the time. This is too short a period to make a definitive statement as to whether this is a change in frequency or not. So, to conservatively cover the variance, this chapter is defining the drought recurrence rate for Pierce County as being 50 years or less.

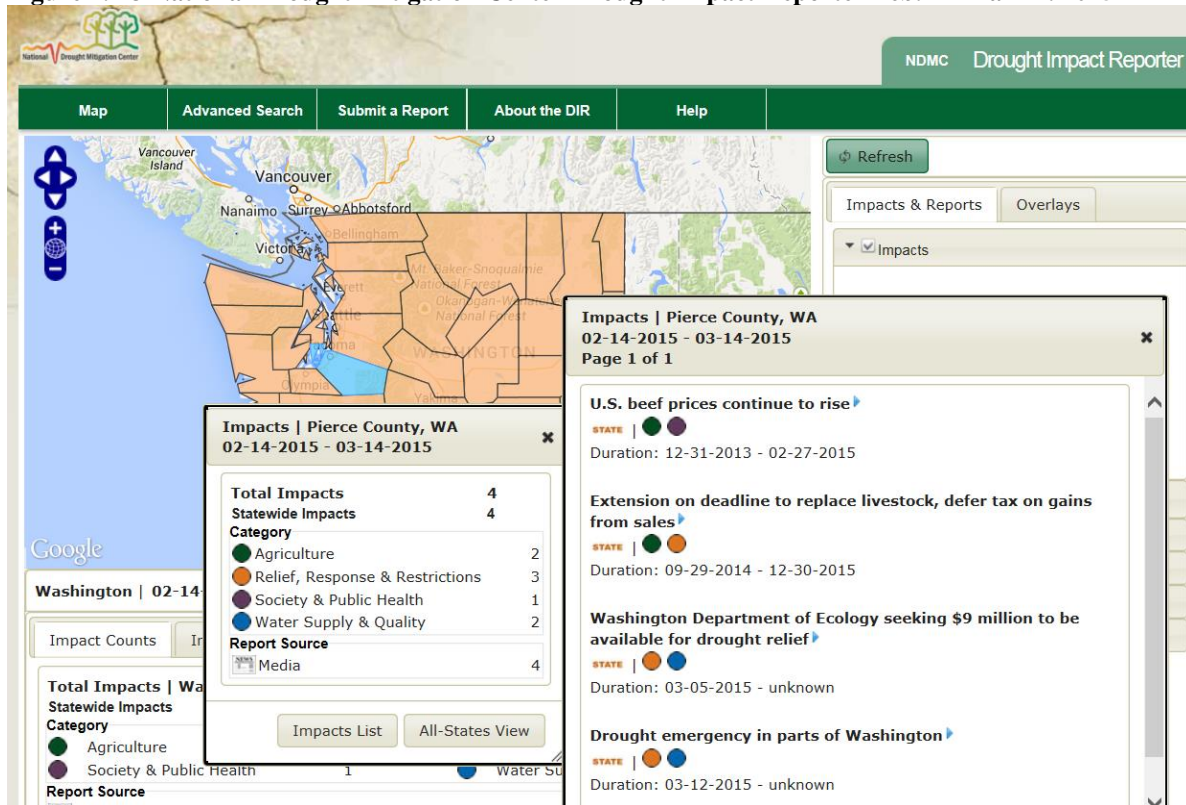
The future intensity and patterns of drought in Pierce County could be altered due to the expected changes in the global climate. Warming trends that will deliver less snow to the mountainous areas, and threaten the possibility of drier summers could have a dramatic impact on the frequency and intensity of drought in Pierce County. The dwindling of the average annual snowpack will mean there is less available water for agriculture, the environment, citizens, businesses and industry, all leading to more frequent drought conditions. For a further discussion of this, see the Climate Change chapter.

Impacts¹⁴⁸

The U.S. Drought Monitor (USDM) uses a five-category system, labeled Abnormally Dry or D0, (a precursor to drought, not actually drought), and Moderate (D1), Severe (D2), Extreme (D3) and Exceptional (D4) Drought. Drought categories show experts' assessments of conditions related to dryness and drought including observations of how much water is available in streams, lakes, and soils compared to usual for the same time of year.¹⁴⁹

Depending upon its severity in Pierce County, drought typically does not result in loss of life or damage to property, as do other natural disasters. On the other hand, drought can lead to impacts on agriculture, water supply availability, the public's health and economic condition (see figure 4.7-3). However, it can be a magnifier of other natural disasters like wildfires or crop diseases.

Figure 4.7-3 National Drought Mitigation Center Drought Impact Reporter Feb. 14-Mar 14, 2015¹⁵⁰



Health and Safety of Persons in the Affected Area at the Time of the Incident

In Pierce County, based on historical precedent, drought will not by itself cause a decrease in the health and safety of its citizens. Rather damage will be done to the environment, business, agriculture, etc. However, problems frequently associated with drought can influence the health and/or safety of local citizens. These would include:

- high temperatures leading to heat related injuries including some deaths;
- mental and physical stress which can lead to a susceptibility to other diseases, such as heart disease;
- low moisture content in the forest leading to an increase in the number of forest fires threatening homes, citizens and firefighters;
- conflicts between citizens and government over water usage; and
- conflicts between citizens over water usage.

Health and Safety of Personnel Responding to the Incident

There should be no extra health or safety impacts from drought beyond those for the general public. Individual hazards exacerbated by the drought, such as an increase in wildfires, threaten the health and safety of responders; they are not a direct result of the drought.

Continuity of Operations and Delivery of Services

Drought, on the scale experienced in Pierce County, should not affect the ability of most agencies to continue operations. While services to the public for some operations may have to be cut back, the actual ability of agencies to continue operations in some form should not be compromised.

Delivery of services to the public will probably not be considered a problem for most local law enforcement agencies. Any increase in public tension regarding limiting the use of water or caused by layoffs from industry dependent on water should be within the ability of departments to handle.

For fire operations, however, impacts would be dependent on two factors, the actual quantity of water available and the dryness of the environment. If the drought is extreme enough and long lasting to the point that fire flow¹⁵¹ is affected then fire departments and districts will not be able to fulfill their mission in relation to fire suppression. Related is the dryness of the environment in general. As the water supply decreases the probability of large-scale fires, wildland, urban, or on the wildland/urban interface become more probable. An increase in the number of fires as well as their size could tax the ability of departments to respond, causing them to rely on mutual aid or going to state mobilization. In either case, their operations will continue, albeit with support from outside agencies and possibly at a reduced level.

The ability to maintain service at a level required by the public can be threatened during drought for many utilities. Both electric and water utilities rely on a steady supply of water throughout the year.

The foundation of northwest electricity is hydroelectric. Without a steady supply of water supplying the dams, utilities will either have to cut back production, possibly causing brownouts, or buy expensive power from other areas that have an excess. Much of this supply originates in the mountain snowpack that normally exists in the Cascades and Olympics, or in the case of the Columbia River, an area incorporating portions of seven states and one Canadian province, see Map 4.7-4.¹⁵²

Pierce County's water purveyors receive their water either from mountain watersheds or wells locally supported by the purveyor. Short term drought has caused limited problems in the past, usually rectified by volunteer water rationing. As the population grows and the demand for water to support that population increases the need for more extreme measures may also increase.

Lack of rain will directly affect the aquifers that many of the water purveyors rely on. Changes in the aquifers may require the drilling of new wells. Small water purveyors with wells that run dry



and no intertie with another system may have to temporarily bring in water either by truck or in bottles to supply customers.

Lack of rain will also decrease the quantity of water flowing in the Green River, located in southern King County. The City of Tacoma relies on that supply for much of its water needs. While Tacoma also has a number of wells on its system, these could be taxed if the aquifer also begins to drop. The longer a drought continues the stronger its effects will be felt, not only from the Green River watershed, but also from the aquifers that could act as a backup. Eventually the point could be reached where in order to get water to the citizens not only would there be voluntary rationing, but also some mandatory controls implemented with fines for violators. Such controls would also affect industry. Many industrial processes require a quantity of water. To distribute enough water to citizens for health reasons, and critical infrastructure like fire hydrants and hospitals, some industry may have to either reduce or suspend operations.

Property, Facilities, and Infrastructure

Drought is a slowly developing problem with little immediate impact on any property, public facilities or the infrastructure. Many built up properties such as buildings, highways, and transmission towers will not be adversely affected by drought in any form. As a drought progresses however, from a short-term inconvenience to a long-term problem, certain portions of the infrastructure will begin to be affected. The lack of water in the reservoirs, streams and rivers will restrict how it can be used. For example, the need to use it for agriculture will conflict with the need to maintain an adequate flow for fish. Confounding the problem will be industries' need for a continuous supply and of the public for drinking, cooking and bathing water.

The decreasing water level in reservoirs used for hydroelectric generation creates two obstacles that limit the output of electricity. First, drought limits the amount of water available for generation. Without water behind the dams, they cannot generate power. Second, the amount of electricity generated depends on the pressure of the water on the turbines or how much head there is behind the intakes to the turbines. So, as the water level behind the dams drops the pressure turning the turbines decreases. The result is that the dams are not getting as much electricity generated per cubic foot of water from a low water level as you would from a high-water level.

The water distribution system could also be impacted. Water purveyors may find their normal sources drying up. Water from the Green River, currently used by the City of Tacoma, may no longer be adequate or dependable. As the water table drops, shallow wells distributed throughout the County used mostly by small water purveyors may begin to dry up. Most of these do not have interties with other purveyors. The result could be that they will have to bring in outside resources to assist with getting an adequate supply to citizens.

The Environment

The environment that makes Pierce County an enjoyable place to live, work and play has its basis in the rainfall that supports the diverse ecosystems that exist across the County. Based as it is, on an abundance of water, the environment could be the most adversely affected portion of

the County by a drought, especially long-term drought. Impacts on the Pierce County environment include:

- a reduction in viable habitat for fish and wildlife,
- an increase in both plant and animal diseases, and
- an increase in wildfires.

Habitat Reduction

Many of the plants, fish and wildlife native to Pierce County are used to periods of moderate drought which happens irregularly in Western Washington. However severe drought could stress the various environments or individual species within those environments. A decrease in rain and snow will not be uniform across any individual biotic zone and so the effects from a drought will not be universal throughout Pierce County. In some areas they could be much worse than in others.

Pierce County resides in the following watersheds: Chambers-Clover, Cowlitz, Kitsap, Nisqually, and Puyallup, see Map 4.7-1. A watershed is a basin-shaped area that drains into a river, lake, or the ocean. It includes freshwater, both ground and surface waters, as well as the saltwater of Puget Sound.

A Water Resource Inventory Area (WRIA)¹⁵³ may include more than one watershed and may overlap into more than one county. All of the WRIs in Pierce County with the exception of the Chambers Creek have a portion of their watershed located in other counties and homeland security regions. Water Resource Inventory Areas are important for looking at the availability of overall water resources and how a change in precipitation, either as rain or snow, will affect the other resources that depend on it. One of their key areas is looking at the availability of water to maintain fish habitats.

The most obvious immediate impact from drought is on fish populations. Drought can have a variety of negative impacts on salmon and other fish populations at several points of their life cycles. Drought can dramatically affect the ability of fish to thrive and reproduce. Streams that lack a continuous source of water tend to dry up leaving only pools for the fish to live in until the next rain brings a new flow of water down the channel. Many fish are sensitive to an increase in water temperature and a low stream flow can allow the water temperature to rise well above normal. According to the Washington Department of Fish and Wildlife:

The downstream migration of juvenile salmon in the spring is linked to the surge in stream flows created by runoff from melting snow in the mountains. With mountain snowpacks either well below average or completely gone, there could be some change on out-migration patterns as young fish attempt to reach saltwater to continue their life cycle. Adult salmon can have difficulties reaching upstream spawning grounds if river flows remain below normal.

Some salmon species spawn in channel margins, side channels and smaller tributaries. Spawning would have to occur in mainstream waters if those other areas are unavailable

because of low flows. This could make salmon nests, known as redds, and the eggs incubating in them, more susceptible to bed scour during the fall and winter.

In other cases, instream flow can drop after the salmon spawn. Salmon nests are then dewatered and the eggs within them are lost. Impacts of drought can result in depressed salmon runs three to five years later, when those fish would be returning as adults.

Warmer-than-normal stream temperatures and low dissolved-oxygen levels in isolated pools can lead to fish deaths both in wild populations and at fish hatcheries¹⁵⁴. Just as reduced water levels affect wild spawners, reduced water supply can lead to warmer water temperatures and thus result in increased fish disease, treatment costs and fish mortality. Some of the likely causes of problems are fungal and bacterial diseases, which can kill fish or lead to fewer fish eggs.

Many of our hatcheries depend on a clean and consistent source of water. So, during a drought, hatcheries can be at risk because of lack of water of sufficient quality and quantity to rear fish. The Washington Department of Fish and Wildlife (WDFW) sometimes might be required to pump water from wells, which adds significant costs to operations¹⁵⁵

However, it must also be pointed out that while drought may be detrimental to some species, it may not be detrimental to all. “During droughts, the in-stream habitat conditions can actually be favorable for some fish species, such as certain minnows and darters, as well as fry and fingerlings of larger species. Drought conditions allow these fish to compete with other fish, such as larger predators, which may be favored at higher flows. The result is a more robust and diverse fish community.”¹⁵⁶

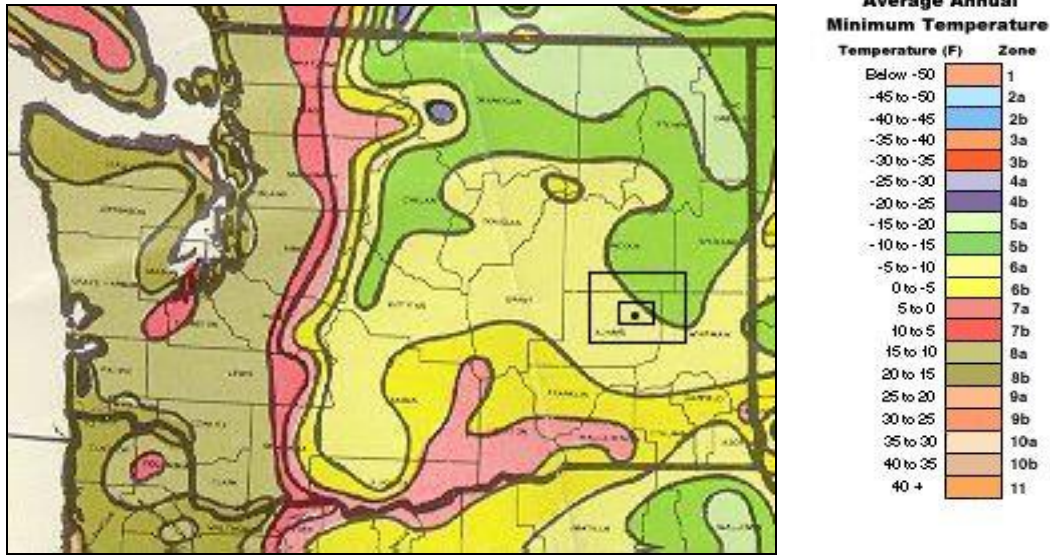
The impact on wildlife can also be dramatic and can vary considerably across the County. With topography ranging from sea level to over 14,000 feet there is a wide range of plants and animals that inhabit different areas.

The United States Department of Agriculture (USDA) has developed climate zones (also called hardiness zones) based on temperature for the entire United States. These zones are based on the mean of the lowest temperature recorded each year. Pierce County is divided into various climate zones; see Map 4.7-5 USDA Climate Zones. Since these zones are based on temperature, other factors need to be taken into account when looking at the effects of drought on the County.

Eastern Pierce County, as can be seen from the USDA Climate Zones map, has a very different range of temperatures from western Pierce County. Temperatures are cooler and because of the rise in elevation precipitation is much higher. This creates a different series of zones called life, or biotic zones. These zones are not just related to temperature, but include precipitation, are very variable, contain different animal and plant species and generally are located at different elevations.

A number of different categorizations of life zones have been utilized or defined over the years. Some more detailed and others simpler. The one shown here has been in use for over 50 years and is a variation of one first developed in the late 1800s.

Map 4.7-5 USDA Climate Zones – Washington State¹⁵⁷



Pierce County has four of the seven Washington State biotic zones established within it.¹⁵⁸ Listed from lowest elevation to highest elevation, these include:

- Coast Forest Zone - This zone encompasses the lowlands of Pierce County up to the foothills of the Cascades and climbing their lower slopes.
- Mountain Forest Zone - This zone is also called the Canadian Zone. It includes the evergreen forests that range up to approximately 5,000 feet in elevation.
- Sub-Alpine Zone - This zone includes the species that exist near tree line and ranges from 5,000 to 7,000 feet in elevation.
- Alpine Zone - This zone includes all terrain above timberline. Most of this is located on Mt. Rainier; however, there is a portion of it lying along the highest portions of the Cascade crest.

The marine climate associated with these zones provides the moisture to maintain them. Within the different zones the various species of plants and animals are more or less tolerant of drought conditions.

Animals that have an association with water resources, like amphibians (frogs, salamanders, etc.), ducks, geese, herons, and many others, will find their habitats drying up and will not have their normal food source available. Waterfowl and other birds have the ability to move elsewhere, however many smaller non-flying species do not. They in turn may attempt to migrate. While some may be successful others will not.

Deer and elk will find their normal food sources decreasing and may have to change their normal migration patterns. Voles, mice and others will find their populations decreasing, a situation that can put stress on the predators that rely on them. As water sources dry up animals will tend to

congregate near water sources that are still viable. This concentration leaves many of them vulnerable to predators also congregating at the water source.

The result of extended drought in particular, is a total change in the distribution of the flora and fauna that currently inhabit Pierce County. This can push many species into conflict with people as they leave their normal habitats and migrate into more populated areas. The change in habitat limiting food and water can push some marginal species into localized decline or even eliminate them from the local environment decreasing the biodiversity.

Plant and Animal Disease

Maritime forests, like we have in Western Washington, in drought conditions tend to become stressed. Initial effects will be to the tree root system. Lack of water in the top 12-18 inches of the soil will begin to dry up and kill the root hairs that normally take up water. This causes a water deficit in the tree. Trees stressed like this are unable to grow properly, begin to lose their resistance to disease and also become susceptible to attacks by insects.¹⁵⁹ This can lead to wide areas having diseased or dead trees all of which can increase the potential for wildfire.

Research into the effects of drought on local environments shows that it can alter the effects of other disasters. A recent example is the loss of wetlands due to drought along the Gulf Coast. The weakening and killing of marsh grass by drought allowed periwinkle snails to further destroy the wetlands. This loss of coastal wetlands exacerbated the destructive tendencies of Hurricane Katrina.

“It’s important to note that drought was the trigger that initiated these events – and because drought stress is becoming more extreme with global warming, events like this could become both more frequent and intense,”¹⁶⁰

In drought conditions, the lack of water and food supply will put extra stress on wildlife. Because of this stress, the combination of dehydration, hunger and in some cases heat, many animals may become susceptible to disease.¹⁶¹

Wildfire

The heavy forest growth, and resulting duff, existing on the west side of the Cascades has the potential during prolonged drought of creating conditions conducive to wildfires. Once started, the steep terrain combined with the heavy load of fuel can make these fires hard to put out. As with a wildfire in any part of the state, a large-scale wildfire within Pierce County could leave a lasting impression on the local environment that may not rebound for years if not decades or longer. Animal and fish habitat would be destroyed. The loss of the forest canopy would eliminate the shade needed for many species of both plant and animals. Streams would be polluted with burnt material and there would be an increase in erosion leading to silt deposits that could destroy fish habitat.

In contrast, it must be understood that while fire is destructive, it opens up new environmental opportunities. Forests go through a cycle of growth, decay and destruction. Fire is a natural part of the forest ecology. Previous attempts to eliminate all fires proved counterproductive for a healthy environment. Burning the understory in many cases increases the health of a mature

forest. The newly burnt landscape would allow the introduction of other species, tolerant of the open spaces and increased sunshine. Many plants are intolerant of the deep shade that exists in the heavily forested areas. These newly burned areas allow them an opportunity to thrive. With them will come animals that thrive on those particular plants. The result is a new ecological niche will have been created.

Summary

The impact of drought on the environment and County will follow a sequence of events. These begin with relatively minor inconveniences and as time progresses can get much worse leading to major environmental degradation. This can eventually lead either directly or as a result of fire to major changes in the local ecosystems that exist within Pierce County.

Economic and Financial Condition

Drought will impact the agricultural and industrial bases as well as the population in Pierce County. Most previous periods of drought have been, at their worst, an inconvenience. However, a prolonged severe drought could impact the agricultural and industrial basis of the local economy.

Economic impacts become apparent as we move from a strictly meteorological drought to an agricultural drought. Crops are damaged due to lack of water. These crops are highly variable in Pierce County, ranging from the rhubarb farms near the City of Sumner to the forests supporting our logging industry. As crops are damaged, farmers lose money, and the citizens who rely on these crops, either for jobs or part of their regular diet begin to feel the effects. Damaged crops and closed national forests mean that processors, including canneries and lumber mills, shippers and their staff who move agricultural products, as well as retailers, begin to lose business. Layoffs can begin leading to financial and mental, stress on individuals and families.

Damaged crops may lead to a decrease in food quality as well quantity causing more food importation. This results in higher costs for the distributors and therefore higher food prices for consumers.

Pierce County industries that rely on a large supply of water for manufacturing goods could have a similar predicament in that as supplies of water dwindle they may have to cut back some processes and also lay off workers with consequences down the chain of distribution.

A lack of water in the rivers and streams will result in lower levels behind dams used for hydroelectric power generation. Power bought from other sources will be more costly than that locally generated. These costs will eventually be passed on to the consumer.

Recreation will also be affected. As a drought intensifies, recreation resources will be closed to the public. Dry conditions creating fire danger will limit the use of National Forest and both State and National Park lands. Communities acting as entry points to the recreation areas would be affected by the National Forest and Park closures. As lakes dry up and the flow in rivers and streams decrease, water recreation will also diminish. Boat ramps and docks may be high and dry. Recreational fishing could be curtailed.

Public Confidence in the Jurisdiction's Governance

Public dissatisfaction with government regarding drought response can erode confidence in local governments. This is especially true if a portion of the public feels that it is being denied a legitimate share of the water available. Required rationing, while necessary, must be scrupulously carried out to ensure that no bias is felt by others, especially the low- or middle-income portions of the population. If this is not done, it can lead to a lack of confidence in either local utilities or local government or both. Eventually this can lead to unrest.

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Meteorological Flood Hazard 4.3M

Identification Description

A flood is a general and temporary condition of partial or complete inundation of normally dry land areas. Floods can damage low lying property indiscriminately, but to mitigate for future events, it is necessary to understand the source of flooding. Pierce County recognizes four primary flood sources: riverine, coastal, groundwater and urban. Riverine and coastal flooding bring an added risk of erosion that can damage structures and transportation corridors that are above the base flood elevation.

Types

Riverine hazards are when flood waters overtop the channel bank and extend into the floodplain. This behavior occurs on major rivers to small streams. Our interest in this section will be to describe the major river reaches in the county that have the capacity to do the most harm. This is not to discount that smaller creeks can still cause significant damage to a property. Riverine flooding presents life safety challenges where deep and or fast flowing water can sweep away people and cars. Erosive forces and dynamic sediment loads can also cause the river to migrate to new locations that may have been high ground but are occupied by the river following a high-water event. For these reasons Pierce County regulates areas of deep and fast flowing water and areas at severe risk of channel migration as a floodway to limit future development. Areas behind a levee present a unique situation where residents may feel protected from a flood since their low-lying property doesn't flood as frequently as it did prior to levee construction. Levees can fail for many reasons (over-topping, breaching, sloughing, flanking, etc.) creating a situation where warning times are shorter and evacuation routes become uncertain for the resident who is suddenly at risk.

Profile

Location

The geographic scope includes the floodplains of the two major river systems in Pierce County (Puyallup and Nisqually Rivers). The Puyallup River and Nisqually River watersheds include forests, national parks, and wilderness areas in the upper watersheds; rural and agricultural uses in the mid to lower basin areas; and urban areas dispersed throughout the lower Puyallup watershed near the river mouth. To capture the full impact of the Pierce County river systems, this section has been divided into 11 planning areas:

- Puyallup River
 - Lower Puyallup River
 - Middle Puyallup River

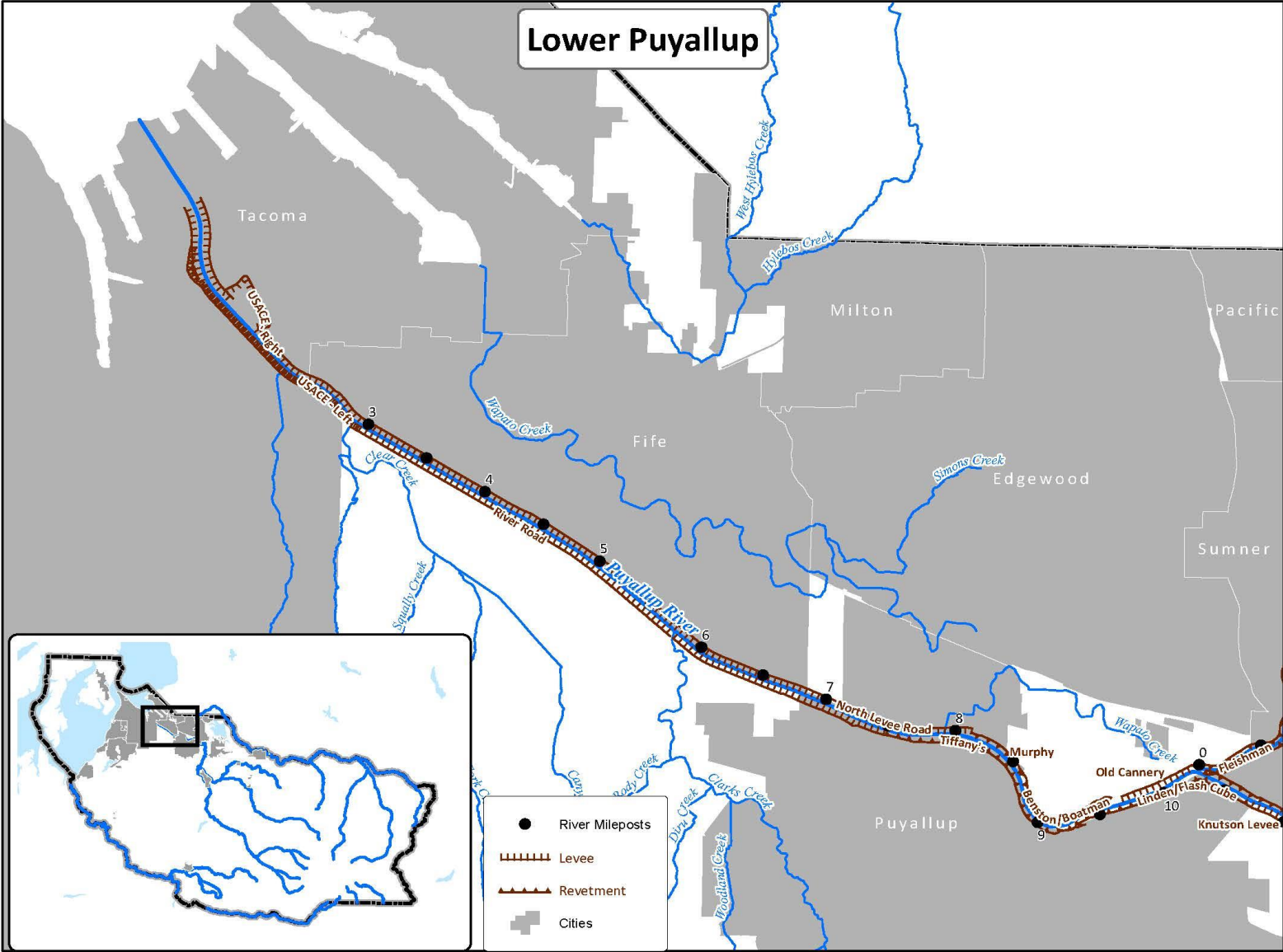
- Upper Puyallup River
- White River
 - Lower White River
 - Upper White River
 - Greenwater River
- Carbon River
 - South Prairie Creek
- Middle Nisqually River
- Upper Nisqually River
- Mashel River

Puyallup River

The Puyallup River and its two main tributaries, the White River and Carbon River, drain a watershed of approximately 1,040 square miles and flow from the glaciers of Mount Rainier with an elevation of 14,410 feet to Commencement Bay and Puget Sound. The Puyallup River runs through the cities of Tacoma, Fife, Puyallup, Sumner, and Orting, and large areas of unincorporated Pierce County. The Puyallup Tribe of Indians owns the river bed within the 1873 survey area from approximately River Mile (RM) 1.4 to RM 7.2. The lower reaches of the Puyallup River were historically straightened with levees and revetments for flood control purposes. Mud Mountain Dam (MMD) on the White River at RM 29.6 provides storage of up to 106,000 acre-feet of water to reduce flooding on the lower Puyallup River and to a lesser extent the lower White River. The dam was authorized by Congress after the 1933 flood of record and was completed in 1948 after an extended work stoppage for WWII.

Lower Puyallup River

The lower Puyallup River begins at its mouth in Commencement Bay at RM 0.00 and continues upstream to its confluence with the White River at RM 10.3. It flows through the cities of Sumner, Puyallup, Fife, and Tacoma and portions of unincorporated Pierce County. The Puyallup Tribe of Indians owns the riverbed, below the mean high-water line, within the 1873 survey area from approximately RM 1.4 to RM 7.2. The lower Puyallup River is primarily straight with levees on both the right bank, North Levee Road, and left bank, River Road. Surrounding land uses are mostly urban in the cities and a mixture of agricultural, rural, and urban in unincorporated Pierce County.



Puyallup River Extent and Occurrences

Major flooding occurred in the lower Puyallup River in 1917, 1933, 1965, 1977, 1986, 1990, 1996, 2006, and 2009. The largest flood on record since construction of MMD occurred in January 2009, with a flow of 48,200 cubic feet per second (cfs), approximately a 100-year event, in the lower Puyallup River based on current flood frequency flow estimates (FEMA/NHC 2003). Flows in excess of 45,000 cfs are considered severe with significant flooding expected. Moderate flooding occurred in the lower Puyallup in November 2014, and again in October, November, and December 2015.

Historical Flooding in Lower Puyallup River USGS 12101500 Puyallup River at Puyallup, WA 103 Records from 1914 - 2017		
Water Year	Date	Stream Flow (cfs)
1934	December 10, 1933	57,000
2009	January 8, 2009	48,200*
1996	February 9, 1996	46,700*
1990	January 9, 1990	44,800*
1987	November 24, 1986	43,800*
1991	November 24, 1990	41,900*
1965	January 29, 1965	41,500*
1978	December 2, 1977	40,600*
1918	December 18, 1917	40,500
2016	December 9, 2015	39,800*
2007	November 7, 2006	39,700*
1935	October 25, 1934	39,500
1933	November 13, 1932	37,800
1956	December 12, 1955	37,600*
1984	January 25, 1984	37,100*
		*Post Mud Mountain Dam

Probability of Future Hazards

In 2003 FEMA's study, contractor Northwest Hydraulic Consultants (NHC) calculated peak flows that would be utilized for updating the FEMA flood insurance study and flood insurance rate maps. For the Puyallup River at the U.S. Geological Survey (USGS) gauge at Puyallup (12101500), the calculations for the 10-year, 50-year, 100-year and 500-year recurrence intervals are shown to be respectively: 41,000, 46,000, 48,000 and 63,000 cfs. With the thresholds for

moderate flooding (30,000-45,000 cfs) and severe flooding (greater than 45,000), the Lower Puyallup River valley can expect to experience moderate flooding every two to ten years and severe flooding every ten to 25 years over a long-term period (*Risk Assessment*, URS 2012). The *Pierce County Climate Resiliency Plan* anticipates that flood risks will increase with more extreme precipitation events and more of the precipitation falling as rain being captured in the upper watershed as snow. Sediment loading is expected to increase from rivers coming off Mount Rainier thereby decreasing flood carrying capacity and increasing the risk of channel migration.

Puyallup River Impacts

Impact on Community

Commercial and industrial properties comprise approximately 24 percent of the land use in the 100-year floodplain in the Lower Puyallup River Valley (URS 2012). A major flood event would result in the temporary loss of business for properties in this area. Short-term output, income, employment, and tax revenues may also decrease. If businesses were to close due to the financial effects of flooding, economic activity would be slow to recover, and long-term economic impacts would be experienced. Major businesses in this area include the Costco Wholesale warehouse, several large banks, and several large sporting goods warehouses. In addition, there are several storage facilities and a recycling distribution center in this area (URS 2012).

Land Purchases

Since 2013, eighteen properties have been purchased totaling 61 acres. This brings the number of acquired acres in the Clear Creek area to an estimated 117 acres. Prior to 2013, twenty-one parcels totaling 16.24 acres were purchased by Pierce County in the lower Puyallup area. Many of the properties experienced repetitive flooding as a result of the backwatering of Clear Creek. The backwatering is caused by the closing of the flood gate at the mouth of the creek preventing the creek from draining into the Puyallup River. The flood gates are necessary to prevent the further rise of flood waters in the creek from the elevated flows of the Puyallup River.

River Management

The lower Puyallup River is confined by nearly continuous levees and revetments from the river mouth at Commencement Bay to the Puyallup River's confluence with the White River at RM 10.3. By restraining floodwaters from inundating the adjacent floodplain area, which includes residential, commercial, industrial, and port facilities within the cities of Tacoma, Fife, Puyallup, and Sumner, these flood risk reduction facilities collectively protect the highest land and improvement values in Pierce County. Substantial damage to these flood risk reduction facilities has the highest consequence and risk on the Puyallup River system. The taxable assessed value of property and improvements in the floodplain in the lower Puyallup is estimated at \$1.8 billion (Entrix, Inc., 2010). The levees along the Puyallup River from RM 3.0 to 10.3 are owned and operated by Pierce County are summarized below.

Levees and Revetments in the Lower Puyallup River		
Name	Location	Ownership
Right Bank		
Port of Tacoma Revetment	RM 0.0 – RM 0.7	Port of Tacoma
COE Port of Tacoma Levee	RM 0.7 – RM 3.0	US Army Corps of Engineers
North Levee Road Levee	RM 3.0 – RM 8.1, PL 84-99	Pierce County
Murphy Levee	RM 8.1 – RM 8.6	Pierce County
Benston/Boatman Levee	RM 8.6 – RM 9.7	Pierce County
Old Cannery Levee	RM 9.7 – RM 10.3, PL 84-99	Pierce County
Left Bank		
Simpson Revetment	RM 0.0 – RM 0.7	Simpson Tacoma Kraft Company
COE Portland Ave Levee	RM 0.7 – RM 2.8	US Army Corps of Engineers
River Road Levee	RM 2.8 – RM 7.4, PL 84-99	Pierce County
Tiffany's Revetment	RM 7.4 – RM 8.6	Pierce County
Linden/Flashcube Revetment	RM 8.6 – 10.7	Pierce County

Damage to Facilities

Flood damage to Lower Puyallup River flood risk reduction facilities have generally been mild over the past three decades. However, two substantial repairs have been made to repair damages due to erosion and one repair to fix fractured concrete panels. Damages from major floods and high-water events between 1990 – 2017 have resulted in approximately 24 identified damage locations comprising 0.6 mile of levees and revetments. Damages have been estimated at nearly \$2.15 million dollars (based on 2017 dollars). The table listed below summarizes recorded levee and revetment damages. No significant flood damage is currently apparent along the lower Puyallup River reach. There are isolated locations along the reach where repairs have occurred. The system is approximately 100 years old and showing signs of its age. Pierce County maintenance crews annually inspect and monitor the reach and implement repairs when necessary.

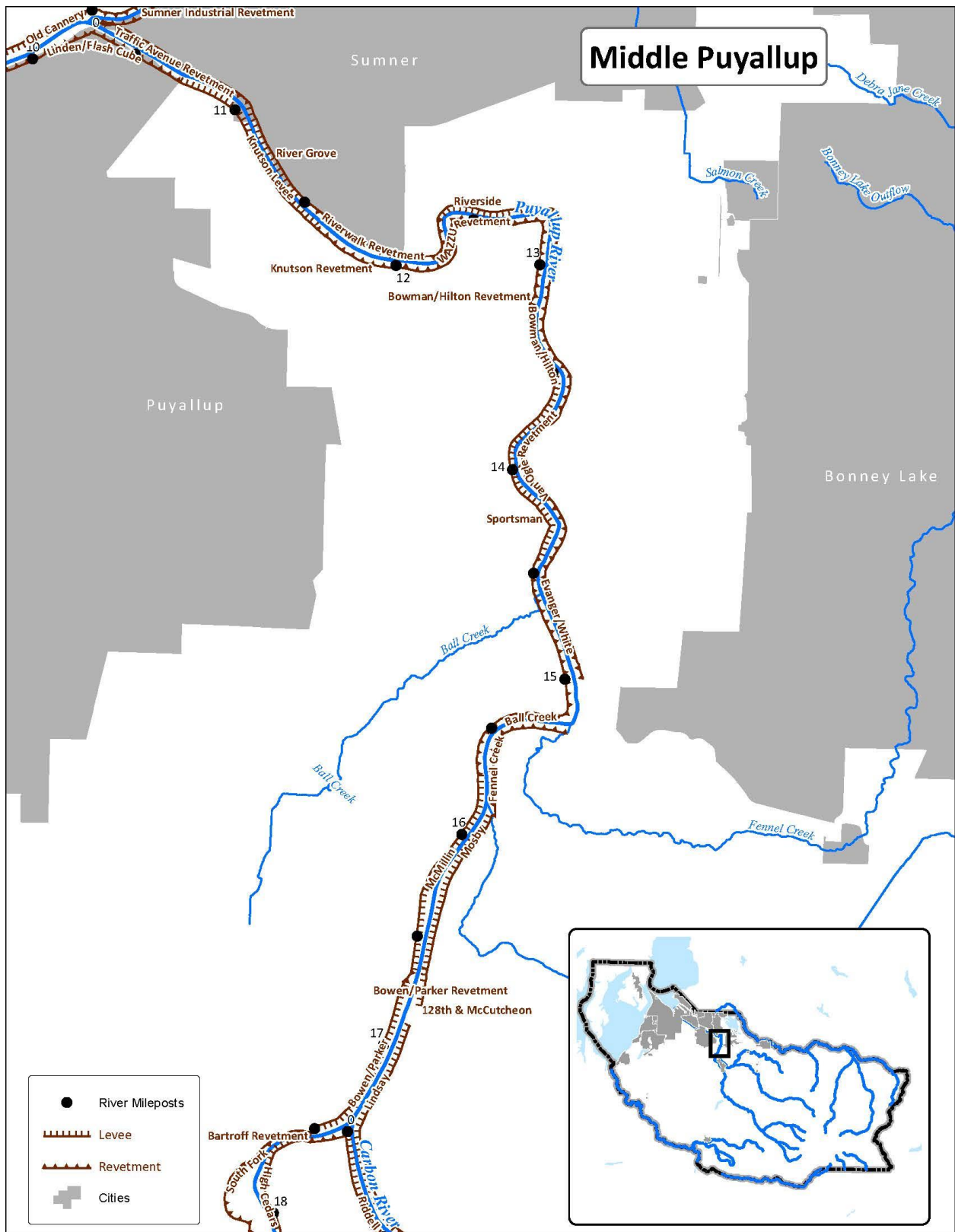
Summary of Damages to Lower Puyallup River Facilities (1996-2017)					
Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
1996					
1996	Tiffany's	Left	9.2	100	Toe and slope failure.
2005					
2005	River Road	Left	7.2	540	Concrete panel repair.

Summary of Damages to Lower Puyallup River Facilities (1996-2017)					
Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
2009					
2009	North Levee Road	Right	5.3	190	Silt bench repair – Dolos.
2010					
2010	Benston/Boatman	Right	9.35	100	Moderate slumping.
2010	Benston/Boatman	Right	9.35	200	Moderate slumping, major erosion; concrete panels collapsed.
2011					
2011	Benston/Boatman	Right	9.35	200	Four-foot deep slump. Exposed concrete at toe.
2011	Murphy	Right	8.47 - 8.54	390	Scour and minor cracking in silt bench. Scour five feet in areas.
2011	North Levee Road	Right	4.27	105	Four-foot slump.
2011	North Levee Road	Right	4.45	106	Sha Dadx Seepage Control Buttress and drainage.
2011	Old Cannery	Right	10.3	60	Toe rock failure.
2011	River Road	Left	6.4	30	Six-foot deep scour.
2012					
2012	Murphy	Right	8.5	200	Toe and rock failure, some slump and erosion.
2012	Murphy	Right	8.55	30	Scour pocket out of face, downed tree.
2012	North Levee Road	Right	4.3	30	Four-foot slump.
2012	North Levee Road	Right	4.45	180	Sha Dadx: soil buttress - sand boils.
2012	North Levee Road	Right	5.8	100	Melroy Bridge partial scour/slumping.
2012	River Road	Left	3.05	40	Cave dug into silt on LB, 5' scour depth.
2012	River Road	Left	6.4	30	Six-foot deep scour in silt bench due to culvert outfall.
2014					
2014	River Road	Left	7.45	45	Toe and face rock failure.
2015					
2015	Benston/Boatman	Right	9.35	150	Slump in revetment. Concrete Panel missing.
2017					
2017	Benston/Boatman	Right	9.35	200	Storm drainage outlet onto revetment face has caused severe scour to occur and end segments of the outlet pipe have failed.
2017	Benston/Boatman	Right	9.3	140	Potential scour.
2017	Murphy	Right	8.4	120	Silt bench scour.
2017	Murphy	Right	8.41	25	Scour.

Middle Puyallup River

The middle Puyallup River reach begins at the confluence of the White River at RM 10.3 and continues upstream to the confluence with the Carbon River at RM 17.4, downstream of the City of Orting. Approximately 438 square miles drains to the middle Puyallup River. Throughout this reach, the river channel is a combination of large meander bends with segments which are straightened and confined by a combination of levees, revetments, and valley walls. The surrounding watershed and land use are mostly urban near the White River confluence in the cities of Sumner and Puyallup, while predominantly agricultural and rural residential through the Alderton-McMillan communities, and upstream to the Carbon River confluence (GeoEngineers 2003).

Several tributaries enter the middle Puyallup River in this reach including Alderton Creek, Van Ogles Creek, Fennel Creek, Ball Creek, and Canyon Falls Creek. The largest tributary, Fennel Creek, drains most of the eastern upland plateau, including much of the City of Bonney Lake. Fennel Creek flows into the Puyallup River near RM 15.2. Salmon and trout, including Chinook, coho, pink, chum, sockeye, steelhead salmon, and cutthroat and bull trout use the entire reach of the middle Puyallup River.



Middle Puyallup River Extent and Occurrences

The middle Puyallup River experienced major flood events most recently in 1996, 2006, 2008, and 2009. The highest peak flow recorded at the Alderton Gauge occurred on January 7, 2009 with 53,600 cfs (based on the USGS calculation). However, this is thought to be an overestimate, because it is higher than the peak flow measured downstream at the Puyallup gauge in the lower Puyallup River. The Alderton gauge results historically have a lower confidence during high flood stage events. Since 2013, there has been no flooding in the Middle Puyallup.

Historical Major Flooding on the Middle Puyallup River USGS 12096500 Puyallup River at Alderton, WA 48 Records From 1915 - 2017		
Water Year	Date	Stream Flow (cfs)
2009	January 7, 2009	41,600
1996	February 9, 1996	41,500
2007	November 7, 2006	40,300
2016	December 9, 2015	35,800
2015	November 25, 2014	30,700
2000	November 25, 1999	24,800
1956	December 12, 1955	23,300
2005	January 19, 2005	23,300
1947	December 11, 1946	22,600
1954	December 9, 1953	21,900
2003	January 31, 2003	21,000
1922	December 12, 1921	20,000
2011	January 16, 2011	19,900

Probability of Future Hazards

In 2003, FEMA's study contractor NHC calculated peak flows that would be utilized for updating the FEMA flood insurance study and flood insurance rate maps. For the Middle Puyallup River at the USGS gauge at Alderton (12096500) the calculations for the 10-year, 50-year, 100-year and 500-year recurrence intervals are shown to be respectively: 27,500, 38,600, 43,500 and 55,100 cfs. Based on the NHC study and historical flow record, the Middle Puyallup River valley can expect to experience moderate flooding every two to five years, and severe flooding every ten to 25 years, over a long-term period (URS 2012). Generally, flooding occurs during late fall into early spring, particularly between the months of November and February. The *Pierce County Climate Resiliency Plan* anticipates that flood risks will increase with more extreme precipitation events and more of the precipitation falling as rain being captured in the upper watershed as snow. Sediment loading is expected to increase from rivers coming off Mount Rainier, thereby decreasing flood carrying capacity and increasing the risk of channel migration.

Middle Puyallup River Impacts

Impact on Community

Commercial and industrial properties do not comprise a large portion of the Middle Puyallup (less than 1 percent) (URS 2012). Therefore, a large flood event would not result in a major impact to the economy and tax base in this area. Due to the large presence of vacant lands, open space, and resource land, temporary loss of business in this area is likely to be low. However, lands used for recreation or resource land may experience some economic loss if these areas are unable to be accessed or used during the flood or during the recovery period following a flood (URS 2012).

Land Purchases

The following land and home acquisitions have occurred since 1991, using a combination of federal and state grant funds and local match.

- Acquisition of home and property between 128th Street and the confluence with the Carbon River (48 acres).
- Acquisition of home and property between (RM 15.9 - RM 16.7) 116th Street and 128th Street (50 acres).
- Acquisition of homes and property near Fennel Creek confluence (44 acres).
- Acquisition of homes and property in the area of 96th Street and McCutcheon Road between RM 13.8 – RM 15.0 (78 acres).
- Acquisition of homes and property near Riverside Drive (1.8 acres).
- Acquisition of homes and property near/in the City of Sumner (11 acres).

In 2015, one additional property near Riverside Drive was purchased for flood damage mitigation. This parcel was an estimated .75 acre.

River Management

The middle Puyallup River levees and revetments form nearly continuous bank protection from the confluence with the White River at RM 10.3 to the confluence with the Carbon River at RM 17.4. Many levees within the middle Puyallup River system are included in the U.S. Army Corps of Engineers, Public Law (PL) 84-99 Levee Rehabilitation program. Revetment structures make up a significant number of the river management facilities that are ineligible for inclusion in the PL 84-99 program. The below table contains a list of river management facilities and their ownership.

Levees and Revetments in the Middle Puyallup River		
Name	Location ^a	Ownership
Right Bank		
Traffic Avenue Revetment	RM 10.3 – RM 11.0	Pierce County
River Grove Levee	RM 11.0 – RM 11.45, PL 84-99	Pierce County
Riverwalk Revetment	RM 11.45 – RM 12.0	Pierce County
Riverside Levee	RM 12.0 – RM 12.8, PL 84-99	Pierce County
Van Ogle Revetment	RM 12.8 – RM 14.2	Pierce County
Evanger/White Revetment	RM 14.2 – RM 15.0	Pierce County
Fennel Creek Revetment	RM 15.15 – RM 15.9	Pierce County
Mosby Revetment	RM 15.9 – RM 16.65	Private
Dollar Creek	RM 16.65 – RM 16.9	Pierce County
Lindsay Levee	RM 16.9 – Carbon RM 1.2	Pierce County
Left Bank		
Knutson Revetment	RM 10.7 – RM 12.0	Pierce County
WAZZU Revetment	RM 12.0 – RM 12.8	Pierce County
Bowman/Hilton Levee	RM 12.8 – RM 13.6, PL 84- 99	Pierce County
Sportsman Levee	RM 13.6 – RM 14.4, PL 84-99	Pierce County
Ball Creek Revetment	RM 14.4 – RM 15.7	Pierce County
McMillin Levee	RM 15.7 - RM 16.65, PL 84-99	Pierce County
Bowen/Parker Levee	RM 16.65 – RM 17.5, PL 84-99	Pierce County

Damage to Facilities

Flood damages to middle Puyallup River flood risk reduction facilities range from mild to moderate in the past three decades. Damages sustained generally range from partial washout of the flood risk reduction structure over a few hundred lineal feet to localized moderate scour and erosion. Damages from major floods and high-water events between 1995 – 2017 have resulted in approximately 91 identified damage locations comprising 3.6 mile of levees and revetments. Damages have been estimated at nearly \$7.37 million (based on 2017 dollars). The middle portion of the Middle Puyallup River reach between RM 12.2 and RM 14.2 has historically been most vulnerable to repetitive damages requiring repair actions to restore the structures. Since 2013, levees and revetments that have experienced repetitive damages include WAZZU, Bowman-Hilton, Van Ogles, and Sportsman.

The table listed below summarizes recorded levee and revetment damages to middle Puyallup River facilities (1995 – 2017).

Summary of Damage to Facilities in the Middle Puyallup 1995 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
1995					
1995	Bowen/Parker	Left	16.8	50	Toe/slope failure.
1995	Bowman-Hilton	Left	13.2	150	Partial Washout. Toe and face rock.
1995	Bowman-Hilton	Left	13.2	600	Toe/slope failure.
1995	Mosby - Historic	Right	16.0	400	Toe/slope failure with spots of total failure.
1995	Mosby - Historic	Right	16.2	250	Partial Washout. Toe and face rock.
1995	Riverside Revetment	Right	12.8	600	Some Toe/slope failure.
1995	Van Ogle Revetment	Right	13.4	225	Partial washout. Toe and face rock.
1996					
1996	Bowen/Parker	Left	16.7	100	Total failure.
1996	Bowen/Parker	Left	16.8	200	Toe/slope failure.
1996	Bowen/Parker	Left	17.4	100	Toe/slope failure.
1996	Bowman-Hilton	Left	13.2	500	Toe/slope failure.
1996	Dollar Creek	Right	16.8	800	Toe/slope failure.
1996	McMillin	Left	16.0	600	Toe/slope failure with spots of total failure.
1996	McMillin	Left	16.2	250	Toe/slope failure with spots of total failure.
1996	Mosby - Historic	Right	16.0	400	Toe/slope failure.
1996	Riverside Revetment	Right	12.8	600	Toe/slope failure.
1996	Sportsman	Left	14.2	100	Slope failure.
1996	Wazzu Revetment	Left	12.2	600	Toe/slope failure.
2002					
2002	Van Ogle Revetment	Right	13.0	50	Toe and face repair.
2004					
2004	Riverside	Right	12.7	100	Partial washout of the toe and levee facing.
2005					
2005	Evanger/White	Right	14.2	450	Repair/replace toe and face rock.
2006					
2006	Bowen/Parker	Left	17.3	220	Face erosion.
2006	Bowman-Hilton	Left	13.2	500	Fracture: scour.
2006	Evanger/White	Right	15.0	300	Face erosion.
2006	River Grove	Right	11.0 - 11.5	0	Overtopping with minor levee damage.
2006	Sportsman	Left	13.6	40	Fracture.
2006	Sportsman	Left	14.0	300	Washout.

Summary of Damage to Facilities in the Middle Puyallup 1995 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
2006	Wazzu Revetment	Left	12.2	300	Face erosion.
2007					
2007	Bowman-Hilton	Left	13.2	880	Repair scour from levee being overtopped.
2007	McMillin	Left	16.3	50	
2008					
2008	128th & McCutcheon	Right	16.7	12	Top of levee/access road scour.
2008	Bowen/Parker	Left	16.8	75	Toe rock failure.
2008	Bowen/Parker	Left	16.81	50	Toe rock failure and partial face rock failure.
2008	Bowman-Hilton	Left	13.2	60	Minor top coat damage.
2008	McMillin	Left	15.7	30	Damaged toe and face rock.
2008	McMillin	Left	16.1 - 16.2	30	Toe and face rock failure.
2008	Riverside	Right	12.0	30	Damaged toe and face rock.
2008	Riverside	Right	12.4	236	Damaged toe and face rock.
2008	Riverside	Right	12.7	5	Minor top coat damage.
2008	Sportsman	Left	13.75	0	Blocked culvert.
2008	Van Ogle Revetment	Right	13.5	30	Damaged face rock.
2008	Wazzu Revetment	Left	12.2	148	Wazzu partial washout.
2009					
2009	128th & McCutcheon	Right	16.75	20	Toe and face rock failure.
2009	Bowen/Parker	Left	16.7	12	Top of levee/access road scour. Tide gate damaged.
2009	Bowen/Parker	Left	16.7	300	Access road scour, face rock failure.
2009	Bowen/Parker	Left	16.8	75	Toe rock failure.
2009	Bowman-Hilton	Left	13.2	200	Scour 200 LF facing rock failure.
2009	Bowman-Hilton	Left	13.3	50	Scour 1/2 feet deep for 50 LF.
2009	Evanger/White	Right	15.0	200	Total levee failure/ end of levee.
2009	McMillin	Left	16.1 - 16.2	60	Toe and face rock failure.
2009	River Grove	Right	11.0 - 11.5	0	Overtopping with minor levee damage.
2009	Riverside	Right	12.6	15	Scour over top of revetment. 1-2 feet
2009	Sportsman	Left	13.75	200	Blocked culvert.
2009	Sportsman	Left	13.9	250	Damaged toe and face rock.
2009	Sportsman	Left	14.00	300	Major scour.
2009	Sportsman	Left	14.10	150	Head cutting on back side of levee.

Summary of Damage to Facilities in the Middle Puyallup 1995 - 2017

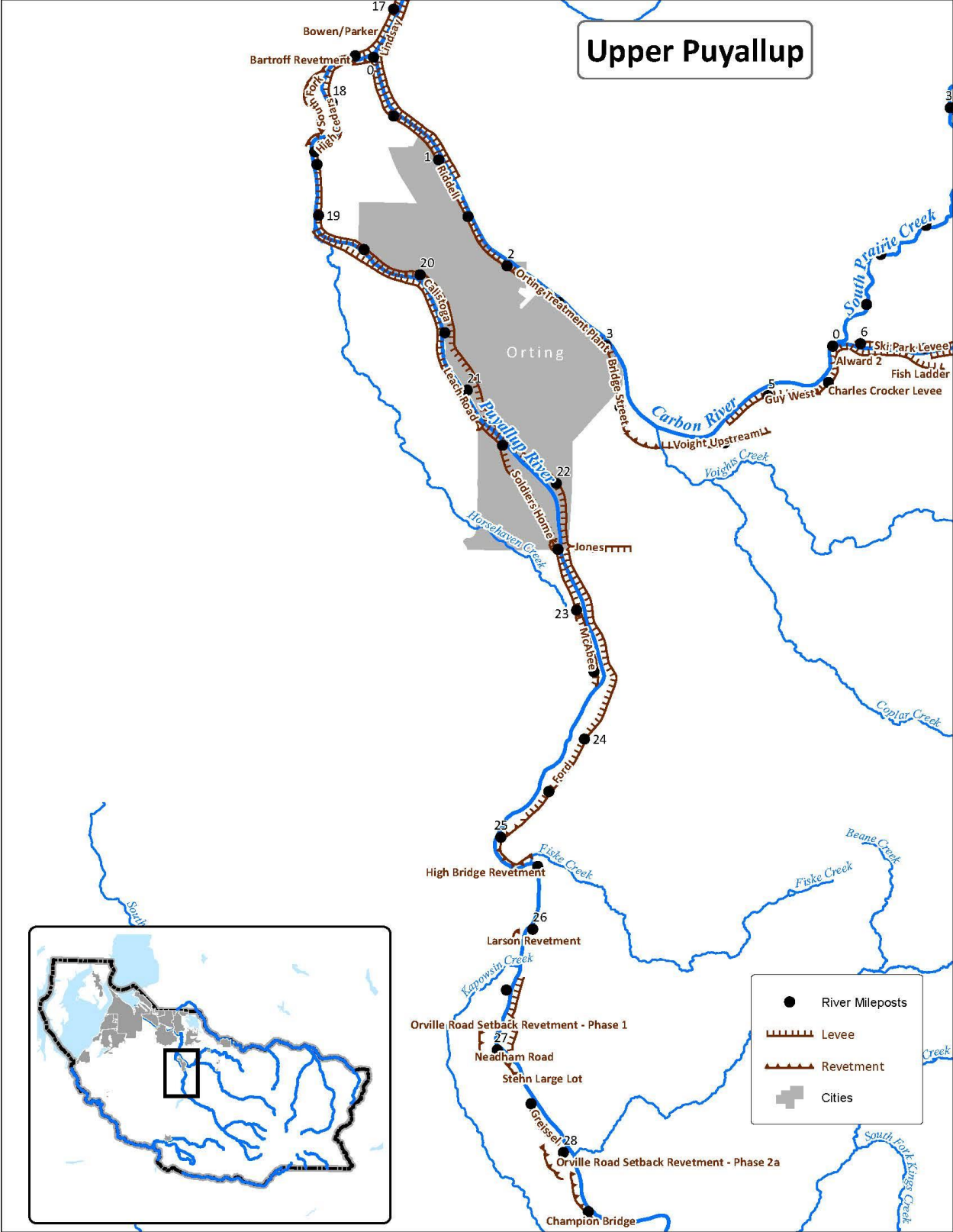
Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
2009	Wazzu Revetment	Left	12.2	65	Partial washout.
2010					
2010	Riverside Revetment	Right	12.8	50	Minor face rock slippage and possible toe rock misplaced.
2010	Sportsman	Left	14.05 - 14.17	650	Slump and scour near Sportsman Club.
2010	Sportsman	Left	14.05 - 14.17	650	Slump and scour near Sportsman Club.
2010	Van Ogle Revetment	Right	13.65	100	Slump in front of Knobloch residence.
2010	Van Ogle Revetment	Right	14.14	120	Toe rock and face rock failure.
2011					
2011	128th & McCutcheon	Right	16.8	440	Major scallop scour missing levee.
2011	Evanger/White	Right	14.2	75	Toe rock failure.
2011	Evanger/White	Right	14.9	200	Toe and face rock failure.
2011	Fennel Creek	Right	15.4	45	6 ft deep scour.
2011	River Grove	Right	11.42	50	3 ft slump.
2011	River Walk Revetment	Right	11.9	60	Minor toe scour.
2011	Riverside	Right	12.3 - 12.4	425	Toe rock failure.
2011	Riverside Revetment	Right	12.8	70	Toe and face rock failure.
2011	Sportsman	Left	14.05 - 14.17	650	Slump and scour.
2011	Sportsman	Left	14.2	220	Toe rock failure.
2011	Van Ogle Revetment	Right	13.65- 13.66	100	Slump in front of Knobloch residence.
2011	Van Ogle Revetment	Right	14.14 - 14.16	120	Toe and face rock failure.
2012					
2012	Ball Creek	Left	15.3	100	Toe and face rock failure.
2012	Bowen/Parker	Left	16.7 - 16.8	300	Face rock failure.
2012	McMillin	Left	16.1	100	Toe and face rock failure.
2012	Riverside	Right	12.3 - 12.4	425	Toe rock failure.
2012	Riverside Revetment	Right	12.8	100	Missing face rock.
2012	Van Ogle Revetment	Right	14.1	120	Toe and face rock failure.
2012	Wazzu Revetment	Left	12.2	50	Over steepened, loss of face and toe rock.
2013					
2013	McMillin	Left	16.1	100	Toe & face rock failure.

Summary of Damage to Facilities in the Middle Puyallup 1995 - 2017					
Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
2013	Riverside Revetment	Right	12.8	100	Missing face rock.
2013	Wazzu Revetment	Left	12.2	50	Toe & face rock failure.
2015					
2015	River Grove	Right	11.2	75	Tree root pulled out section of levee.
2015	Sportsman	Left	13.7	250	Partial erosion of revetment face rock.
2015	Wazzu Revetment	Left	12.2	150	Missing rock and over steepened.
2015	Wazzu Revetment	Left	12.2	150	Missing rock and over steepened.
2017					
2017	River Grove	Right	11.2	110	Overly steep. Sloughing. USACE repair.
2017	Wazzu Revetment	Left	12.1	60	Levee damage.

Upper Puyallup River

The upper Puyallup River begins at the confluence of the Carbon River at RM 17.4 and continues upstream to the Champion Bridge at RM 28.6, just downstream of Electron Road. The contributing drainage basin for this reach is approximately 188 square miles. In the lower portion of this reach, the river is confined by a combination of levees and revetments. In the middle portion there is less confinement due to the presence of two setback levees, the Soldiers Home setback levee at RM 21.5 to RM 22.5 and Ford setback levee at RM 23.4 to RM 25.0. Above RM 25.0, few levees and revetments remain on the right bank due to past flood damages and changes in flood management strategies. The surrounding watershed and land use is mostly urban on the right bank of the Puyallup near the City of Orting between RM 17.4 to RM 21.8, but predominantly agricultural, rural residential and forested upstream of RM 21.8. Like the middle Puyallup River, by the 1930s much of the valley and surrounding hills in the upper Puyallup River were harvested for timber and the valley cleared for agriculture (GeoEngineers 2003).

Several tributaries enter the upper Puyallup River including Horse Haven Creek, Fiske Creek, Kapowsin Creek, and Fox Creek. The largest tributary, Kapowsin Creek, originates in Ohop Lake and Lake Kapowsin located approximately 3.7 miles upstream from its confluence with the Puyallup River at RM 26.0. Salmon and trout, including Chinook, coho, pink, chum, and steelhead, use the entire reach of the upper Puyallup River.



Upper Puyallup Extent and Occurrences

The upper Puyallup River experienced flooding most recently in 1990, 1996, 1999, 2000, 2006, 2008, and 2009 (see Historical Flooding in the upper Puyallup River table). The largest flood event on record at the USGS gauge near Orting occurred on November 6, 2006 with a flow of 21,500 cfs, estimated to be approximately a 160-year event in the upper Puyallup River. Since 2013, there have been multiple high-water events that have not resulted in any significant damage to private property or public infrastructure other than flood facilities. The categorization of major flooding is based on a threshold of discharges in excess of approximately 16,000 cfs at the Orting gauge.

Historical Flooding in Upper Puyallup River USGS 12096500 Puyallup River Near Orting, WA 86 Records From 1932 - 2017		
Water Year	Date	Stream Flow (cfs)
2007	November 6, 2006	21,500
1996	February 8, 1996	18,300
2016	December 9, 2015	17,200
2009	January 7, 2009	16,900
2015	November 25, 2014	16,500
1963	November 20, 1962	15,300
1960	November 22, 1959	12,900
1934	December 10, 1933	12,800
1965	January 29, 1965	12,200
1956	December 11, 1955	12,100
1978	December 2, 1977	12,100
1933	November 13, 1932	11,800
1990	January 9, 1990	11,600
2000	November 25, 1999	11,600
2005	January 18, 2005	11,500

Probability of Future Hazards

In 2003 FEMA's study contractor NHC calculated peak flows that would be utilized for updating the FEMA flood insurance study and flood insurance rate maps. For the upper Puyallup River at the USGS gauge at Orting (12093500), the calculations for the 10-year, 50-year, 100-year and 500-year recurrence intervals are shown to be respectively: 12,200, 16,800, 18,600 and 22,600 cfs. The FEMA Levee Analysis and Mapping Plan (2019) used additional peak flow data through 2017 that includes significant flooding in November 2006, January 2009 and December 2015, and revised these estimates as follows for the 10-year, 50-year, 100-year and 500-year recurrence intervals, respectively: 12,890, 18,400, 20,800 and 26,520 cfs. This recent flow data shows a twelve percent increase in the one percent annual chance flow. Based on the NHC study, the historical flow record, and the thresholds for moderate flooding (13,500 cfs) and severe

flooding (greater than 16,000), the Upper Puyallup River valley can expect to experience moderate flooding every two to four years, and severe flooding every three to five years, over a long-term period (URS 2012). Generally, flooding occurs during late fall into early spring, particularly between the months of November and February.

Upper Puyallup River Impacts

Impact on Community

Although commercial and industrial properties do not comprise a large proportion of this area (less than 1 percent), a number of these properties are located within the 100-year floodplain (between the Puyallup River and state Route 162) (URS 2012). If a major flood event were to happen in the floodplain, it would impact the economy and tax base in Orting. Due to the large presence of vacant lands and resource land, temporary loss of business in this area is likely to be low outside the City of Orting (URS 2012). However, lands used for resource land, including agriculture, may experience some economic loss if these areas are unable to be accessed or used during the flood and during the recovery period following the flood (URS 2012).

Land Purchases

The following land and home acquisitions have occurred since 1991, using a combination of federal, state, and local funds.

- Acquisition of homes and property along Orville Road near Champion Bridge (53 acres);
- Acquisition of homes and property in the Neadham Road area (180 acres);
- Acquisition of homes and property near the High Bridge (8.5 acres);
- Acquisition of homes and property along Orville Road in Ford levee area (192 acres);
- Acquisition of property along Puyallup River left bank in Soldiers Home area (136 acres);
- Acquisition of homes and property near Leach Road (15 acres);
- Acquisition of homes and property near the confluence with Horsehaven Creek (29 acres);
- Acquisition of homes and property for the South Fork Setback levee (58 acres);
- Three properties were acquired in the Neadham Road area (17 acres);
- Six properties were acquired along Neadham Road and one property was acquired near Orville Road Kapowsin Creek (40 acres);
- One property was acquired along Orville Road and one property was acquired near Neadham road (7 acres); and
- Three properties were acquired along Orville Road (73 acres).

River Management

Levees and revetments form nearly continuous bank protection in the lower segment of the upper Puyallup River system between RM 17.4 and RM 23.6. Near the City of Orting, flood risk reduction facilities help protect residential, commercial, agricultural areas, and public facilities. Above RM 23.6 the levee segments were heavily damaged by major flood events between 1996 and 2009. The below table contains a list of river management facilities, including ownership.

Levees and Revetments in the Upper Puyallup River		
Name	Location ^a	Ownership
Right Bank		
High Cedars Revetment	RM 17.4 – RM 17.5	Pierce County
High Cedars Levee	RM 17.5 – RM 19.7, PL 84-99	Pierce County
Calistoga Levee	RM 19.7 – RM 21.25, PL 84-99	Pierce County
Jones Levee	RM 21.25 – RM 22.5, PL 84-99	Pierce County
Ford Levee	RM 22.5 – RM 24.9, PL 84-99	Pierce County
High Bridge Revetment	RM 24.9 – RM 25.45	Pierce County Roads
Neadham Road Levee	RM 26.4 – RM 26.9, PL 84-99	Pierce County
Left Bank		
South Fork Levee	RM 17.5 – RM 18.5	Pierce County
Leach Road Levee	RM 19.1 – RM 21.25, PL 84-99	Pierce County
Soldier's Home Levee	RM 21.25 – RM 23.1, PL 84-99	Pierce County
McAbee Levee	RM 23.1 – RM 23.6, PL 84-99	Pierce County
Orville Road Revetment	RM 25.6 – RM 28.1	Pierce County
Champion Bridge Levee/Revetment	RM 28.1 – RM 28.6	Pierce County

Damage to Facilities

Flood damages to upper Puyallup River flood risk reduction facilities have been extensive in the past three decades. Five significant flood events of more than 16,000 cubic feet per second (cfs) have occurred along the study reach since 1990. Damages sustained ranged from full washout of the flood risk reduction structure over several hundred lineal feet to localized moderate scour and erosion. Damages from the major floods and high-water events have resulted in approximately 243 identified damage locations along 16.3 miles of levees and revetments. Damages have been estimated at nearly \$41.62 million (based on 2017 dollars).

The upper portion of this Puyallup River reach between RM 25.4 and RM 28.6 has historically been the most vulnerable to significant repetitive damages requiring repair and implementation of capital solutions to reduce flood risk. The table below shows Flood Damage to Levees in Upper Puyallup River to include current damages from 1990 to 2017.

Damage to Facilities along the Upper Puyallup River 1990 - 2017

<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
1990					
1990	McAbee	Left	P-68 23.6	100	Reshape and replace rip rap and toe rock.
1990	Ford - Historic	Right	P-70 24.0	100	Reshape and replace rip rap and toe rock.
1990	The Country - Remnant Iii	Left	P-74: 24.7	200	Partial washout.
1990	High Bridge Revet.	Right	P-76 25.1	600	Restore damaged rip rap.
1990	Fiske Creek Revetment	Right	P-78 25.5	800	Reconstruction.
1990	Neadham Road-Historic I	Right	P-80 25.9	280	Reconstruction
1990	Neadham Road-Historic I	Right	P-81: 26.0	900	Reconstruction.
1990	Orville-Kapowsin	Right	P-82: 26.2	800	Reconstruction.
1990	Orville-Kapowsin	Left	P-82: 26.2	150	Reconstruction.
1990	Orville-Kapowsin	Left	P-83 26.4	501	Reconstruction.
1990	Orville-Kapowsin	Right	P-83: 26.4	700	Reconstruction.
1990	Orville-Kapowsin	Left	P-84 26.6	600	Washout.
1990	Orville-Kapowsin	Left	P-84: 26.6	900	Reconstruction.
1990	Orville-Kapowsin	Left	P-85 26.8	350	Partial washout.
1990	Neadham Road	Right	P-85: 26.8	250	Reconstruction.
1990	Orville-Kapowsin	Left	P-86: 27.0	800	Reconstruction.
1990	Stehn Large Lot	Left	P-87 27.2	500	Washout.
1990	Stehn Large Lot	Left	P-88 27.4	632	Reconstruction.
1990	Griessel	Left	P-89: 27.6	1000	Reconstruction.
1990	Griessel	Left	P-90 27.7	200	Partial washout.
1990	Champion Bridge	Left	P-94 28.5	400	Washout restore channel alignment.
1991					
1991	Neadham Road	Right	P-85: 26.8	250	Reconstruction.
1992					
1992	High Bridge Revet.	Right	P-78: 25.4	160	Reconstruction.
1992	Neadham Road-Historic Ii	Right	P-82: 26.2	150	Reconstruction.
1994					
1994	Jones	Right	21.8	20	Repair of levee damages.
1994	Ford - Historic	Right	23.6	20	Repair of levee damages.
1994	Ford - Historic	Right	23.8	20	Repair of levee damages.
1995					
1995	Calistoga	Right	19.8 - 20.2	500	Total levee failure.
1995	Calistoga	Right	20.0	375	Partial washout.
1995	Leach Road	Left	20.0	195	Reshape and replace riprap and toe

Damage to Facilities along the Upper Puyallup River 1990 - 2017

<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
					rock.
1995	Leach Road	Left	20.2	300	Mostly toe failure with some slope failure.
1995	Calistoga	Right	20.7	100	Partial Washout.
1995	Leach Road	Left	20.7	200	Partial Washout.
1995	Calistoga	Right	20.9	200	Toe/slope failure.
1995	Jones	Right	22.3	250	Toe/slope failure.
1995	Jones	Right	22.4	200	Toe/slope failure.
1995	Soldiers Home - Historic	Left	22.5	200	Partial washout.
1995	Soldiers Home - Historic	Left	22.5	50	Total failure.
1995	Soldiers Home	Left	22.9	200	Partial washout.
1995	Ford - Historic	Right	23.6	900	Total failure.
1995	Ford - Historic	Right	23.7	200	Partial washout.
1995	The Country - Historic Ii	Left	24.0	200	Partial washout.
1995	The Country - Historic Ii	Left	24.0	800	Total failure.
1995	Mint Creek	Left	25.1	300	Partial washout.
1995	Neadham Road - Remnant I	Right	25.6	200	Partial washout.
1995	Orville-Kapowsin	Left	26.2	1500	Full levee washout.
1995	Orville-Kapowsin	Left	26.5	225	Partial washout.
1995	Orville-Kapowsin	Left	26.6	200	Partial washout.
1995	Neadham Road	Right	26.8	500	Partial washout.
1995	Orville-Kapowsin	Left	27.0	500	Full levee washout.
1995	Griessel	Left	27.6	400	Full levee washout.
1995	Griessel-Historic	Left	28.1	300	Cutoff levee, full washout.
1995	Griessel-Historic	Left	28.1	700	Full levee washout.
1996					
1996	High Cedars	Right	17.6	400	Toe failure.
1996	High Cedars	Right	18.0	500	Toe failure.
1996	High Cedars	Right	18.0	400	Total failure.
1996	South Fork	Left	18.2	200	Levee access road damage.
1996	High Cedars	Right	19.0	100	Toe/slope failure.
1996	Calistoga	Right	19.8 - 20.2	500	Total levee failure.
1996	Calistoga	Right	19.8 - 20.2	1200	Total levee failure.
1996	Calistoga	Right	20.0	375	Toe/slope failure.
1996	Calistoga	Right	20.2	200	Mostly toe with some slope failure.
1996	Leach Road	Left	20.5	300	Toe/slope failure..

Damage to Facilities along the Upper Puyallup River 1990 - 2017

<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
1996	Calistoga	Right	20.7	300	Toe failure.
1996	Calistoga	Right	20.8	100	Toe failure.
1996	Calistoga	Right	20.9	300	Toe/slope failure.
1996	Calistoga	Right	21.2	200	Toe/slope failure.
1996	Soldiers Home - Historic	Left	21.9	400	Toe/slope failure.
1996	Jones	Right	22.3	250	Toe/slope failure.
1996	Jones	Right	22.4	200	Toe/slope failure.
1996	Jones	Right	22.5	200	Total failure.
1996	Ford	Right	22.9	300	Toe/slope failure.
1996	Ford	Right	23.1	200	Total failure.
1996	Ford - Historic	Right	23.6	900	Total failure.
1996	McAbee	Left	23.6	1200	Total failure.
1996	The Country - Historic Ii	Left	24.0	500	Total failure.
1996	The Country - Historic Ii	Left	24.1	300	Total failure.
1996	Ford - Historic	Right	24.6	1200	Total failure.
1996	High Bridge Revet.	Right	25.1	200	Total failure.
1996	Mint Creek	Left	25.15	250	Toe/slope failure.
1996	Neadham Road - Remnant I	Right	25.6	1300	Total failure.
1996	Neadham Road-Historic Ii	Right	26.2	2000	Total failure.
1996	Neadham Road	Right	26.4	600	Total failure.
1996	Neadham Road	Right	26.6	1000	Total failure.
1996	Orville-Kapowsin	Left	26.6	900	Toe/slope failure.
1996	Orville-Kapowsin	Left	26.7	1200	Toe/slope failure.
1996	Neadham Road	Right	26.8	1000	Total failure.
1996	Orville-Kapowsin	Left	26.8	2000	Total failure.
1996	Griessel	Left	27.6	2000	Toe/slope failure.
1996	Griessel-Historic	Left	28.0	2500	Toe/slope failure.
1996	Orville-Kapowsin	Left	26.7 - 27.6	3000	Total failure.
2003					
2003	Calistoga	Right	21.0	300	Partial washout of the toe and levee facing.
2003	Soldiers Home	Left	22.8	220	Partial washout of the toe and levee facing.
2003	Orville-Kapowsin	Left	26.2	360	Partial washout of the toe and levee facing.
2003	Champion Bridge	Left	28.2	40	Partial washout of the toe and levee facing.

Damage to Facilities along the Upper Puyallup River 1990 - 2017

<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
2004					
2004	High Cedars	Right	17.8	1,300	Partial washout of the toe and levee facing.
2004	High Cedars	Right	19.6	250	Partial washout of the toe and levee facing.
2004	Leach Road	Left	20.7	10	Re-establish heavy rip-rap around outfall pipe.
2004	Soldiers Home - Historic	Left	22.3	250	Partial washout of the toe and levee facing.
2005					
2005	Soldiers Home - Historic	Left	22.3	100	Repair/replace toe and face rock.
2006					
2006	South Fork	Left	17.7	40	Washout.
2006	High Cedars	Right	18.0	50	Washout.
2006	South Fork	Left	18.0	350	Washout.
2006	High Cedars	Right	19.4	150	Washout.
2006	Leach Road	Left	19.4	50	Washout.
2006	Calistoga	Right	19.8	100	Washout.
2006	Leach Road	Left	19.8	200	Washout.
2006	Soldiers Home	Left	22.6	100	Face erosion.
2006	Ford	Right	22.8	350	Washout.
2006	McAbee	Left	23.6	600	Washout.
2006	Orville-Kapowsin	Left	26.3	415	Washout.
2006	Champion Bridge	Left	28.4	450	Washout.
2006	Champion Bridge	Left	28.6	150	Washout.
2006	Champion Bridge	Left	28.6	700	Washout.
2006	Neadham Road-Historic Iii	Right	26.7 - 27.0	1500	Washout.
2007					
2007	High Cedars	Right	18.0	70	Washout.
2007	Jones	Right	22.0	200	Repair.
2007	Orville-Kapowsin	Left	25.7	500	Washout.
2007	Orville-Kapowsin	Left	26.2	200	Washout.
2007	Neadham Road	Right	26.7	330	Cut-off construction.
2007	Neadham Road	Right	26.4 - 26.8	1,600	Washout - USACE Assistance.
2008					
2008	High Cedars	Right	18.2	75	Toe rock failure and partial face rock failure.

Damage to Facilities along the Upper Puyallup River 1990 - 2017

<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
2008	High Cedars	Right	18.5	175	Toe rock and partial face failure.
2008	Leach Road	Left	19.3	250	Top of levee/access road scour.
2008	Leach Road	Left	19.75	350	Partial washout of the toe and levee facing.
2008	Jones	Right	21.7 - 22.4	600	Partial washout of the toe and levee facing.
2008	The Country - Historic I	Left	23.6 - 23.8	620	Washout.
2008	Calistoga	Right	19.82	200	Top surface access road scour.
2008	Calistoga	Right	20.78	130	Potential toe rock failure and face rock failure.
2008	Calistoga	Right	21.15	120	Potential toe rock failure and face rock failure.
2008	Jones	Right	21.3	450	Toe rock failure.
2008	Soldiers Home	Left	21.30	120	Toe rock failure.
2008	Jones	Right	22.0	300	Toe rock failure.
2008	Jones	Right	22.05	100	Toe rock failure.
2008	Ford	Right	22.8	150	Toe rock failure.
2008	Soldiers Home	Left	23.0	600	Toe rock failure.
2008	McAbee	Left	23.6	150	Partial levee core failure.
2008	Ford	Right	24.6	100	Toe rock failure.
2008	Neadham Road-Historic Ii	Right	26.3	738	Complete washout.
2008	Champion Bridge	Left	28.3	127	Toe and Face Rock Failure.
2008	Champion Bridge	Left	28.5	299	Partial washout.
2009					
2009	High Cedars	Right	18.2	75	Toe rock failure and partial face rock failure.
2009	High Cedars	Right	18.8	700	High cedars facing rock failure.
2009	Leach Road	Left	19.3	250	Top of levee/access road scour.
2009	High Cedars	Right	19.4	120	Face rock failure.
2009	Leach Road	Left	19.8	520	Revetment 30% of facing rock missing.
2009	Jones	Right	22.1	200	Primarily face scour loss of face rock.
2009	Jones	Right	22.35	60	Primarily face scour loss of face rock.
2009	Ford	Right	22.7	150	Primarily face scour loss of face rock.
2009	Soldiers Home	Left	22.7	141	Primarily scour along the lower portion of the face rock.
2009	McAbee	Left	23.3	200	Primarily face scour loss of face rock.
2009	McAbee	Left	23.6	150	Partial Levee Core failure.
2009	Neadham Road	Right	26.8	130	Cut-off extension.

Damage to Facilities along the Upper Puyallup River 1990 - 2017

<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
2009	Champion Bridge	Left	28.15	150	Complete washout of levee.
2009	Champion Bridge	Left	28.2	168	Primarily face scour loss of face rock.
2009	Champion Bridge	Left	28.25	300	Primarily face scour loss of face rock.
2009	Champion Bridge	Left	28.3	135	Toe scour causing face rock to slough away.
2009	Champion Bridge	Left	28.5	435	Primarily face scour loss of face rock.
2010					
2010	High Cedars	Right	18.18	10	Small face scour pocket.
2010	Leach Road	Left	19.8	550	Toe and face scour - USACE assistance.
2010	Soldiers Home	Left	21.3	150	Slope and toe scour - USACE assistance.
2010	Jones	Right	21.4	500	Toe and partial embankment scour - USACE assistance.
2010	Soldiers Home	Left	22.5	140	Slope and toe scour - USACE assistance.
2010	Soldiers Home	Left	22.7	175	Slope and toe scour - USACE assistance.
2010	Neadham Road	Right	26.8 - 27.0	550	Levee extension.
2011					
2011	Leach Road	Left	19.9	60	Partial failure.
2011	Ford	Right	23.4	120	Face and toe rock failure.
2011	Ford	Right	24.7	300	Lower face scour.
2011	High Bridge Revet.	Right	25.3	90	Major face scour/scarp.
2011	Neadham Road	Right	26.45	120	Face and toe rock failure.
2011	Champion Bridge	Left	28.3	100	Face rock failure and sloughing.
2011	Champion Bridge	Left	28.15 - 28.3	700	Face and toe rock failure.
2012					
2012	High Cedars	Right	19.3	75	Toe scour.
2012	Leach Road	Left	19.9	60	Partial failure upstream end of Corp.
2012	Calistoga	Right	20.7	25	Knick point.
2012	Soldiers Home	Left	21.45	50	Lower face and possible toe scour.
2012	Soldiers Home	Left	22.6	50	Lower face erosion.
2012	Ford	Right	23.5	200	Toe scour.
2012	McAbee	Left	23.6	80	End of levee at rock point washed out to river mile post sign.
2012	Soldiers Home	Left	23.6	80	End of levee at rock point washed out to river mile post sign.

Damage to Facilities along the Upper Puyallup River 1990 - 2017

<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
2012	Ford	Right	24.7	200	Toe scour and loss of lower face.
2012	High Bridge Revet.	Right	25.2	30	Knick point in revetment.
2012	High Bridge Revet.	Right	25.4	50	Over steepened w/ lots of rock missing.
2012	Neadham Road	Right	26.5	240	Face rock sloughing along entire length due to lost toe rock or toe being lost.
2012	Neadham Road	Right	26.65	210	Toe rock missing causing face to slough.
2012	Neadham Road	Right	26.7	75	Several upper level toe rocks rolled out.
2012	Champion Bridge	Left	28.15	200	Continued damage from last year.
2012	Champion Bridge	Left	28.45	100	Sloughing moving upstream.
2012	Champion Bridge	Left	28.1- 28.2	700	Sloughing.
2013					
2013	High Cedars	Right	18.70	30	Toe rock and face rock missing with some core erosion.
2013	High Cedars	Right	19.4	75	Knick point. Toe rock loss and face sloughing.
2013	Ford	Right	23.50	200	Toe scour.
2013	Neadham Road	Right	26.65	210	Toe rock missing causing face to slough.
2013	Neadham Road	Right	26.70	60	Toe rock is being scoured and causing the face to slough.
2013	Champion Bridge	Left	28.3	100	Revetment repair.
2014					
2014	Soldiers Home	Left	21.45	100	Lower face scour.
2014	Neadham Road	Right	26.4	300	Thalweg against toe causing scour along the lower face and toe.
2014	Neadham Road	Right	26.6 & 26.7	285	Toe scour causing lower face to slough.
2014	Champion Bridge	Left	28.2 - 28.3	400	Toe rock rolling out and face sloughing.
2015					
2015	High Cedars	Right	18.15	100	Maintenance.
2015	High Cedars	Right	18.25	160	Missing face rock.
2015	High Cedars	Right	18.3	130	Missing face rock.
2015	High Cedars	Right	19.4	200	Maintenance.
2015	Leach Road	Left	19.4	200	Overtopping and scour over access road.
2015	Leach Road	Left	19.6	150	Overtopping and facing rock

Damage to Facilities along the Upper Puyallup River 1990 - 2017

<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
					damaged.
2015	Leach Road	Left	20.3	10	Tree pulled in a chunk of levee.
2015	Leach Road	Left	21.0	75	Toe and face rock missing.
2015	Soldiers Home	Left	21.45	40	Levee rehabilitation.
2015	McAbee	Left	23.2	100	Core exposed.
2015	Ford	Right	23.60	100	Missing face and toe rock.
2015	McAbee	Left	23.6	100	Buttress end has started to erode.
2015	Ford	Right	24.70	300	Full washout over 200 LF. Orville road only 40 feet away.
2015	Ford	Right	24.70	400	Washout of levee. Emergency repair.
2015	High Bridge Revet.	Right	25.2	60	Face scour, sloughing, loss of toe rock.
2015	High Bridge Revet.	Right	25.35	350	Face scour and loss of toe rock.
2015	Neadham Road	Right	26.4	150	Missing face rock.
2015	Griessel	Left	27.7	30	Access road at culvert damaged.
2015	Champion Bridge	Left	28.15	40	Erosion at end of Champion Bridge Levee.
2015	Champion Bridge	Left	28.2	110	Missing toe and face rock.
2015	Champion Bridge	Left	28.2	220	Severe face scour.
2015	Champion Bridge	Left	28.2	450	Emergency - levee rehab.
2015	Champion Bridge	Left	28.25	150	Missing face rock and over steepened.
2015	Champion Bridge	Left	28.25	100	Project has grown from 150 to 250 from November Flood.
2015	Neadham Road	Right	26.6 & 26.7	80	Levee rehabilitation.
2017					
2017	High Cedars	Right	17.6	1	Over steepened.
2017	High Cedars	Right	18.6	100	Toe and face rock failure.
2017	High Cedars	Right	18.77	40	Toe and face rock failure.
2017	Leach Road	Right	19.3	800	Access Road damage.
2017	Soldiers Home	Left	22.8 - 22.9	900	Levee rehabilitation.
2017	Leach Road	Right	19.9	25	Scour at top of levee.
2017	Leach Road	Left	20.2	60	Localized scour. Missing toe and face rock.
2017	Leach Road	Left	20.7	50	Localized scour. Missing toe and face rock.
2017	Leach Road	Left	21.0	310	Face and toe rock failure.
2017	Jones	Right	22.2	500	Toe rock failure.

Damage to Facilities along the Upper Puyallup River 1990 - 2017

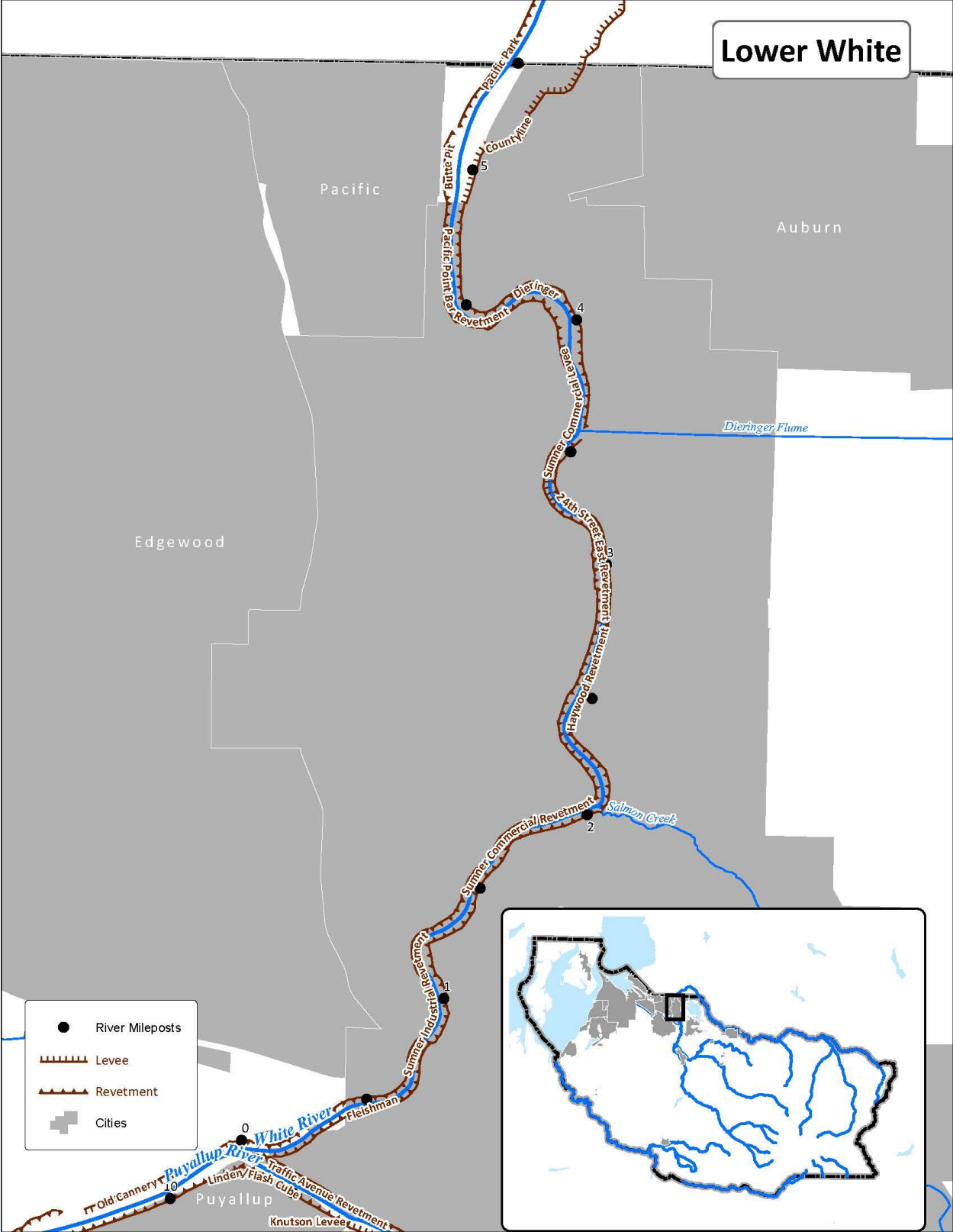
<u>Storm Season</u>	<u>Segment Name</u>	<u>Bank</u>	<u>River Mile (RM)</u>	<u>Damage Lineal Feet</u>	<u>Damage</u>
2017	McAbee	Left	23.6	160	Further erosion of buttress.
2017	Ford	Right	24.6	400	Levee washout.
2017	High Bridge Revet.	Right	25.4	50	Upstream end of past repair project is damaged.
2017	Neadham Road	Right	26.65	125	Thalweg against toe causing scour along the lower face and toe.
2017	Champion Bridge	Left	28.2	150	Emergency - levee rehabilitation.
2017	Champion Bridge	Left	28.2	175	Further damage at end of levee.
2017	Champion Bridge	Left	28.25	50	Project has grown from 150 to 250 from November Flood.
2017	Champion Bridge	Left	28.25	50	More toe and face rock missing.

White River

The White River drains an area of approximately 475 square miles. It flows about 75 miles from its source on the Emmons Glacier on the northeast side of Mount Rainier to its mouth at the City of Sumner. The river has several tributaries including Huckleberry Creek, Greenwater River and Clearwater River. It flows through the community of Greenwater, the Muckleshoot Indian Reservation, and the cities of Buckley, Auburn, Pacific, and Sumner before joining the Puyallup River at RM 10.3. Approximately 75 percent of the White River basin lies within Pierce County and the remaining 25 percent is within King County. The White River forms the county line separating King and Pierce counties between the confluence of the Greenwater River and White River at RM 45.8 downstream to near the City of Auburn.

Lower White River

The lower White River reach begins at the confluence with the Puyallup River and extends upstream to River Mile 5.5 at the Pierce-King County-line. The lower White River flows through the cities of Auburn, Pacific, and Sumner before joining the Puyallup River at RM 10.3. Several tributaries enter the lower White River in this reach, including Bowman Creek, Government Ditch, Jovita Creek, and Salmon Creek. The drainage basin is approximately 496 square miles. Prior to 2004, the majority of flow in the White River was diverted by Puget Sound Energy's Buckley Diversion Dam located at RM 24.3. The Buckley Diversion Dam sent flow to Lake Tapps for power generation. Return flows from Lake Tapps enter the White River at RM 3.6. The dam is now owned by the Cascade Water Alliance and no longer produces energy. The White River is well known for its large sediment discharge and high turbidity levels. Today, substantial residential, industrial, and commercial development exists along the lower White River valley within the cities of Sumner, and Pacific. Salmon and trout, including bulltrout, cutthroat spring and fall Chinook, coho, sockeye, pink, chum, and steelhead use the entire reach of the lower White River.



Lower White River Extent and Occurrences

The 1906 avulsion of the White River into the Stuck River doubled the Puyallup River watershed and started a long partnership between King and Pierce counties to manage the change in flow. With a little over a hundred years of history, our understanding of the river's potential and balance of sediment and flow is still a work in progress. In the last 30 years major flooding in the lower White River occurred in 1990, 1996, 2006, and 2009. The largest flood on record in the lower reach occurred in December 1933, prior to the construction of Mud Mountain Dam (MMD). This would have been exceeded in the 2015 and 2011 floods if not for the dam. The USGS gauge upstream of the dam does not show record of the major floods of 1977, 1996 or 2006 as the gauge was flooded in the backwater of MMD. The largest recorded flow on the White River above MMD was in 2015. The peak flow of 31,900 cfs was attenuated by the dam so that the cities in the lower reach saw only 8,150 cfs at the USGS gauge at R Street. Increased flood risk in the lower White River has resulted from the reduction of channel capacity. Thresholds for flood warnings has decreased from 10,000 cfs to 6,500cfs. Since 2013, these events have occurred multiple times a year.

Historical Flooding in Lower White River		
USGS 12100496 White River Near Auburn, WA - 20 Records from 1987– 2009		
USGS 12100490 White River at R Street Near Auburn, WA - 8 Records from 2010-2017		
Water Year	Date	Stream Flow (cfs)
1996	February 10, 1996	15,000
2007	November 9, 2006	14,700
1990	January 9, 1990	14,500
1997	December 30, 1996	13,600
2006	January 11, 2006	12,400
2009	January 9, 2009	12,000
2009	January 9, 2009	12,000
1999	December 30, 1998	10,600
2008	December 5, 2007	9,830
2000	November 26, 1999	9,620
2016	December 9, 2015	8,150
2002	January 9, 2002	7,840
2011	January 17, 2011	7,750
2003	January 31, 2003	7,750
2015	November 25, 2014	7,380
2012	February 23, 2012	7,290
2017	March 15, 2017	6,970

Probability of Future Hazards

The Flood Insurance Mapping Study (NHC, 2005) identified the following peak flows for the Lower White River in Sumner from RM 0.06 to 5.5 for the 10-year, 50-year, 100-year and 500-year recurrence intervals, respectively: 14,000, 15,300, 15,500, and 19,000 cfs. Based on this study, the historical flow record (USGS gauge 12100490 at R Street near Auburn), and loss of channel capacity do to sediment transport, the thresholds have been significantly lowered for moderate flooding (8,000 cfs) and severe flooding (greater than 10,000 cfs). The White River valley can expect to experience moderate flooding every three to five years, and severe flooding every ten to 20 years, over a long-term period (URS 2012). Generally, flooding occurs during late fall into early spring, particularly between the months of November and February.

White River Impacts

Impact on Community

Commercial and industrial properties comprise approximately 31 percent of the land use in the 100-year floodplain (URS 2012). A major flood event would result in the temporary loss of business for commercial and industrial properties in this area. Short-term output, income, employment, and tax revenues may decrease. Major industrial facilities in this area include Pacific Distribution Services, Norvanco International, Hudd Distribution Services, Roadrunner Transportation, and Cooper Tire and Rubber Company (URS 2012). Major businesses include Solo Cup Company and several coffee roaster businesses (URS 2012).

Land Purchases

There have been no land purchases or buyouts along the lower White River by Pierce County since 1991. However, 14-acres of property have been acquired by the City of Sumner between RM 3.8 and RM 4.9 for future use as a part of the Stewart to 16th street setback levee, Pacific Point Bar Setback Levee, and the White River Restoration. Additional floodplain property is anticipated to be purchased in the future.

River Management

The lower White River revetments and levees form nearly continuous bank protection from RM 0.0 at the Puyallup River to the Pierce-King County line at RM 5.5. The flood risk reduction facilities protect property and improvements in the floodplain, with an estimated assessed value of \$535 million (Economic Analysis 2010). The facilities are owned and operated by Pierce County as summarized in the table below.

Levees and Revetments in the Lower White River		
Name	Location ^a	Ownership
Right Bank		
Sumner Industrial Revetment	RM 0.0 – RM 5.1	Pierce County

Levees and Revetments in the Lower White River		
Name	Location ^a	Ownership
Butte Revetment	RM 5.1 – RM 6.2	Pierce County
Left Bank		
Fleishman Revetment	RM 0.0 – RM 2.05	Pierce County
Dieringer Revetment	RM 2.05 – RM 4.9	Pierce County
Potelco	RM 4.9 – RM 6.2, PL 84-99	Pierce County

Damage to Facilities

Flood damages to lower White River flood risk reduction facilities in the past three decades have not been significant. Damages from major floods and high-water events between 1990 – 2017 have resulted in approximately 17 identified damage locations comprising 0.7 mile of levees and revetments. Damages have been estimated at nearly \$1.54 million dollars (based on 2017 dollars). Since 1990, the levees and revetments along the lower White River have been stable requiring minimal repairs. However, in 2009, sediment accumulation became more apparent as there was a rapid diminishment of channel capacity resulting in increased flood risk. In 2017, King County constructed a new setback levee to improve channel capacity and habitat. The new County Line Setback levee was constructed on the left bank between RM 5.0 and 6.2. It was designed to provide capacity for the 1% chance storm event with sufficient free-board. King County is scheduled to monitor and maintain the project into the future. Damage to the Sumner Commercial Revetment segment was identified in 2011 during an annual condition assessment. Over the course of the following storm season the damage rapidly increased in length and severity and is scheduled for repair. Due to the complexities associated with the site, developing a solution amicable to the stakeholders involved has delayed the repair of this revetment. The table below shows the Damage to Facilities in the Past 20 Years along the Lower White River from 1990 and 2017.

Damage to Facilities the along the Lower White River (1990-2017)

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
1990					
1990	Sumner Commercial Revetment	Right	W-49 2.0 and W-58 3.8	400	Partial washout.
1993					
1993	Sumner Commercial Revetment	Right	3.4	100	Toe and face scour.
2008					
2008	Potelco	Left	5.4	20	Damaged face rock.
2009					
2009	Potelco	Left	5.25	20	Damaged face rock.
2011					
2011	Potelco	Left	5.05 - 5.15	650	Levee overtopping from wetland.
2011	Potelco	Left	5.35 - 5.5	570	Levee overtopping flowing to wetland.
2011	Sumner Commercial Revetment	Right	3.85	100	Levee core erosion, toe and face rock failure.
2011	Sumner Industrial Revetment	Right	0.03	30	Culvert replacement.
2012					
2012	Sumner Commercial Revetment	Right	3.85	400	Levee core erosion, toe and face rock failure.
2012	Sumner Industrial Revetment	Right	0.03	30	Culvert replacement.
2013					
2013	Dierenger	Left	4.0	135	Erosion and scour protection installed by the City of Sumner.
2014					
2014	Dierenger	Left	4.0	50	Erosion and scour of the City of Sumner's soft armoring.
2014	Potelco	Left	5.35 - 5.5	570	Levee overtopping flowing to wetland.
2015					
2015	Potelco	Left	5.3	50	Repairs spots where trees overtopped and damaged levee.
2017					
2017	Dierenger	Left	4.0	75	Old Sumner Levee repair site.
2017	Sumner Commercial Revetment	Right	3.8	530	Levee damage.

Upper White River

The upper White River reach in the study area extends from approximately RM 43.2 to RM 50.5, from downstream of the community of Greenwater to upstream of Crystal Village and Crystal River Ranch. State Route 410 parallels the river throughout this reach. Large tributaries include the Greenwater River, which enters the White River at RM 44.6 and the West Fork White River, which enters the White River at RM 48.2. Land uses in the reach include two residential communities, Greenwater Village and Crystal Village, which are supported by several commercial businesses located in Greenwater. Revetments have been constructed on the right bank of the river at Greenwater Village along 583rd Avenue East at RM 46.2 and in Crystal Village near RM 50.0. The upper White River has a large sediment discharge and high turbidity levels due to the proximity to its glacial headwaters. Salmon and trout, including spring Chinook, coho, pink, and steelhead, bull trout and cutthroat use this reach of the White River.

Upper White



Upper White River Extent and Occurrences

The White River gauge downstream of the Clearwater River confluence has operated intermittently from 1975 to the present, with several data gaps resulting from damage during large floods. In the last 40 years major flooding in the upper White River occurred in 1977, 1995, 1996, 2006, and 2008 (see the table below). Flow values in the table are shown as “less than” due to the larger drainage area for the Clearwater gauge.

Historical Flooding in Upper White River USGS 12097850 White River Below Clearwater River Near Buckley, WA 25 Records From 1975 – 2017 No data for floods in 1997, 1996 or 2006 due to gauge damage		
Water Year	Date	Stream Flow (cfs)
2016	December 9, 2015	31,900
1996	February 8, 1996	29,000 (estimated)
2011	January 16, 2011	28,600
1976	December 2, 1975	22,800
2015	January 5, 2015	22,000
1996	November 28, 1995	20,500
2012	February 22, 2012	19,400
1991	November 25, 1990	18,400
2009	November 12, 2008	18,100
1990	January 9, 1990	17,200
1975	January 18, 1975	15,100
1987	November 24, 1986	14,900
1986	February 23, 1986	14,100
1984	January 25, 1984	13,300
2014	March 09, 2014	12,100

Probability of Future Hazards

The Upper White River above the confluence with the Greenwater River at RM 44.6 consists of flows primarily from the West Fork White River, White River and Huckleberry Creek. A USGS river gage originally existed on the Upper White River, but it experienced problems and was removed. Flows above Greenwater are monitored now by using the USGS gauge (12097850) White River below Clearwater and subtracting the flow from the USGS gauge (12097500) Greenwater River. The best available estimates of flood flow frequency on the Upper White River are from the 1987 Flood Insurance Study. This shows the 10-year, 50-year, 100-year and 500-year recurrence intervals, respectively: 13,500, 18,700, 20,900, 26,400 cfs.

Upper White River Impacts

Impact on Community

Commercial and industrial properties do not comprise a large portion of this area (less than five percent) (URS 2012). The only businesses in this area include small bed and breakfast inns and restaurants in the Town of Greenwater. Therefore, a large flood event would not result in a major impact to the economy and tax base. Due to the large presence of vacant lands, open space, and resource land, temporary loss of business in this area is unlikely to occur (URS 2012). However, lands used for recreation or resource land may experience economic loss if these areas are unable to be accessed or used during the flood and during the recovery period following the flood (URS 2012).

Land Purchases

There have been no land purchases or buyouts along the upper White River by Pierce County since 2013. However, 14-acres of property have been acquired by the City of Sumner between RM 3.8 and RM 4.9 for future use as a part of the Stewart to 16th Street Setback Levee, Pacific Point Bar Setback Levee, and the White River Restoration. Additional floodplain property is anticipated to be purchased in the future.

River Management

The upper White River has a single levee in the vicinity of 583rd Avenue East, just upstream of RM 45.0 on the right bank. The levee is owned and operated by Pierce County as summarized in the table below. The taxable assessed value of property and improvements in the floodplain in the upper White and Greenwater River areas is estimated at \$36 million (Economic Analysis 2010).

Name	Location ^a	Ownership
Greenwater Village Levee	RM 46.0 – RM 46.2 RB, PL 84-99	Pierce County

Damage to Facilities

The Greenwater Village Levee continued to experience partial toe rock displacement. Since the last update, the residents of Crystal Village Ranch funded, permitted and installed a buried rock groin along the left bank of the White River. The groin was installed to address the residents' concern about the possibility of channel migration continuing to impact their development. The damage to facilities table along the Upper White River (below) includes damages from 1996 to 2017.

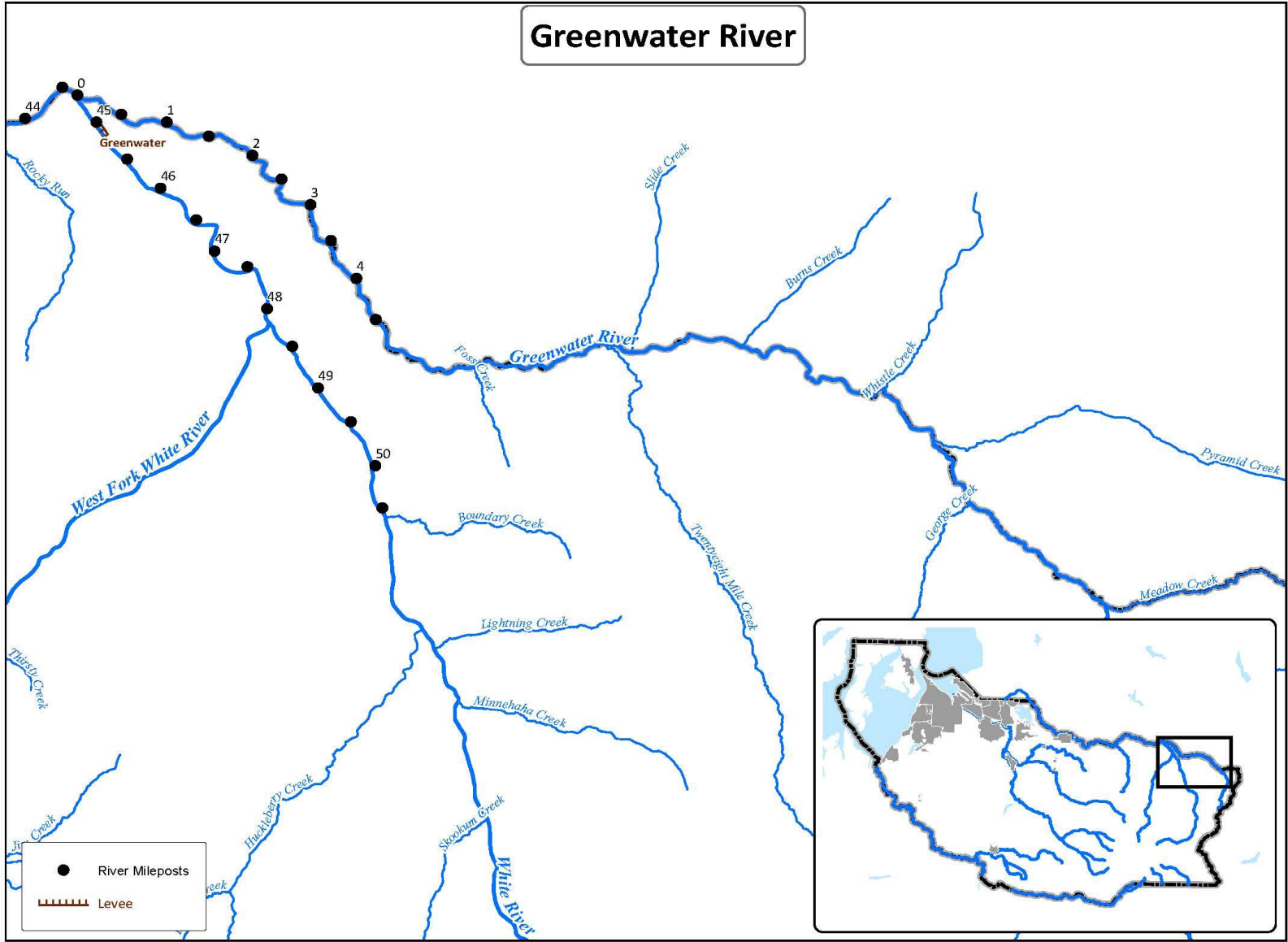
Damage to Facilities along the Upper White River 1996-2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
1996					
1996	Greenwater	Right	46.2	150	Toe/slope failure.
1996	Greenwater	Right	46.2	100	Toe failure.
2006					
2006	Greenwater	Right	46.2	300	Face erosion.
2007					
2007	Greenwater	Right	45.0- 45.2	750	Face erosion.
2015					
2015	Greenwater	Right	45.2	30	Partial toe rock displacement and missing face rock.
2015	Greenwater	Right	45.2	20	Missing toe rock.

Greenwater River

The Greenwater River lies in northeastern Pierce County and enters the White River at RM 44.6. The headwaters of the Greenwater River are in the Norse Peaks Wilderness area on Castle Mountain, elevation 6700 feet, and flows northwest for 21 miles to the community of Greenwater. The drainage basin is approximately 76 square miles. Primary tributaries include Maggie, Lost, Pyramid, and Twenty-Eight Mile creeks. Salmon and trout, including spring Chinook, coho, pink, and steelhead are present in the Greenwater River. The river forms part of the easterly boundary between King County and Pierce County. The planning area is from the mouth of the Greenwater River upstream to approximately RM 4.0. Land use consists of forested terrain, recreational and rural residential uses, and the community of Greenwater.

Greenwater River



Greenwater River Extent and Occurrences

In December 1977, the Greenwater River experienced its most severe flooding with a peak flow of 10,500 cfs. Other large floods occurred in 1946, 1959, 1965, 1996, and 2009 (see the table below). The 1977 event caused the most extensive damage. A large log jam at the State Route 410 crossing of the river contributed to extensive flooding and damage in the community of Greenwater.

Historical Flooding in Greenwater River USGS 12097500 Greenwater River at Greenwater, WA 75 Records From 1911 - 2017		
Water Year	Date	Stream Flow (cfs)
1978	December 2, 1977	10,500
1996	February 8, 1996	5,900
2011	January 16, 2011	5,590
1960	November 22, 1960	5,360
1965	January 29, 1965	5,090
1947	December 11, 1946	5,000
2016	December 9, 2015	4,620
2009	January 7, 2009	4,530
2012	February 22, 2012	4,440
1934	December 9, 1933	4,140
1976	December 2, 1975	4,140
2015	January 5, 2015	3,890

Probability of Future Hazards

The best available estimates of flood flow frequency on the Greenwater River are from the 1987 Flood Insurance Study. This shows the 10-year, 50-year, 100-year and 500-year recurrence intervals, respectively: 5,600, 8,080, 9,180, 11,900 cfs.

Greenwater River Impacts

Impact on Community

Most of the Greenwater watershed is forest land except for the lower 1.2 miles. There are small lot recreational cabins on both the Pierce and King County sides of the river. The left bank Pierce County side at Lumpy Lane is predominantly higher than the King County right bank community that accesses their property over a low bridge that spurs off Lumpy Lane in Pierce County. Lower areas along the east end of Lumpy Lane and Stubbs Road can be threatened during moderate to major flooding. There is a history of small revetments on both sides of the river to

limit erosion. The county purchased one home and three lots in the 1990s where channel migration threatened the home. Currently one more home has been identified by the Building Official as threatened by erosion. The state highway over the Greenwater has been the site of log jams in high water events that threatened the bridge abutments.

Land Purchases

In the early 1990's, three parcels were acquired that consisted of 0.47 acres along the left bank of the Greenwater River near RM 0.7. Two parcels were already vacant, and the other parcel contained a house that was at high risk of being destroyed by channel bank erosion. This house has been removed.

River Management

Pierce County has not actively maintained flood risk reduction facilities along the Greenwater River within the study area since 1982. There is a series of intermittent revetments along the left bank of the river between RM 0.1 and RM 1.27. King County maintains a series of intermittent revetments along the right bank of the river in the same area. A private revetment exists on the left bank between RM 0.6 to RM 0.7. There is also some armoring at the SR-410 crossing of the Greenwater River near RM 0.1.

Damage to Facilities

As noted above, there is currently no actively maintained Pierce County flood risk reduction facility on the Greenwater River. The most significant damage occurred during the 1977 peak flood event that affected the State Route 410 Bridge and approaches. Some toe and face rock protecting the bridge banks and approaches probably have been damaged by the peak flows since 1977. The condition and status of the private revetment is not known. There has been loss of private property. In 1990, the County purchased a home on Lumpy Lane that was falling in the river due to channel migration. The County is currently working with an adjacent property owner whose home is being threatened by channel migration.

Carbon River

The Carbon River drains an area of 230 square miles that originates on the north face of Mt. Rainier at the Carbon Glacier. It flows 33 miles downstream joining the Puyallup River below the City of Orting at RM 17.4. This plan concentrates on the lower 8.4 miles of the Carbon River. Most of this segment of the river is within unincorporated Pierce County, but the left bank of the lower 3.5 miles flows along the City of Orting. Above RM 11.0, the river is contained within steep canyon walls up to the community of Fairfax at RM 17.5. Between RM 0.0 and RM 8.3, the channel corridor lies in a relatively narrow trough-like valley.

The right bank is largely forested from RM 0.8 to RM 8.4. Below RM 0.8 the right bank is largely agricultural land. The left bank of the river from RM 0.75 to RM 3.54 is within the City of Orting and contains the Orting Wastewater Treatment Plant and single-family residential development. Between RM 3.4 and RM 8.3, the left bank land use consists mostly of agricultural and rural residential land. The left bank has a levee from RM 0.1 to RM 5.6 and RM 6.0 to RM 8.2. The right bank has a levee from RM 0.0 to RM 1.2 and RM 5.9 to RM 7.0.

Two major tributaries enter the Carbon River in this reach, Voight Creek at RM 4.0 and South Prairie Creek at RM 5.8. South Prairie Creek is described in Chapter 5.8. Voight Creek, a smaller tributary, collects runoff from the foothills to the south and west and flows across the valley floor before entering the Carbon River (GeoEngineers 2003). The Carbon River contains the most productive mainstem spawning habitat remaining in the Puyallup River watershed for all species of salmon. Chinook, steelhead, chum, and pink salmon are found in relative abundance.

Carbon River Extent and Occurrences

Major flooding of the Carbon River has been recorded occurred in 1933, 1959, 1977, 1990, 1996, 2006, 2008, and 2009 (see the table below). The November 2006 flood is the largest on record, with a measured flow of 14,500 cfs. The categorization of major flooding is based on a threshold of discharges in excess of approximately 10,000 cfs at the Fairfax gauge.

Historical Major Flooding on Carbon River USGS 12094000 Carbon River Near Fairfax, WA 76 Records From 1930-2016		
Water Year	Date	Stream Flow (cfs)
2007	November 6, 2006	14,500
1991	November 24, 1990	13,000
1996	February 8, 1996	12,000
2009	November 12, 2008	11,700
1934	December 9, 1933	11,000
2016	December 9, 2015	10,200
1978	December 1, 1977	10,000
1960	November 23, 1959	9,970
2015	November 25, 2014	9,470
2005	January 18, 2005	7,650
1968	December 25, 1967	7,480
1976	December 1, 1975	7,460
1975	January 18, 1975	7,320
2003	January 31, 2003	7,310
1974	January 15, 1974	7,180

Probability of Future Hazards

In 2003, FEMA's study contractor NHC calculated peak flows that would be utilized for updating the FEMA flood insurance study and Flood Insurance Rate Maps. For the Carbon River at the USGS gauge near Fairfax (12094000) the calculations for the 10-year, 50-year, 100-year and 500-year recurrence intervals are shown to be respectively: 8,700, 12,700, 14,500, 19,100.

Based on the flow records for the past 20 years, the historical flow records, and the thresholds for moderate flooding (8,000-10,000 cfs) and severe flooding (greater than 10,000), the Carbon River can expect to experience moderate flooding every three to five years, and severe flooding every five to ten years, over a long-term period (URS 2012). Generally, flooding occurs during late fall into early spring, particularly between the months of November and February. With 76 years of data at the gauge, eight of the ten peak flood events have occurred on the Carbon River since 2000.

Carbon River Impacts

Impact on Community

There are no commercial or industrial properties within this area; however, there are a substantial number of residential structures (URS 2012). Therefore, a large flood event would not result in a major impact to the economy and tax base. Due to the large presence of vacant lands, open space, and resource land, temporary loss of business in the area is unlikely to occur (URS 2012). However, lands used for recreation or resource land may experience some economic loss if these areas are unable to be accessed or used during the flood and during the recovery period following the flood (URS 2012).

Land Purchases

A significant number of parcels and flood damaged homes have been purchased along the Carbon River since the 1991 Flood Plan was adopted. Acquisitions have been focused on the Upper Carbon River between RM 6.4 & 8.3 in support of a future setback levee project planned along this reach. The objective of the project is to help resolve repetitive damages to the levee as well as reconnect historic floodplain that is currently cutoff by the existing levee.

River Management

On June 5, 1939 Pierce County approved Resolution No. 686, a plan for flood control of the middle Puyallup River, upper Puyallup River, and Carbon River. The plan was to establish a single channel on the Carbon River and Puyallup River (upstream of the White River confluence) by excavating gravel and river sediments and side casting them to form levees that were armored with rock riprap. This was the standard practice until the 1970s.

Current levees along the Carbon River were primarily built in the 1960s. The once meandering river channel was straightened and confined to an average width of 250 feet. The levee system was designed to prevent sediment sources from the banks and cliffs adjacent to the river from entering the channel contributing to increased sediment transport. It was believed that by constricting the channel width, there would be increased flow velocities to continue sediment transport downstream.

Pierce County currently owns and maintains approximately 10.5 miles of flood risk reduction facilities along the Carbon River in a combination of levees and revetments.

Levees and Revetments along the Carbon River		
Name	Location ^a	Ownership
Right Bank		
Lindsay Levee	RM 16.9 (PR) – RM 1.7, PL 84-99	Pierce County
Ski Park Levee	RM 5.95 – RM 7.0, PL 84-99	Pierce County
Left Bank		
Riddell Levee	RM 0.0 – RM 1.7, PL 84-99	Pierce County
Orting Treatment Plant Levee	RM 1.7 – RM 3.05, PL 84-99	Pierce County
Bridge Street Levee	RM 3.05 – RM 3.7, PL 84-99	Pierce County
Voight Downstream Revetment	RM 3.7 – RM 4.0	Pierce County
Voight Upstream Revetment	RM 4.0 – RM 4.4	Pierce County
Guy West Levee	RM 4.6 – RM 5.6, PL 84-99	Pierce County
Guy West Revetment	RM 5.6 – RM 5.95	Pierce County
Alward Segment No 2 Levee	RM 5.95 - RM 6.4, PL 84-99	Pierce County
Fish Ladder Revetment	RM 6.35- RM 6.65	Pierce County
Alward Segment No 1 Levee	RM 6.55 – RM 8.26, PL 84-99	Pierce County
Alward Revetment	RM 8.26- RM 8.33	Pierce County

Damage to Facilities

Flood damages to Carbon River flood risk reduction facilities have been extensive in the past two decades. Six significant flood events have occurred along the study reach since 1990. Damages sustained ranged from full washout of the flood control structure over several hundred lineal feet to localized moderate scour and erosion. Damages from the major flood events resulted in approximately 99 identified damage locations comprising 5.9 miles of levees and revetments. Damages have been estimated at nearly \$15 million dollars (based on 2010 dollars). The table below summarizes levee and revetment segments subject to the most significant and repetitive damages. The upper portion of this Carbon River reach between RM 6.0 and RM 8.3 incurred the most damage.

Damage to Facilities along the Carbon River 1990 - 2017					
Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
1990					
1990	Alward 1	Left	C-36 6.8	750	Reconstruction.
1990	Alward 1	Left	C-37 and 38 7.2	1300	Reconstruction.
1990	Bridge Street	Left	C-17 3.2	175	Washout.
1990	Guy West	Left	C-31 5.9	400	Reconstruction.
1990	Lindsay	Right	C-2 0.4	250	Levee slope protection damage.

Damage to Facilities along the Carbon River 1990 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
1990	Lindsay	Right	0.8	400	Reslope and replace levee washed out by flood.
1990	Riddell	Left	C-2 0.4	400	Reslope and replace levee washed out by flood.
1990	Riddell	Both	0.9	400	Reslope and replace levee washed out by flood.
1990	Riddell	Left	C-5 0.9	150	Levee slope protection damage.
1990	Ski Park	Right	6.0	770	Flood damage repair.
1990	Ski Park	Right	C-34 6.4	300	Washout.
1990	Ski Park	Right	C-34 6.4	500	Reconstruction.
1990	Ski Park	Right	6.5	300	Reshape and replace rip rap and toe rock.
1990	Ski Park	Right	6.8 and 7.6	1550	Flood damage repair.
1990	Ski Park	Right	C-32 6.1	900	Reconstruction.
1990	South Prairie Confluence	Right	C-31 5.9	100	Reconstruction.
1995					
1995	Alward 1	Left	6.7	350	Partial washout.
1995	Alward 1	Left	6.9	150	Full levee washout.
1995	Alward 1	Left	7.1	700	Full levee washout.
1995	Alward 1	Left	7.3	100	Partial washout.
1995	Alward 2	Left	6.2	255	Repair partially failed embankment.
1995	Alward 2	Left	6.3	250	Partial washout.
1995	Guy West	Left	4.6	100	Full levee washout.
1995	Guy West	Left	4.9	100	Partial washout.
1995	Lindsay	Right	0.8	379	Toe/slope failure.
1995	Ski Park	Right	6.9	200	Partial washout.
1995	Ski Park/Alward 1	Both	6.9, 7.3, & 7.4	730	Rebuild fully washed out levee.
1996					
1996	Alward 1	Left	6.6	400	Toe failure.
1996	Alward 1	Left	6.9	200	Toe failure.
1996	Alward 1	Left	7.2	400	Total levee failure.
1996	Alward 1	Left	7.2	850	Total levee failure.
1996	Alward 2	Left	6.05	250	Toe/slope failure.
1996	Alward 2	Left	6.25	250	Toe/slope failure.
1996	Alward 2	Left	6.3	100	Toe/slope failure.
1996	Bridge street	Left	3.2	50	Toe/slope failure.

Damage to Facilities along the Carbon River 1990 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
1996	Bridge street	Left	3.6	350	Total levee failure.
1996	Fish Ladder	Left	6.4	50	Toe/slope failure.
1996	Guy West	Left	4.6	100	Total levee failure.
1996	Guy West	Left	4.9	100	Toe/slope failure.
1996	Lindsay	Right	0.2	450	Toe/slope failure.
1996	Lindsay	Right	0.5	50	Toe/slope failure.
1996	Lindsay	Right	0.6	80	Toe/slope failure.
1996	Lindsay	Right	0.95	50	Toe/slope failure.
1996	Lindsay	Right	1.0	30	Toe failure.
1996	Lindsay	Right	1.1	40	Toe failure.
1996	Lindsay	Right	1.2	125	Toe/slope failure.
1996	Orting Treatment Plant	Left	2.7	20	Toe/slope failure.
1996	Riddell	Left	0.4	100	Toe/slope failure.
1996	Riddell	Left	0.8	30	Toe/slope failure.
1996	Riddell	Left	1.05	20	Toe/slope failure.
1996	Ski Park	Right	7.1	800	Total levee failure.
1996	Ski park	Right	6.18	40	Toe/slope failure.
1996	Ski park	Right	6.9	320	Total levee failure.
1998					
1998	Alward 1	Left	6.9	150	Repair levee.
1998	Alward 1	Left	7.6	150	Repair levee.
1998	Alward 1	Left	8.0	200	Repair levee.
2003					
2003	Guy West	Left	5.4	260	Partial washout of the toe and levee facing.
2003	Ski Park	Right	6.6	450	Partial washout of the toe and levee facing.
2005					
2005	Alward 1	Left	6.6	450	Replace/ reconstruct/repair.
2005	Alward 1	Left	7.6	750	Replace/ reconstruct/repair.
2006					
2006	Alward	Left	8.3	100	Face erosion.
2006	Alward	Left	8.3	300	Face erosion.
2006	Alward 1	Left	7.2 - 7.4	750	Washout.
2006	Alward 1	Left	7.5	1200	Washout.
2006	Alward 1	Left	7.6	700	Washout.
2006	Alward 1	Left	8.2	150	Face erosion.

Damage to Facilities along the Carbon River 1990 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
2006	Alward 2	Left	6.0 - 6.1	600	Face erosion.
2006	Alward 2	Left	6.3	600	Washout.
2006	Bridge street	Left	3.2	50	Washout.
2006	Bridge street	Left	3.6	120	Washout.
2006	Bridge street	Left	3.6	200	Face erosion.
2006	Guy west	Left	4.6 - 4.9	1700	Toe erosion/undercut bank.
2006	Guy west	Left	4.8	150	Washout.
2006	Guy west	Left	4.8	100	Washout.
2006	Guy west	Left	4.8	140	Washout.
2006	Guy west	Left	5.0	270	Face erosion.
2006	Guy west	Left	5.2	150	Face erosion.
2006	Guy west	Left	5.4	30	Washout.
2006	Lindsay	Right	0.8	60	Fracture.
2006	Lindsay	Right	1.2	150	Washout.
2006	Lindsay	Right	17.4	50	Face erosion.
2006	Riddell	Left	0.2	50	Slump.
2006	Riddell	Left	0.4	0	Overtopping.
2006	Riddell	Left	1.2	0	Overtopping.
2006	Ski park	Right	6.0	500	Washout.
2006	Ski park	Right	6.0	300	Washout.
2006	Ski park	Right	6.3	100	Face erosion.
2006	Ski park	Right	6.4	500	Washout.
2006	Ski park	Right	6.8	550	Washout.
2006	Voights d.s.	Left	3.8	180	Face erosion.
2006	Voights u.s.	Left	4.2	20	Fracture.
2006	Voights u.s.	Left	4.4	110	Restore levee face and toe.
2007					
2007	Alward 1	Left	6.6 - 6.7	810	Reconstruct new levee prism and set new face rock.
2007	Alward 1	Left	6.8 - 7.0	1250	Reconstruct levee prism, set new toe, and face.
2007	Alward 1	Left	7.2 - 7.4	850	Reconstruct new levee prism and set new face rock.
2007	Alward 1	Left	8.1	390	Replaced toe and re-slope and replaced face rock.
2007	Alward 1	Left	8.0	450	Re-establish toe and repair face.
2007	Bridge Street	Left	3.6 - 3.7	0	Overtopping.
2007	Guy West	Left	5.0	500	Set new toe and re-slope face.

Damage to Facilities along the Carbon River 1990 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
2007	Lindsay	Right	0.8	600	Replace/ reconstruct/repair.
2007	Lindsay	Right	1.2	450	Re-establish toe and repair face.
2007	Ski Park	Right	6.0	540	Replace/ reconstruct/repair.
2007	Ski Park	Right	6.8	800	Re-establish toe and repair face.
2008					
2008	Alward 1	Left	7.0	100	Face scour and loss face rock.
2008	Alward 1	Left	7.2 - 7.3	796	Toe scour and loss of face rock. Lower face slumping.
2008	Alward 1	Left	8.0	100	Toe scour and loss of face rock. Lower face slumping.
2008	Alward 1	Left	8.1	100	Toe scour and loss of face rock. Lower face slumping.
2008	Alward 1	Left	8.25	150	Toe scour and loss of face rock. Lower face slumping.
2008	Alward 2	Left	6.0	824	Face rock thin due to scour.
2008	Alward 2	Left	6.25	302	Toe scour and loss face rock.
2008	Alward 2	Left	6.35	136	Toe scour and loss face rock.
2008	Bridge Street	Left	3.5	300	Toe scour and loss face rock
2008	Bridge Street	Left	3.55 - 3.7	325	Routine maintenance to the existing levee structure.
2008	Bridge Street	Left	3.6 - 3.7	380	Toe and face scour.
2008	Fish Ladder	Left	6.4	171	Toe scour and loss face rock.
2008	Guy West	Left	4.7	296	Scalloped washout.
2008	Guy West	Left	4.8	1,200	Re-establish levee core to inhibit lateral piping during high water.
2008	Guy West	Left	5.0	290	Replace undersized face rock.
2008	Guy West	Left	5.2	196	Replace undersized face rock.
2008	Guy West	Left	5.3	253	Toe scour and loss face rock.
2008	Lindsay	Right	1.0	50	Toe rock failure and partial face rock failure.
2008	Orting Treatment Plant	Left	2.0	25	Toe scour and loss face rock.
2008	Riddell	Left	0.4 - 0.5	634	Toe scour and loss face rock.
2008	Riddell	Left	0.9 - 1.10	500	Washout of the toe and levee face.
2008	Ski Park	Right	6.0	336	Toe scour and loss of face rock.
2008	Ski Park	Right	6.25	140	Toe scour and loss of face rock.
2008	Ski Park	Right	6.45 -	900	Face scour and loss face rock.

Damage to Facilities along the Carbon River 1990 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
			6.6		
2008	Ski Park	Right	7.0	139	Washout.
2008	Voights u.s.	Left	4.2	324	Washout.
2008	Voights u.s.	Left	4.4	123	Toe and face scour.
2009					
2009	Alward 1	Left	7.5	118	Face scour with core exposure. Possibly some toe loss. Bank is undercutting.
2009	Alward 2	Left	6.35	140	Toe scour and loss face rock.
2009	Fish Ladder	Left	6.4	110	Lower face scour.
2009	Lindsay	Right	0.6	30	Facing rock failure.
2009	Lindsay	Right	0.9	75	Facing rock failure.
2009	Lindsay	Right	0.9	180	Re-establish toe and repair face.
2009	Lindsay	Right	16.9 - 16.95	100	Toe and facing rock failure.
2009	Riddell	Left	0.4	0	Overtopping.
2009	Ski Park	Right	5.95	50	armored spillway/notch.
2009	Ski Park	Right	6.2	255	Face scour with loss of most face rock.
2009	Ski Park	Right	6.25	144	Primary lower face scour causing upper face to slough.
2009	Ski Park	Right	6.4	310	Face scour with loss of most face rock.
2009	Ski Park	Right	6.75	200	Lower face scour.
2009	Ski Park	Right	6.45 - 6.6	400	Toe scour and loss of embankment.
2011					
2011	Alward 1	Left	7.1	75	Face and potential toe rock failure.
2011	Alward 1	Left	7.55	90	Toe and face rock failure.
2011	Alward 1	Left	8.05	130	Toe and face rock failure.
2011	Alward 1	Left	8.15	50	Face rock failure.
2011	Bridge Street	Left	3.35	30	Toe and face rock failure.
2011	Bridge Street	Left	3.45	120	Face rock failure.
2011	Guy West	Left	4.8	270	Undermining levee.
2011	Guy West	Left	5.3	70	Toe/face scour.
2011	Orting Treatment Plant	Left	2.0	129	Toe and rock failure.
2011	Riddell	Left	1.0	140	Toe is scoured out along with some face rock.
2011	Riddell	Left	1.1	400	Toe is scoured out along with some face

Damage to Facilities along the Carbon River 1990 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
					rock.
2011	Riddell	Left	1.6	210	Undermined section with prism showing in sections.
2011	Voights d.s.	Left	3.75	90	Partial damage to facing rock.
2011	Voights d.s.	Left	3.8	130	Damage to toe and face rock.
2011	Voights u.s.	Left	4.2	700	Some toe rock failure.
2012					
2012	Alward 1	Left	7.1	250	Face and potential toe rock failure.
2012	Alward 1	Left	8.05 - 8.15	350	Toe and face rock failure.
2012	Bridge Street	Left	3.35	60	Face and toe scour.
2012	Bridge Street	Left	3.4	45	Facing and toe scour.
2012	Bridge Street	Left	3.45	120	Face rock is gone.
2012	Guy West	Left	4.8	270	Levee undermined along toe.
2012	Guy West	Left	5.3	170	Toe and face rock failing.
2012	Orting Treatment Plant	Left	2.0	129	Toe and face rock failure.
2012	Riddell	Left	0.4	634	Toe scour and loss of face rock.
2012	Riddell	Left	1.0	140	Toe is scoured out along with some face rock.
2012	Riddell	Left	1.6	210	Undermined trees are pulling apart face rock.
2012	Voights d.s.	Left	3.8	130	Some minor damage to face rock.
2012	Voights u.s.	Left	4.2	700	Some toe rock failure.
2013					
2013	Alward 1	Left	7.0 - 7.1	400	Toe and face rock failing.
2013	Alward 1	Left	7.2	150	Minor toe rock repair.
2013	Fish Ladder	Left	6.4	100	Toe and face rock failure.
2013	Guy West	Left	5.5	250	Toe and face rock failing.
2013	Orting Treatment Plant	Left	2.0	150	40 LF of prism core exposed.
2013	Riddell	Left	1.6	250	Missing face and toe rock.
2014					
2014	Guy West	Left	5.75	250	Face rock failure.
2014	Riddell	Left	0.5	500	Toe scour and loss of face rock.
2014	Riddell	Left	1.6	260	Toe and face rock failure.
2014	Ski Park	Right	6.0	100	Toe and face erosion.
2015					

Damage to Facilities along the Carbon River 1990 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
2015	Alward 1	Left	6.55	200	Levee rehabilitation.
2015	Alward 1	Left	7.1	40	Missing toe rock.
2015	Alward 1	Left	7.2	390	Levee rehabilitation.
2015	Alward 1	Left	7.9	100	Large log jam diverting flows/jet scour into levee.
2015	Alward 1	Left	7.9	20	Log jam is gone that forced flows into levee.
2015	Alward 1	Left	7.9	120	Toe and face rock damaged from large log jam.
2015	Alward 1	Left	8.1	60	Toe rock missing.
2015	Alward 1	Left	8.2	40	Missing toe rock in three locations.
2015	Alward 1	Left	8.2	30	Missing toe rock in three locations.
2015	Alward 1	Left	8.2	150	Large scour has formed at the toe of the levee. Toe and face rock has fallen into scour hole.
2015	Alward 2	Left	6.35	100	Levee rehabilitation.
2015	Alward 2	Left	6.2 -6.3	490	Levee rehabilitation.
2015	Bridge Street	Left	3.35	200	Levee rehabilitation.
2015	Bridge Street	Left	3.4	130	Face rock missing.
2015	Fish Ladder	Left	6.35 - 6.4	200	Rock displaced
2015	Fish Ladder	Left	6.35	100	Levee rehabilitation.
2015	Fish Ladder	Left	6.4	34	Missing Toe rock.
2015	Fish Ladder	Left	6.4	16	An additional 16 feet of revetment damaged from flood event.
2015	Fish Ladder	Left	6.4	100	Emergency repair.
2015	Fish Ladder	Left	6.45	150	Face and Toe Rock missing.
2015	Guy West	Left	4.65	150	Levee rehabilitation.
2015	Guy West	Left	4.8	360	Levee rehabilitation.
2015	Guy West	Left	5.3 - 5.35	375	Levee rehabilitation.
2015	Guy West	Left	5.2	40	Missing toe and face rock.
2015	Guy West	Left	5.75	150	Missing toe rock.
2015	Lindsay	Right	1.2	150	Toe rock missing.
2015	Lindsay	Right	0.8	30	Missing toe rock and face rock slumping.
2015	Lindsay	Right	0.8	200	Trees were undermined and then pulled out a section of face rock in several locations.
2015	Lindsay	Right	0.8	125	Missing toe rock and face rock.
2015	Riddell	Left	0.55	60	Missing face rock
2015	Ski Park	Right	6.2 - 6.3	735	Levee rehabilitation.

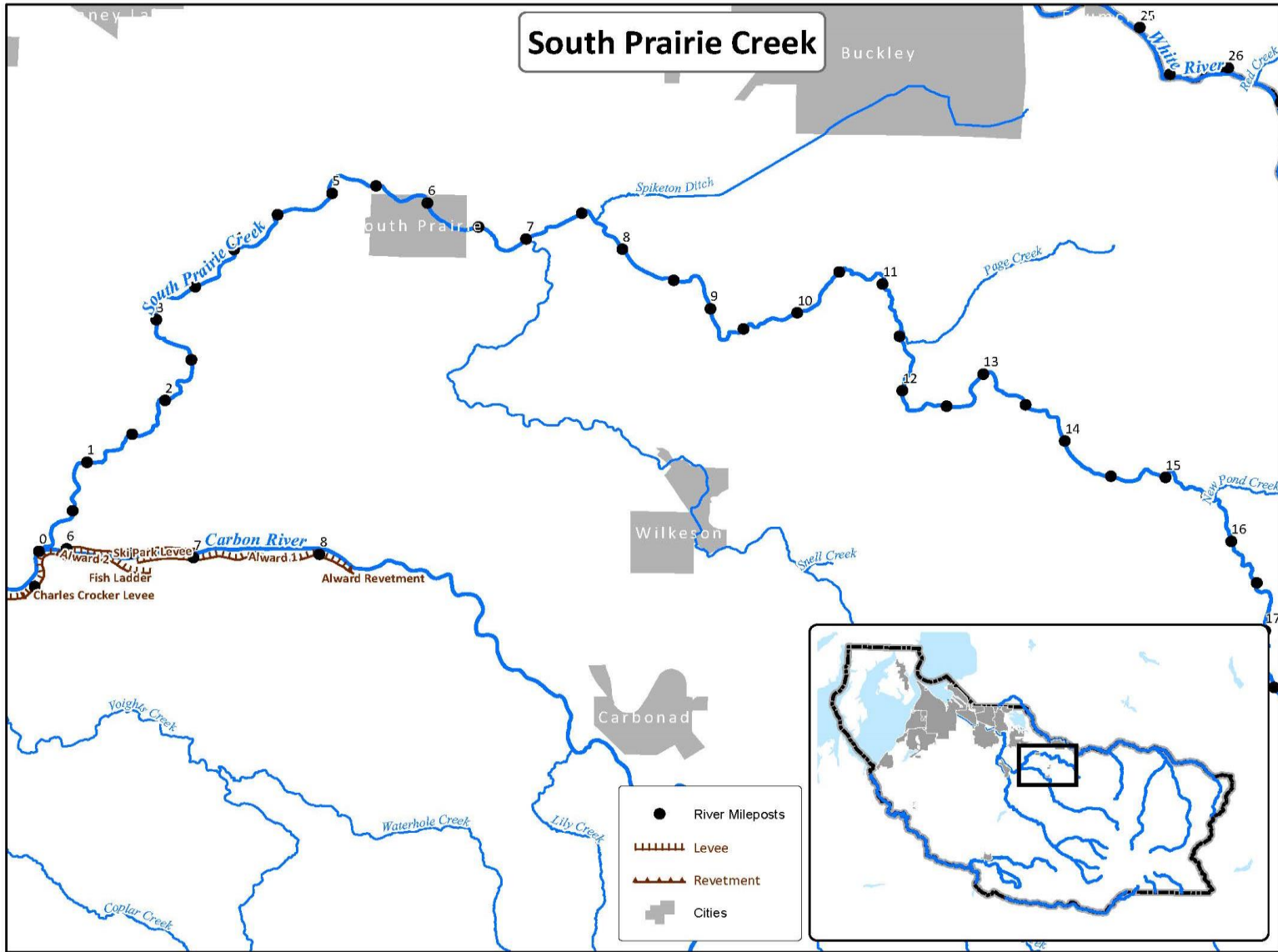
Damage to Facilities along the Carbon River 1990 - 2017

Storm Season	Segment Name	Bank	River Mile (RM)	Damage Lineal Feet	Damage
2015	Ski Park	Right	6.20	40	Section of toe rock missing.
2015	Ski Park	Right	6.25	180	Missing toe and face rock.
2015	Ski Park	Right	6.80	200	Vertical face along inside radius of river bend.
2015	Ski Park	Right	6.80	200	Vertical face.
2015	Voights d.s.	Left	3.8	120	Missing toe and face rock.
2015	Voights d.s.	Left	3.8	140	Levee rehabilitation.
2015	Voights u.s.	Left	4.2	40	Partial undermining thru two repair sites in trees section.
2015	Voights u.s.	Left	4.2	80	Missing toe and face rock.
2015	Voights u.s.	Left	4.2	90	Missing toe and face rock.
2015	Voights u.s.	Left	4.3	20	Tree pulled out a chunk of face and toe rock.
2015	Voights u.s.	Left	4.3	50	Tree pulled out a chunk of face and toe rock
2015	Voights u.s.	Left	4.3	100	Large Cedar tree and Alder tree pulled a section of levee down.
2017					
2017	Alward 1	Left	7.9	120	Toe and face rock damaged from large log jam.
2017	Alward 1	Left	8.1	100	Toe rock missing. Scalloped along toe.
2017	Alward 2	Left	6.20	478	Reconstruction/preservation.
2017	Alward 2	Left	6.000	150	Unacceptable PL 84-99 tie in, proposing slightly setback levee alignment to tie into former railroad embankment.
2017	Bridge Street	Left	3.4	130	Face rock failure. Face rock missing.
2017	Bridge Street	Left	3.7	120	Toe and face rock.
2017	Bridge Street	Left	3.4	340	Loss of toe and face rock.
2017	Bridge Street	Left	3.1	200	Loss of toe rock.
2017	Fish Ladder	Left	6.4	200	Loss of bank between 177th and the end of Alward 1 Levee.
2017	Guy West	Left	5.75	150	Toe and face rock failure.
2017	Orting Treatment Plant	Left	2.3	20	Portion of face rock missing.
2017	Orting Treatment Plant	Left	2.7	40	Toe rock failure.
2017	Orting Treatment Plant	Left	2.7	140	Partial of face rock missing.
2017	Orting Treatment Plant	Left	2.1	75	Levee face damage.
2017	Riddell	Left	1.2 - 1.3	500	Toe rock failure.

South Prairie Creek

South Prairie Creek lies in the center of the Puyallup River Basin, east of the City of Orting. South Prairie Creek has a drainage basin of 90 square miles and ranges in elevation from 285 feet above sea level to 5,933 feet at the summit of Pitcher Mountain. This plan concentrates on the lower floodplain area of South Prairie Creek (RM 0 - RM 6.4), extending from the Town of South Prairie to the confluence with the Carbon River at RM 5.9. There are no Pierce County levees along lower South Prairie Creek, but there are isolated rock riprap revetments and earthen berms that have been constructed by agricultural and residential landowners and transportation agencies, such as near SR-162 Bridge crossings of the creek.

Land use consists of agricultural and rural residential, and the Town of South Prairie. There are no Pierce County levees along lower South Prairie Creek, but there are isolated rock riprap revetments and earthen berms that have been constructed by agricultural and residential landowners, and near State Route 162 bridge crossings of the creek. Salmon and trout, including fall Chinook, coho, pink, chum and steelhead use South Prairie Creek. South Prairie Creek is one of the most productive salmon and steelhead tributaries in the entire Puyallup River Basin.



South Prairie Creek Extent and Occurrences

Major flood events since 1991 have damaged infrastructure, residential, agricultural, and recreational properties. Widespread flooding of roads, residential, and agricultural properties occurred in February 1996, November 2006, and January 2009. In most large floods, the Veteran of Foreign Wars campground sustains some damage. In January 2009, the Town of South Prairie Fire Station was flooded and sustained \$36,000 in damage. State Route 162 and other local roads have been regularly closed during flooding due to water and debris over the roadway.

Major flooding occurred in the South Prairie Creek in 1955, 1965, 1990, 1996, 2006, and 2009 (see the table below). The January 2009 flood is the largest on record, with a measured flow of 9,480 cfs, exceeding the 100-year flood flow of 8,700 cfs estimated by FEMA (FEMA/ NHC 2006). Since 2013, there has been no major flooding in this reach.

Historical Major Flooding on South Prairie Creek USGS 12095000 South Prairie Creek at South Prairie, WA 60 Records From 1950 - 2017		
Water Year	Date	Stream Flow (cfs)
2009	January 7, 2009	9,480
1996	February 8, 1996	8,170
1956	December 11, 1955	6,850
2007	November 7, 2006	6,540
1965	January 29, 1965	6,400
1990	January 9, 1990	5,930
1954	December 9, 1953	5,470
1991	February 19, 1991	5,390
2016	October 31, 2015	5,060
1975	January 18, 1975	5,020
2000	November 25, 1999	4,650

Probability of Future Hazards

The thresholds for moderate and severe flooding for South Prairie Creek have not been established. During the past 20 years, peak flows over 6,000 cfs have occurred on three occasions. Based on the historical record, the November 2006 flood (6,540 cfs) was between a 10-year and 20-year event, the February 1996 flood was between a 25-year and 50-year event, and the January 2009 flood was greater than a 100-year event (URS 2012). Based on these flow records, South Prairie Creek can expect to experience moderate flooding every 5 to 10 years, and more severe flooding every 10 to 20 years, over a long-term period (URS 2012). Generally, flooding occurs during late fall into early spring, particularly between the months of November and February.

South Prairie Creek Impacts

Impact on Community

There are no industrial properties and limited commercial properties within this area. Therefore, a large flood event would not result in a major impact to the county economy and tax base, although the Town of South Prairie could be severely impacted. However, lands used for residential and agricultural uses may experience some economic loss if these areas are unable to be accessed or used during the flood and during the recovery period following the flood (URS 2012).

The 2009 flood caused the South Prairie fire station to flood and several roads overtopped and/or washed out causing residents to be stranded. There is a campground near river mile 2 that has to evacuate during minor flooding.

Land Purchases

There have been extensive land purchases in the South Prairie Creek basin by Pierce County and its partners since 1991 for both flood and habitat related purposes. Approximately 142 acres have been purchased. Between 2006 and 2009, six parcels totaling 55.6 acres and four flood prone homes were purchased and removed. Funding has been provided by the Salmon Recovery Funding Board, Pierce County SWM fees, and the Real Estate Excise Tax (REET) funds. In addition, some properties have also been purchased by the Pierce Conservation District.

River Management

No flood risk reduction facilities are owned and maintained by Pierce County Surface Water Management along South Prairie Creek. However, there are some rip rap revetments and armoring maintained by WSDOT along State Route 162 crossings and by Pierce County Roads along South Prairie Road East.

Damage to Facilities

WSDOT reported scour of bridge piers and large woody debris buildup on bridges as problems on several bridges. Water and debris on roadways are a common problem for Pierce County roads, but damage to roadways is not widespread. Typically, some repair and maintenance of toe and facing rock follows large flood events.

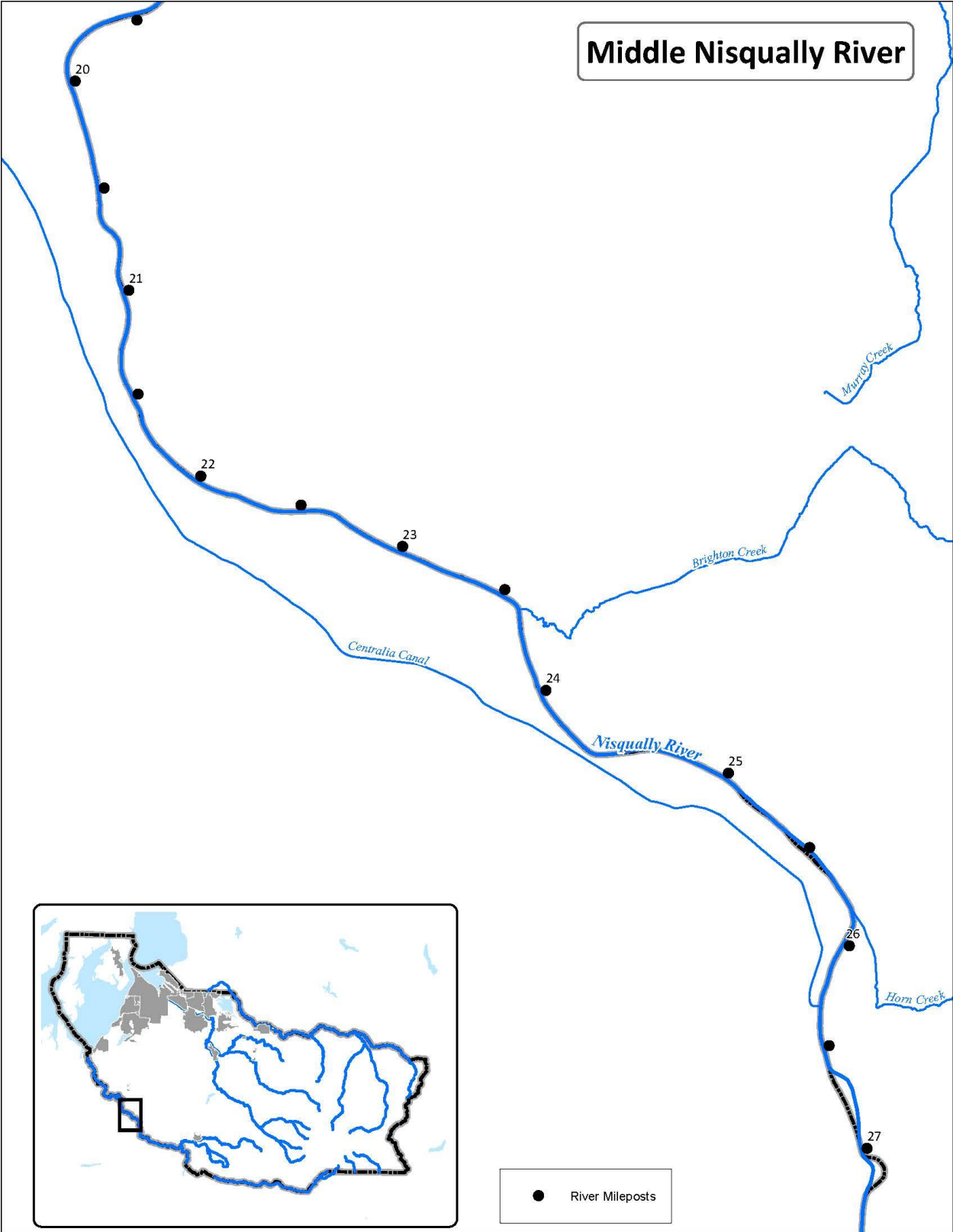
In 1996, South Prairie Creek jumped the right bank and washed out South Prairie Road near 246th Avenue East and did the same further downstream at Spring Site Road. Road reconstruction, bank stabilization, and an armored overflow flood re-entry channel repaired the flood damage.

Nisqually River

The Nisqually River drains a watershed of approximately 760 square miles. The river originates from the Nisqually glacier on the south slope of Mount Rainier with an elevation of 14,411 and flows 78 miles to the estuary at the Nisqually National Wildlife Refuge before flowing into Puget Sound. There are two major tributaries to the Nisqually River, the Mashel River, and Muck Creek. Nearly 58 percent of the Nisqually River watershed lies in Pierce County, with the remainder in Thurston County (16 percent) and Lewis County (26 percent). There are two dams on the Nisqually River, the first at RM 42.4 (LaGrande Dam) and the second at RM 44.2 (Alder Dam). Alder Dam forms the 3000-acre Alder Lake. The two dams are part of the Nisqually Hydroelectric Project owned and operated by Tacoma Power. According to Tacoma Power, the dams provide incidental reduction of flood flows, but there are no flood control requirements noted in the operating agreement (Nisqually Watershed Characterization, 2008).

Middle Nisqually

The drainage area to the USGS gauge on the Nisqually River at McKenna is 517 square miles. The middle Nisqually River at McKenna forms the boundary between Pierce County and Thurston County. Flood risk on this reach is predominately in Thurston and Lewis County, as most of the Pierce County area is on high bank of the river. The focus of this reach is from approximately RM 21.3 to RM 26.0, where the 100-year floodplain is up to 2900 feet wide, and where substantial flooding occurred in the McKenna area during the February 1996 flood event. Land use in the McKenna vicinity consists of medium-density residential, rural residential and agriculture and pasture lands. There are also extensive lakes and wetlands in the surrounding area. Salmonid use in this reach of the Nisqually River includes fall Chinook, coho, chum and pink salmon and winter steelhead trout.



Nisqually River Extent and Occurrences

One major flood in 1996, with flows estimated near 50,000 cfs, severely impacted the McKenna area (see the table below). Since construction of the Alder Dam in 1948, peak flow events exceeding 20,000 cfs have occurred five times. There have been no peak flows over 16,200 cfs since 1996. Records from the 1996 flood event indicate that 24 flooding problems were identified in the database for this area (Nisqually Basin Plan 2008).

Historical Flooding on Middle Nisqually River USGS 12089500 Nisqually River at McKenna 61 Records from 1948 - 2017		
Water Year	Date	Stream Flow (cfs)
1996	February 8, 1996	50,000
1965	January 29, 1965	25,700
1981	December 26, 1980	21,100
1960	November 23, 1959	20,500
1956	December 12, 1955	20,200
1990	January 10, 1990	17,700
1991	April 5, 1991	17,200
1951	February 11, 1951	16,900
1954	December 10, 1953	16,200
1982	February 19, 1982	16,200
2003	January 31, 2003	16,200
2009	January 8, 2009	16,100
1997	January 1, 1997	15,900
2016	December 9, 2015	15,900

Probability of Future Hazards

The Flood Insurance Mapping Study for the Nisqually River (FEMA, 1987b) identified the 100-year peak flow at McKenna at 32,000 cfs only to have the 1996 flood exceed 50,000 cfs. Many residents outside of the mapped 500-year flood zone lost their homes. Flooding in the lower Nisqually generally happens in late winter and early spring as the Tacoma Public Utilities (TPU) dam complex will be filling the Alder Lake reservoir each fall. While the TPU dams are not licensed for flood control, the draw down to generate power during the summer has allowed for attenuation of fall flood events in the lower reaches of the river. FEMA is conducting a new Flood Insurance Study of the Nisqually River and the 2019 Hydrology Report (STARR II) using Bulletin 17C calculations for the 10-year, 25-year, 50-year, 100-year and 500-year recurrence intervals are shown to be respectively: 29,900, 38,300, 45,000, 52,100, 70,500 cfs.

Middle Nisqually River Impacts

Impact on Community

Commercial and industrial properties do not comprise a large portion of this area (less than two percent) (URS 2012). Therefore, a large flood event would not result in a major impact to the economy and tax base. However, lands used for recreation or resource land may experience some economic loss if these areas are unable to be accessed or used during the flood and during the recovery period following the flood (URS 2012).

Land Purchases

A significant number of parcels and flood damaged homes were purchased along the middle Nisqually River in the McKenna vicinity following the 1996 flood.

- Acquisition of 25 parcels totaling 42.5 acres at a total cost of \$2.04 million. Funding was a combination of Hazard Mitigation Grants (HMGP), with state and local match, including Real Estate Excise Tax (REET) funds.

River Management

There is no known flood risk reduction facility infrastructure, past or present, owned or maintained by the Pierce County Surface Water Management Division. WSDOT has limited armoring along the SR-507 bridge crossing. The extent of armoring along the Thurston County (left bank) side of the river is not well known.

Damage to Facilities

The 1996 flood eroded out the State Route 507 bridge approach on the Pierce County side (right bank), resulting in a two-day closure of the road and bridge. There is also ongoing scour and accumulation of large woody debris on the bridge piers during high flow events. The bridge is on WSDOT's Scour Critical List for shallow spread footings and it is monitored during all high-water events.

Flooding in 1996 resulted in extensive flooding of homes and roads in the McKenna area, as well as the Nisqually Valley Care Center, a nursing home located on the right bank downstream of the State Route 507.

Upper Nisqually River

The upper Nisqually River begins on the slopes of Mount Rainier on the South Tahoma Glacier, Kautz Glacier, and Nisqually Glacier and flows generally east to west from the glaciers to Alder Lake, near the Town of Elbe. The upper Nisqually River forms the boundary between Pierce County and Lewis County. Glacial melt water and sediment flow down the mountain from three major sources: Tahoma Creek, Kautz Creek, and the Nisqually River. From Alder Lake to the confluence of Tahoma Creek at about RM 65.8, the upper Nisqually River flows through a broad

valley, occupied by terraces, glacial features such as moraines, and occasional bedrock outcrops (GeoEngineers 2007).

The focus of this reach is from RM 50.5, at the entrance to Alder Lake Park in Elbe, to the upstream end of the levee/revetment at RM 65.4, near the entrance to Mt. Rainier National Park. The drainage area to the USGS gauge on the Nisqually River near National is 133 square miles. The unincorporated towns of Elbe and Ashford provide residential and commercial land uses and are located adjacent to State Route 706. Recreational, forest and agricultural uses make up the balance of land uses within this sub area. There are no salmon in this reach of the river, due to natural barriers and the dams downstream; however, there are resident cutthroat trout.

Upper Nisqually River Extent and Occurrences

Since the USGS gauge was installed in 1942, major flooding has been recorded occurring in the upper Nisqually River in 1974, 1977, 1996, and 2006 (see the table below). The February 1996 and November 2006 floods both exceeded 21,000 cfs and were similar in magnitude to the estimated 1.0 percent annual chance flood (100-year) of 21,950 cfs estimated by Pierce County SWM. The most significant channel migration event occurred near the park entrance in 1990 after a series of moderate floods. The categorization of major flooding is based on a discharge greater than 15,000 cfs for the Nisqually River gauge near National, Washington.

Historical Major Flooding on Nisqually River USGS 12082500 Nisqually River Near National, WA 75 Records From 1942 - 2017		
Water Year	Date	Stream Flow (cfs)
2007	November 6, 2006	21,800
1996	February 8, 1996	21,200
1978	December 2, 1977	17,100
2016	December 9, 2015	16,700
1974	January 15, 1974	15,000
1990	January 9, 1990	14,500
2009	November 12, 2008	13,900
1976	December 4, 1975	13,200
1981	December 26, 1980	11,600
2015	November 25, 2014	11,500
1965	January 29, 1965	11,000
1991	November 24, 1990	11,000
1960	November 23, 1959	10,900
2003	January 31, 2003	10,800
1963	November 20, 1962	10,400

Probability of Future Hazards

FEMA is updating the Nisqually River Flood Insurance Study at this time and released the hydrology report by their contractor STARR II in January 2019. The estimated peak flows for the Upper Nisqually reach for the 10-year, 50-year, 100-year and 500-year recurrence intervals of 12,900, 19,150, 22,500 and 30,000 cfs, respectively (STARR II 2019). Based on this estimate, the historical flow record, and the thresholds for moderate flooding (10,000-15,000 cfs) and severe flooding (greater than 15,000) (see section 3.9.3.1 below), the Upper Nisqually River can expect to experience moderate flooding every 10 to 25 years and severe flooding every 25-50 years, over a long-term period (URS 2012).

Upper Nisqually River Impacts

Impact on Community

There are no commercial or industrial properties in this area (URS 2012), therefore, a large flood event would not result in a major impact to the economy and tax base. However, the small percentage of resource lands may experience minimal economic loss if these areas are unable to be accessed or used during the flood and during the recovery period following the flood (URS 2012).

Land Purchases

There have been no known land purchases or home buyouts by Pierce County in the upper Nisqually area since 1991. In 2006, the Nisqually Land Trust purchased 404 acres of timberlands and wildlife habitat in the upper Nisqually Valley, near the town of Ashford and the main entrance to Mount Rainier National Park.

River Management

There is one levee/revetment in the upper Nisqually River owned and maintained by Pierce County Surface Water management. It is located near the entrance to Mt. Rainier National Park on the right bank, protecting both State Route 706 and Nisqually Park residences. There are also revetments and bank armoring at both road and rail crossings between Mt. Rainier National Park and Elbe, which are maintained by Pierce County Roads, WSDOT and Tacoma Rail. Additionally, there is armoring on the right bank at the entrance to Alder Lake, downstream of the State Route 7 Bridge.

Damage to Facilities

The only flood control structure Pierce County owns on this reach is the Nisqually Park Entrance levee that extends into Mount Rainier National Park which protects the highway. Due to the high energy of the Nisqually River, the levee is consistently being repaired for loss of face and toe rock that has eroded away. In November 2006, Mt. Rainier experienced a record-breaking rain event resulting in severe flood damages throughout the National Park. Eighteen inches of rain fell in 36 hours near Paradise. One of the hardest hit areas was near the Nisqually entrance at the Sunshine Point Campground. More than 1,000 linear feet of levee was washed away.

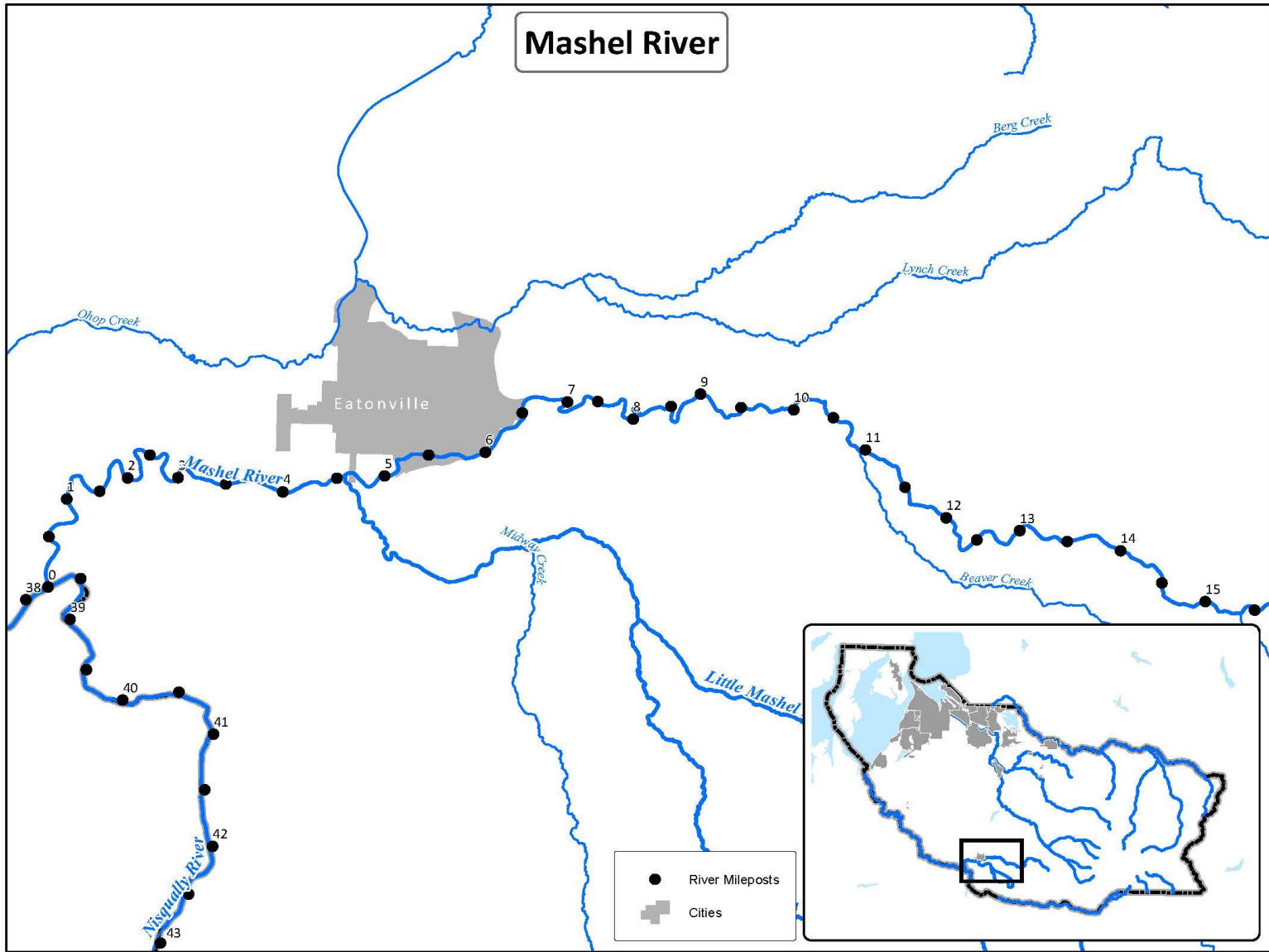
Damage to Facilities in the Upper Nisqually River 1990-2017				
Storm Season	Bank	River Mile (RM)	Damage Lineal Feet	Damage
1991				
1991	Right		0	Gravel removal and dike construction.
2003				
2003	Right	64.7	219	Partial washout of the toe and levee facing.

2003	Right	64.8	137	Partial washout of the toe and levee facing.
2003	Right	65.0	547	Partial washout of the toe and levee facing.
2004				
2004	Right	64.8	1200	Partial washout of the toe and levee facing.
2005	Right	65.1	850	Partial washout of the toe and levee facing.
2005	Right	65.13	70	Partial washout of the toe and levee facing.
2006				
2006	Right	64.6	200	Face erosion.
2006	Right	64.9	100	Washout.
2006	Right	65.1 - 65.4	1600	Washout.
2008				
2008	Right	64.8	400	Toe scour and loss of face rock.
2008	Right	65.1 - 65.3	1150	Toe Scour and Loss of face rock.
2008	Right	65.3 - 65.4	600	Toe scour and loss of face rock.
2010				
2010	Right	65.25 - 65.4	700	Severe toe scour.
2011				
2011	Right	64.6	150	Toe and face scour.
2011	Right	65.05 - 65.25	1100	Severe toe scour.
2012				
2012	Right	64.65	100	Active toe scour w/ face sloughing.
2012	Right	64.75	100	Active toe scour w/ face sloughing.
2012	Right	64.85 - 65.05	1000	Severe toe scour and loss of lower face.
2015				
2015	Right	64.8	320	Missing face rock near toe.
2015	Right	65.4	300	Major toe scour along the road.
2017				
2017	Right	65.4	300	Toe scour and loss of face rock.
2017	Right	64.77	90	Under cut toe, dislodged riprap, voids.
2017	Right	64.97	200	Toe rock failure.
2017	Right	65.02	30	Toe rock may be missing.
2017	Right	64.6	150	Toe rock has been scoured out.

Mashel River

The Mashel River sub basin, covering about 85 square miles, is higher in elevation and steeper than most other tributaries to the Nisqually River. Over 40 percent of the basin has slopes greater than 30 percent (Nisqually Basin Plan 2014). Major tributaries of the Mashel River are the Little Mashel River, Beaver Creek, and Busy Wild Creek. Elevations range from 460 feet at the mouth to 4,845 feet on the flanks of Mount Rainier. The Mashel River winds through a steep, sinuous canyon as it approaches the Nisqually River, where it enters at approximately RM 39.6.

The Mashel River planning area is from the mouth of the Mashel River upstream to the Town of Eatonville (near RM 6.8). Land use consists of forested terrain, some agriculture (mostly livestock), rural residential development, and urban areas in the Town of Eatonville. Eatonville draws its drinking water from the Mashel River and the secondary-treated wastewater is discharged to the river downstream of the town. The Mashel River is the farthest upriver tributary to the Nisqually River that has anadromous fish use, including fall Chinook, coho, and pink salmon and winter steelhead trout.



Mashel River Extent and Occurrences

Major flood events since 1991 have adversely affected transportation facilities and some private properties. There was channel migration in January 2009 along State Route 161 at the bridge crossing at RM 5.5 and downstream on the left bank from RM 5.2 to RM 5.3. Past flooding of the Mashel River occurred in 1946, 1996, 2007, and 2009 (see the table below). The magnitude of flood flows is not known for the period of 1958 to 1991, due to a data gap in the USGS gauge record.

Major Flooding on Mashel River	
Date	Mashel River Flows near La Grand Gauge (cfs) – USGS #12087000
December 1946	6,859
February 1996	6,220
December 2007	5,790
January 2009	5,610

Probability of Future Hazards

The Flood Insurance Mapping Study for the Mashel River (NHC, 2002) identified the following peak flows for the Mashel River from the USGS gage at RM 3.3 for the 10-year, 50-year, 100-year and 500-year recurrence intervals, respectively: 4,995, 7,215, 8,250 and 10,900 cfs.

There are no established thresholds for moderate and severe flooding for the Mashel River. During the past 20 years, peak flows over 5,000 cfs have occurred on three occasions as noted above. Based on the historical record, the February 1996 peak flow was between a 25- year and 50-year event, and the December 2007 and January 2009 peak flows were between 10- year and 25-year event (URS 2012). Generally, flooding occurs during late fall into early spring, particularly between the months of November and February.

Mashel River Impacts

Impact on Community

Commercial and industrial properties do not comprise a large portion of this area (less than one percent) (URS 2012). Therefore, a large flood event would not result in a major impact to the economy and tax base (URS 2012). However, lands used for recreation or resource land may experience some economic loss if these areas are unable to be accessed or used during the flood and during the recovery period following the flood (URS 2012). The sewer treatment plant for the Town of Eatonville is adjacent to the river. While the structures and facilities are two to six feet above the base flood elevation, they are less than 100 feet from the active channel and could be compromised if channel migration occurs on the right bank.

Land Purchases

Pierce County has not purchased property in the Mashel River basin. However, the Town of Eatonville, the State of Washington, and the Nisqually Land Trust all own property along the Mashel River. The Land Trust owns 45 acres near Eatonville at Boxcar Canyon (purchased with Pierce County Conservation Future funds) and a 64-acre property that includes one mile of shoreline on the right bank of the Mashel River, downstream of the SR-7 crossing. The State of Washington and Washington State Parks and Recreation owns extensive property (over 1,000 acres) on the left and right banks of the lower Mashel River upstream of its mouth at the confluence.

River Management

No flood control facilities are owned or maintained by Pierce County Surface Water Management along the Mashel River. Pierce County historically placed rip rap along the Mashel River near State Route 161 between RM 5.12 and RM 5.24. In 1950, a groin was built by dredging and straightening the river channel. A timber bulkhead paralleling the highway had become badly decayed and the river was eroding the highway causing PCRI to take action. The groin was heavily blanketed with rock from the Orting quarry (PCRI Annual Report 1950). The last documented action of PCRI rip rapping the Mashel River was in 1962.

In the Town of Eatonville, riprap is present intermittently along both banks of the river from the wastewater treatment plant, located at RM 5.3, to the Alder Cutoff Road Bridge, located at RM 6.3. Rip rap protects the right bank from approximately 200 feet below the bridge to 50 feet above the bridge. The left bank has rip rap from approximately 50 feet below the bridge to 15 feet above the bridge. Much of the rip rap is old; however, WSDOT replaced rock on the right bank above the bridge and on the left bank upstream and downstream of the bridge in 2009. The town built a levee around the wastewater treatment plant following the 1996 flood. In 2004 log jams replaced rip rap on left bank in the vicinity of Smallwood Park, located at approximately RM 5.6, and at a private residence, located at approximately RM 5.33 (Watershed Professionals Network, LLC, 2004).

Damage to Facilities

There is little historical information about damage to flood control facilities along the Mashel River. As noted above, Pierce County has no current river management facilities in the study area. WSDOT has several bridge crossings of State Route 161 and State Route 7, and revetments where the river flows adjacent to State Route 161.

Health and Safety of Persons in the Affected Area at the Time of the Incident

Flooding kills citizens throughout the United States every year. While that has not been a major problem in Pierce County over the years, it very well could happen with any major flood we have. The fact that Pierce County has had to do swift water rescues in the past with floods in both 1996, 2006 and 2015 shows the potential for life threatening situations to evolve during a flood.

Pierce County streams and rivers run very fast and can quickly overwhelm individuals or vehicles caught in them. Persons caught in flood waters can be pinned under debris and drown. They can receive trauma from other debris being carried along by the river or by impacting rocks or other impediments in the river itself.

During the fall and winter flood season, rivers and streams are comprised largely of cold rain and snow, and for those originating on Mt. Rainier, some glacier melt. They are therefore very cold. In addition, air temperature in the winter during flood season can also be in the thirty-degree range, although not usually below that during floods. The result is that persons caught in flood waters can drown not just from direct action of the flood but also as a complication of hypothermia.

Other problems that can compromise a person's health can develop after the flood waters have receded. Mold will grow in wet material, be it clothing, bedding, the walls of a house or the insulation under a floor. Sewage and hazardous chemicals may be present in homes, cars, or just as a layer coating peoples' property. Water and food may be contaminated. Heat and electricity may be off for some time. All of these will contribute to a decrease in not just the quality of life for individuals, but also their current and long-term health.

Figure 4.3-1 Nov. 2006 Flooding River Park Estates – Along Puyallup River



Health and Safety of Personnel Responding to the Incident

Response to flooding is response in hazardous conditions. Whether one is attempting swift water rescue, adding sandbags to dikes, or cleaning up debris after the waters have receded, an individual is working in a hazardous environment.

Impacts to responding personnel are similar to what can affect the citizens residing or working in the flood area. They include death from drowning and/or hypothermia, and either death or injury from trauma. Long-term, environmental hazards such as hazardous chemicals, sewage, etc. can cause illness, either acute or chronic.

Continuity of Operations and Delivery of Services

Continuity of operations for most jurisdictions within Pierce County will not be compromised due to flooding. However, those that have their main administration or critical components of their operations within the flood zone could find their operational continuity at risk. If files, paper or electronic, are damaged or destroyed, an organization may not be able to: contact clients; assign work; complete scheduled jobs; meet deadlines; access, track, and pay accounts; or pay staff. Without a Continuity of Operations Plan (COOP) that takes these issues into account, they may not be able to operate in their normal mode. This would be especially true for those jurisdictions like Orting, Sumner, Puyallup or Fife that lie directly on the river, or have a significant portion of their infrastructure located close to the river.

The delivery of services by the local jurisdictions and agencies within Pierce County is directly related to the degree of damage by the floods, to improved property, the infrastructure, and the areas in which the damage occurs. A flood that closes roads, either with water over the road or a washout, temporarily eliminates the ability of a local jurisdiction to repair other damaged infrastructure, respond to emergencies in the affected area, or deliver the other normal goods and services expected of it. Flooded electric substations, downed lines, contaminated wells, and broken pipelines all have the same impact. In all of these cases the delivery of services will be at least temporarily halted.

Damage to facilities, equipment, or files all could impact the delivery of services to citizens from individual jurisdictions or agencies.

Public Confidence in the Jurisdiction's Governance

The reputation of any individual jurisdiction within Pierce County or the public's confidence in the jurisdiction is highly dependent on the public's perception on how well the response and recovery were handled during and after the flood. A response that either shows or gives the impression that a jurisdiction is prepared and responsive to the public's needs and manages a recovery to get services back and damage repaired in a timely manner will enhance a jurisdiction's reputation. If however, the perception develops, rightly or wrongly, that the jurisdiction is incompetent, slow to react, or ignores the needs of its citizens, then the reputation of the jurisdiction and the confidence in its abilities will decline.

Economic Conditions

In 2010, Pierce County Surface Water Management had an Economic Analysis conducted by Entrix that supported the 2013 Pierce County Rivers Flood Hazard Management Plan. This

analysis focused on the 100-year floodplains of two river systems, its tributaries, and the large streams within the Planning Area. The report examined (1) existing socioeconomic conditions, (2) flood impacts to regional economic activity, (3) property damage, (4) transportation impacts, (5) wastewater treatment plant impacts, and (6) recreation impacts related to closures of Mt. Rainier National Park and Crystal Mountain. Pierce County faces the threat of significant impacts from flooding with potential flood related losses in excess of \$725 million from a 100-year or larger flood (Entrix 2010). Over 21,000 people live in the floodplain in 9,340 homes. Businesses located within the flood plain provide 11,800 jobs. There are three wastewater treatment plants serving 216,000 people located in the floodplain.

The study summarized a range of estimates of economic impacts that were quantified, with both a low and high estimate, as follows:

- Property damage is estimated to be between \$199 and \$520 million.
- Loss of business revenue from disruption or closure ranges from \$13 to \$46 million, depending on the number of days of closure.
- Delays in transportation network caused by road and rail closures are estimated to be between \$12.6 and \$19.3 million.
- The estimate of losses in agricultural output ranges between less than \$1 to \$20 million.
- Flood damage at wastewater treatment plants is estimated to be between \$3 and \$128 million.
- Lost revenue and income due to closures of Mt. Rainier National Park and Crystal Mountain Ski Resort is estimated to be between \$1 and \$14 million.

Surface Water Management will be updating the Pierce County Comprehensive Flood Hazard Management Plan in 2023. As a part of the update, a new economic analysis will be conducted.

Environmental Impacts

Minimizing Water Quality Impacts of Flooding

Three issues relate to flooding that affect aquatic life, ecosystem health and clean water. First, sources of pollution including chemicals, pesticides, fertilizers, metals, petroleum-based products, hazardous waste, and animal waste have the potential to contaminate flood waters when mobilized during flood events. This can be from improperly stored waste in the floodplain, or properly stored waste that is displaced due to flood flows. Locations of chemical or waste storage can include houses, garages, outbuildings, barns, and commercial and industrial businesses and a broad range of agricultural, residential, commercial, and industrial land uses. Second, septic systems and drain fields in floodplains are at risk of inundation and failure from floodwaters. Third, flood waters can erode and mobilize large amounts of sediment from watershed sources, instream and bank erosion that is later deposited downstream in rivers, floodplains, or Puget Sound. While some amount of sediment transport is natural and beneficial, excess sediment can degrade water quality and habitat.

Once chemicals, waste or other pollutants are mobilized by floodwaters the result can be degraded water quality conditions, toxic effects on fish and other aquatic biota, and habitat impacts. The proper storage, handling, and management of chemicals, waste and other pollutants

is necessary to protect aquatic resources from adverse impacts. Components of a program to address these issues include education of citizens and businesses, technical assistance, best management practices, and regulation.

New development requirements prevent the construction of septic systems and drain fields in floodplains, but pre-existing systems remain a problem in some areas. Such systems need to be carefully managed to reduce risks to water quality.

Sources of excess sediment include watershed sources such as urban areas, agricultural activities, construction sites, and logging, as well as instream and bank erosion along rivers. Erosion control best management practices and stabilization of excessively eroding river banks can help reduce sediment sources.

Impacts on Water Quality, Fish and Wildlife, and Habitat

Water quality degradation can result from numerous pollutant types, including oxygen demanding materials (e.g., organic wastes), sediment, nutrients (phosphorus, nitrogen), metals (copper, zinc), trace organics (e.g., pesticides, fuels, oils and automobile products), and bacteria. Discharge of pollutants to receiving waters during flooding can cause violation of water quality standards, acute effects on fish and other aquatic biota, and impacts on habitat.

Impacts on aquatic species can lead to direct mortality from acute effects at toxic levels or chronic effects from sustained exposure to elevated levels of pollutants. For example, elevated levels of copper can impair olfaction (sense of smell) in salmon and impair the behavior of fish, in terms of their ability to migrate, feed, or detect predators. Water quality degradation can also reduce the diversity and abundance of aquatic insects and other stream biota, shifting to species that are more pollutant-tolerant. Examples of habitat impacts include sedimentation of spawning areas, or reduction of dissolved oxygen levels in water or interstitial areas of gravel.

Repetitive Flooding

In the last twelve years, the county experienced three major floods with November 2006 and January 2009 events receiving a presidential disaster declaration and the November 2008 flood largely overshadowed by the flood two months later. 2014 and 2015 had moderate flooding that increased FEMA's listing of repetitive loss properties even though Pierce County has an active program removing flood prone structures. In the January 2018 publication from FEMA, there were 32 repetitive loss properties (two insurance claims of \$1,000 or more in a ten-year period) with four of them meeting the severe repetitive loss (SRL) definition (four claims with the combined value at more than \$20,000). The county has mitigated one property since this list was created and has recently purchased another home that will be removed from the FEMA list in the Clear Creek area. This brings the total of purchased homes to over 450 since SWM's buyout program began with just 31 being on the FEMA repetitive loss list.

The county has five primary repetitive loss areas where many properties have experienced flood losses in the last twenty years. These areas are: Clover Creek near Parkland, Coastal Dash Point, Mid Puyallup River south of Sumner, South Prairie Creek and Clear Creek behind the River Road levee. While FEMA has a list of homes where property owners had purchased flood insurance to mitigate the cost of cleanup and repairs, there are many more homes were flood

insurance may not have been purchased or was purchased after the “big” flood. This means that homes will continue to be added to FEMA’s repetitive loss list until the area can be mitigated. The county intends to contact all flood prone properties, not just the ones on the FEMA repetitive loss list. This will be done through annual postcard notices that direct the recipient to learn more about their individual property by contacting the county. Once contacted, the county can discuss flood risk, mitigation and funding options. In the last four years this method has become more targeted to the flood risk (coastal, riverine, urban, and groundwater) which resulted in over 600 responses to last year’s postcard campaign. SWM has received a written request to be bought-out by 46 properties with one of these currently on the FEMA repetitive loss list.

Additional Flood Hazards in Pierce County

Coastal Flood Hazard

Pierce County has 123 miles of coastline that is predominantly high bank with a limited amount of low bank properties. The 2017 FEMA flood insurance rate map (FIRM) includes the first comprehensive coastal flood study of Puget Sound. 79 percent of the marine shoreline is mapped as a high hazard velocity zone where high waves can cause direct damage or erosion to structures. Chronic coastal flooding currently happens during high tide events that combine with wind events with Dash Point and Purdy seeing flooded structures, roads and parking lots. The latest NOAA guidance estimates sea level to be five feet higher in the next 80 years.

High coastal bank and bluffs can have coastal erosion lead to landslides and cause damage to properties both above and below the bank. This type of damage has been limited in the past but could increase with sea level rise.

Urban/Stream Flood Hazard

Urban flooding has a large stormwater runoff component. Within the urban growth areas drainage and creek systems can experience flash flooding events intensified by land cover changes. Stormwater runoff also has water quality concerns for human and aquatic health.

Groundwater Flooding

Pierce County was at the terminus of the last ice age and the glaciers left a mix of well-draining soils and nearly impervious hard till and clay. This geology results in pockets of groundwater flooding where underlying soils fill up after extended periods of rain and pool to the surface in low lying well-draining soils. Between Graham, Fredrickson and Spanaway, groundwater will move in a west-northwesterly direction until it reaches Puget Sound. Groundwater flooding generally occurs after above average rainfall from October to December and then surfaces from March to May in old glacier oxbows.

Community Outreach

Pierce County has conducted education and outreach efforts for many years to inform parcel owners and property dwellers of the importance of flood insurance and flood preparedness. These efforts have been both stand-alone campaigns and part of larger campaigns to raise

community awareness to prepare for significant weather events and natural disasters. Each year, Pierce County Surface Water Management sends notifications about flood insurance and flood risk to more than 19,000 addresses that are in the county's floodplains. Postcards are mailed out the first week of October and reminder postcards are sent out shortly after. The postcards inform residents of the free services Surface Water Management offers, such as flood maps for parcels, copies of existing elevation certificates, and ways to mitigate flood risk and lower premiums. Surface Water Management also provides information on its website about flood insurance and flood preparedness.

Implementation and Partnerships

Flood Control Zone District

RCW 86.15.025 gave the Pierce County Council the authority to establish either countywide or a basin-level flood control zone district (FCZD) that creates additional opportunities for new, dedicated funding sources. On April 3, 2012, the Pierce County Council passed Ordinance 2011-95s, creating the Pierce County Flood Control Zone District (FCZD). The purpose of the FCZD is to construct, operate, and maintain flood control projects to reduce flooding and channel migration risks. The district is governed by a Board of Supervisors and an Executive Committee with input and recommendations from an Advisory Committee. Funding for the FCZD comes from a countywide property levy. Since 2014, SWM has received an estimated \$11 million for capital projects from the FCZD to reduce flood risk and address channel migration problems.

Floodplains for the Future

Floodplains for the Future is a cross-sector and inter-organizational partnership in the Puyallup watershed. 22 partner organizations meet to plan, fund, and implement floodplain projects to attain the shared vision of restored connections between rivers and land to improve habitat for salmon, and protect communities and infrastructure from flooding while preserving agricultural lands. Partners include:

- American Rivers
- City of Orting
- City of Puyallup
- City of Sumner
- Floodplains by Design
- Forterra
- King-Pierce Farm Bureau
- Muckleshoot Indian Tribe
- PCC Farmland Trust
- Pierce Conservation District
- Pierce County
- Pierce County Agricultural Program
- Port of Tacoma
- Puget Sound Partnership
- Puyallup Tribe of Indians
- Strategic Conservation Partnership

- South Puget Sound Salmon Enhancement Group
- The Nature Conservancy
- UW Climate Impacts Group
- Washington State Department of Ecology
- WRIA 10/12 Lead Entity
- WSU Extension

Some of the projects that this group is working on are: Orville Road Protection project, Clear Creek Floodplain Reconnection project, Neadham Road Acquisition and Revetment, South Prairie Creek Restoration Project, Alward Road Acquisition and Floodplain Restoration, Pacific Point Bar, Ball Creek, White River 24th Street Point Bar, and South Fork Side Channel Reconnection Project. For additional information, please visit:

<https://floodplainsforthefuture.org/>

Meteorological

Severe Weather 4.4M

Definition¹⁶²

Severe weather includes a variety of meteorological phenomena that are detrimental to citizens and or infrastructure in the County. These atmospheric disturbances are usually characterized by strong winds frequently combined with rain, snow, sleet, hail, ice, or lightning. This definition includes unusual weather disturbances such as tornadoes or waterspouts, which appear infrequently in Pierce County. In addition, any heavy fall of snow or rain might be considered a severe storm in its own right. Secondary hazards or impacts that can result from severe storms include flooding (see Flood Hazard Chapter of the HIRA), landslides (see Landslide Hazard Chapter of the HIRA), power outages (see Energy Emergency Hazard Chapter of the HIRA), and closed transportation routes limiting emergency response, pollution, and environmental damage (see Transportation Accidents Hazard Chapter of the HIRA).

This chapter will not cover rainstorms since the primary hazards that occur from heavy rain are flooding, landslides and erosion; the effects of rain will be covered in the chapters on flooding and landslides.

Types¹⁶³

Hail

Hailstorms occur when freezing water in thunderstorm clouds accumulates in layers around an icy core. Hail can cause damage by battering crops, structures, automobiles and transportation systems. While the County does get occasional hailstorms, they seldom include hail stones large enough to cause major damage. However, when hailstones are large,¹⁶⁴ especially when combined with high winds, damage can be extensive.

Ice Storms

Ice storms occur when rain falls out of the warm, moist upper layer of atmosphere into a below-freezing, drier layer near the ground. The rain freezes on contact with the cold ground and other surfaces. It accumulates on exposed surfaces such as trees, roads, houses, power lines, etc. The accumulated weight of this ice, especially when accompanied by wind, can cause damage to trees and utility wires. Ice storms are usually of short duration from several minutes to a few hours. However, the danger left behind will last until a rising temperature allows for thawing.

Snowstorms

Snowstorms or blizzards, which are snowstorms accompanied by high wind and/or poor visibility, occur occasionally in the County. A snowstorm including warmer moist air from the Pacific Ocean, overrunning existing cold, subfreezing air could continue to drop snow for several days.

Thunderstorms

severe thunderstorm produces a tornado, winds of at least 58 mph (50 knots), and/or hail at least 1" in diameter. Structural wind damage may imply the occurrence of a severe thunderstorm. A thunderstorm's wind equal to or greater than 40 mph (35 knots) and/or hail of at least 1" is defined as approaching severe. Lightning is a visible electrical discharge produced by a thunderstorm. The discharge may occur within or between clouds, between the cloud and air, between a cloud and the ground or between the ground and a cloud.

Tornadoes and Waterspouts

Tornadoes are the most violent weather phenomenon known. Their funnel shaped clouds rotate at speeds up to 300 miles per hour or more, and large ones may affect areas from one-quarter to a mile and a half in width, see Table 4.9-1. They may travel for some distance although seldom more than 15 miles.

Tornadoes are produced by strong thunderstorms. Such thunderstorms can also produce large hail, heavy rain and strong sustained winds over a larger geographic area. A waterspout is a tornado occurring over water. Specifically, it normally refers to a small, relatively weak rotating column of air over water beneath a towering cumulus cloud.

Windstorms

There are four main types of windstorm tracks that impact the Pacific Northwest and Pierce County as identified in Figure 4.9-1. From these systems two basic windstorm

patterns have emerged that impact Pierce County. These are the south-wind event and the east-wind event; see maps Map 4.9-1 and Map 4.9-2. South-wind events are generally large-scale events that affect large portions of not only Pierce County, but also most of Western Washington and possibly Western Oregon. The East Wind events and South Wind events outlined below are the typical windstorms in Pierce County that cause damage. Wind speeds vary and are noted on the maps and the following occurrences table. South-wind events are generally large-scale events that affect large portions of not only Pierce County, but also most of Western Washington and possibly Western Oregon. In occasional cases, they may even affect areas as far south as Northern California. South-wind events, due to funneling effects, can reach up to 100 mph in

Table 4.9-1 The Enhanced Fujita Tornado Damage Scale

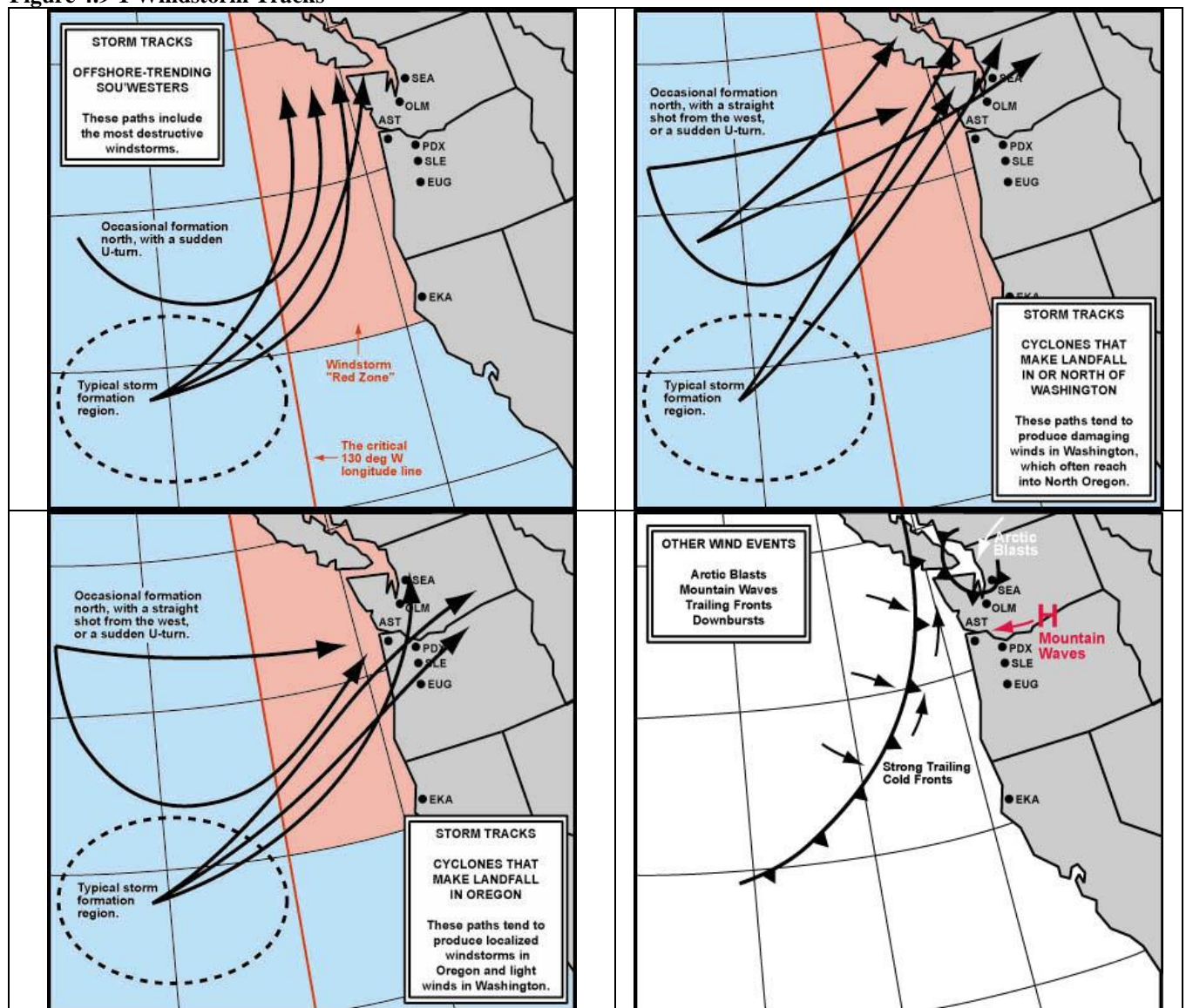
SCALE	WIND EST. (MPH)	TYPICAL DAMAGE
F0	65-85	Minor damage. Peels surface off some roofs, some damage to gutters or siding, branches broken off trees; shallow- rooted trees pushed over.
EF1	86-110	Moderate damage. Roofs severely stripped, mobile homes overturned or badly damaged, loss of exterior doors; windows and other glass broken.
EF2	111-135	Considerable damage. Roofs torn off well-constructed houses; foundations of frame homes shifted, mobile homes completely destroyed, large trees snapped or uprooted; light-object missiles generated; cars lifted off ground.
EF3	136-165	Severe damage. Entire stories of well-constructed houses destroyed; severe damage to large buildings such as shopping malls; trains overturned; heavy cars lifted off the ground and thrown; structures with weak foundations blown away some distance.
EF4	166-200	Extreme damage to near total destruction. Well-constructed houses and whole frame houses completely leveled; cars thrown, and small missiles generated.
EF5	>200	Massive damage. Strong frame houses leveled off foundations and swept away; steel-reinforced concrete structures critically damaged; high rise buildings have severe structural deformation. Incredible phenomena will occur.

confined areas such as the Tacoma Narrows. In contrast, east-wind events are more limited. High pressure on the east side of the Cascade Mountain Range creates airflow over the peaks and passes, and through the funneling effect of the valleys, the wind increases dramatically in speed. As it descends these valleys and then exits into the lowlands around Enumclaw and Buckley, the wind can pick up enough speed to damage buildings, rip down power lines, and destroy fences. Once it leaves the proximity of the foothills the wind tends to die down rapidly causing little damage to the rest of the County.

While these are the primary wind events to cause damage within the County, they are not the only problem. A strong north wind event combined with a higher than normal tide can cause coastal flooding along the County shorelines and can push extra water into the lower reaches of the Puyallup River.

Localized geographic conditions can exacerbate the problem, causing an increase in wind intensity. Ridges, valleys, mountains, and even large buildings can redirect wind flow and cause local variations in damage.

Figure 4.9-1 Windstorm Tracks¹⁶⁵

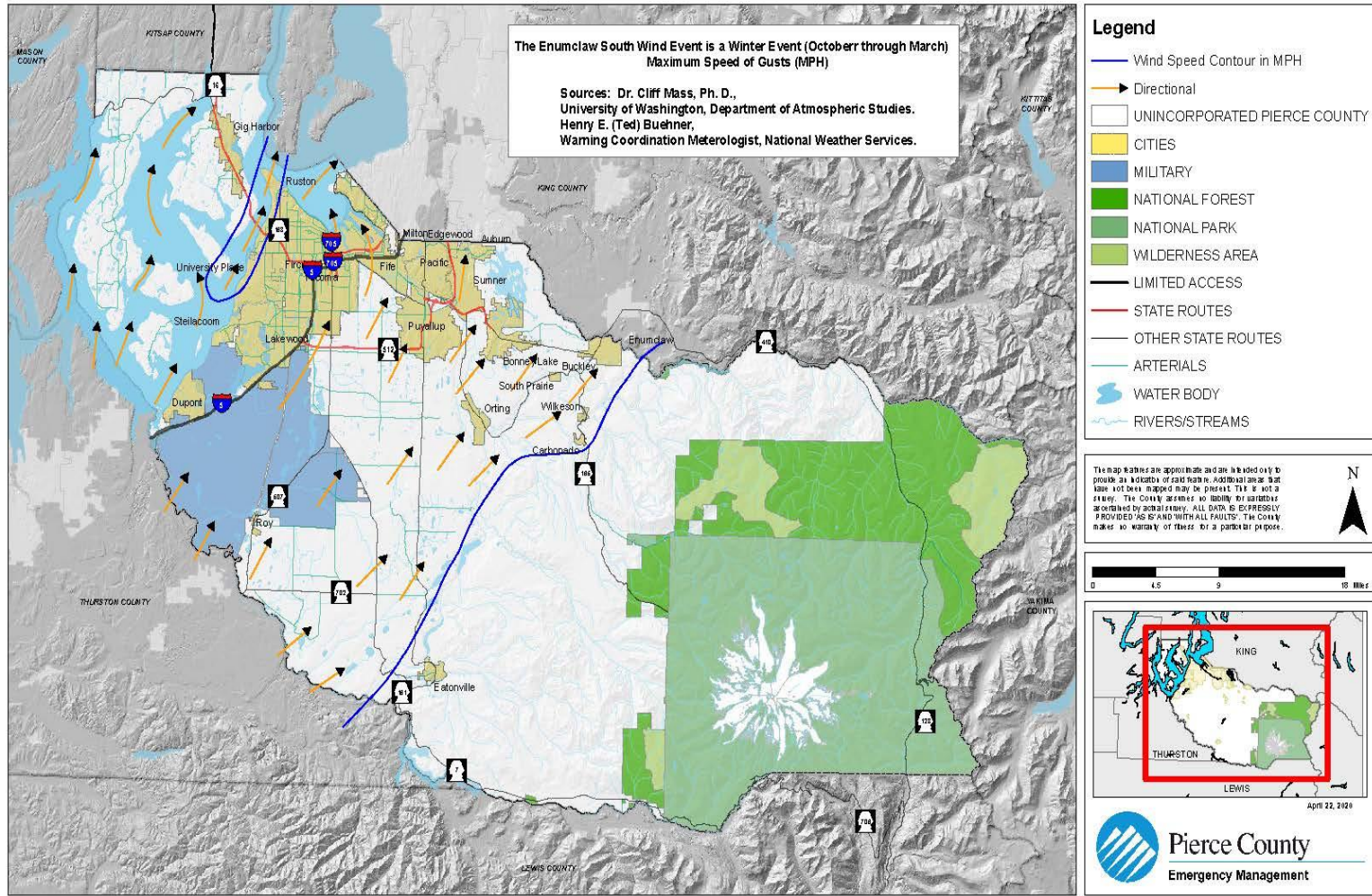


Profile

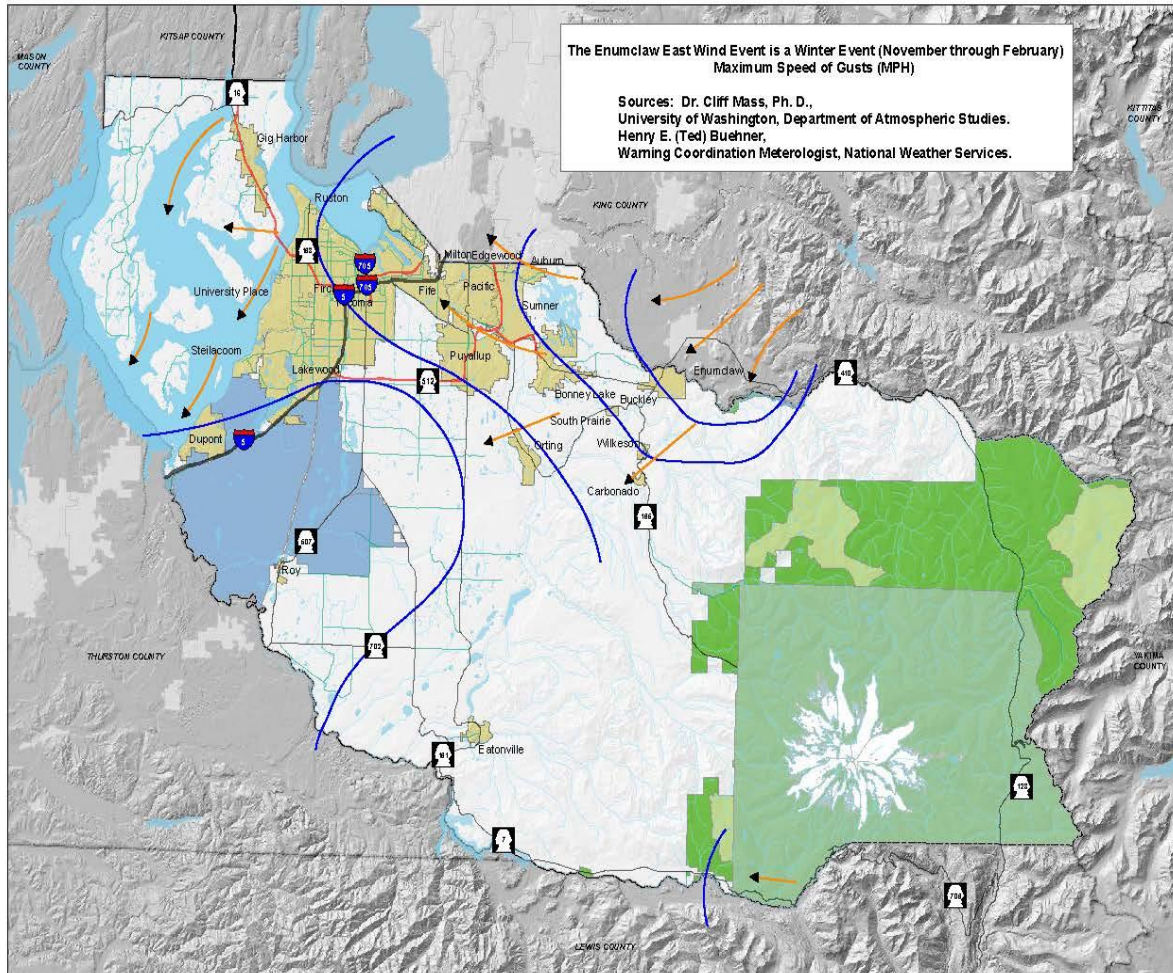
Location and Extent

Severe weather of all types directly and indirectly affects the County. Due to variations in geographic location and elevation, certain areas of the County are more vulnerable to certain types of severe weather, including: windstorm, snowstorm, and ice storm. Maps are currently available that depict wind events. Maps 4.9-1 and 4.9-2 show the severe windstorm hazard for Pierce County as depicted in South Wind Event and the East Wind Event. Windstorms directly and indirectly affect all of Pierce County. The maps show Pierce County and the extent of severe windstorms with predominant wind direction

PIERCE COUNTY - SEVERE STORM HAZARD AREA-Enumclaw South Wind Event



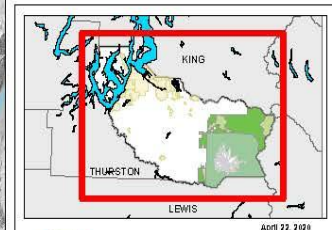
PIERCE COUNTY - SEVERE STORM HAZARD AREA-Enumclaw East Wind Event



Legend

- Wind Sped Contour in MPH
- Directional
- UNINCORPORATED PIERCE COUNTY
- CITIES
- MILITARY
- NATIONAL FOREST
- NATIONAL PARK
- WILDERNESS AREA
- LIMITED ACCESS
- STATE ROUTES
- OTHER STATE ROUTES
- ARTERIALS
- WATER BODY
- RIVERS/STREAMS

The map features are approximate and are included only to provide an idea of scale. Additional areas that have not been mapped may be present. This is not a survey. The County assumes no liability for damages or injuries occasioned by actual use. ALL DATA IS EXPRESSLY PROVIDED AS IS AND WITH ALL FAULTS. THE COUNTY MAKES NO WARRANTY OF THESE FOR A PARTICULAR PURPOSE.



April 22, 2024

Pierce County
Emergency Management

Occurrences

Historically, over the years Pierce County has had several instances of severe weather. While not all of these have caused major long-term problems, they all have disrupted people’s day-to-day activities and posed a burden, especially on the poor and elderly. Table 4.9-2 lists some of the other notable severe storms (weather) in Pierce County.

Table 4.9-2 Notable Severe Weather in Pierce County

DATE	DESCRIPTION
HAIL	
June 2007	National Weather Service has a report of hail between ¾” and 1” in the Cascades of eastern Pierce County. While hail has been a regular addition to thunderstorms in the Puget Sound basin, and have caused minor damage, there are no major hailstorms that have had hail large enough in the populated areas to cause enough damage for a major declaration.
ICE STORMS	
January 2011	
December 1996- February 1997 (Federal Disaster #1159)	A series of winter storms delivered snow, freezing rain, warm rain and wind to the west coast producing floods, snow and ice damage, and landslides.
SNOWSTORMS	
February 8-24, 2019	Winter Storm Maya brought 8-24 inches of snow for nearly two weeks in WA. Governor Inslee signed an emergency proclamation that encompassed all counties on Feb. 8. The Pierce County EOC was activated to level two (virtually), the County Planning and Public Works Department plowed 24/7 until the storms end, and the search and rescue 4x4 team transported over 130 hospital staff, 911 dispatchers, and public works staff who were running the snow plows within seven days. From Feb. 8-9 six to twelve inches of snow fell in the County. In Puyallup there was twelve inches of reported snow and Lakewood and Tacoma reported eight inches of snow.
January 14-23, 2012 (Federal Disaster #4056)	‘Snowmageddon’ resulted in heavy snow and local high winds, causing damage of more than \$32 million.
December 12, 2008 – January 5, 2009 (Federal Disaster/Emergency #1825)	A cold snap with multiple days of snow closed roads and eventually a record snow event was declared with a snow emergency declared for the County.
November 27, 2006	Up to six inches fell throughout the County, followed by two days of sub-freezing temperatures.
January 9-10, 2006	Up to seven inches fell throughout the County, followed by two days of sub-freezing temperatures.

January 2004	Successive snowfalls and freezing causes EOC activation and closure of Pierce County government due to severe weather conditions. 5.5 inches recorded in Tacoma, up to 12 inches recorded in southern areas of County.
November 19-21, 1996 (Federal Disaster #1152)	Up to 12 inches of snow, knocking out power, causing road, school, and business closures.
November 17, 1985	A snowstorm combined with a cold spell lasted for over a week causing power outages, traffic congestion, broken pipes, and all-around havoc with the normal day-to-day business of the County.
February 1980	Significant snowfall.
January 9, 1980	Up to 15 inches of snow fell throughout the County.
January 1972	Snowing in the County with drifts up to four feet. Winds with the snow were clocked at 25 mph.
November 21, 1960	Up to seven inches of snow fell throughout the County, knocking out power.
March 5, 1960	Up to seven inches of snow fell throughout the County.
January 16, 1950	Tacoma had drifts up to twelve feet. Economic loss in the County ran into millions of dollars.
February 1, 1916	From two to four feet of snow fell throughout Western Washington.
THUNDERSTORMS	
September 7, 2019	The National Weather Service counted more than 2,200 cloud-to-ground lightning strikes in the Puget Sound area between 6 p.m. and 11 p.m., a rate of 440 an hour. The Washington State Fair was evacuated, and no injuries were reported within the County.
May 9, 2017	Lightning struck Good Samaritan Hospital Dally Tower in Puyallup. One of the 800 MHz phones was rendered inoperable leaving only two to communicate with EMS, other hospitals, and the Pierce County EOC.
TORNADOES AND WATERSPOUTS	
October 11, 2014	Waterspout off Anderson Island in South Puget Sound never hit land and lasted for a couple of minutes.
April 27, 2014	A tornado (EF0), maximum width of 25 yards, touched down in Eatonville for less than a minute. Estimated peak wind speed was 75 mph.
September 6, 2009	A tornado (F1-high end) touched down at Lake Tapps and continued in a NE direction for 9.6 miles with winds from 100-110 mph.
February 19, 2007	A funnel cloud was reported near Orting. It did not touch down.
June 18, 2002	A funnel cloud was recorded in the Gig Harbor area. It did not touch down.
September 27 2001	This F1 tornado began as a funnel cloud over the Puyallup Valley and then moving to the NE touched down in the Bonney Lake area.
May 31, 1997	A tornado (F1) touched down in south Tacoma near the Tacoma Mall, damaging a church, power lines, and few other buildings.

June 23, 1996	A tornado (F0) touched down in north Tacoma running north into Ruston, damaging some homes, downing a number of trees and breaking power lines.
September 24, 1981	A tornado touched down at Gray Field on Ft. Lewis.
June 12, 1978	A tornado touched down in E. Tacoma and at Ft. Lewis.
October 5, 1899 ¹⁶⁸	A tornado devastated a tract of land from 300 to 600 yards wide from Mossy Rock and Osborne in Lewis County to Orting. The storm was strong enough to uproot old growth forest.
WINDSTORMS	
January 5-6, 2019	South windstorm with gusts more than 50 mph left 20,000 customers without power when a large tree knocked out the Tacoma Public Utilities substation in Graham. Temperature high was 52 degrees F and the low 36. The City of Orting was hit particularly hard and opened a charging center at their City Hall during the day.
January 7, 2007	Windstorm came into Washington causing minor damage in Pierce County but major damage to isolated counties such as Chelan County.
December 14, 2006 (Federal Disaster #1682) Hanukkah Eve Windstorm of 2006	South-wind event, serious damages throughout Western Washington. Over 1,500,000 people were without power, some as long as 10 days. Major tree and electrical damage.
November 12-15, 2006	Damaging winds up to 86 mph on coast and 60 mph around western interior. Power was out to over 100,000.
February 17, 2006	East-wind event, localized to Pierce County, produced sustained winds of 40-50mph for 18hrs, knocking down trees and power lines and causing over \$4,000,000 in public damage alone in the County.
December 25, 2005	Christmas Day Gale had winds of 40+ mph recorded at a number of weather stations in Pierce and other counties in W. Washington
December 2003	East-wind event causes downed trees, power outages, and damage to property in Buckley, Eatonville, Bonney Lake and surrounding areas. Sustained winds of 60 mph and gusts up to 80 mph.
December 1995	Windstorms starting in Northern California generated winds in excess of 100 mph and continued to the north into Canada causing three states, including Washington, to issue disaster proclamations.
March 1995	Windstorms created multiple power-outages and downed trees.
January 1993 (Federal Disaster #981)	Inauguration Day Storm.
November 1981	High winds in Western Washington.
October 1962 (Federal Disaster #137)	Columbus Day Storm recorded winds up to 88 mph in Pierce County. This was less than in some other areas. Maximum wind speed in other areas reached as high as 150 mph. Strongest recorded windstorm in Pierce County History causing extensive damage throughout the County.
November 1958	High winds in Western Washington.
November 7, 1940	Tacoma Narrows Bridge blown down.

Recurrence Rate

Based on the previous history of severe weather that has impacted Pierce County and information from the National Weather Service¹⁶⁹ it was determined the probability of recurrence for the severe storms hazard in Pierce County to be five years or less occurrence.

Hail

To date (2019) the various hailstorms in the County have caused limited damage to some of Pierce County's agricultural products. The only reported hailstorm with hail large enough to have caused extensive damage in the past was located in the Cascades. Minor hailstorms happen on almost a yearly basis somewhere in the County. Since large hail is such a rare occurrence it is listed as a 100 year or less occurrence.

Ice Storms

The record shows only a single significant ice storm in the past 100 years. It was therefore determined the probability of recurrence as 100 years or fewer occurrences.

Snowstorms

Table 4.9-1 lists 15 significant snowstorms in the past 100 years. Taking this as an average it was determined that snowstorms of consequence happen as a ten year or less occurrence.

Thunderstorms

Thunderstorms occur almost every year. The frequency in which there is an impact to people, property, or the environment has been a larger focus in recent years especially now that we are experiencing a drought and wildfires are a big concern. However, due to the lack of data collection on this hazard, it is an estimated five year or less reoccurrence.

Tornadoes

While not as frequent as windstorms, there have been seven recorded tornadoes in the past 120 years. Given this frequency, it was determined the probability of recurrence as 20 years or less.

Windstorms

Wind has played a prominent role in the history of emergencies and disasters impacting communities within Pierce County. Major events, see Table 4.9-1, have occurred 13 times during the past 70 years and caused millions of dollars' worth of damage. Pierce County can expect some wind-related problems on an annual basis, although few of these cause extensive damage. Based on the historical frequency of large windstorms it was determined the probability of recurrence as 10 years or less.

Impacts

As can be seen above, the impacts from severe weather can be largely dependent on the type of incident. Since the severe weather can range from snowstorms to tornadoes each one is factored out in this section.

Health and Safety of Persons in the Affected Area at the Time of the Incident

Hail

Over the years, hail has not been a major factor in Pierce County. While injury and even death to people and animals that are in the wrong spot at the wrong time can occur, the size of hail that impacts Pierce County is usually too small to cause injury or death. While the damage to crops, cars and other items out in the weather can be dramatic, direct impacts to people in the affected areas of Pierce County are usually limited to minor stings and bruises. However, should a hailstorm with large hail stones occur, individuals could be injured and in rare instances killed.

Ice Storms and Snowstorms

Direct impacts from ice storms and winter storms can include injuries such as hypothermia, frostbite, falls, blunt force trauma from falling debris or death. Accidents can occur when people walk on icy walkways or on the ground. Transportation accidents increase drastically with icy roads. In addition, the overload of ice on trees or utility wires can cause limbs or wires to break. These can fall on individuals, automobiles, or homes causing traumatic injuries or death. In the case of downed utility wires, fires can start or individuals could be electrocuted.

Figure 4.9-2 Snowstorm 01/2004 Downtown Tacoma



Direct impacts on the general public can be especially prevalent in the residentially challenged individuals (formally known as homeless), older adult populations and any persons who lose heat and power for extended periods of time. There is an increase in injuries and deaths from accidents and in some cases increases in heart attacks from individuals attempting to shovel snow from walkways and driveways. Individuals on home-based life support systems could be adversely impacted by the power outages if they do not have a backup power system.

Depending on the depth of the snow, the length of time it stays around, and the number of downed tree limbs, or trees in lines, road closures could isolate some individuals; possibly for days.

A combination of the cold and lack of power will force many people to find alternate ways of cooking and heating. Those who attempt to cook or heat with barbecue grills, hibachis or portable generators inside any building run the risk of carbon monoxide poisoning leading to brain damage and death.

Access to public transportation, shelters, stores and businesses, healthcare facilities, and government services can all be compromised due to snow; see Figure SW-2. In many cases the hills and slopes of many of the roads and streets restricts individuals' movements. This remains the case until road crews can sand and plow roads.

Thunderstorms

Lightning is one of the leading causes of weather-related fatalities. But the odds of being struck by lightning in a given year are only around 1 in 500,000. However, some factors can put you at greater risk for being struck. Regional, seasonal, and occupational differences affect your risk of being injured by lightning. Lightning can occur during any time of the year, but lightning casualties are highest during summer. July is generally the month with the most lightning. Lightning strikes often occur in the afternoon. In fact, two-thirds of all lightning casualties occur between noon and 6pm. Lightning most often strikes people who work outside or engage in outdoor recreational activities. More than a third of lightning strike deaths occur on farms. Other common places are industrial locations and private residences. Construction and material handling such as loading and unloading are two of the most common work-related activities where lightning strikes occur.¹⁷⁰

Tornadoes and Waterspouts

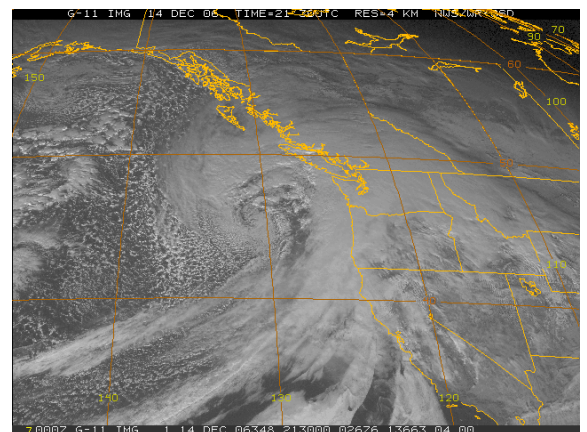
Most tornadoes that have historically impacted Pierce County have been rather small. The exception is the October 1899 tornado. The results of any tornado can be devastating to those caught in one. However, the number of people injured or killed and the number of houses, businesses, community facilities, etc. destroyed or damaged varies dramatically depending on the size of the tornado, where it touches down, and how long it is in contact with the ground or water.

As we often see in the Mid-west, persons caught in a tornado can expect flying debris and collapsing buildings as the main cause of injury and death.

Windstorms

Windstorms are one of the emergencies that impact all of Pierce County on a regular basis. Some are much more damaging than others. For those like the Hanukkah Eve Windstorm of 2006, see Figure 4.9-3,¹⁷¹ the impact on the public can be very severe.

Figure 4.9-3 Satellite Image Hanukkah Eve Windstorm



Individuals can be hit by flying debris or falling limbs and trees. During past windstorms cars have been crushed and houses split by falling trees. Individuals can suffer injury or death. Downed wires have been known to electrocute individuals, as happened in Gig Harbor in the Hanukkah Eve Windstorm of 2006.

Large numbers of power lines down, combined with trees and limbs on roads can keep fire, medical and law enforcement personnel from responding to incidents. During heavy wind first responders may have to wait until the wind abates before being able to respond to calls.

Health and Safety of Personnel Responding to the Incident

Hail

First responders have very similar safety and health concerns to those of the general public regarding hail.

Ice Storms and Snowstorms

First responders can expect similar injuries as the general public. First responders operating in the hazardous environment of an ice or snowstorm have the potential to get cold related injuries if they are not adequately protected from the elements. Due to the amount of time spent on snow covered roads responding to storm related problems, they also have a potential for traffic accidents. Road crews will have to be careful of downed lines and work in conjunction with utility workers to open roads.

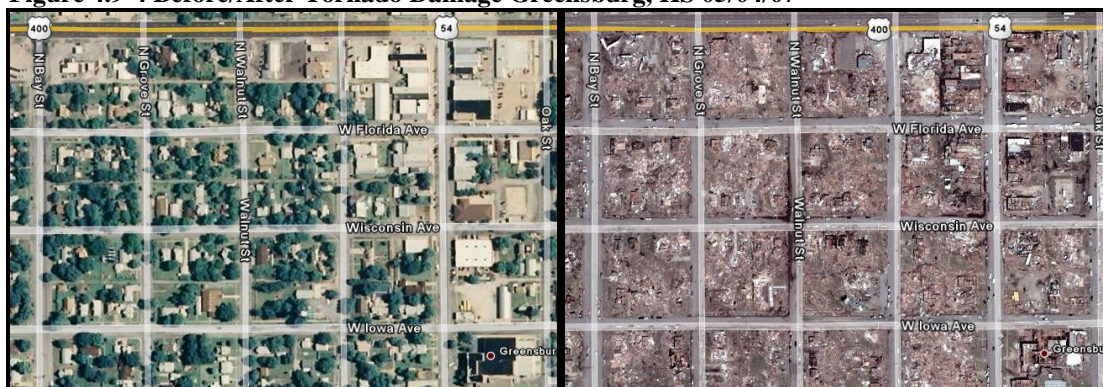
Thunderstorms

The potential impact to first responders is the same or lesser than persons affected at the time of the incident. First responders are very efficient in transporting affected persons to medical facilities and therefore would be spending a considerable amount of time in their vehicles which provides a layer of protection.

Tornadoes

During the actual tornado itself, responders are like any other citizen. They are as likely as anybody else to be injured or killed by the storm. The Greensburg Kansas tornado, see Figure 4.9-4, gives a good impression of what can happen as a tornado passes through a community. Once the tornado has passed however, they will enter the area where the damage has occurred. With a large tornado this puts them in a hazardous area. They could be exposed to live electric wires, hazardous chemicals, and unstable debris.

Figure 4.9-4 Before/After Tornado Damage Greensburg, KS 05/04/07¹⁷²



Windstorms

First responders will be putting themselves in harm's way throughout windstorm incidents. They can be hit by flying or falling debris as well as coming in contact with downed power lines. Response vehicles have been crushed and over the years there are the occasional injuries. In the aftermath of the windstorm, first responders by the nature of their work are putting themselves in harm's way.

Continuity of Operations and Delivery of Services

Hail

Hail has not traditionally caused more than the most minor slowdown of any public services within the boundaries of Pierce County. Due to the shortness and small size of the normal hailstorm it is not expected to disrupt any organizations continuity of operations or the delivery of services to the public for more than a short period of time. Should there be an increase in size of the hail stones and an increase in the length of the storms then damage might begin to appear on equipment, facilities, vehicles and people.

Ice Storms and Snowstorms

While ice storms themselves tend to last only a few hours at the most, the after affects can last for days or weeks. The actual problem with iced roads, falling branches, and other types of damage will continue until the temperature warms enough for the ice to melt. In a situation where the temperature remains below freezing for a long period of time there may be continuity of operations problems for local jurisdictions or agencies. Local jurisdictions and agencies with limited or small staffing following the event could cause their operations to lapse for short periods.

Both an ice storm and snowstorm can slow down and, in some cases, halt the delivery of services over the entire County and for any jurisdictions or agencies located within its borders. Ice or snow coated streets do not allow the normal movement of emergency vehicles of any type within their normal response times, so the delivery of all types of services will be slower than normal or

even non-existent until such time as the streets are once again passable. Government offices, schools, businesses and services might be shut down for days.

A few days following Winter Storm Maya in February of 2019, the Pierce County Auditor's Office had a special election. Luckily many roads were passible and the snow was quickly melting but if the storm had lasted any longer or if temperatures were not high enough to melt the snow, the Auditor's Office would have been responsible to ensure voters had access to the election center or possibly postpone the election (this can only be done if certain conditions and thresholds are met). Keeping jurisdictions or agencies operations going is one aspect but making sure that the services you provide are accessible and doesn't infringe on person's rights is a complex issue and should be considered with all hazards.

Thunderstorms

Lightning strikes can cause short-term disruptions of services or close the State Fair early. Continuity of operations from a jurisdictional level will not be impacted as greatly as a small agency or business that doesn't have additional resources outside of their single location. Communications equipment and technology devices that we rely on to deliver services may be taken out but not to a scale where the impact will be long term. The main concern is lightning starting fires (see Wildland Urban Interface Fires chapter).

Tornadoes

A small tornado touching down in Pierce County should not impact the continuity of operations for any of its larger jurisdictions. It is possible that a small tornado could directly damage the only response capability or administrative office of a very small agency or jurisdiction. In that case, their continuity of operations would be impacted until they were able to get assistance from a neighboring jurisdiction. However; this is unlikely.

An EF one tornado could damage a large area to the extent that a large proportion of a jurisdiction's capability, either physically or administratively may limit its continuity of operations. Having the administrative offices destroyed, possibly along with the staff being injured or killed, would make the normal day-to-day operations difficult to maintain. Combining this with broken pipes in the destroyed buildings, phone and electric lines down, streets covered with debris and possible fires from broken gas lines would increase the difficulty of maintaining the continuity of operations.

Due to the localized nature of the tornado, the delivery of services to the rest of the County should be minimally impacted with the exception of energy. The damage to the power infrastructure could have a direct effect on surrounding neighborhoods, businesses, jurisdictions, and the State (see Energy Emergency chapter).

Windstorms

Operations for most if not all the agencies or jurisdictions in Pierce County should be able to continue, albeit at a reduced level in some cases. Damage to the administration, infrastructure

and a reduction in response are very possible consequences of a major windstorm. Damage to administrative facilities, operational equipment, communications systems, or utilities would put various organizations in a bind as far as maintaining their normal support to the public but would not completely shut down their operations.

The impacts to the delivery of services could impact the entire County or in some cases, only a portion of it. This is largely dependent on the type of windstorm.

An east-wind event, see Map 4.9-2 Pierce County Severe Storm Wind Hazard – East-Wind Event, with very strong winds will usually only impact the eastern portions of the County. The force of the wind decreases rapidly over distance. Wind speeds that can hit 100 mph in Buckley will be 50 mph or less by the time it gets to the western portion of the County. In a case like this there could be some loss of ability by local jurisdictions in the eastern portions of the County to deliver adequate services to the community. With heavy winds there could be extensive debris on the roads, broken lines and if some buildings are damaged, there could be broken water or gas pipes.

With a south-wind event, see Map 4.9-1, essentially the entire populated area of the County will be impacted. This is equivalent to the Columbus Day windstorm of 1962 or the Hanukkah Eve Windstorm of 2006. In these two cases, there was major damage to the trees and powerlines. Many roads were totally closed, see Figure 4.9-7, and some people were without power for over 10 days. In situations like this the local jurisdiction is not capable of maintaining an adequate delivery of services.

Property, Facilities, and Infrastructure

Hail

Large hailstones can damage property, facilities and some infrastructure like electrical transformers, etc. However, in Pierce County the size of hail that has fallen historically has caused minimal damage, if at all, to any of the jurisdictions' facilities or infrastructure in Pierce County.

Ice Storms, Snowstorms, and Windstorms

Ice, snow and windstorms can cause significant damage to public and private property, facilities, and local infrastructure. Overloaded tree limbs breaking off and landing on cars, buildings, and equipment can cause significant damage. Overloaded wires can break causing fires. Power can be out to portions of the County for over a week after a major windstorm. This means that traffic lights will be out at crossings and emergency facilities without generator backup will not be able to function. Having many roads covered with debris like the one in Figure 4.9-8 would virtually shut the County down.

Ice and snow on roofs add extra weight and can cause damage, especially on lightly built structures. A 50-foot conifer can accumulate as much as 99,000 lbs of ice during a storm¹⁷³, and when combined with wind may topple causing much more damage than it would have otherwise.

Strong wave action from windstorms can erode coastal areas with railroad tracks and roads built in some cases right up to the water's edge. Response vehicles and facilities may have trees or branches fall on them. Blowing debris, such as parts of roofs, fences, metal signs, and even sand can all cause damage to property and equipment.

Figure 4.9-5 Tacoma Narrows Bridge – November 7, 1940 Windstorm



Thunderstorms

Lightning strikes are associated with fires, electrical loss, and damage to equipment. The vulnerability to lightning cannot be understated as virtually every structure and system can be impacted by a lightning strike.

Tornadoes

Depending on the track and size of the tornado, it could devastate facilities and infrastructure. The last few tornadoes to strike Pierce County have been relatively small and have caused minor damage to the facilities or infrastructure of any jurisdiction in the County. If a tornado the size of the Greensburg Kansas tornado of May 4, 2007 (see Figure 4.9-4) were to strike one of the towns or other jurisdictions in the County they would have extensive damage to their property, facilities and the jurisdiction's infrastructure. Descriptions of the 1899 tornado to hit Pierce and Lewis counties appear to put it in the same category. That tornado destroyed old growth forest with trees up to four feet in diameter and left a path of destruction 300 to 600 yards wide and 50 miles long. A repeat of that event passing through the populated portions of the County could destroy or damage some major pieces of infrastructure in addition to family homes and businesses.

The Environment

Hail

Hail can cause extensive damage to crops and other plants such as abrade or tear leaves; break stalks, stems or branches; destroy blossoms; and bruise fruit. This will be short term environmental damage, lasting about one year.

Ice Storms

Ice storms cause environmental damage by placing an excess amount of weight on plants that can break the limbs off large trees, crush small shrubs and injure or kill animals. Conifers are a little more resilient to the effects of the ice than are deciduous trees and can accumulate large quantities of ice. When combined with wind however they then can topple with considerable force.

Icing can further damage plants by sealing the leaves, stems and buds from the air, suffocating these parts. When the ice sheet covering the ground persists for a lengthy period it can also suffocate some plant species.

Animals that are used to snow cannot dig through the ice as they would snow to reach their normal food supply and so starve. Some could become encased in ice themselves and die.¹⁷⁴

With enough time the environment will regain its normal vitality but depending on the amount of damage done it could take from a few months to several years.

Snowstorms

Light snowstorms have very little impact on the environment. The plants and animals that are endemic to Pierce County are used to this type of winter weather. With a heavy snowfall, broken limbs from trees will be one of the most visible signs of damage. If the snow remains deep for an extended period of time, some large animals being unable in deep snow to cover enough terrain to find food may starve to death. Regardless of the initial damage done by the storm, the scars on the environment will disappear; usually in a matter of months.

Thunderstorms

The only environmental impact is caused by fires and will not be further discussed in this chapter (see the Wildland Urban Interface Fires chapter).

Tornadoes

Tornadoes by their very nature can destroy everything in their path. The 1899 tornado, according to news reports, cut a 300 to 600-yard path through forest ripping up trees four feet in diameter. A repeat of a tornado of that size could cause even more environmental damage today. In 1899 it tore through forest and farms. While the environment suffered the loss of many trees it began to repair itself immediately and eventually the vegetation and forest recovered.

The environment that the tornado would travel through has changed considerably. Forests have been logged and are now in at least their second if not third re-growth. Instead of a few farms spread apart you have a modern metropolitan area. A tornado that touches down in the wrong area could destroy oil storage tanks and hundreds of other hazardous chemical storage sites. All the hazardous materials that are transported on the highway system or through the port by ship or rail would be at risk of being spilled. Many of these could cause drastic, long-term environmental damage possibly lasting for many decades. Spills into the rivers or Commencement Bay could decimate fish populations for years.

Windstorms

The impacts include downed trees and limbs. In some cases, entire stands of trees can blow down in a single windstorm, see Figure 4.9-7.¹⁷⁵ A single tree falling at any one point is a very minor environmental problem that will have very little impact depending on the location. However, a full stand of trees all falling together leaves a scar that will take decades to re-grow. Loss of forest increases erosion and increased erosion leads to more silt in the rivers. Fallen trees can block streams or cause log jams on rivers that can cause the water to back up with possible flood consequences.

Figure 4.9-6 County Road December 2006 Windstorm



Along coastal areas strong winds, especially when combined with high tides can erode beaches. The wave action can undercut hillsides that extend down to the water increasing the possibility of landslides.

Wind damage to homes, businesses or industry can cause further environmental damage through the release of hazardous chemicals. Natural gas lines can be broken leading to fire. Very strong winds can tip over trucks or cause the driver to have an accident leading to a spill. Depending on the quantity and type of chemical the spills will be more or less damaging.

Economic and Financial Condition

Hail

Economic impacts from hail, even the relatively small hail that occasionally falls here in Pierce County can be dramatic. Portions of the Puyallup Valley are used for farming and have a high potential for damage to crops if there is a hailstorm at the right time of year. Other types of economic damage may come about if the hailstones are large enough to damage cars, equipment being used outside and building exteriors.

Ice Storms and Snowstorms

The economic or financial impact of an ice storm or major snowstorm can be extensive. A major storm that knocks out electricity; closes roads, schools and businesses could have a major impact on the local economy. Damage to facilities due to the weight of the ice and/or snow can be in the millions of dollars. When employers close their business even for a few days the ripple effects include not just lost goods but lost wages for employees. With lost wages, the employee becomes unable to pay his/her bills. If this goes on for very long, the lost wages make it difficult for the worker to pay the normal day-to-day bills that arrive in the mail much less support the retail economy. Damage to homes and personal property can also be high, leading to increased debt for the individual or family.

Thunderstorms

Lightning strikes that directly hit infrastructure and destroy critical equipment will need to be replaced. For those who do not have insurance that covers this hazard in their policy, may not be able to replace damaged equipment.

Tornadoes

A small tornado hitting the unpopulated areas of Pierce County would have negligible economic or financial consequences for the jurisdictions in the County.

In contrast, a large tornado moving through an industrial area, a concentration of businesses, or a populated area could devastate the local economy. Homes and some businesses could be rebuilt and be up and running within a year or so. Larger scale projects like malls or the port industrial complex could take many years to rebuild and re-staff.

Windstorms

The economic and financial aspects of a windstorm can be extensive. Local damage to homes and businesses can run into the millions of dollars. When business or industry is damaged there can be extensive loss of employment. This leads to individuals and families not being able to make their bill payments, including rent or house payments. People unable to work will need assistance which puts a burden on the taxpayer. If the situation does not resolve itself the jurisdiction could eventually have some people leave the area.

Coastal erosion through wind damage can cause transportation problems. The under-cutting of roads along the coast, the damage to bridges from high-wind coastal flooding and the erosion leading to landslides are all problems that could affect the local economies throughout Pierce County's coastal areas.

Another area is agricultural damage. This includes the lumber industry. Lumber can react differently than the other agricultural products of Pierce County. Damage to most crops from a windstorm might take a year or more to recover. With the lumber industry a large timber blow-down might be salvageable. While this could keep the loggers employed and the company in a

good financial condition initially, they will have to jump right into replanting the area to allow a harvest in a few decades.

Public Confidence in the Jurisdiction's Governance

Hail and Thunderstorms

Hailstorms and thunderstorms should not cause any loss of confidence in any of the jurisdictions in Pierce County.

Ice Storms, Snowstorms, and Windstorms

The reputation of local jurisdictions and agencies in the wake of an ice or snowstorm is partly dependent on the weather itself. A major storm that maintains below freezing temperatures for a long period of time will continue to tax local resources throughout that period. Two factors will affect peoples' perceptions on the competency of the local jurisdiction. The first is how fast the roads are brought back to being passable and the second is how quickly their electricity is returned. If these two things are brought back to normal quickly, confidence in the local entity will be high. If, on the other hand, things are slow and the perception develops that not enough is being done, then confidence in the local jurisdiction will falter and it will develop a reputation for either incompetence or not caring about the citizens it serves.

Tornadoes

In the wake of a tornado the confidence in any individual entity will be based on how quickly it responds to the needs of the affected community. People know that tornadoes are extremely damaging and there are not many of them that form in Pierce County.

A tornado by its very nature is more localized in its damage. Rather than being a County-wide phenomenon, the path of destruction will be well defined. Any jurisdiction directly impacted by the wind should be able to begin recovery operations immediately. If assistance is needed, and it hasn't been for the last few tornadoes, it would be available from nearby agencies and jurisdictions on short notice.

If the perception, real or not, is that any agency or jurisdiction is not responsive to the needs of the community affected by this incident, then there will be a decrease in confidence in that organization. If, on the other hand, the entities involved acts quickly to get the community back on its feet, its reputation should not be hurt.

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Meteorological Wildland/Urban Interface Fire Hazard 4.5M

Identification Description

Definition

A wildfire is any non-structure fire that occurs in an area in which development is essentially non-existent, except for roads, railroads, power lines, and similar transportation facilities.¹⁷⁶ A wildland urban interface (WUI) area is a geographic area in which structures and other human development meets or intermingles with wildland or vegetative fuels. A WUI fire is a fire located in that geographic area.

Types

WUI fires occur naturally (lightning strikes) or are started by people. Secondary events such as erosion, landslides, and flash floods often occur in areas which have been affected by wildland fires.¹⁷⁷ There are three sources of fires. They are described below.

- Naturally Occurring Fires - Naturally occurring interface fires, especially those caused by lightning, are rarer in western Washington.¹⁷⁸ King, Pierce, and Snohomish Counties have a combined average of 2,500 natural vegetation fires each year.¹⁷⁹ Wildfires in Washington State on lands protected by Department of Natural Resources (DNR) (1970-May 2018) for Pierce County was 1,267.¹⁸⁰
- Manmade Fires - Manmade interface fires, stemming from people's carelessness and lack of fire knowledge, are common causes of fires. In Western Washington 95% of fires are human caused.¹⁸¹ Major causes include arson, recreational fires that get out of control, smoking related, debris burning, and children playing with fire.
- Prescribed Burns - Controlled burns are fires conducted because the fire cycle is an important aspect of management for all ecosystems and controlled burns are not considered hazards unless they get out of control.¹⁸²

Profile

Location and Extent

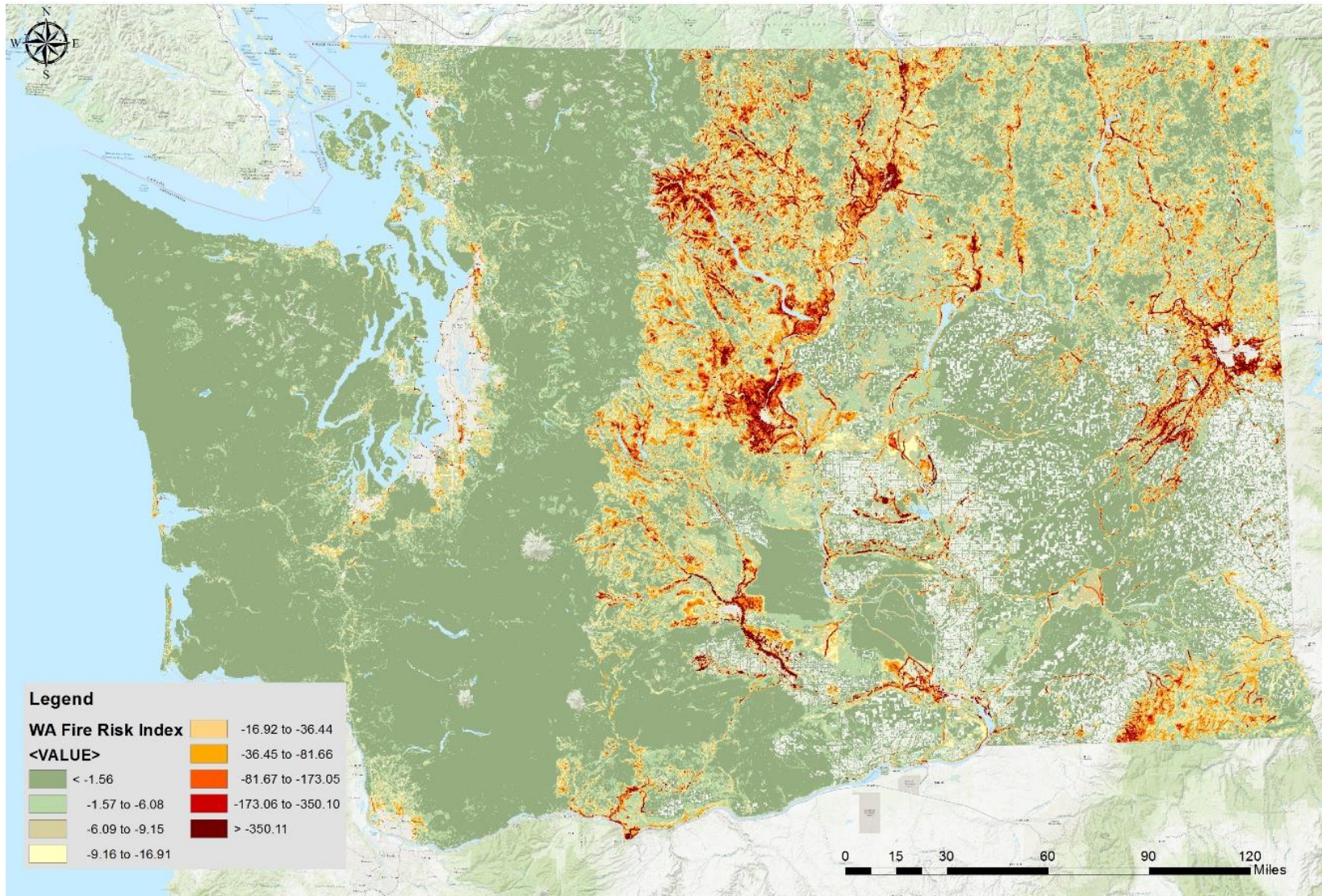
“The expansion of the WUI in recent decades has significant implications for wildfire management and impact. The WUI creates an environment in which fire can move readily between structural and vegetation fuels. Its expansion in recent decades has increased the likelihood that wildfires will threaten structures and people. This data is based on the National Fire Protection Association (NFPA) risk assessment and includes one or several communities with similar wildfire risks.”¹⁸³

In the *2018 Fire in Washington Report* prepared by the Washington State Fire Marshal's Office, there were 45,430 fire-related incidents for Region 4 (King, Pierce, and Snohomish Counties) from 2014-2018.

Eastern Washington faces the greatest risk of fire, though Western Washington does have areas of risk as well. The Washington State Department of Natural Resources is currently mapping the entire wildland urban interface for the state. It is important to note that areas defined as part of the WUI do not necessarily have the highest wildfire risk. Map 4.10-1 illustrates the modeled wildfire risk for the entire state. Several other communities are identified in neighboring counties that are in close proximity to the Pierce County border.

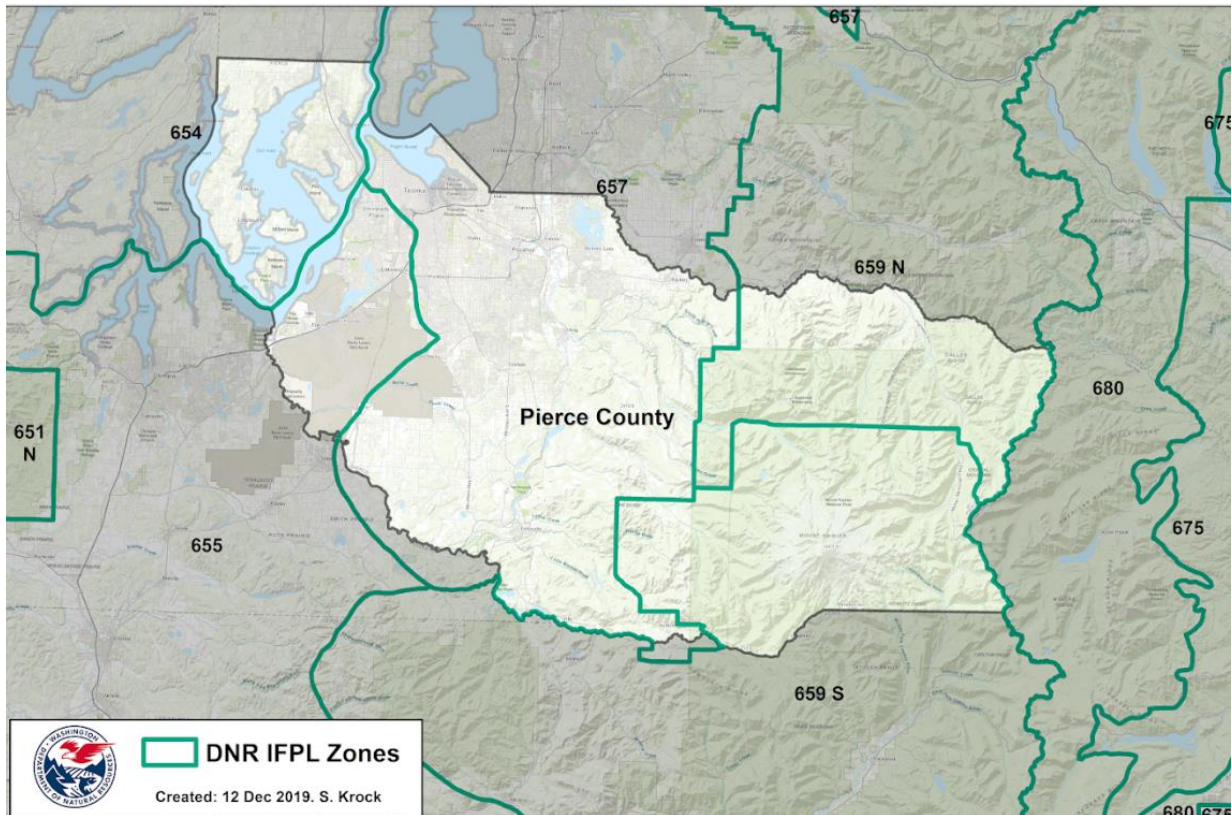
Map 4.10-1 Washington State Fire Hazard Map¹⁸⁴

West Wide Wildfire Risk Assessment: WA Fire Risk Index



As the map above illustrates, Pierce County fire risk has concentrations and additional portions scattered around near the Puget Sound. In western Washington and western Oregon, more than 94% of wildfires are started by people. Therefore, it follows that areas in Pierce County with higher concentrations of people will also have higher wildfire risk. Due to variables affecting the fire threat caused by topography, weather, and the amount of fuel, the DNR has created different fire danger rating areas, or zones, based on recommended actions by the NFDRS. Pierce County is in two zones as you can see in Map 4.10-2.

Map 4.10-2 Industrial Fire Precaution Level Shutdown Zones¹⁸⁵



Each Shutdown Zone has unique characteristics, as mentioned above, of topography, weather and the quantity of available fuel, that usually create situations of similar fire danger throughout the zone; but that could be different for adjacent zones. These different characteristics can lead to the IFPL also being different for adjacent zones.

“In addition to the industrial controls, the DNR administers the Public Use Restrictions, limiting the public’s use and access to forested lands during periods of high fire danger.¹⁸⁶ Like the industrial limitations there are four levels of control that can be exercised. These are:

- Summer Fire Rules – In affect from April 15 to October 15 or longer if warranted.

- Burn Ban – When initiated by DNR, this ban prohibits all open fires on DNR lands. It may be done in coordination with federal and local agencies to cover land under their control.
- Closed Entry Areas – Usually designated as “regions of extra fire danger” in the spring and closed to recreation throughout the summer.
- Forestland Closure – In periods of extreme fire weather conditions, DNR may restrict all activities on some private and public lands, even to the point of not allowing homeowners access to their homes.”

Occurrences¹⁸⁷

Fire is a normal part of most forest and range ecosystems in temperate regions of the world. Fires traditionally burn on a fairly regular cycle, recycling carbon and nutrients stored in the ecosystem, and strongly affect the species (including humans) within the ecosystem. Pierce County encompassed several different fire regimes historically, with fires occurring in some locations as frequently as every 7 years on average, to as many as every 200 years on average.¹⁸⁸

While wildland fires are predominately recognized as an Eastern Washington phenomenon, they also happen on the west side of the Cascades. The burning cycle in western Washington is every 100 – 150 years.¹⁸⁹ This assumes a normal regrowth pattern after a forest has burned.

Figure 4.10-1 shows the Carbon Copy fire in Pierce County during the summer of 2006. The most recent large fire in Pierce County was the Norse Peak Fire in 2017 that came close to the Greenwater community, triggering evacuations. More than 40% of the acreage burned in western Washington since the 1980s burned in 2017 or later (Harvey 2018).¹⁹⁰

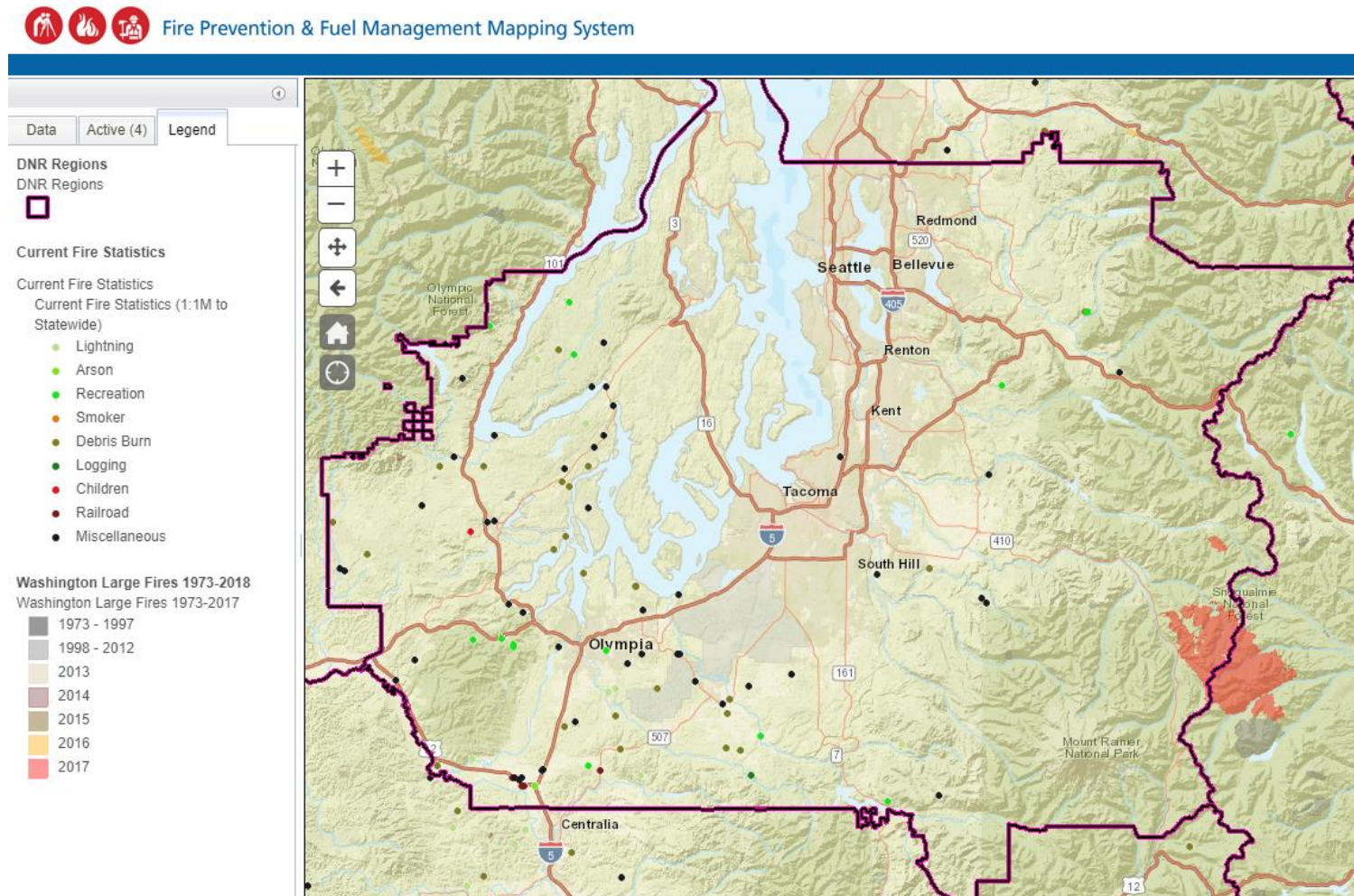
Figure 4.10-1 Carbon Copy Fire August 2006



Wildland fires in Pierce County are largely confined to the drier periods of the year. In most years, this falls during the summer or earliest portion of fall. At that time, due to the lack of rain, the fuel moisture content¹⁹¹ is usually at its lowest. Any time the weather turns dry and hot for three days or longer, there is the possibility of a wildland fire. Fuels can dry out in as quickly as three days, even in rainy periods. Due to the proximity of homes and businesses throughout Pierce County to areas with natural vegetation, given the right location and conditions, many fires could turn into a Wildland/Urban Interface Fire.

The best available information at this time indicates that fires have occurred in or near the locations identified above in the location and extent description. Map 4.10-3 illustrates fire occurrences in the records kept by DNR from 1973 through 2018.

Map 4.10-3 Washington State DNR Wildland Fire Statistics: 1973-2018¹⁹²

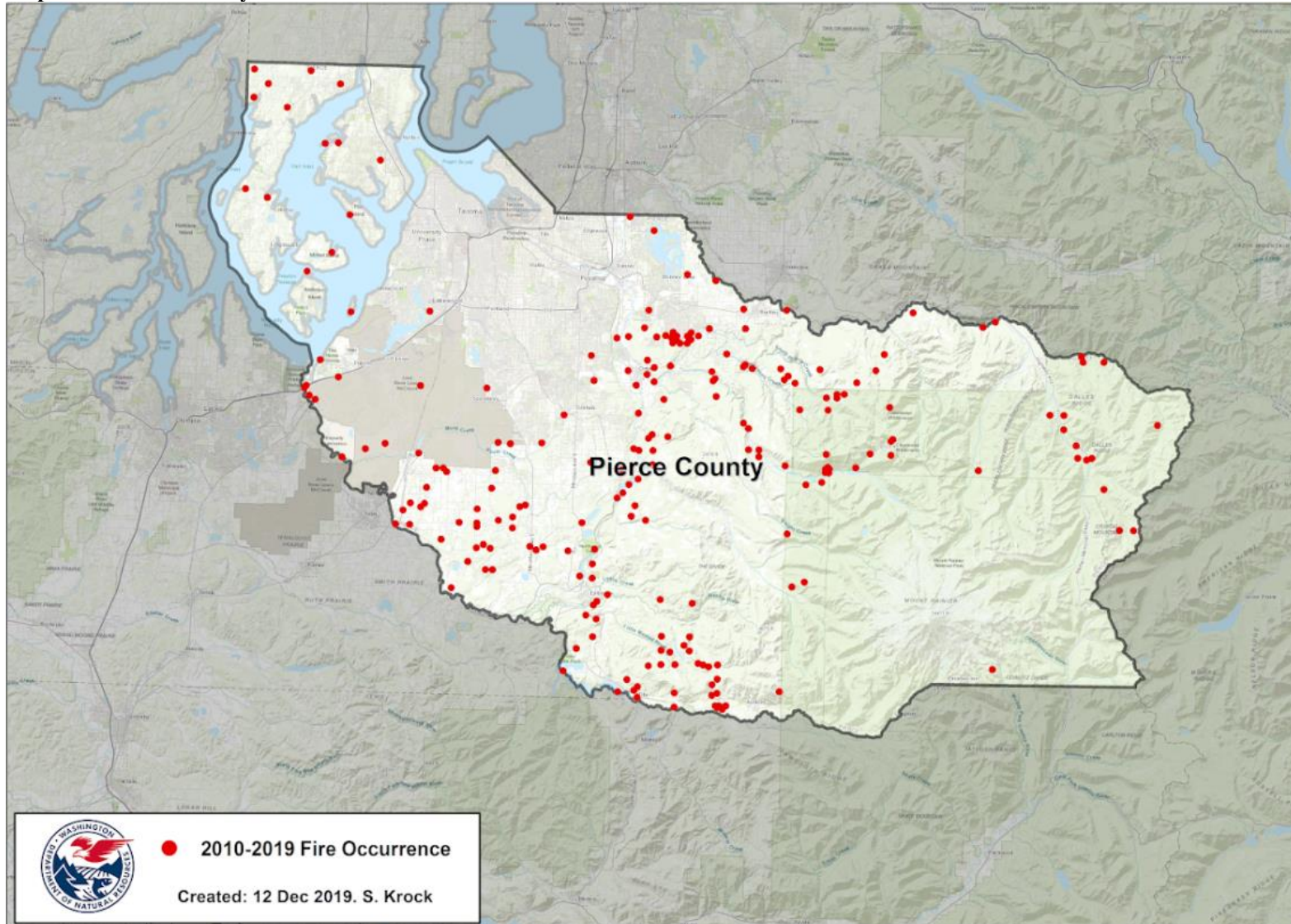


While not all of these are technically WUI fires, their relatively frequent occurrence indicates a risk to the WUI fire hazard near populated areas of Pierce County. Table WUI-1 shows the number of classified fires¹⁹³ that DNR responded to from 2010 through 2019 in the South Puget Sound Region¹⁹⁴ and their associated cause. Map WUI-4 shows the number of fire occurrences captured by Department of Natural Resources 2010-2019. None of these maps or figures represent a comprehensive count of all fires in Pierce County that have occurred.

Table 4.10-1 DNR Wildland Response South Puget Sound Region: 2010-2019¹⁹⁵

Cause	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	Total	%
Arson	0	2	3	0	1	0	0	0	0	0	6	2.4
Children	0	0	1	0	1	4	0	1	0	0	7	2.8
Debris Burn	0	0	2	0	0	2	2	3	3	2	14	5.6
Lightening	0	0	2	3	2	2	1	0	1	1	20	8.1
Logging	0	0	0	0	0	2	0	0	0	0	2	.8
Misc.	1	5	3	3	5	6	3	5	9	7	55	22.3
Recreation	14	15	14	10	3	3	3	6	4	1	91	36.9
Smoker	0	0	2	0	0	1	0	0	2	0	5	2.03
Under Investigation	0	0	0	0	0	0	0	3	2	4	9	3.6
Undetermined	0	0	1	0	4	7	1	8	12	3	37	15
Totals	15	22	28	16	16	27	10	26	33	18	246	100

Map 4.10-4 Pierce County Fire Occurrences 2010-2019



While the vast majority of the fires listed in both Table 4.10-1 and Table 4.10-2 would not be defined as WUI fires, the Department of Natural Resources, South Puget Sound Region, is involved fighting a Wildland/Urban Interface fire as least every couple of years.¹⁹⁶ Very few structures have been lost in these fires due to the quick response and the high priority put on preventing the fires from involving the threatened structures. When this is combined with the WUI involvement of individual jurisdictions (cities, towns, and rural fire districts) in fighting wildland fires that threaten homes and other improved property in their individual districts or jurisdictions, the potential for a major fire is always there.

Table 4.10-2 shows the number of fire incidents and dollar loss for Region 4 (King, Pierce, and Snohomish counties). This information is generated each year by the Fire Protection Bureau and released by the Washington State Patrol. The data is reported by local fire agencies to the National Fire Incident Reporting System (NFIRS).¹⁹⁷

Table 4.10-2 Pierce, King and Snohomish County Fires

Year	# of Incidents	Dollar Loss
2014	7,659	\$163,868,942
2015	9,738	\$70,471,509
2016	7,147	\$56,836,472
2017	9,582	\$129,728,734
2018	11,304	\$152,389,347
Total	45,430	\$573,295,004

Wildfires will happen every year within the boundaries of Pierce County. Few will have the potential of developing into a WUI fire. The more rural communities have the highest potential for developing a large scale WUI fire. This includes, but is not limited to, the communities of Ashford, Elbe, Eatonville, Wilkeson, Carbonado,

McKenna, and Roy.

Recurrence Rate

Today many factors affect the overall recurrence rate of fires. The main factor that was not part of the ecosystem in the past is the effect of the encroachment of humans into what has traditionally been forested area. Whether it is through logging, recreation, or the pressure of a growing population creating an expansion of homes and businesses into the traditionally rural areas of the County, the potential for fires to impact the human community has escalated over the past century and a half.

Based on information from past fire occurrences and information from the DNR, the probability of recurrence for the WUI fire hazard in Pierce County is a five year or fewer occurrences.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

The health and safety of persons in the affected area at the time of the fire could be deeply compromised. Burns, smoke inhalation, psychological trauma, and death are among the impacts on the population living, working, recreating, or visiting within the impacted area. The southern California wildfires of 2003 and 2007 and the Oakland Hills fire of 1991 are perfect examples of major WUI fires that can not only cause damage, but death as well. The Oakland Hills fire killed 25 people, the 2003 Southern California fire 22, and the 2007 fires a dozen. The Paradise fire in 2018 had the highest death toll to date with 85 killed and 3 firefighters injured. This does not count the civilians who were injured in each of these fires.

In some ways, the psychological damage can be as traumatic as some of the physical injury. Both adults and children can present long-term psychological changes due to the incident.

Children may manifest these through regression or other actions including:

- Fear of injury or death;
- Fear of separation;
- Inability to sleep;
- Fear of the dark;
- Fear of closed spaces;
- Fear of outdoor spaces;
- Regression of toilet training/bed wetting or other outgrown childish behavior;
- Withdrawal from normal activities;
- Fear of sudden noises;
- Refusing to eat, nightmares, hyperactivity and irritability; and
- Aggressive episodes with other children.¹⁹⁸

“Adult stress symptoms include: anxiety, depression, insomnia, irritability, impairment in concentration, loss of productivity, feelings of sadness and gloom, and the tendency to link the fire to other traumatic events in their life.”¹⁹⁹

Health and Safety of Personnel Responding to the Incident

The impacts to personnel responding to a Wildland Urban Interface Fire include burns, trauma, smoke inhalation, psychological trauma and death. Injury and death can occur from equipment failure or not wearing the proper equipment. They can occur from falling snags, burnover, or even a bulldozer rolling over on steep terrain.

According to the U.S. Fire Administration, from January 2, 2009 to December 31, 2019 there were 926 on-duty firefighter fatalities in the U.S. This number includes contractors working the fire. Of those 926 the cause of fatality injury included:

- Stress/Overexertion, 506 people, 54.8% of total

- Vehicle collision – includes aircraft, 124 people, 13.4% of total
- Struck by, 79 people, 8.6% of total
- Caught or trapped, 67 people, 7.3% of total²⁰⁰

From June 23, 2010 to December 16, 2018 there were twelve on-duty firefighter fatalities in the State of Washington. During the 29-year period from 1990 to 2009, 359 people nationwide were killed during wildland fire operations. Of those 359 firefighters killed, four major causes were responsible for 275 or 89% of those deaths. They are:

- Aircraft accidents, 93 people, 26% of total
- Vehicle accidents, 79 people, 22% of total
- Heart attacks, 78 people, 22% of total
- Burnovers, 65 people, 18% of total²⁰¹²⁰²

Due to mutual aid, these deaths can affect communities nationwide, not just those where the wildfire takes place. Pierce County lost Fire Chief Dan Packer in a blaze in Yreka, California on July 26, 2008 when he was doing reconnaissance and was overrun by the fire front.²⁰³²⁰⁴ Long-term effects for wildland firefighters can include heart disease, emphysema and environmental-caused diseases.

Continuity of Operations and Delivery of Services

Depending on the area impacted by a Wildland/Urban Interface Fire, the continuity of operations for multiple jurisdictions or agencies might all be affected at the same time. Many of the smaller jurisdictions or agencies, especially those located in the more rural areas of the County, with a limited staff and facilities, could have their entire infrastructure destroyed, their community gone, and staff may have evacuated because of the danger posed by a large WUI Fire.

Another problem is the isolation of certain areas. Many areas exist with their only access being the narrow two-lane roads that connect them to the more populated portions of the County. Pierce County also contains seven inhabited islands and one near island.²⁰⁵ Four of these have their only access by ferry and three by a two-lane road and bridge. This is exacerbated in some areas, like Ketron Island, which has no fire response located on the island, and is only accessible by ferry.

In contrast, larger entities with their infrastructure, equipment, and staff spread over a broad geographical area, will be less likely to experience the inability to continue operations. Long-term operational recovery may not be feasible for some of the smaller jurisdictions if the WUI fire was large enough affect their entire jurisdiction. Losing both the resident population due to the fire and the resulting tax base, in addition to loss of their infrastructure, could make operational recovery impossible for smaller communities.

Second, delivery of regular, day-to-day services to the impacted area could be compromised for many months, if not years. In some cases, it is possible that the effects on service delivery will be not just to the area with direct fire damage, but also to areas around the periphery of the fire. Fire damage will include not just the building stock, but also much of the other infrastructure. Power

poles and lines will be down, blacktop roads will have melted and in some cases, burned. The damage within the burned area could be so severe that few services will actually be required within it. Rather, it could be difficult providing services across the burned area to homes and businesses outside the actual area of damage. With power lines down, well houses burned, roads damaged, etc., not all services will be immediately available to neighboring communities outside the burned area. Within the burned area, infrastructure will need to be repaired prior to rebuilding being accomplished.

Property, Facilities, and Infrastructure

Within the geographic area covered by a WUI fire there will be considerable damage to the facilities and infrastructure. The fires that burn throughout the western states present year-to-year images of the destruction possible. Pierce County, like any of these other communities, can expect private property, public facilities, equipment and infrastructure in some communities to have major damage or in some cases total loss.

The Environment

Environmental impacts from a major wilderness fire can be extreme and may be exacerbated even further if the fire becomes a wilderness/urban interface fire.

Normal environmental damage includes deforestation, death of animals, burnt material becoming polluting effluent in streams and rivers, increased erosion and a higher potential for landslides. This damage may take decades to reverse. If the fire happens in an area of old-growth forest, which may have been in existence for hundreds of years, it could take centuries for the environment to regain its original form and biodiversity. However, even with the damage done, not everything about the damage is detrimental. The damage done to the environment and the destruction of the forest opens up areas for colonization by new plants and animals. These burned areas allow sunlight to reach the ground. In doing so, plants that have not been able to survive in the heavily shaded understory, that normally exist in old growth forests, will thrive. As they do so, they will attract animals that thrive on them. Over time, the remnants of the original forest will encroach on the open area and it will once again return to forest.

With a fire that affects the interface between the forest and the developed areas of the County, there is the problem of further pollution. The burning of materials used in construction, the rupturing of oil, gas or other hazardous materials tanks, the melting and burning of tires, and the distribution of firefighting chemicals across the landscape.

Over the past few years, an increase in the knowledge of the effects from fire-fighting chemicals has shown that there can be long-term detrimental impacts on the environment, especially on water features and areas where the groundwater may become contaminated.^{206;207} This is particularly relevant when there are repeat uses of the chemicals to control fires.

Economic and Financial Condition

The economic and financial condition of any individual jurisdiction will depend on the size of the Wildland/Urban Interface Fire and which parts of the community are directly affected. A fire

that burns a couple of thousand acres of previously logged but not re-grown terrain and destroys a dozen homes will have a relatively benign long-term economic impact for the larger community. In comparison, one that destroys an area the same size, but burns an entire small community, will have long-term lasting effects, if the community is able to rebuild at all. The Camp Fire that destroyed more than 13,000 homes in Butte County (including the Town of Paradise) has been awarded nearly \$500 Million in Small Business Administration (SBA) loans and FEMA grants.²⁰⁸ The long-term effects include: a loss of economic vitality because of the destroyed businesses and wilderness jobs associated with recreation and logging; a loss of tax revenue; and, possibly the permanent loss to the community of the people that lived in the homes either due to death from the fire or moving away in the aftermath of the disaster.

Public Confidence in the Jurisdiction's Governance

The reputation of the entity will be directly related to the perception of competence in handling the fire threat and how well it was handled. The more damage caused by the fire that is shown to have been preventable by some action of the agency or jurisdiction, the lower the resulting reputation will be and the greater the decrease in confidence in the entity's ability to handle future situations.

A rapidly handled fire with little damage to homes or businesses will enhance the jurisdiction's reputation while a fire that burns many homes or businesses, even if it was well-handled, may allow a lack of confidence to develop. Visuals of teams working to protect the homes and property of individuals will help to shore up this image. It's important for homeowners and residents to understand the large part they play here, too. Emergency personnel cannot require homeowners to clean gutters, roofs, and remove combustibles directly next to their house. This needs to be an all-hands effort.²⁰⁹

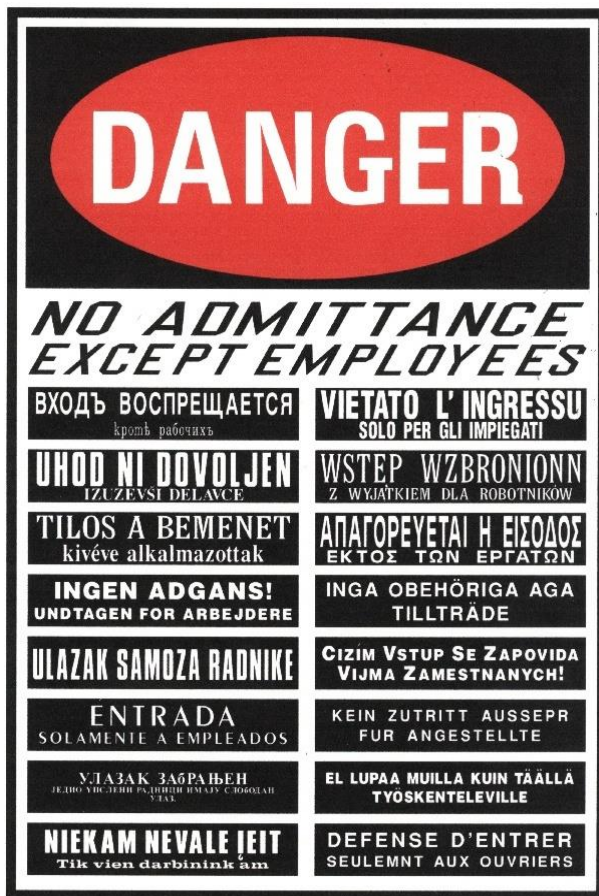
Technological Abandoned Underground Mines Hazard 4.1T

Identification Description

Definition

Abandoned underground mines are any excavation, under the surface of the earth, formerly used to extract metallic ores, coal, or other minerals, and that are no longer in production.

Figure 4.11-3 Warning Sign Posted at Mine Entrance



Types

Abandoned mines pose two different problems for the citizens of Pierce County. First is the problem of access to the mines themselves. While most people think of access being through original entrances, many mines can also be accessed through airshafts or even areas where a roof has collapsed. Most of the known mines that are closed have either had their entrances barricaded or sealed to prevent trespassing into what is increasingly hazardous terrain. These closures were commonly done with plugs of mine waste, land-clearing debris, or even sometimes old car bodies. These “unengineered” caps may eventually fail, especially if the original slope is near or above 35 degrees.

Unengineered caps pose another problem. It is possible that some of them may plug old mine openings from which water used to flow. Many mines were originally built with the entrance on a downhill slope so water

would not pool inside. Pumps were sometimes used to remove any water accumulating in the lower portions of the mine. If the plug is not done correctly it could block the natural flow of water from the mine allowing it to back up behind the plug creating the potential for an unexpected and sudden outburst of water. If the plug is strong enough to hold the water it could develop another path to the surface, possibly at an unanticipated location.

Old shoring and columns of un-mined material left to support the roof of the mine eventually deteriorate, either due to age for the wooden shoring or compression by the weight of the rock above.

Related to the issue of access is the problem of hazardous gasses given off by the remaining coal pooling in areas within the mine itself. During mining operations these gasses are vented to the outside. When the mine is shut down, the venting ceases and the gasses can then pool increasing the potential for asphyxiation for individuals entering the mine.

Either way; due to the deteriorating structure in the mine itself or to the pooling of hazardous gasses, the interiors of old mines become more dangerous over time.

The second problem impacts the land over the individual mine. As the weight of gravity compresses the un-mined material forming the columns left to keep the mine shaft open, called a room-and-pillar system,²¹¹ the surface of the land may subside, or settle, causing damage to buildings, facilities or infrastructure on or near the surface. The depth of a mine and the structural stability of the overlying rock dictate the ability of the overlying material to limit the impact of subsidence on surface structures.

Profile

Location and Extent

Underground coal mines are the largest abandoned mine hazard in Washington, not only because of the great extent of some of these mines, but also because population centers have tended to develop around them. Pierce County is included in the list of counties possessing the majority of coal mines in the state.

Maps of Pierce County’s 40-some known mines are possibly incomplete. These mines are located in the eastern part of the county in the foothills around the towns of Buckley, Carbonado and Wilkeson and north of the community of Ashford. The first coal discovered in the state was in what is now Cowlitz County in 1833. However, coal mining appears to have begun in Washington in either 1853 or 1854. Within a few years the mining had expanded to Pierce County beginning in the Wilkeson and Carbonado areas.²¹² It was not until after 1887 that mines began to file maps yearly under a newly imposed law. The main tunnel systems for the majority of the large mines

Table 4.11-1, Some Pierce County Named Coal Mines²¹⁰

Apex Coal Co. Mine
Bonato Coal Co. Mine
Burnett Mine
Burn-it Coal Co.’s Mine No. 2
Carbonado Mine
Carbon Hill Coal Co.’s Mine
Coast Coal Co.’s Mines (Spiketown Mines)
Commercial Coal Co.’s Mine, No. 5 Seam
Crocker Mine
Dependable Coal Co. Mine, No. 4 Seam
Douty Mine
Electric Mine
Fairfax Mine (New)
Fairfax Mine (Old)
Gale Creek Coal and Coke Co. Mine
Henry Bartoy’s Acme Gem Mine
Henry Bartoy’s Mine (aka Harry Rotoy’s Mine)
Kelly Coal Co.’s Mine
Kranko Queen Mine (aka Kranko & Wilson Queen Mine)
Mashell Coal and Coke Co. Mine
Melmont Mine
Melmont-Wilkeson- Carbonado Mines
Miller Mine
Montezuma Mine
Northwestern Improvement Co.’s Prospect Holes
Peanut Mine
Queen Mine
Skookum Mine
South Willis Mines
Wilkeson Coal and Coke Co. Mines
Wilkeson-Wingate Coal Co. Mine, No. 4 Seam
Wingate Mine

are relatively well documented on these old maps. Many companies filed their updated maps annually as required. However, once the businesses closed any shafts constructed that final year went undocumented because no final map was ever filed with the mine inspection office. Therefore, even the most updated maps may not adequately reflect either extensions of tunnels or excavating done during the final year of any mine's operations.

Figure 4.11-2 Lady Wellington Mine Tipple²¹³



In addition, a number of abandoned mining sites, usually small, have been inadvertently discovered for which there are no maps on record with either the Department of Natural Resources or Pierce County. Some of these may predate the filing of mine maps and some of them may just have ignored the law. The potential exists that there may be many more located in the north/south band of coal bearing rock that runs intermittently from King County to the Nisqually River.

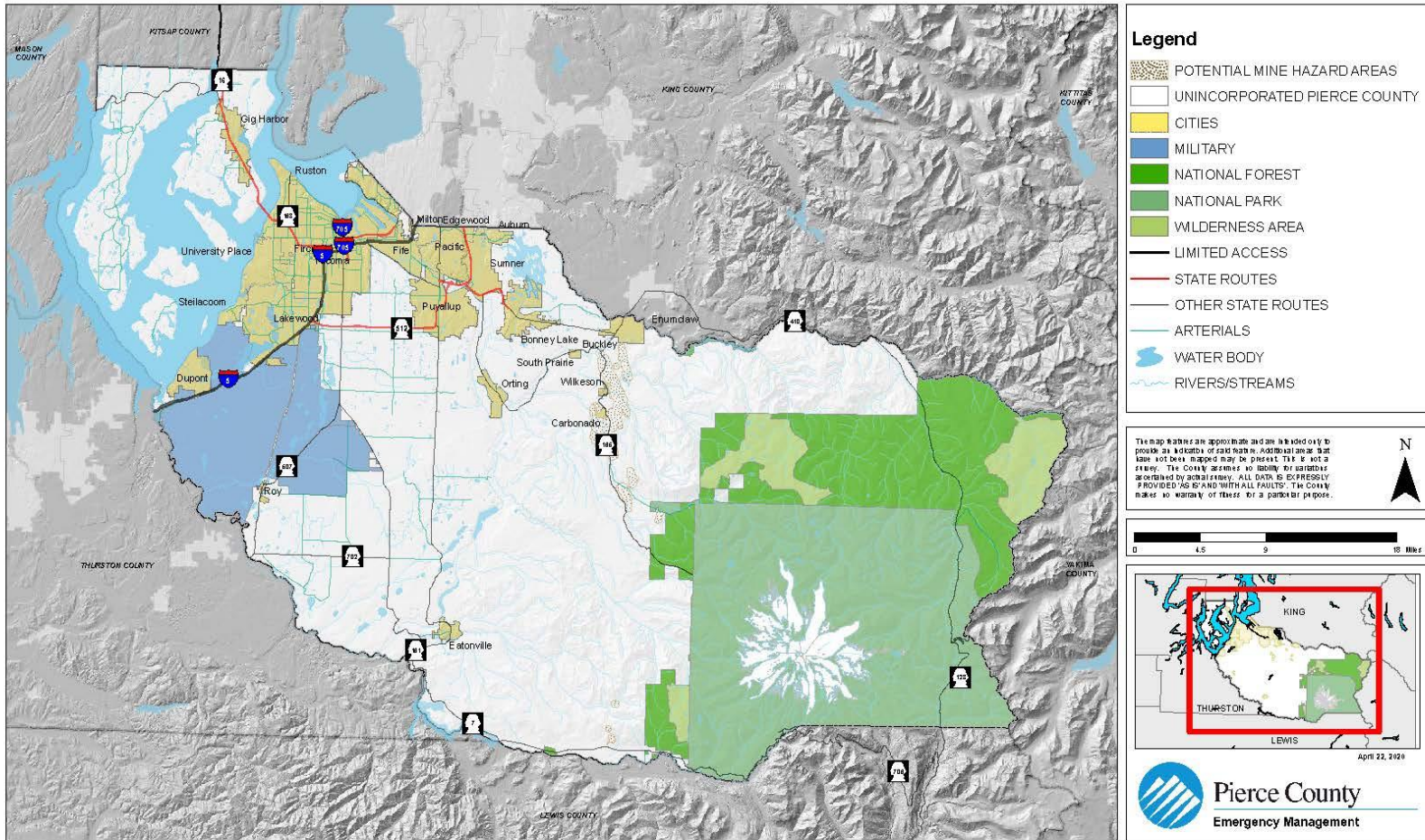
Compounding the problem is that a number of the mines changed hands many times over the course of their existence and therefore changed names. In some areas, even the name of the now defunct towns changed as different companies moved in or out of an area. This can be seen in the area two miles northeast of Wilkeson, originally called Pittsburg. Named to emulate the coal and steel center of Pennsylvania, the name only lasted for twenty years from 1889 to 1909. In 1909 the name was changed to Spiketown and then to Morrissetown in 1917 by the Washington State Legislature. This lasted until 1927 when the mines in the area closed for good. Today much of the area is once again called Spiketown by the locals.²¹⁴

While most maps developed by the coal companies were extremely accurate as to the mapped features under the surface of the ground, they were not always accurate in relation to surface features. This problem has been exacerbated due to changes in surface topography, loss of buildings, new construction, grading, etc. Much of the information we do have is on old paper which has been deteriorating for, in some cases, over 100 years. The Department of Natural Resources has attempted to save and consolidate this information before it disappears completely.

For these reasons, the mine maps on record are not completely reliable as to information about the location of Pierce County coal mines and the hazard they pose to the county's citizens. Pierce County has, through its developmental regulations, attempted to address this problem by delineating the areas of Pierce County where the mines were located as a Critical Area in the Developmental Regulations²¹⁵ (See Map 4.11-1, Mine Hazard Areas of Pierce County). Properties within this area are required to have a geotechnical assessment done to evaluate any potential threat to structures built on the site.

Map 4.11-1 Mine Hazard Areas of Pierce County

PIERCE COUNTY - ABANDONED MINES HAZARD AREA



Occurrences

There have been no deaths in Pierce County reported from accidents relating to abandoned mines, and no known cases of subsidence from the mines directly affecting current homes or businesses in the County.

Recurrence Rate

The Pierce County Sheriff's Department reports that they have had very few incidents of citizens entering the abandoned mines in eastern Pierce County. Two of the three incidents reported involved younger people who it was later discovered had not entered the mines after all. The third incident involved a missing suicidal woman who was reported to have entered one of the mines. Her body was never found.²¹⁶ With the mine entrances closed in most instances, it is unlikely that there will be a regular recurrence of accidents or searches for missing citizens in the future.

Underground coal mines are the largest abandoned mine hazard in Washington, not only because of the great extent of some of these mines, but also because population centers have tended to develop either around or near them. Pierce County is included in the list of counties possessing the majority of coal mines in the state.

In each of the areas of impact there are the dual problems of entering the mine and subsidence. Each is treated independently.

Subsidence on the other hand could become a developing problem over time. With the County's growing population expanding into the less populated areas of the County, property in those areas that are traditional mining areas may appear desirable. Anecdotal evidence points to subsidence having occurred at different times. In many cases the posts supporting the ceilings were blown as the mining moved out allowing much of the land to subside quickly. In other cases where the supports were not blown, the subsidence actually showed as a line or grid system, depending on the underlying pattern of tunnel construction, on the overlying land. This could be seen on hillsides denuded due to logging. As new growth has grown up, the patterns are no longer recognizable.²¹⁷ A similar report comes from Burnett, where a family reports that a portion of their pasture sank precipitously, forming a hole thirty feet wide that went down diagonally for approximately 650 feet from the surface.²¹⁸

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

Interior Mine Hazard

Persons entering an abandoned mine are at threat of injury and possibly death. These can be due to falling into unmarked shafts, collapse of the ceiling or part of the support structure, or asphyxiation from gasses that have pooled in the interior of the mine. There is also the possibility

that someone outside the mine could fall into an old airshaft that may not be closed. There are reports that some of these may still exist in the mine hazard area.²¹⁹

Subsidence Mine Hazard

Subsidence can occur over time with a gradual or sudden and dramatic sinking of the land over old mine shafts. The actual threat to the public is not so much to individuals since any subsidence, even if sudden, will be of a limited amount, but rather to the homes and infrastructure that may be built on top of the subsiding area. Homes could be destroyed, water and sewer lines broken, and roads unusable. Anyone living, working or recreating beyond the subsidence could be isolated for from a few days to a week or more until a repair can be arranged depending on the amount of damage and the stability of the underlying material.

Health and Safety of Personnel Responding to the Incident

Interior Mine Hazard

Response personnel entering an abandoned mine are at threat of injury and possibly death in the same manner of those whom they are attempting to find or rescue. These can include falling into unmarked shafts including old abandoned air shafts on the surface, collapse of the ceiling or part of the support structure, or asphyxiation from gasses that have pooled in the interior of the mine.

Figure 4.11-3 Pacific Coast Coal Mine Tipple, Carbonado²²⁰



Subsidence Mine Hazard

Response personnel may find that not all the land has subsided and that a portion of it could still sink from under nearby buildings, forested areas or even under their rescue vehicles. This could damage equipment and cause injury to response personnel.

Continuity of Operations

Interior Mine Hazard

There should be no breakdown in the continuity of operations for any agency due to an accident or search or rescue from an abandoned mine. There would be no loss of infrastructure and only a very limited use of County resources in this situation.

Subsidence Mine Hazard

Subsidence of a section of land overlying an abandoned mine could damage any road or other surface infrastructure that might cross it. Due to the very limited area that these old mines underlie in what is mostly wilderness area today, it is expected that any impact the continuity of operations in a very small geographic area until such time as the damaged infrastructure can be repaired.

Delivery of Services

Interior Mine Hazard

There should be no breakdown in the delivery of services for any agency due to an accident or search or rescue from an abandoned mine. There would be no loss of infrastructure and only a very limited use of County resources in this situation.

Subsidence Mine Hazard

Subsidence of a section of land overlying an abandoned mine could damage any road or other surface infrastructure that might cross it. The loss or decrease of normal services to any area beyond the subsidence is possible until such time as the damaged infrastructure can be repaired. The few County resources currently accessed by roads or other infrastructure in the mine hazard area is very limited and should not impact any services of significance to more than the very small population residing in those areas.

Property, Facilities, and Infrastructure

Interior Mine Hazard

There should be no damage to property, facilities or infrastructure from interior mine hazards.

Subsidence Mine Hazard

There is considerable threat to property, facilities and infrastructure built on land containing abandoned mines. However, due to the rural character of the area where the mines are located and the very limited population that lives there, it is unlikely that there would be much damage to infrastructure from any one section of mine shaft or mine collapsing today. It is possible that there could be some road damage and there could be utility disruption from broken power and water lines. However, none of that will have an effect on a significant population. Due to the localized damage from the subsidence, returning the damaged infrastructure to functionality should be a quick and easy project.

Environment

Interior Mine Hazard

Environmental impacts from the coal mines that dot the landscape in eastern Pierce County decreased to negligible with the end of the coal mining industry. Debris from the mines dumped near the entrances and occasionally in the rivers and streams that flow through the coal fields that went on as much as 150 years ago can continue to impact the environment with material that leaches into the soil and streams. Continued environmental impacts from the mines themselves will be very limited and there should be no increase due to a mine-related search or rescue incident.

Subsidence Mine Hazard

Subsidence by itself should cause little or no environmental damage. Having a piece of land sink a few feet by itself may not make any difference in the rest of the environment. However, there could be ancillary damage from the damaged infrastructure. Broken water lines, until turned off, could cause limited erosion. Broken power lines from a dropped pole in the subsidence area could start a fire.

Economic and Financial Condition

Interior Mine Hazard

In dealing with an incident involving entering an abandoned mine, costs should be in the normal range for search and rescue activities on the surface. SAR expenses are a normal budget item for the response agencies.

Subsidence Mine Hazard

Any collapse of mine tunnels impacting the surface will only impact a small portion of the mine hazard area of the County. With very little development within the mine hazard area, there will be little if any economic impact from a subsidence event. As long as development is restricted, that will continue to be the case. Similarly, the drain on County finances should be very limited if at all. The largest financial impact could be to any homeowner who happens to have property where a subsidence incident takes place. Current restrictions on building in the mine hazard areas will limit future subsidence costs, however there are a small number of homeowners who have homes in the area built prior to current controls. A collapse of a mine tunnel under one of these homes could destroy it, with a major financial impact to the homeowner.

Public Confidence in the Jurisdiction's Governance

Interior Mine Hazard

There should be little or no decrease in the public's confidence in the jurisdictions due to an incident within a mine.

Subsidence Mine Hazard

With proper controls on construction within the mine hazard area, there will be few if any mine subsidence incidents that impact current development. This should result in few if any subsidence incidents that would cause the public to lose confidence in County government.

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Technological Active Threat / Attack Tactics 4.2T

Identification and Description

Definition

The Department of Homeland Security defines an active shooter as “an individual or multiple individuals actively engaged in killing or attempting to kill people in a confined and/or populated area”. These areas include where people shop, learn, work and exercise free speech.²²¹ Attacks can be perpetrated by many different actors with different motivations, but all use violent and destructive tactics to cause harm to people and/or property. Some actors include terrorists (domestic and international), violent extremists, and targeted violent offenders.

Types

Examples of tactics are mass shootings, bombings, arson, murder, kidnapping, hijacking, or skyjacking. Not all attacks are politically motivated, some are based on personal grievances. Most attacks happen in public gathering places or institutions, of which Tacoma has many. The threat of attacks has grown with the interconnectedness of the internet and social media. In today’s security conscious, post-9/11 environment, the main threat appears to be attacks using small-scale tactics such as shootings or vehicle ramming.

No official sources were found that categorize active shooter events by type of incident or method. The New York City Police Department’s Compendium of Active Shooter Incidents divides them by location: Office Building, Open Commercial, Factories and Warehouses, Schools and Other.²²²

From a planning perspective in Pierce County, these events can be categorized into three general categories: workplace, school and public venue. In addition to location, the differentiating consideration is the potential triggering event or conditions leading up to the incident. These can be very personal in nature and specific to the individual and set of circumstances at the time.

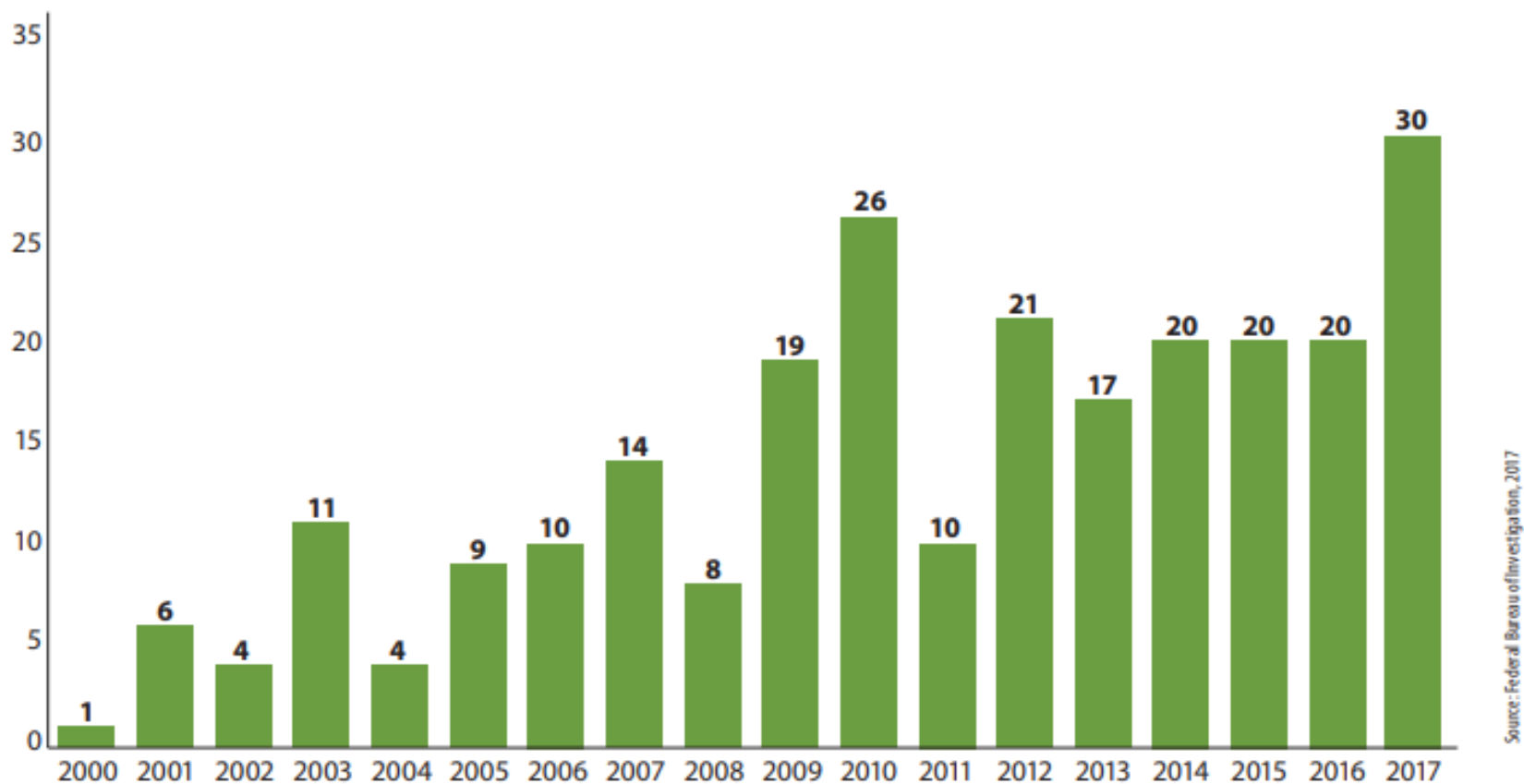
Profile

Location and Extent

The Federal Bureau of Investigation (FBI) has many resources on active shooter statistics. From 2000-2017 there were 250 active shooter incidents (Figure 4.12-1 Incidents per Year and Figure 4.12-2 Casualty Breakdown by Year). In 2013 when the FBI released their first study results there were only 160 active shooter incidents. A few images highlight the increase in frequency and casualty counts.²²³

Figure 4.12-1 250 Active Shooter Incidents in the U.S. from 2000-2017: Incidents per Year

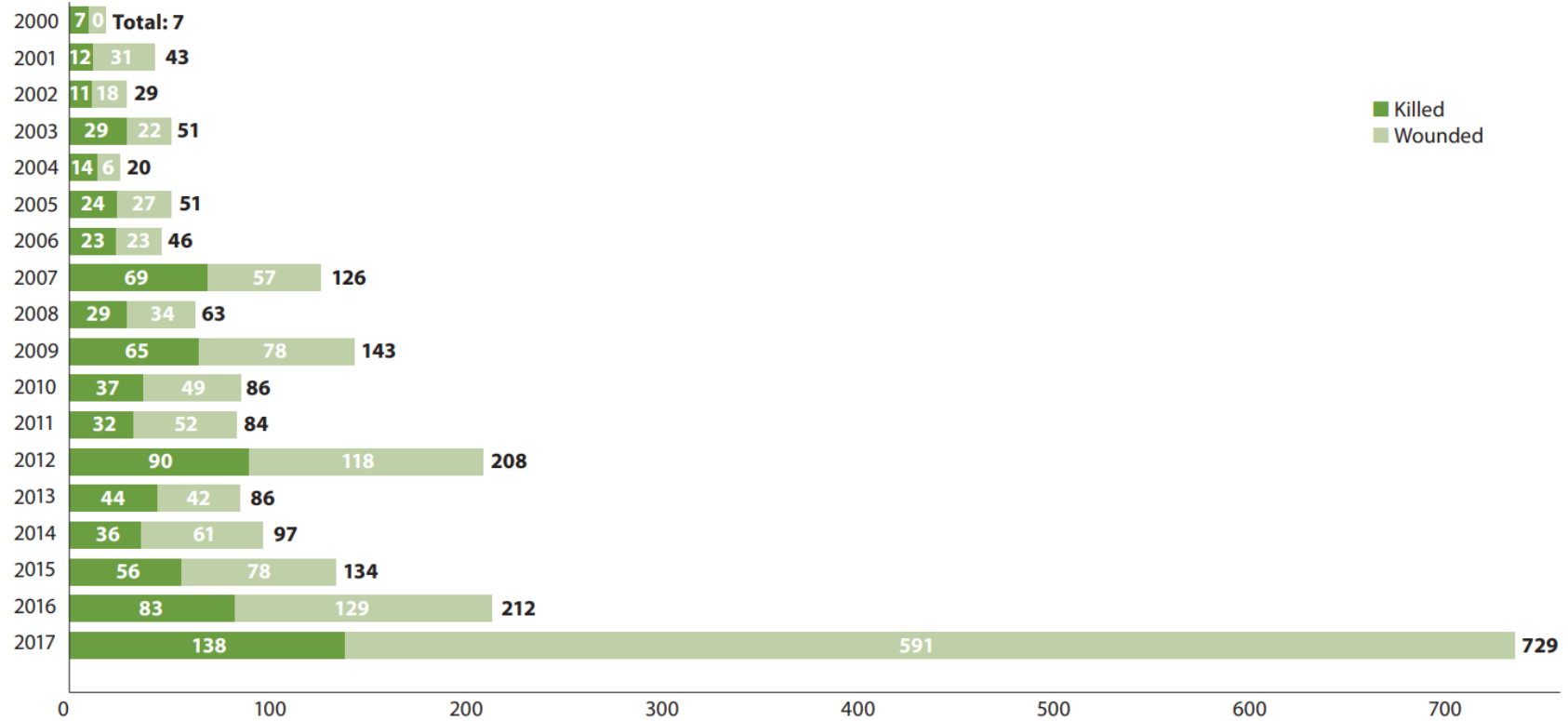
Quick Look: 250 Active Shooter Incidents in the United States From 2000 - 2017
Incidents Per Year



The above bar chart contains the numbers of active shooter incidents in the United States, broken down by year, from 2000 to 2017. Those yearly numbers are: 2000, one incident; 2001, six incidents; 2002, four incidents; 2003, 11 incidents; 2004, four incidents; 2005, nine incidents; 2006, 10 incidents; 2007, 14 incidents; 2008, eight incidents; 2009, 19 incidents; 2010, 26 incidents; 2011, 10 incidents; 2012, 21 incidents; 2013, 17 incidents; 2014, 20 incidents; 2015, 20 incidents; 2016, 20 incidents; and 2017, 30 incidents. The total number of active shooter incidents during the time frame was 250.

Figure 4.12-2 250 Active Shooter Incidents in the U.S. from 2000-2017: Casualty Breakdown per Year

Quick Look: 250 Active Shooter Incidents in the United States Between 2000 - 2017
Casualty Breakdown Per Year



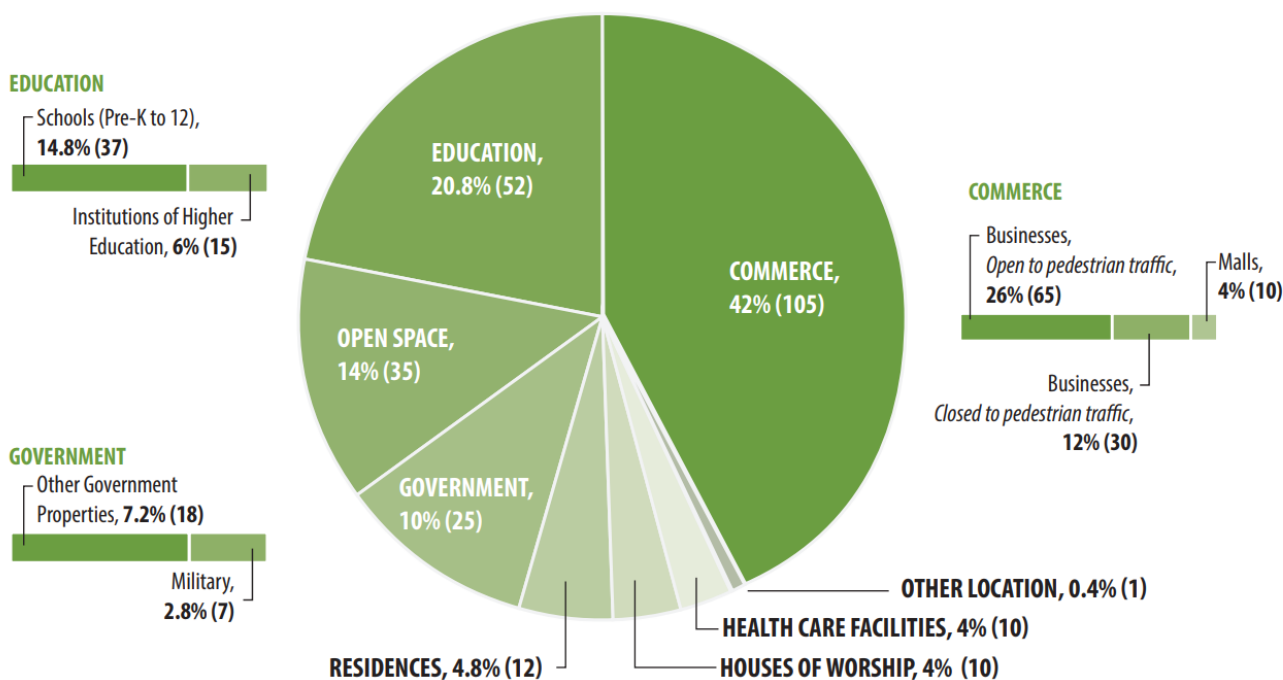
Source: Federal Bureau of Investigation, 2017

The above stacked bar chart includes statistics on the number of killed or wounded casualties, broken down by year, after active shooting incidents in the United States between 2000 and 2017. Those numbers are: 2000, seven killed; 2001, 12 killed and 31 wounded; 2002, 11 killed and 18 wounded; 2003, 29 killed and 22 wounded; 2004, 14 killed and six wounded; 2005, 24 killed and 27 wounded; 2006, 23 killed and 23 wounded; 2007, 69 killed and 57 wounded; 2008, 29 killed and 34 wounded; 2009, 65 killed and 78 wounded; 2010, 37 killed and 49 wounded; 2011, 32 killed and 52 wounded; 2012, 90 killed and 118 wounded; 2013, 44 killed and 42 wounded; 2014, 36 killed and 61 wounded; 2015, 56 killed and 78 wounded; 2016, 83 killed and 129 wounded; and 2017, 138 killed and 591 wounded. During the time frame, the total number killed was 799 and the total number wounded was 1,418.

The FBI identified 11 separate incident location categories when seeking to identify the primary locations where the public was most at risk during an incident (Figure 4.12-3 Location Categories). These location categories include commercial areas (divided into malls, businesses open to pedestrian traffic, and businesses closed to pedestrian traffic), educational environments (divided into schools [pre-kindergarten through 12th grade] and IHEs), open spaces, government properties (divided into military and other government properties), residences, houses of worship, and health care facilities.

Figure 4.12-3 250 Active Shooter Incidents in the U.S. from 2000-2017: Location Categories

Quick Look: 250 Active Shooter Incidents in the United States From 2000 to 2017
Location Categories



Source: Federal Bureau of Investigation, 2017

The above pie chart shows a statistical breakdown of the location categories where the 250 active shooter incidents took place in the U.S. from 2000 to 2017. Those location categories include: areas of commerce, 105 incidents or 42 percent; educational environments, 52 incidents or 21 percent; government property, 25 incidents or 10 percent; open spaces, 35 incidents or 14 percent; residences, 12 incidents or 5 percent; houses of worship, ten incidents or 4 percent; and health care facilities, ten incidents or 4 percent.

In 2018 there were 27 incidents that resulted in 213 casualties (85 people killed and 128 people wounded, excluding the shooters). The highest number of casualties (17 killed and 17 wounded) occurred at Marjory Stoneman Douglas High School in Parkland, Florida. The second highest number of casualties (12 killed and 16 wounded) occurred at the Borderline Bar and Grill in Thousand Oaks, California.²²⁴

Since 2000, most active shooter events involved locations that could be considered “soft targets.” These were venues where groups of people congregated, access was relatively easy and there was little to no security presence. Workplace or academic settings were common locations in which attacks occurred.²²⁵ Some attacks appear to have been spur of the moment or the product of a sudden emotional event. Others were methodically planned over a period of time, presumably for revenge, notoriety or to make a statement to society in general. In the latter cases, attackers appeared to be in full control of their emotions and made deliberate decisions about how to carry out their attacks. Target locations were specifically selected, method of attack was carefully calculated, the timing was selected based on the highest potential for casualties and there is even evidence that some of these attackers even planned how the event would end.²²⁶

Whether the attack is deliberately planned or an immediate reaction to an emotional event, potential indicators that the risk level has increased are difficult to spot and unreliable. Recent events have shown that they can occur at malls, concerts, department stores, schools, work places, public gatherings and any other location that can be easily accessed. Furthermore, there is typically no discernible pattern or set of criteria as to how the attacker selects their victims. The goal of the assailant is to kill as many people as quickly as possible before the attack ends. This puts the attacker in the position of advantage as they determine the time, location and method of the attack, forcing victims, bystanders and responders to react to their actions.

Due to the unpredictable and uncontrollable nature of these events, countermeasures characteristically involve the immediate actions of people at the attack site and quick deployment of law enforcement officers. Active threat events are frequently short lived and over before law enforcement can arrive on scene. Because of this, individuals must be mentally and physically prepared to deal with the situation as it is happening.²²⁷ Survivor initiated mitigation actions are as important toward ending an active shooter event as law enforcement response. These actions span the full spectrum of the Avoid, Deny and Defend methodology.²²⁸

Analysis of known events indicates that few attackers had previous negative contact with law enforcement, however most had recently experienced something significant in their lives. Dramatic events, such as the loss of a job, severe financial hardship, loss of a relationship, a personal humiliating event, or other significant events have been known to act as a trigger. Some of these were tied to a one-time occurrence (i.e. an employee was unexpectedly fired or laid off) while others occurred over a period of time (i.e. bullying in school, struggling academic performance, history of negative interaction between a supervisor and employee etc.). These incidents frequently had a “last straw” event that was the tipping point for the attacker(s). It is important to understand that attacks do not necessarily happen immediately after a “last straw” event. This event may mark the beginning of the planning process. The duration of that process is individual to the potential attacker. Some further analysis indicates that mental illness may be a contributing factor in many of these cases, but no definitive causal relationship is specifically

established at this time.²²⁹ It is important to note that the fact that a person has suffered a hardship or has experienced a series of life impacting events is not, in and of itself, a reliable indicator of potential risk. A more comprehensive review of the individual is generally required. As this is realistically only possible in a narrow band of potential cases, the ability to truly predict an event like this is minimal.²³⁰

Guns were the most commonly used weapon and in many cases the attacker had multiple weapons.²³¹ Although rare, there were incidents in which the attacker brought an explosive device of some kind, potentially in an effort to kill more people or as a means to engage first responders. While we call it active shooter, attackers can use other weapons as seen in the December 2012 attack in China when an attacker entered a classroom and began stabbing children. In this case, a firearm was probably not available, but that did not deter the attacker. Incidents such as these demonstrate the potential resolve of an attacker once he has decided on a violent act. A second similar incident occurred in April of 2013 when Dylan Quick ran through the hallways of a building on the Lone Star Community College campus using a razor knife to slash and attack fellow students. By the time he was stopped, he injured fourteen people, two of which were taken to local hospitals in critical condition.²³²

Occurrences

There have been five planned or conducted events in Pierce County since 2001 that were formally categorized as “active shooter”. Another five occurred within the state, mostly in Western Washington (Table 4.12-1 Occurrences in the Puget Sound).

It must be noted that this assessment does not account for potential reporting bias in how events were categorized and/or officially reported by law enforcement agencies.²³³

Table 4.12-1 Occurrences in the Puget Sound²³⁴

DATE	Community	Location
11/1999	Seattle	Northlake Shipyard
5/2001	Tacoma	Pacific Lutheran University
11/2005	Tacoma	Tacoma Mall
4/2006	Puyallup	Rogers High School
7/2006	Seattle	Jewish Federation of Greater Seattle
11/2009	Lakewood	Forza Coffee Shop
2/2010	Tacoma	Birney Elementary School
7/2011	Auburn	Muckleshoot Casino
5/2012	Seattle	Café Racer Coffee Shop
4/2013	Federal Way	Pinewood Village Apartments
6/2014	Seattle	Seattle Pacific University
10/2014	Marysville	Marysville-Pilchuck High School
9/2016	Burlington	Cascade Mall
12/2017	Graham	Graham-Kapowsin High School

6/2018	Seattle	Highway 509 Near Seattle-Tacoma International Airport
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Recurrence Rate

There is no pattern as to frequency or recurrence of attacks in Pierce County or Washington State. The last known active threat event in Pierce County occurred in 2019. On a national scale, compared to all violent crimes committed, active shooter events are the most common.²³⁵ That said, the unpredictable nature of these events, the mental and emotional triggers that can cause them and the current social and economic influences within the general society make it prudent to assume that there will be an occurrence in the future within Pierce County.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

The goal of most attackers is to kill and injure as many people as possible in as short a time as possible. Sometimes this begins by targeting a specific individual(s) and then escalates. In other events, there is no specific target in mind. Based on the analysis of previous events in Washington State, people in the workplace and school settings are most likely to experience an active shooter event. That does not rule out or reduce the potential that people in public places such as malls, churches or community events can find themselves in an active threat situation. Four of the ten events in Washington State occurred in public venues (see chart above).

Injured people have the potential of dying from their injuries before medical response can arrive. Until law enforcement has successfully secured the scene, medical personnel will not enter the affected area. Law enforcement's initial focus will be to stop the threat and secure the area. At least initially, injured people may be on their own to render aid and evacuate the area within their capabilities.

Those who are injured may face a long and painful recovery as well as significant medical expenses that can lead to financial hardship. In some cases, people will not fully recover from their physical injuries dramatically affecting their quality of life and potentially their ability to work.

There will likely be significant potential for psychological effects for people who witnessed the incident. Post-traumatic stress syndrome is a concern in the weeks, months and possibly years following the incident. This will significantly affect individual quality of life, ability to work and may add to the financial hardship as well.

Health and Safety of First Responders

Responding law enforcement should expect to be in the line of fire as soon as they arrive on scene. To date, most active threat events were resolved very quickly; either before or upon the arrival of law enforcement.²³⁶ The two biggest risks to responding personnel are a heavily armed attacker that is willing to stand and fight and/or an attacker that has introduced an explosive device to target responders. Secondary devices at likely staging areas or assembly areas should

be a concern for responders. This tactic has significant potential to dramatically impact evacuees and responders and slow the response/recovery.

Responding medical personnel are further at risk if there is more than one attacker or if the attacker has not been contained. Multiple threat events presumably involve at least some planning on the part of the attackers, who may want to engage responding fire and medical personnel to increase the number of dead and/or wounded. Depending on where the attack happens, securing the location can be a lengthy process, which increases the chances that seriously injured people can die from their wounds. This may place the burden of initial triage and medical care on law enforcement.

The psychological impact to responders cannot be overlooked. These are very intense events that can result in a high number of casualties. Being in the line of fire or responding to the carnage can have a significant emotional impact. The public expects responders to carry on and be there if another event happens. Post-traumatic stress syndrome can affect responders' ability to perform their jobs in the future. The initial recovery of the scene will happen quickly. The recovery of the people may take much longer.

Continuity of Operations

Depending on where the attack occurs and how extensive it is, continuity of operations may be an issue. An attack that occurs in a workplace, will not only affect the available personnel to continue operating, but may prevent the facility from being operational for some time while recovery and investigations take place. The facilities with public access may find delivering normal services difficult as people are afraid to re-enter the facility. This may necessitate establishing an alternate location with potentially reduced staffing and capability until normal operations can be reestablished or improving virtual access to services.

Delivery of Services

If an attack occurs at a service delivery facility, there may be a temporary interruption of those services during the recovery and investigations. Personnel, facilities and equipment may not be available or capable of providing necessary services for some time, depending on how long it takes for the agency and its employees to recover from the incident. Agencies and their supported populations should plan for reduced or interrupted service capabilities following an active threat event.

Property, Facilities and Infrastructure

Property, facility and infrastructure damage has not been a main concern for active shooters in the past. Overall damage was localized to the incident site and typically not extensive. In the event that the attacker introduces an explosive device, the amount of damage will likely increase, but should still remain generally localized to the event site.

Environment

The environmental impact of an active shooter event will likely be negligible, unless an explosive device is introduced. The nature of the device, size, composition and what was damaged will determine the extent of environmental impact. In general terms, it is not likely that a single active threat event will result in significant environmental impact.

Economic and Financial Condition

The economic impact of an active threat event would likely be localized and tied directly to the nature of the attack. The event that occurred at the Tacoma Mall in 2005 may have had a short-term economic impact on the stores at that location, but its effect did not extend beyond that. The likelihood of a larger economic impact as a result of a single active threat event is remote.

The financial impact will likely be most significant to jurisdictions in which the event occurred. These will predominantly come in the form of personnel costs (i.e. overtime, loss of productivity, extended leaves of absence, medical costs, legal costs...) due to response and recovery requirements.

Public Confidence in the Jurisdiction's Governance

Public confidence will be most shaped by the effectiveness and efficiency of the initial response, then by how effectively local and county agencies transition through the recovery phase of the incident. Public information and how it is managed will be of paramount importance to shape public confidence. A single active threat incident is not likely to reduce overall public confidence in the jurisdiction's governance if the incident is managed effectively and efficiently.

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Technological Civil Disturbance Hazard 4.3T

Identification Description

Definition

“Civil disturbance means acts of violence and disorder prejudicial to the public law and order.”²³⁷

Civil unrest is the result of groups or individuals within the population feeling, rightly or wrongly, that their needs or rights are not being met, either by the society at large, a segment thereof, or the current overriding political system. When this results in community disruption to the extent that intervention is required to maintain public safety, it has become a civil disturbance. Civil disturbance may be a cascading consequence of the impacts from a natural disaster as demonstrated in Hurricane Katrina.

Types

Civil disturbance spans a wide variety of actions some of which may violate criminal law and includes, but is not limited to: riots, acts of violence, insurrections, unlawful obstructions, protests or assemblages, or other disorders prejudicial to public law and order.²³⁸ Triggers could include: an economic depression leading to economic instability for a portion of the public; human-caused or natural disasters that disrupt infrastructure; racial tension; religious conflict; sectarianism; sector, or general unemployment; a decrease in normally accepted or available services or goods, such as extreme water, food, or gasoline rationing; or unpopular political actions such as the Vietnam War.

Communal riots are types of disorders that are classified by direct battles between groups. Their underlying cause may be racial, religious, economic, territorial, or any of a number of issues that pit one group against another.

Commodity riots are disorders that stress the economic and political distribution of power among groups. The focus of violence is the destruction of, or in some cases the taking of property.

Profile

Location and Extent

The potential for civil unrest or civil disturbance is highest in the larger cities of the County. This correlates with normal patterns across the country. There needs to be an adequate population density, or critical mass, to bring civil unrest to the point of impacting the community at large (Map CD-1 Pierce County High Probability Locations and Map CD-2 High Probability Locations Zoomed In). This doesn't exclude a rural development; rather it means that large cities

have a higher probability for civil unrest to spill over into civil disturbance. In Pierce County, this includes Lakewood, Puyallup and Tacoma. However, as other cities grow, their vulnerability also increases.

Occurrences

The United States has a long history of civil disturbance. After the American Revolution it did not take long for major incidents like Shay's Rebellion (1786-1787) and the Whiskey Rebellion (1791-1794) to break out. This has continued in other shapes and forms throughout the entire history of the country, touching every state in one form or another.

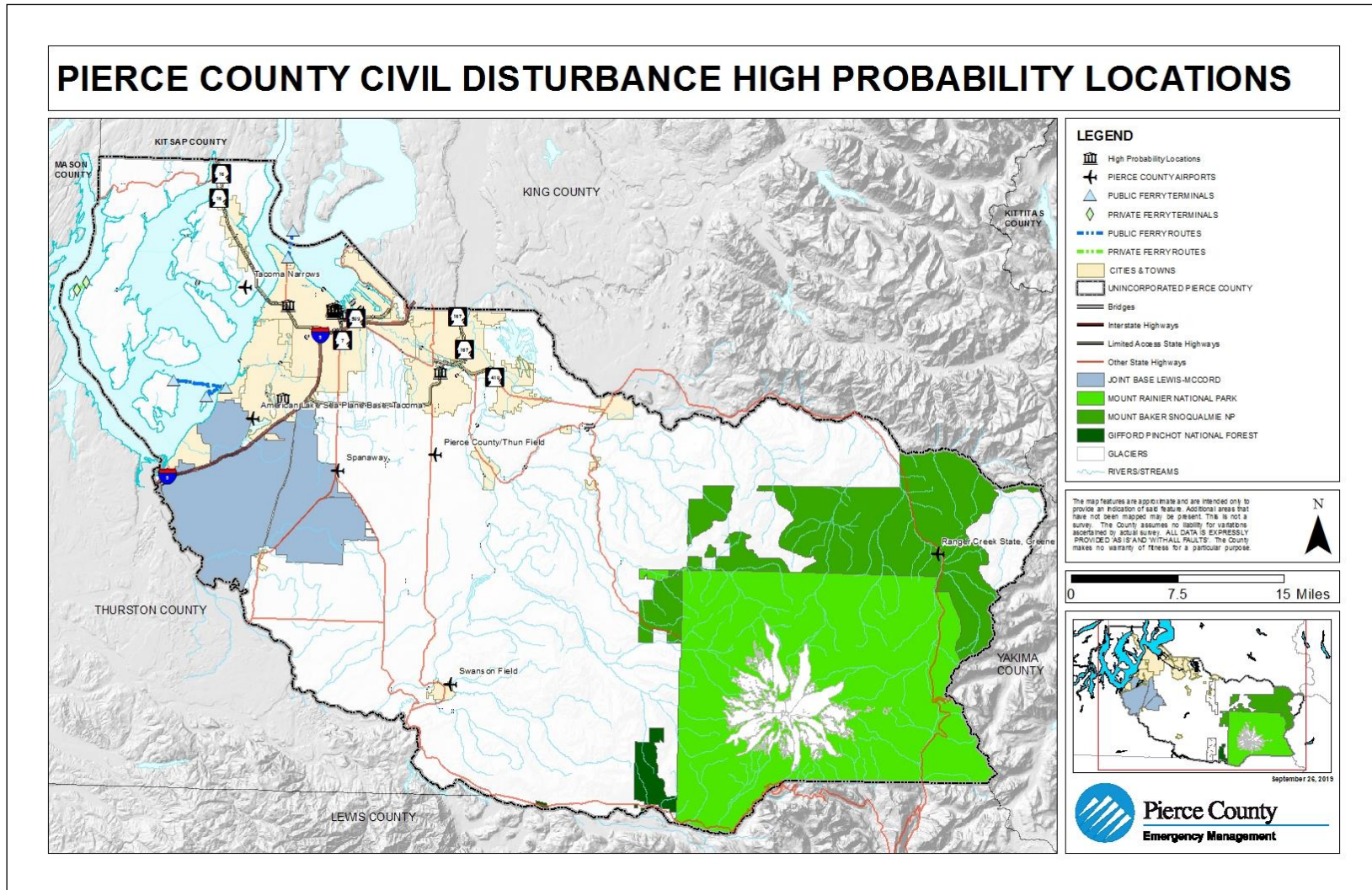
Pierce County has seen a number of civil disorders over the years. These have ranged from the mob violence leading to the lynching of J.M. Bates in Steilacoom in 1863²³⁹ and the anti-Chinese riots in 1885²⁴⁰ to the Vietnam War demonstrations of the late 1960s and early 1970s. Labor unrest has ranged from agitation by the Industrial Workers of the World (IWW) "Wobblies" to multiple strikes such as the Longshoreman's strike of 1934.²⁴¹ These civil disturbances often escalated to violence due to tensions between labor unions, companies, and local law enforcement. In one case in May of 1905 a battle erupted between the Longshoreman's Union and the Sailor's Union which led to one death and numerous injuries.

Occasionally unrest at a national level may spill over into the local environment. This was seen in the panic of 1893 where the economic depression led to high unemployment and a series of bank failures. These circumstances influenced Ohio businessman and organizer Jacob Coxey, to organize a march of the unemployed on Washington D.C. in 1894.²⁴² Local organizers in Seattle and Tacoma decided to follow a routine being developed by other groups across the country. The organizers converged in Puyallup with the intent to form a permanent labor organization and then hijack a train travelling to Washington D.C. On April 29, 1894, their "army" of 3500 unemployed workers assembled in Puyallup. In preparation to augment their own forces, the City had hired police officers from the surrounding jurisdictions. Unfortunately the mob was too large for local law enforcement to control. Outnumbering the citizens by two to one, the "army" demanded food and money, threatened local citizens, and demanded the Northern Pacific Railroad to supply them with a train. Four days later, on May 3rd, becoming frustrated with the behavior of the protesters the governor stepped in and threatened the use of troops to quell the disturbance. The threat worked and the group disbanded.²⁴³

One of the more significant incidents of civil unrest was the conflict between the State of Washington and the Puyallup Tribe of Indians throughout the latter half of the 1960s. This culminated in the September 9, 1970 arrest of 55 adults and 5 children from a fishing camp protest on the Puyallup River. One tribal member threw a firebomb onto a railroad bridge over the river that damaged it. Tear gas and clubs were used to subdue the inhabitants of the camp. The escalating confrontation between the State Fisheries and Game Departments and the Puyallup Tribe of Indians over the previous six years had brought the Indian's cause to the forefront of local news and had gradually turned the local citizens against the state agencies. Four years later the Boldt Decision affirmed the right of the tribes to 50% of the harvested fish.

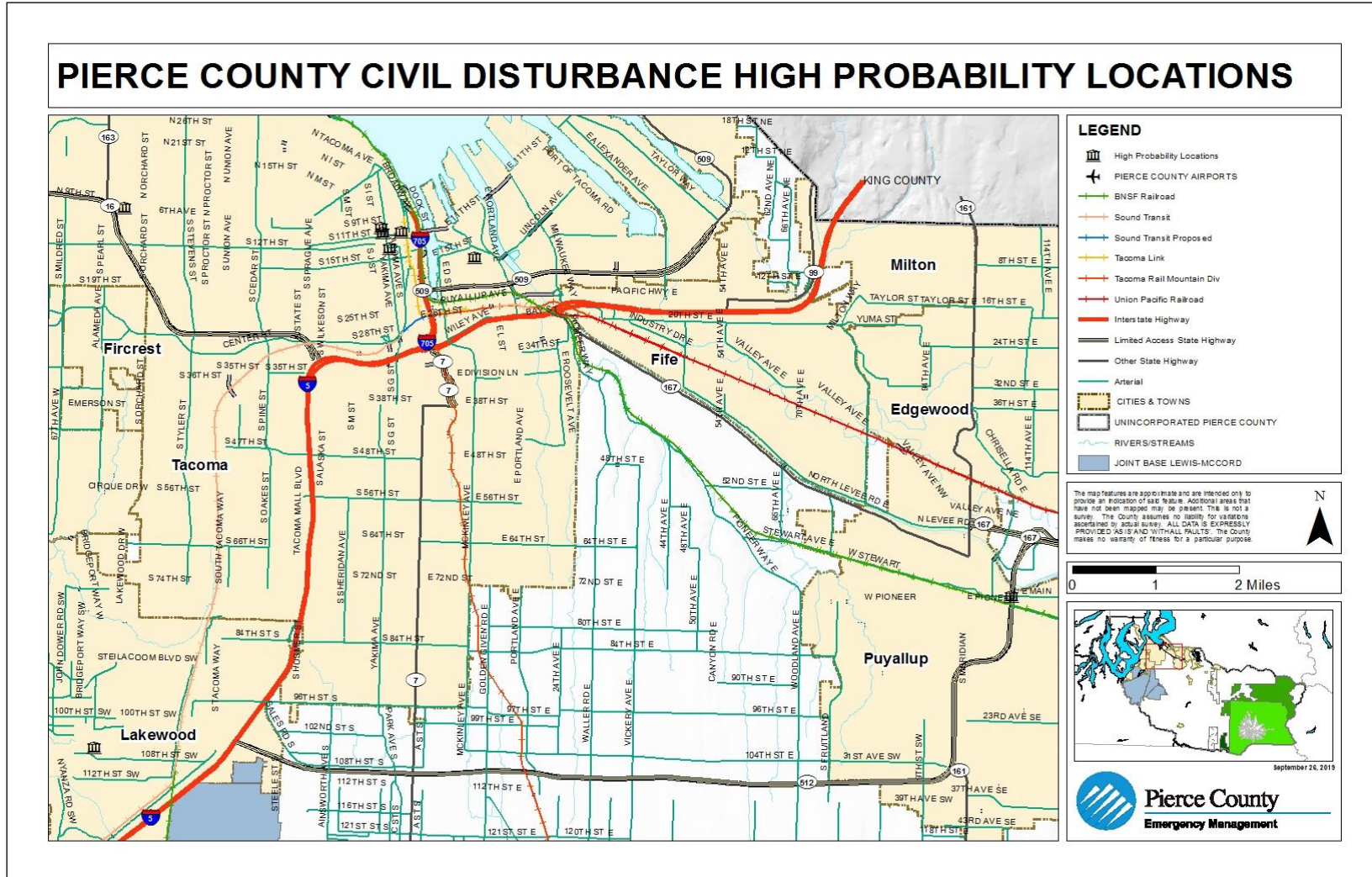
^{244, 245}

Map 4.T2-1 Pierce County Civil Disturbance Hazard Area



Note: This map of high probability locations is not an extensive list. Talk with your local law enforcement to get high probability locations for your jurisdiction

Map 4.T2-2 Pierce County Civil Disturbance High Probability Locations Zoomed In



Note: This map of high probability locations is not an extensive list. Talk with your local law enforcement to get high probability locations for your jurisdiction

Today, while black and white racial tensions are occasionally high, they have not escalated to the level they did in 1969, when violence erupted in the Hilltop area of Tacoma and curfews were enacted. Even in 1991 with the Rodney King episode, there was more damage to business from lost customers, (because many stores closed early in fear of a riot) than there was from any actual incident. For many years the occasional incident of racially inspired graffiti or incidents while not disappearing, decreased. What has changed is the election of Barack Obama as President of the United States. Since his election it has been noted that there has been an increase in white supremacy organizations and in racially motivated incidents.²⁴⁶ These have not coalesced into any sort of major anti-minority movement at this time.

What has coalesced into a form of anti-minority movement, are the dual spheres of the anti-immigrant movement focused first on those from Latin American countries especially illegal immigrants, and secondly from the distrust of those of Middle Eastern heritage, in particular those espousing Muslim religious beliefs. Both of these are the latest form of various anti-immigrant and religious biases that have occurred throughout our history. Fueling these today are the down economy, fear of losing a white majority, and the aftermath of 9-11 with the resulting Iraq and Afghanistan wars. While in some parts of the country these have led to confrontations, violence, and required police action, so far that has not been the case in Pierce County.

The World Trade Organization riots in Seattle in November of 1999 served to remind all of us, in the Northwest, that organized groups could still cause a major disturbance if they put their minds to it. Shortly thereafter, there was fear that the Kaiser Aluminum strike could turn violent in March of 2000 when outside agitators came to Tacoma in support of the striking workers. A strong police presence and good planning prevented a repeat of the Seattle experience.

Recurrence Rate

Today there are still minor acts of protest and vandalism associated with the wars in Iraq and Afghanistan, especially in relation to the movement of military supplies through the Port of Tacoma and protests at the gates to Pierce County's military bases. Many of these direct actions are either supported or actively instigated by outside groups. As the war in Iraq continues to wind down some of these may decrease. Many of the same groups are a minor irritation, organizing small protests over the incarceration of illegal immigrants in the Immigration and Customs Enforcement (ICE) detention facility on the Tacoma tide flats.

While today many people are disillusioned by the political process, nationally, there is no overriding popular point for them to organize around. Prominent groups, like the Tea Party activists, while quite vocal over their concerns have not moved to become disruptive instead opting for vocal protest and an effort to move towards political change. However, given the history and nature of political dissent in this country, under the right circumstances, that could change on short notice.

In summary minor occurrences of civil unrest may occur at any time for various reasons. Most of these are too small to warrant any concern. The occasional situations where police operations are more than cursory are the exception rather than the rule. Looking at the historical record, major civil unrest leading to social disruption is a rare occurrence.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

Civil Disturbances can lead to injury and death for both the citizens involved and innocent bystanders. This can be from conflict between groups or between protesting groups and the legal authorities.

Health and Safety of Personnel Responding to the Incident

If it turns violent, civil disturbances can lead to injury and death for personnel responding to an incident.

Continuity of Operations and Delivery of Services

Minor protests should not limit the continuity of government operations or the delivery of services to the general public. However, as the size of the protest grows the potential impact on County operations and delivery of services could be considerable. This would largely be dependent on the focus of the disturbance. A large-scale protest against the wars in the Middle East located at the gates to Joint Base Lewis/McChord might draw some deputies in to support other law enforcement like the State Patrol and the military police, but should not have a major impact on other portions of the County.

In contrast, the blocking of roads, taking over of Pierce County government buildings, threats against County personnel, and destruction of County property all would impact operations and the normal day-to-day delivery of services. Actions like these could impact County operations well beyond the actual time of the civil disturbance. Damage to property and equipment may limit the physical ability of the County to respond over a significant period of time. Injury, death or threats to staff, causing some to either resign their position or change their work habits or schedule could have the same impact, limiting the delivery of services to the public.

Property, Facilities, and Infrastructure

Property may be damaged or destroyed by those fomenting the unrest. Depending on the scale of the protests this could range from broken windows, burnt refuse bins and spray-painted graffiti to destruction of major pieces of infrastructure. On the opposite end of the spectrum are the Los Angeles riots of 1992. During the riots, fifty-three people died, up to 2,000 were injured, and 3,600 fires were set destroying 1,100 buildings.²⁴⁷

A local example of this, on a much smaller scale, is the firebombing of the railroad bridge over the Puyallup River during the confrontation between members of the Puyallup Tribe and law enforcement in 1970. While this incident did not destroy the bridge, the time and cost to evaluate the damage and repair it impacted the movement of rail cars for a short period. Essentially any major facility could be damaged by a large enough contingent bent on harming or destroying it.

Environment

Environmental damage is highly dependent on the size and focus of the civil disturbance. Generally speaking there is little or no damage to the environment. Litter, broken windows and spray-painted graffiti create little environmental damage. However, a civil disturbance that turns destructive and attacks infrastructure that includes hazardous chemicals or starts fires could cause extensive environmental damage.

Economic and Financial Condition

Damage to stores from vandalism associated with civil disturbance could be relatively minor or extensive as during the Los Angeles riots of 1992. This is only part of the problem. There are the long-term social impacts, such as the potential to foster the growth of centrifugal tendencies²⁴⁸, from any civil disturbance. The loss in confidence by local residents and/or businesses could lead to depopulation in the impacted area and/or an exodus of business and capital from not just the directly impacted area, but also surrounding areas that might have been tainted by the actions nearby.

Public Confidence in the Jurisdiction's Governance

The public's confidence in the jurisdiction's governance will depend on a number of factors:

- Is it a minor disruption or does it involve a major segment of the public,
- Is the civil unrest a result of local conditions or is there something of national significance that is driving the incident;
- Is the handling of the situation deemed appropriate to the scale or threat caused or implied by the unrest;
- Did the jurisdiction appear to be cowed or confused by the unrest;
- Is the unrest caused initially by a lack of confidence in the jurisdiction for some reason;
- How quickly do things return to normal;
- If laws are broken, are the perpetrators brought to justice; and
- If the incident accomplished its ends was this to the satisfaction of the general public?

Any incident handled to the satisfaction of the local population will enhance the public's confidence in the jurisdiction's abilities. However, this is a difficult position for the government to be in. Authorities can be seen as walking a social tightrope. If they are seen either as too harsh on the protesters or too lenient in giving in to demands or coercion, then confidence wanes leading to more difficulties in the future. Finding that middle ground, acceptable to the majority of the public, can be almost impossible. There have been a number of examples of this in Pierce County. In the 1893 takeover of Puyallup, it was not until the governor threatened to use military force that the disruption ended allowing the citizens to go about their normal business. In the conflict between the Puyallup Tribe and the State Fisheries, the heavy-handed tactics used by the State had the effect of increasing sympathy for the Tribe. Just to the north, in Seattle during the 1999 World Trade Organization riots the lack of a coordinated response and delays in arresting the most violent demonstrators led to a decline in respect for the local authorities.

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Technological Cyber-Attack Hazard 4.4T

Identification and Description

Definition

“An attack, via cyberspace, targeting an enterprise’s use of cyberspace for the purpose of disrupting, disabling, destroying, or maliciously controlling a computing environment/infrastructure; or destroying the integrity of the data or stealing controlled information.”²⁴⁹ These attacks are efforts to exploit targeted systems for personal, political, social or financial reasons.

Types

Cyber-attacks are methods of action used within the greater context of the political, social and criminal realms. They are conducted by actors under the general context of:

- Cyber Warfare: Politically motivated actions by a nation-state to penetrate another nation’s computers or networks for the purpose of conducting espionage or causing damage or disruption of national systems.²⁵⁰
- Cyber Terrorism: The intentional use of computers, networks and public internet to cause destruction and harm for personal objectives. These objectives may be political or ideological.²⁵¹
- Cyber Crime: A crime which a computer is the object of the crime (hacking, phishing, spamming, ransomware) or is used as a tool to commit an offense (child pornography, hate crimes, theft, stalking...)²⁵²

Profile

Location and Extent

In 2009, President Obama stated in a speech about cyber security “...it’s now clear this cyber threat is one of the most serious economic and national security challenges we face as a nation.”²⁵³ Cyber-attacks can come in different forms based on the intended outcome and what is being attacked. Therefore, it is very difficult to define the specific methods, extent of the risk or target location. Any computer, computer system or electronic communications device/network is potentially vulnerable.

Attack methods are evolving and changing at an ever-increasing pace as technology changes and security efforts become steadily more advanced. For the purpose of this risk assessment, attack methods fall into the following general categories:

- Penetration Attack. This involves breaking into a system using a known security vulnerability to gain access.²⁵⁴ Once access is gained the attacker can take control of the system, disrupt its functionality, incapacitate it, steal/gather information, conduct surveillance etc. These attacks can be very surreptitious and go undetected for extended periods, leaving the attacker ample time and opportunity to carry out their activities.
- Denial of Service Attacks. These affect a system by diminishing its ability to function and can eventually result in the incapacitation of that system.²⁵⁵ The basic tactic is to overload the system’s capability by flooding it with information such as e-mails, web site hits, significant increase in data streams etc.

Attacks can be designed to hit a specific target or accomplish a specific task then self-destruct. Others may be designed to gain access then “hide and report”. Some can be designed like a time bomb that activate at a certain point or when specific criteria are met. Others are designed to spread as quickly and as far as possible to create the greatest impact or affect. Just as a human contagion can spread with every contact between people, an electronic contagion can spread at every point there is contact between an infected computer and any other electronic system capable of processing information. It then grows exponentially over time creating greater potential for long term impacts. The most important concept to be understood is that anything connected to or controlled by a computer that is capable of establishing contact with another computer or system is vulnerable to attack and exploitation.²⁵⁶

Occurrences

No specific data was found listing occurrences of cyber-attacks specific to Pierce County or Western Washington. The below table captures many reported incidents in the United States between late 2010 and early 2013.²⁵⁷ Given the nature of the cyber environment, this list can be very representative of incidents that likely have and certainly will occur in the future in Pierce County.

Table 4.14-1 Reported Incidents in the United States Between Late 2010 and Early 2013

Date	Incident
October 2010	The Wall Street Journal reports that hackers employed malware programs to steal over \$12 million from five banks in the US and UK.
March-April 2011	The FBI identified twenty incidents where online banking credentials of small-to-medium US companies were stolen and used to transfer over \$11 million into Chinese companies.
March-April 2011	Hackers attempted to steal authentication data that would allow them to access the Lockheed Martin data networks.
April 2011	Google reported attempts to hack into their systems to compromise Gmail account passwords for prominent US people, to include senior US officials.
April 2011	Oak Ridge Laboratory employees received e-mails with malware attachments that infected two machines and resulted in a few megabytes of data being stolen. This was the second intrusion into the lab’s data files.
May 2011	Hackers attacked Sony’s PlayStation network and stole more than 80 million users’ personal information. The loss was estimated at over \$170 million.
June 2011	Citibank reported losing credit card data for 360,000 customers due to hacker activity.
July 2011	The Secretary of Defense announced that a defense contractor was hacked and lost 24,000 files.

September 2011	A malware program was introduced onto control stations for US Air Force Unmanned Aerial Vehicles at Creech Air Force Base in Nevada. No drones were compromised, but the capability to remotely access UAV control systems was made clear.
October 2011	The networks for 48 chemical, defense and other industries were penetrated for at least six weeks by a hacker looking for intellectual property.
December 2011	US Chamber of Commerce announced that its computer networks were penetrated by a foreign hacker for nearly a year. The hacker had access to significant amounts of information, to include member company communications and industry positions on US trade policy.
March 2012	NASA's Inspector General reported that successful attacks on NASA computer systems resulted in the loss of 150 user credentials, which could be used to gain unauthorized access to NASA systems.
March 2012	DHS issued a cyber intrusion warning alert regarding attempts to infiltrate US gas pipeline systems.
June 2012	A phishing campaign targets US aerospace industry experts attending the 2013 IEEE Aerospace Conference.
July 2012	The Director of the NSA reported a 17-fold increase in cyber incidents at US infrastructure companies between 2009 and 2011.
December 2012	Two power plants hit with sophisticated malware infections gave attackers access to plant computer systems.
February 2013	The Department of Energy confirmed that it was hit by a major cyber-attack. Fourteen servers and 20 work stations were penetrated, which compromised the personal information of several hundred employees. The DOE is assuming that the attack was intended to obtain more sensitive information.
February 2013	DHS issued a restricted report revealing that criminals targeted 23 gas pipeline companies and stole information that could be used to commit sabotage.

In addition to this list, the DHS reported that there was a spike in 2012 of cyber-attacks against power, water and nuclear targets within the US. Gas pipeline and chemical companies were frequent targets as well. In some of the attacks, companies reported that some of the data which was stolen could allow for unauthorized remote operations of company systems.²⁵⁸

Recurrence Rate

Cyber incidents are expected to be a problem for the foreseeable future and recurrences are very likely to occur throughout Pierce County.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

Cyber-attacks can be used to target specific individuals. Others, although not targeted at a specific person, seek to obtain information that can be used to harm people. Cyber bullying, stalking, identity theft, fraud, compromise of personal information or some other types of attacks, are all forms of cyber-crimes that affect people directly. These attacks frequently have significant psychological impacts, can dramatically impact on a person's well-being and have led to suicide in some cases.

Some denial of services attacks seeks to overload emergency communications systems. When successful, they can effectively shut down a community's 911 center leaving people without

ready access to emergency services. If an attack of this nature were to occur in conjunction with another emergency, the potential for loss of life increases dramatically.

Some medical devices are drawing concern in recent media releases, because they broadcast information wirelessly to other medical systems. This makes them vulnerable to interdiction by a hacker. Recent advances in pacemakers have included the ability to transmit data about a patient's heart directly to his or her doctor. Some are growing concerned that this may allow hackers to seize control over the device and disrupt its life saving function.²⁵⁹ No further information was found to indicate that such an attack had taken place, however the potential exists.

Researchers at the University of Washington and University of San Diego demonstrated the ability to hack into a car's computerized systems and gain control over them, ignoring driver input.²⁶⁰ Functional systems such as stability control, traction control, braking, navigation systems, anti-theft systems, monitoring systems etc., are essentially wireless computer systems on many high-end cars that can communicate with each other as well as external systems such as OnStar, a smart phone or personal e-mail system. This makes them vulnerable to intrusion and incapacitation.²⁶¹ An attack on these systems poses significant risks to motorists for serious accident, injury and potentially death.

Successful attacks on critical infrastructure such as ground traffic control devices, railroad switches and air traffic control systems can result in catastrophic accidents with significant loss of life. Water management systems at some of the state's largest dams are controlled by networked computers. If remotely accessed, it is possible that a hacker could open the flood gates and release massive amounts of water onto downstream communities with disastrous effects.

This list could continue. The bottom line is that people have become inextricably linked to technological systems. While this link can benefit them in many ways, it also makes them vulnerable.

Health and Safety of Personnel Responding to the Incident

Emergency responders are most at risk if there were a successful attack on their supporting communications systems. Most radio and dispatch systems today are essentially computer networks. Disruption of that network poses great risk to responders as well as the public.

Continuity of Operations and Delivery of Service

Most county agencies rely very heavily on computer networks to function. Pay systems, personnel systems, social services, public works, judicial, emergency management etc., all require significant automated capability to function in modern society. Disruption of those systems will cause at least a short-term impact on a department's ability to operate, unless there are back-up protocols in place. Destruction of systems will likely extend the period in which operations are reduced or suspended.

Depending on what type of service an organization provides, delivery may be partially or completely disrupted. Agencies may be forced to temporarily suspend services until an attack can be stopped and systems restored. If the attack erases essential information, it may be a long period of time before an agency can return to normal levels of service delivery.

Property, Facilities and Infrastructure

There is significant potential for damage to facilities and infrastructure. Power generation and management systems, water movement and storage, wastewater treatment facilities and gas pipelines are all controlled by computerized systems. A successful attack to gain control over these systems could result in extensive damage that may seriously reduce their capability for a period of time. Several incidents of damaging cyber-attacks on infrastructure have been reported throughout the world.²⁶² The potential for such an incident occurring in Pierce County is high.

Incapacitated transportation management and control systems could result in accidents that can severely damage property and facilities as well as creating potentially serious hazardous material threats.

The Environment

As previously mentioned, hazardous materials spills are a real possibility if automated protection systems are taken over and incapacitated. Failed transportation control systems may result in fuel spills as well as other hazardous cargo. Wastewater treatment facilities could be temporarily disabled leaving large amounts of untreated sewage to potentially flow into local bodies of water.

Economic and Financial Condition

Most notable cyber-attacks resulted in significant financial impacts. System outages, lost customer information, stolen funds, stolen intellectual information etc., have frequently cost companies of all sizes large amounts of money. In 2012, the Ponemon Institute completed a three-year study in which it tracked 56 large US corporate organizations. The study showed an average annual financial loss of \$8.9 million, with the largest loss being \$46 million. The study further noted that smaller organizations incurred a significantly higher per capita cost, presumably the result of a less robust financial margin.²⁶³

Companies can incur substantial costs in their efforts to protect themselves from cyber-attack. Studies have shown that the stronger the security posture, the lower the costs associated with an attack.²⁶⁴ These protective protocols and systems cost businesses money, which eventually is passed on to the client or consumer. Either way, the “threat” of cyber-attack is costing everyone more money.

Identity theft costs people significant amounts of money each year as bank accounts are drained, credit cards are fraudulently used, or personal information is used to make fraudulent transactions. In 2010, 8.1 million Americans were reportedly victims of identity theft with a mean loss of \$631.00 per victim.²⁶⁵ This equates to an annual consumer loss of over \$5 billion.

Loss of customer information frequently equates to loss of confidence and ultimately loss of business. Larger companies are postured to survive this type of event. Small business, however, may lack the financial resources to rebound after such an incident.

The recovery costs could be extensive as well. Whether it is infrastructure damage, loss of funds, costs associated with correcting problems or loss of productivity, there may be a significant cost associated with putting things back together after a successful attack. Loss of information poses one of the greatest risks as its effects have the potential to linger well after the attack has been contained.

Public Confidence in the Jurisdiction's Governance

Cyber-attacks against the private sector will likely not impact on the public's confidence in their elected leaders, unless the targets of the attacks are of public interest such as a privately-owned utility or privately contracted public service. The greater the public impact, the greater potential that residents will question what their government is doing for them.

A loss of private information by a government agency has significant potential to impact public confidence. Residents expect that their private information will be protected. Just as a business, customer confidence drops if that information is compromised.

A sustained loss or reduction in a government provided service as a result of cyber-attack may erode public confidence. Generally speaking, the average citizen understands that things can happen. How quickly the agency recovers and returns to normal operations may directly impact on the level of confidence affected resident have. Over time, unaffected residents may begin to question the vulnerability of other agencies or systems, especially any system that contains their personal information.

Technological Dam Failure Hazard 4.5T

Identification Description

Definition

A dam is any “barrier built across a watercourse for impounding water.²⁶⁶” Dam failures are catastrophic events “characterized by the sudden, rapid, and uncontrolled release of impounded water.²⁶⁷

Types

Dam failures may be caused by structural deficiencies in the dam itself. These may come from poor initial design or construction, lack of maintenance and repair, or the gradual weakening of the dam through the normal aging processes. However, they can also be caused by other factors including but not limited to debris blocking the spillway, flooding, earthquakes, lahars, landslides, improper operation, vandalism, cyber-attack or terrorism.

Profile

Figure 4.15-1 Reasons for Dam Failures Nationally²⁶⁸

<p>OVERTOPPING – 34% of all failures</p> <ul style="list-style-type: none"> * Inadequate Spillway Design * Debris Blockage of Spillway * Settlement of Dam Crest <p>FOUNDATION DEFECTS – 30% of all failures</p> <ul style="list-style-type: none"> * Differential Settlement * Sliding and Slope Instability * High Uplift Pressures * Uncontrolled Foundation Seepage <p>PIPING AND SEEPAGE – 20% of all failures</p> <ul style="list-style-type: none"> * Internal Erosion Through Dam Caused by Seepage– “Piping” * Seepage and Erosion Along Hydraulic Structures Such as Outlet * Conduits or Spillways, or Leakage Through Animal Burrows * Cracks in Dam <p>CONDUITS AND VALVES – 10% of all failures</p> <ul style="list-style-type: none"> * Piping of Embankment Material Into Conduit Through Joints or Cracks <p>OTHER - 6% of all failures</p>

Location and Extent²⁶⁹

The Washington Department of Ecology’s inventory of dams, lists 58 dams or retention facilities either totally in Pierce County or shared jointly with another county. Of these, 46 have a peak storage capacity of 10 or more acre-feet. Of the 58 dams, 29 of them are listed as being of either high or significant hazard (see Table 4.15-1 Pierce County Dams that Pose a High or Significant Risk to the Public).²⁷⁰ The current count by classification are eight – 1A, seven – 1B, seven – 1C, seven – 2D and 2E. Since the last HIRA update in 2015, 13 dams have an increase in hazard class (10 of them are dikes at Lake Tapps).

Many of these, even though they are located in portions of the county with a low population base are a hazard because of the quantity of water they impound (see Table 4.15-1 Pierce County

High and Significant Risk Dams). This is the case with Alder, La Grande, and Mud Mountain Dams. A catastrophic failure of any of these dams could impact communities' miles downstream. Others are listed as hazardous not because of the quantity of water they could release, but rather because of their proximity to the public. There could be tens to hundreds of people or businesses located in a close proximity to the flow from a failure. It should be noted that a dam failure can happen at any time and be caused by anything. Map 4.15-1 Pierce County High and Significant Risk Dams illustrates the locations of all the dams in the county.

Others are listed as hazardous not because of the quantity of water they could release, but rather because of their proximity to the public. There could be tens to hundreds of people or businesses located in a close proximity to the flow from a dam failure. It should be noted that a dam failure can happen at any time and be caused by anything. Map 4.15-1 Pierce County High and Significant Risk Dams illustrates the locations of all the dams in the county.

Table 4.15-1 Pierce County Dams that Pose a High or Significant Risk to the Public

Name	Hazard Class*	Owner	River or Stream	TWN RNGE SEC	Type**	Purpose†	Crest	Height	Normal Storage‡	Max Storage‡	Max Discharge
Alder Dam	1A	Tacoma P. U.	Nisqually R.	T15 NR04 ES09	VA	H, R	1550 ft	330 ft	231,936	241,950	85,000 cfs
Bonney Lake WSU Infiltration Pond	2D	Weyerhaeuser Inc.	Offstream	T19 NR05 ES03	RE	C	1000 ft	5 ft	30	35	0 cfs
Butterworth Dam	2E	WA DFW Eng.	Eden Creek	T15 NR04 ES20	RE	I, S	300 ft	61 ft	2050	2450	25 cfs
Frozen Lake Dam	1B	US DOI NPS	Tributary – White R.	T17 NR09 ES33	RE	R, S	215 ft	19 ft	64	76	0 cfs
Harbor Hill North Pond	1B	Opg Properties LLC	Unnamed	T22 NR02 ES31	RE	C	900 ft	20.5 ft	17	51	unmarked
La Grande Dam	1B	Tacoma P. U.	Nisqually R	T16 NR04 ES04	PG	H, R	710 ft	217 ft	2676	3015	88,000 cfs
Leach Creek Stormwater Detention Dam	1B	Tacoma P. W.	Leach Creek	T20 NR02 ES14	RE	C	1000 ft	10 ft	1	110	280 cfs
McMillin Reservoir No.1 N. Dam	1C	Tacoma P. U.	Tributary - Puyallup R.-Offstream	T19 NR04 ES14	RE	S	2200 ft	30 ft	165	165	0 cfs
McMillin Reservoir No.1 S. Dam	1C	Tacoma P. U.	Tributary - Puyallup R.-Offstream	T19 NR04 ES14	RE	S	2200 ft	30 ft	166	166	0 cfs
Mud Mountain Dam	1A	US ACE	White R.	T19 NR07 ES17	ER	C	700 ft	425 ft	106,000	156,000	245,000 cfs
North Fork Clover Creek E1 Detention Basin	1A	Pierce Co.	N Fork Clover Creek	T19 NR03 ES14	RE	C, Q	850 ft	10 ft	1	135	749 cfs
North Fork Clover Creek E1 Detention Facility	1B	Pierce Co.	N Fork Clover Creek, W Branch	T19 NR03 ES10	RE	C	1090 ft	10 ft	85	104	1260 cfs
Slavic Lake Dam	2D	Slavic Christian Center	Offstream	T22 NR01 WS35	RE	R	40 ft	8 ft	8	10	30 cfs
Steilacoom Lake Dam	1B	City of Lakewood	Steilacoom Lake	T20 NR02 ES34	PG	F, R	120 ft	28 ft	2640	6970	1980 cfs

Sylvia Lake Dam PC	2D	Sylvia Lake. Country Club	Tributary - Puget Sound	T21 NR01 ES11	RE	R	387 ft	25 ft	67	124	160 cfs
Tapps Lake Backflow Prevention Structure	1C	Cascade Water Alliance (CWA)	Tapps Lake	T20 NR05 ES26	PG	R, S	73 ft	21.5 ft	55,500	46,655	1000 cfs
Tapps Lake Dike No. 1	1A	CWA	Diversion from White R.	T20 NR05 ES09	RE	H, R	200 ft	18 ft	19,000	22,000	0 cfs
Tapps Lake Dike No.11	1A	CWA	Diversion from White R.	T20 NR05 ES10	RE	H, R	1600 ft	23 ft	36,000	38,000	0 cfs
Tapps Lake Dike No.12	1C	CWA	Diversion from White R.	T20 NR05 ES10	RE	H, R	1250 ft	14 ft	23,000	25,000	0 cfs
Tapps Lake Dike No.2A	1C	CWA	Diversion from White R.	T20 NR05 ES05	RE	H, R	350 ft	9 ft	18,000	20,000	0 cfs
Tapps Lake Dike No.2B	1C	CWA	Diversion from White R.	T20 NR05 ES04	RE	H, R	300 ft	16 ft	26,000	28,000	0 cfs
Tapps Lake Dike No.3	1B	CWA	Diversion from White R.	T20 NR05 ES04	RE	H, R	600 ft	15 ft	26,000	28,000	0 cfs
Tapps Lake Dike No.4	1A	CWA	Diversion from White R.	T20 NR05 ES09	RE	H, R	4000 ft	45 ft	56,000	58,340	0 cfs
Tapps Lake Dike No.5	1A	CWA	Diversion from White R.	T20 NR05 ES09	RE	H, R	500 ft	24 ft	38,000	40,000	0 cfs
Tapps Lake Dike No.6	1A	CWA	Diversion from White R.	T20 NR05 ES10	RE	H, R	600 ft	26 ft	41,000	43,000	0 cfs
Tapps Lake Dike No.8	2D	CWA	Diversion from White R.	T20 NR05 ES10	RE	H, R	350 ft	20 ft	32,000	34,000	0 cfs
Tapps Lake Dike No.9	2D	CWA	Diversion from White R.	T20 NR05 ES10	RE	H, R	250 ft	15 ft	24,000	26,000	0 cfs
Tapps Lake Dike No.10	1C	CWA	Diversion from White R.	T20 NR05 ES10	RE	H, R	700 ft	19 ft	30,000	32,000	0 cfs
Tapps Lake Dike No.13	2D	CWA	Diversion from White R.	T20 NR05 ES27	RE	H, R	350 ft	6 ft	8000	10,000	0 cfs

*Hazard Classes: 1 – High Hazard, 1A – greater than 300 lives at risk, 1B – 31 to 300 lives at risk, 1C – 7 to 30 lives at risk, 2D – 1 to 6 lives at risk, 2E – 0 population at risk but significant economic and/or environmental effects.

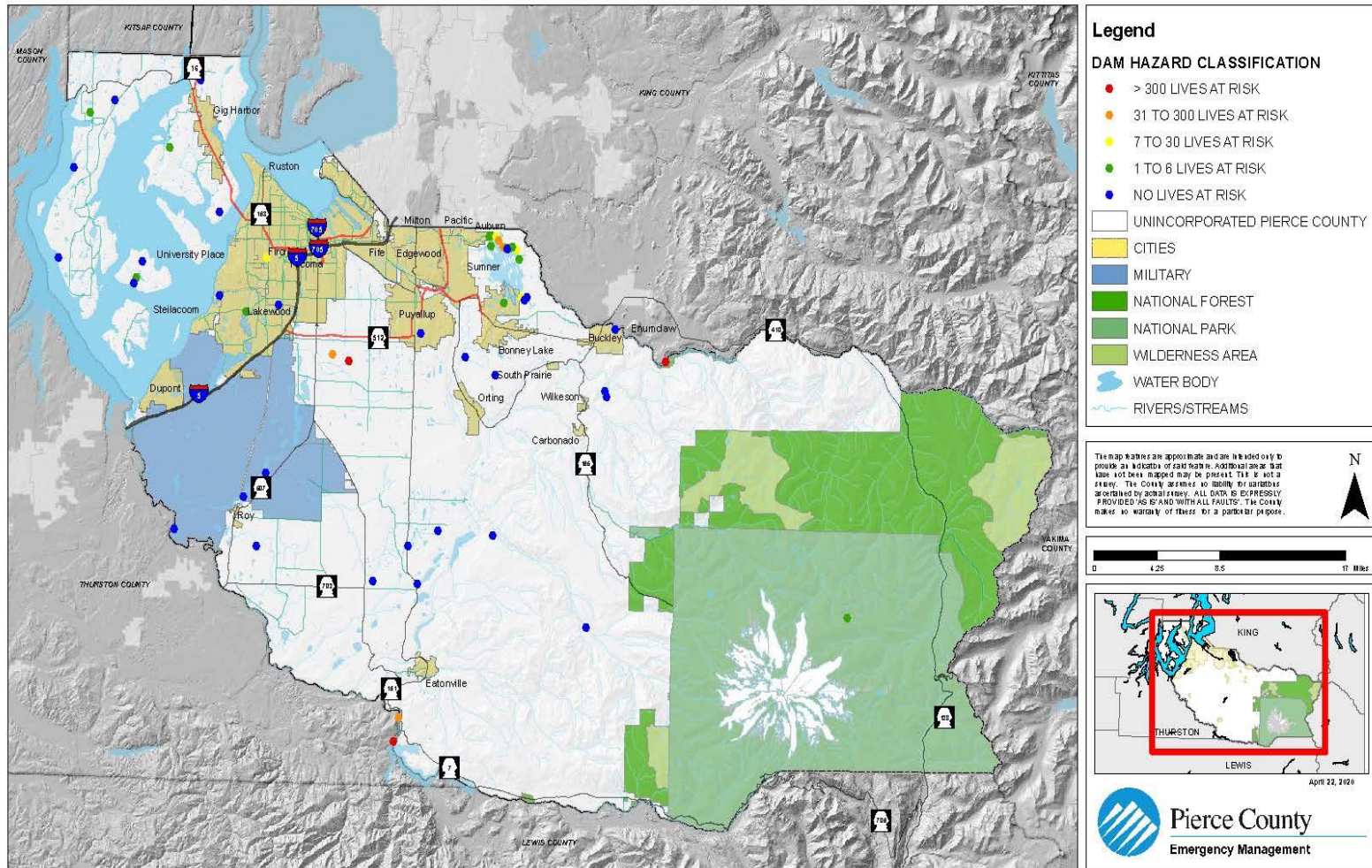
**Type: ER – Rock Fill Dam, PG – Concrete Gravity Dam, RE – Earth Fill Dam, VA – Concrete Single Arch Dam.

†Purpose: C – Flood Control & Storm Water Management, F – Fish & Wildlife, H – Hydroelectric, I – Irrigation, Q – Water Quality, R – Recreation, S – Water Supply

‡All dam storage numbers are in acre-feet. One acre-foot is the quantity needed to cover one acre to the depth of one foot or 43,560 cubic feet, or 325,851 gallons.

Map 4.15-1 Pierce County High and Significant Risk Dams

PIERCE COUNTY - HIGH AND SIGNIFICANT RISK DAMS HAZARD AREA



Occurrences

There have been a number of dam failures in Washington State over the past 100 years, some of which are shown in Table 4.15-2, but a review of the literature has not turned up any in Pierce County.

Table 4.15-2 Select Dam Failures in Washington State^{271,272}

Dam	Location	Failure Date	Nature of the Failure and Damage
Masonry Dam (Boxley Burst)	Near North Bend	12/23/1918	Excessive seepage through the glacial moraine abutment caused mud flow about one mi. from reservoir. It destroyed a RR line and village of Eastwick.
Eastwick Railroad Fill Dam	Near North Bend	02/1932	A landslide blocking a culvert caused a RR fill dam to fail destroying a portion of the RR tracks, the village of Eastwick and killing seven residents.
Loup Loup Dam	Near Malott	April 1938	A 50 foot high hydraulic fill dam failed when emergency spillway was undercut during a flood. It destroyed ½ mile of state highway, 25 homes and left 75 people homeless.
Lake Dawn Dam	Port Angeles	February 1950	Heavy Rains caused overtopping and failure of the earthen dam. one home destroyed and \$4000 damage
North Star Sand & Gravel Dams	Everett	December 1967	A 40 foot high dam washed out by overtopping due to lack of spillway. 25 foot high dam rebuilt, also failed, washed out Great Northern RR tracks and derailed a passing train
Pillar Rock Dam	Wahkiakum Co.	January 1970	A logging road fill culver was blocked by debris. It overtopped and failed. That caused a 25 foot high concrete gravity dam to fail. three homes and a fish cannery were destroyed.
Sid White Dam	Near Omak	May 1971	Earthen dam failed due to seepage through animal burrows. Caused a second dam to fail and dumped debris into the town of Riverside.
Alexander Lake Dam	Near Bremerton	December 1982	Spillway undermined and failed during heavy rains. Caused damage at fish hatchery and homes in Gorst
Upriver Dam	Spokane	May 20, 1986	Hydropower facility failed by overtopping. Lightening struck the system causing the turbines to shut down. Water rose behind the dam while they were trying to restart the turbines. Backup power systems failed and the spillway gated could not be raised in time. Caused \$11 million in damage to the facility
Chinook Dam	Pacific County	Thanksgiving Weekend 1990	Heavy rains overtopped the embankment and undermined the spillway, leading to failure of the dam. Approximately \$100,000 damage to the facility
Seminary Hill Reservoir	Centralia	October 05 1991	Failure along weak rock zone in a hillside caused a massive slide which breached the reservoir. three million gallons of water drained from the reservoir in three minutes. two homes were destroyed, many homes damaged, \$3 million in damage.
Iowa Beef Processors Waste Pond Dam No. 1	Wallula near Richland	January 25, 1993	Failure of 15 foot high embankment released 300 acre-feet of waste water. Failure attributed to high reservoir levels due to snowmelt, entering animal burrows near the embankment crest, and eroding the dam. Washed out the Union Pacific RR tracks, derailed five locomotives and caused \$5 million in damage.
Mill Creek Dam	Cosmopolis and Aberdeen	November 12, 2008	Pedestrian bridge washed out; residential areas flooded; ~12 homes received flood damages

Recurrence Rate

Failure is a possibility for any dam. While there have been occasional failures across the state, their lack in Pierce County over the past one hundred years would indicate a recurrence rate of fifty or more years.

Impacts

Figure 4.15-2 Mud Mt. Dam Intake²⁷³



The impact from any individual dam failure depends on a number of factors:

- What is the maximum amount of water the dam can contain?
- What is the maximum amount of water the dam contains when it fails?
- Is the failure immediate and total or only partial and slowly developing allowing the water to gradually build in volume and power?
- Is the dam located in a populated area or is it removed from developed areas and critical infrastructure?
- Are there any other contributing factors that might limit the evacuation from a threatened area or the emergency response to the incident?
- Is there a warning?

Health and Safety of Persons in the Affected Area at the Time of the Incident

Any individual dam has a very specific area that will be impacted by a catastrophic failure. The dams listed above in Table 4.15-1, will be a direct threat to the lives of individuals living in the inundation zone below the dam. Currently, populations who work in the inundation zone below the dam are not considered in the hazard classification process. Locals with data on businesses' number of employees and daily average customers can work with the Department of Ecology Dam Safety Office to identify hazard classification changes for weekdays.

The impact from any catastrophic failure would be similar to that of a flash flood. Just six inches of moving water can knock you down and one foot of moving water can sweep your vehicle away.²⁷⁴ Lives can be lost. The water and landscape can be contaminated with hazardous materials such as sharp debris, pesticides, fuel and untreated sewage.²⁷⁵ There could be injuries from impacts with debris being carried by the flood. With the cold water and cold air temperature for much of the year, hypothermia could exacerbate many of the problems for those rescued and contribute to the number of drowning deaths. Water may also be electrically charged from underground or downed power lines.²⁷⁶ For more information see Flood chapter.

Because of their small size, or their location in uninhabited areas, thirty dams in Pierce County are not shown on Table 4.15-1. While it cannot be precluded, these dams are not expected to cause death or injury to individuals. However, it is possible that an individual or group of

individuals could be in the wrong place at the wrong time and become a casualty of one of them failing.

Health and Safety of Personnel Responding to the Incident

Response to a dam failure is a response to a hazardous situation. Swift-water rescue of individuals trapped by the water puts the immediate responders at risk for their own lives. Later, after the water has receded, those involved in the cleanup may be at risk from the debris left behind.

Continuity of Operations and Delivery of Services

Continuity of operations for any jurisdiction outside the direct impact area could be very limited. Unlike most flood situations, a dam failure's impact will be constrained to an area within a single watercourse. In addition, the failure, while sending a surge of water down the individual watercourse will not usually continue to send water down over an extended period of time. There will be a surge of water and then with most dams the quantity will taper off relatively quickly.

Exceptions would include the partial failure of one of the large dams in the County, or the failure of a major dam during a major rain, or rain on snow event. In either of these cases, there could be a flood hazard already in existence when the dam fails.

Having the damage located within a single watercourse, while limiting the area directly impacted, could still cause major disruption of operations and the delivery of services. The heavy onrush of water associated with an event of this type could, through the destruction of infrastructure in the impacted area, put a total halt in a jurisdiction's ability to respond to many of the day-to-day needs of its citizens.

Property, Facilities, and Infrastructure

No matter the size of the dam, the large quantity of water associated with the failure of a dam creates a scouring force in the area immediately below it. For small dams this might only cover a few dozen to hundreds of yards not impacting much if any infrastructure. For large dams, like Alder, La Grande and Mud Mountain scouring could go for miles and damaged infrastructure may be found all the way to Puget Sound.

Depending on the quantity of water, the force caused by its onrush can take out buildings, power lines, sewage systems and roads. Damaged sewage systems are serious health hazards and need to be assessed as soon as possible. A large dam with a high head of water could effectively scour the terrain below it for miles, taking out all buildings and other infrastructure. This scouring force could also erode soil and any buried pipelines in the steeper portions of the valleys. Where the slope moderates and the rivers enter a wider plain the water would slow down and while still damaging the infrastructure it would act more like a very high, flood or small tsunami. There would still be some scouring in certain areas, but some other areas along the edges of the inundation zone might have a lot of debris deposition.

Failure of one of the major dams on the White or Nisqually Rivers when full could damage highways as far as I-5. Smaller roads and bridges closer to the actual failure could be totally

removed due to the force of the water. Roads may have weakened and could collapse under the weight of a car. Floods in Washington damage bridges on a regular basis without anywhere near the quantity of water that could be released by a catastrophic dam failure on one of the County's major rivers.

Environment

Any dam that fails has a detrimental impact on the environment. Of the 58 dams in Pierce County, seven are classified a significant risk to the environment only. The degree of the impact will vary depending on the size of the failure. Small dams will probably only impact a very small portion of the environment downstream. In the other extreme, the scouring action of a large quantity of water will destroy all vegetation in its path. A very large dam could hypothetically take out forested areas. Like any flash flood, this will destroy any wildlife caught in the flow. Fish habitats, including spawning beds, could be destroyed. Unlike most floods, the force of the water from a large dam failure will have a major scouring impact on portions of the valley. In some areas it will take off most if not all topsoil, limiting the ability of the environment to return to normal. It could take years for the natural restorative processes to bring back an ecosystem similar to what was there beforehand.

A large dam that fails, depending on the quantity of water released, could have an impact far beyond what is normally expected from a flood on its watercourse. Part of this is due to the volume of water that at peak may have a flow many times that of even a record flood. Added to this is the large quantity of material, both natural, like logs and other vegetation, and human related, like fertilizer, sewage, livestock, vehicles, and other hazardous materials. This material as it is deposited, may cause further pollution of not just the areas normally flooded, but also land that lies far above or away from the normal flood plain.

Economic and Financial Condition

The economic impact from the failure of many of the smaller dams in the County is negligible. Impacts would be to the owner of the dam and potentially to a small local group, probably geographically located directly downstream from the dam. The area they impact would be so small and, in most cases isolated, that a failure of one would go almost unnoticed by the rest of the County.

As the size of the dam increases and the proximity to the public and/or critical infrastructure increases, the severity of the impact to our economy increases. Any of the dams listed in Table 4.15-1 could have an impact on either the overall economy or on the financial condition of many of the businesses or homeowners located in the inundation zones from those dams.

A couple of the worst-case scenarios include a failure of Mud Mountain Dam or Alder Dam during peak storage. Either of these could not only kill many people but could irrevocably damage the infrastructure. The supply chain would be disrupted as roads and bridges would be lost. This includes damage to the main north-south corridor of Interstate 5. Businesses would be damaged or in many cases destroyed, and municipalities in the inundation zones would have a long-term process of rebuilding and reopening. Not all businesses will reopen, and some may

choose to relocate. All of this would not only impact those areas in the inundation zone, but any area relying on either the infrastructure or businesses located in that zone.

Public Confidence in the Jurisdiction's Governance

For many of the small dams located in the County whose failure would have no impact on the general public there would be little change in the public's confidence in local governments or any agency overseeing their safety or operation.

The failure of any dam that does considerable damage to the community will have a lot of scrutiny by the press and the public. The organizations most in the line of fire will be those responsible for the dam and those responsible for overseeing its licensing and safety. When the ownership of the dam is a public agency the confidence in that agency will be adversely affected. Dam safety inspections fall to the Dam Safety Office in the Washington State Department of Ecology.

When a dam fails that directly impacts the public, especially if there are deaths associated with it, there will be considerable scrutiny of why it happened. The next point will be to ask the date of the last inspection and what were its results. If an inspection was conducted multiple years ago questions will arise concerning why it was not done more recently. This will be especially critical if it is shown that the dam in question was not inspected at the rate recommended by FEMA.²⁷⁷ This is summarized by the State of Washington:

Guidelines for dam safety prepared by the Federal Emergency Management Agency recommend annual inspections of high hazard dams (3 or more homes at risk), a 2-year interval for significant hazard dams (1 or 2 homes at risk), and a 5-year interval for low hazard dams (no homes at risk).²⁷⁸

Current inspection requirements as listed in the Washington Administrative Code²⁷⁹ are:

- (1) As authorized by RCW 43.21A.064, the department has the authority to conduct routine periodic inspections of all existing dams with high and significant downstream hazard classifications to reasonably secure safety to life and property.
 - Dams with high downstream hazard classifications will be inspected every five years.
 - Dams with significant downstream hazard classifications will be inspected every five years, or ten years if workload or staffing necessitates a longer cycle between inspections.
 - Dams classified as low hazard are not included in the periodic inspection program.

A dam failure of a class one or two dam, especially when there are injuries or fatalities; combined with lengthy periods between inspections will bring unwanted scrutiny on the State of Washington. This will lead to a decrease in the public's confidence in the State's governance.

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TECHNOLOGICAL ENERGY EMERGENCY HAZARD 4.6T

Identification Description

Definition

An Energy Emergency is a situation in which the unavailability or disruption of the supply of energy poses a clear and foreseeable danger to the public health, safety, and welfare. An Energy Supply Alert is a situation which threatens to disrupt or diminish the supply of energy, to the extent that public health, safety, and welfare may be jeopardized. Both are declared by the governor through executive order. By declaring an Energy Supply Alert, the state recognizes that emergency conditions have worsened, and that expanded measures are needed to address the crisis.²⁸⁰

Types

Energy resources include electricity; petroleum distillates such as gasoline, diesel fuel, aviation fuel, heating oil; propane; and natural gas. Short term losses of energy services are not typically considered an emergency, however a simultaneous failure of a back-up (i.e. a generator) that keeps a critical system functioning could result in a short-term emergency.

Pierce County citizens, businesses and government agencies rely on different energy resources depending on their location, type of business or industry, and preference. Distribution is facilitated through both private and public entities using various means and infrastructure. In addition, nearly all rely at least partially on electricity to function on a daily basis. Gasoline and diesel fuel are other critical energy resources that are relied on heavily. Natural gas and propane provide heating and cooking fuel for many and heating oil is still used in some homes across the County.

No matter which type of resource is involved, it is the inability to provide or have access to sufficient quantities to meet public, commercial and government demand that creates the emergency. It may not just disrupt the normal day-to-day lives of Pierce County citizens; it may also threaten their physical, psychological and economic wellbeing. This is particularly relevant to vulnerable populations, who tend to be more affected by minor fluctuations in their environment. The effects of the emergency can be compounded when more than one resource is restricted or when it is accompanied by severe weather or other emergency/disaster conditions.

Profile

Location and Extent

An energy emergency can happen anywhere and potentially everywhere in Pierce County. They most frequently come in the form of extended electrical outages due to severe weather. High

winds or heavy snows associated with seasonal storms can cause significant damage to utility systems resulting in potentially extensive and long-term service interruptions.²⁸¹

A second likely scenario would be a shortage, reduced availability or substantial increase in the cost of an energy resource. These can occur for various reasons ranging from environmental effects, political fluctuations, market manipulations and an overall reduction in supply. Seventy percent of Washington's electricity is hydroelectric.²⁸² A severe drought could reduce the production capability of the State's water ways, forcing a reliance on more expensive forms of power generation. This will likely cause an initial shortage followed by a potentially significant increase in cost. The drought in California in the year 2000 along with market manipulations caused an 800% increase in wholesale prices of electricity.²⁸³ People in lower socioeconomic categories and small businesses would be affected first and most significantly. If this scenario persists for an extended period of time, its effects will be felt across all segments of the County's populations, businesses and government agencies.

A worst-case scenario would be a loss of electric power for an extended period combined with a reduction or loss of fuel sources that currently power transportation systems and the redundant electricity generation systems that keep critical infrastructure functioning. Transportation, sewage treatment, water production, medical systems, government systems, financial systems, emergency response and more could all be severely impacted. This scenario would likely have lasting effects, which would be felt across the County for months or years after resources were restored.

An example of this, would be the system failure and permanent damage to the infrastructure occurring from an extreme space weather event. Space weather events are those that happen in space yet may impact operations here on earth. Several types exist including geomagnetic storms and solar radiation storms. While the potential is at its highest during the height of the solar cycle, which occurs every 11 years, it can occur at any time.²⁸⁴ Geomagnetic storms disrupt the earth's magnetic field and can stimulate electrical currents known as Geomagnetically-Induced Currents (GIC's).²⁸⁵ Solar radiation storms are charged particles and protons that usually disturb radio communications and Global Positioning System (GPS). A large-scale incident can result in the damage to electronics, memory and imaging systems on satellites, and complete radio blackouts. Such an incident may cost billions of dollars of damage and take months or longer to repair.²⁸⁶

Occurrences

The most frequent type of energy incident in Pierce County is a power outage. Small, short term outages (lasting only hours) occur routinely across the County. There have been some significant outages that were longer lasting and required some response by local, county and state government agencies.

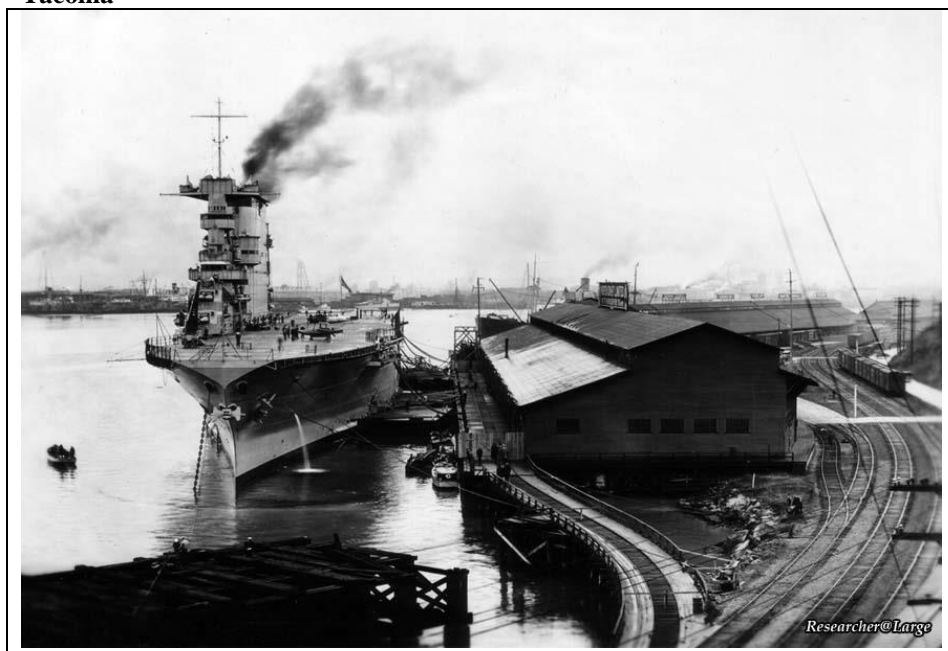
In 1929, severe drought caused water levels to be at an all-time low. This dramatically reduced the power generation capability of the LaGrande Dam on the Nisqually River and the Cushman Dam on the Skokomish River. By December, electricity was so short that Tacoma street lights were turned off, shops and illuminated signs were left dark and "Camp Lewis" turned off

barracks lights at 4:00 PM. The situation became so dire that on 16 December the US War Department, at the request of President Hoover, dispatched the aircraft carrier USS Lexington from the Bremerton shipyard to generate electricity to keep Tacoma alive (see figure 4.16-1).²⁸⁷

In 1980, Mount Saint Helens erupted. Ash caused short circuits in electrical transformers and caused blackouts for days.

In 1989, a severe space weather event hit the North American continent. The worst hit was Canada where millions of people were without power for nine hours. New Jersey lost a transformer worth \$12 million dollars.²⁸⁸ This geomagnetic storm had the greatest impact on the energy industry in history.²⁸⁹ As a result of situations such as these, FEMA has taken an active approach in learning about space weather to prepare citizens.²⁹⁰

Figure 4.16-1 The Carrier Lexington Providing Electricity to the City of Tacoma²⁹¹



In the fall of 2000, major producers of electricity on the West Coast created an energy emergency through market manipulation, artificially inflating prices that grossly increased the cost/kilowatt hour. The WA Governor required conservation efforts by public agencies, urged the public to reduce electric demand, and directed utilities to prepare for rolling blackouts although

blackouts did not occur. Doing so was highly detrimental not only to the financial well-being of power distributors, but also to that of the individual homeowner, business owners and especially to industries that relied on large quantities of very cheap power.

In December of 2006, the Hanukkah Eve Windstorm left thousands of Pierce County residents without power for days due to extensive damage to power lines. Fifteen people died and some areas went without power for as many as eleven days.²⁹² Daily temperatures that time of the year range between the low 30s to the mid-40s²⁹³ creating serious County-wide concerns for the health and safety of residents.

In early 2008, the country saw a significant spike in fuel prices reaching nearly \$4.50 per gallon. It lasted for nearly three months.²⁹⁴ This caused an overall cost of living increase throughout the

country affecting low income families and small businesses. Some of the businesses did not survive.

In December of 2008, a significant winter storm hit western Washington knocking out power to portions of the County. Some areas were without power for up to a week.

In late January of 2009, the main cable that supplies electricity to Anderson Island broke, leaving residents and businesses without power for weeks. County resources were deployed to the island to support the community until power could be restored.

In January of 2012, one of the largest snowstorms to hit western Washington in decades blew in depositing significant amounts of heavy wet snow. Immediately following, the temperature dropped causing heavy ice deposits to form on the already snow laden trees, power lines and roofs. Over 200,000 people ended up without power, some for up to three weeks. Rural areas were the last to have power restored.

In 2018, the Enbridge Pipeline disruption created a short-term natural gas shortage; Cascade Natural Gas 7 Puget Sound Energy asked customers to cut back use of natural gas. Impacts to regional trash pickup in service areas that use natural gas in trucks, some hospital's linen services, oil refineries refining process, and creating fertilizer that farmers in Eastern WA depend on.

Recurrence Rate

Major energy outages during severe weather events are an occasional hazard of living in Pierce County. They happen throughout the County every few years. The recurrence rate is five years or less.

More critical are the occasional situations like the one brought on by the 1929 drought or the cable breaking between the mainland and Anderson Island. Large occasional incidents like those have a recurrence rate of fifty years or less.

Extreme space weather events can range between less than 1 per solar cycle to as many as 4, depending on the type of storm. The most dangerous are Geomagnetic Storms which have a frequency of 4 extreme events every eleven years (per solar cycle).²⁹⁵

Significant increases in the cost of fuel resources have not impacted Pierce County as significantly as they did in 2008. These occurred again in 2011 and 2012. The subsequent spikes did not reach the same levels as before and the overall impact did not appear to be as severe. The economy and consumer seemed better prepared for the follow-on spikes.²⁹⁶ That said, another prolonged period of high energy costs will likely impact the more vulnerable populations and small businesses of the County.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

An extended loss of electrical power can pose some significant challenges for people within the affected areas. Rural communities experience more frequent power outages and have resources to get by for a time. For example, a farmer is more likely than an apartment dweller to have a backup generator. Children, the sick and the elderly are more vulnerable to the impacts of power outages as well as the poor.

Depending on the time of year and the temperatures, loss of power can pose significant heating and cooling problems. Those without wood, gas fireplace or a generator have no safe means to heat their homes. Over time, hypothermia can become a real concern.

Previous power outages have also seen individuals die of carbon monoxide poisoning in their homes as they attempt to heat with alternative means such as an open fire in the house. The longer the outage lasts during colder periods, the higher the potential for this kind of thing happening.

Refrigerators require electricity to function. Perishable foods in the refrigerator can become unsafe to eat within hours without power. Food in a freezer may be viable for up to two days. Resupplying or replacing food during the crisis can be difficult as stores rely on electricity to run their refrigeration units as well. Additionally, shelf stocks in grocery stores tend to deplete quickly, leaving many people without a reliable way to feed themselves and their families.

Even if stores have food, without cash or checks, customers may not be able to purchase it. Many people rely on electronic financial systems to do most or all of their transactions. Without power, access to money in this form is impossible.

Water availability may be an issue for families residing in rural areas. Many homes in rural Pierce County draw their water from wells. In most cases the pump that pulls the water is driven by electricity. Once the power goes out, the pump stops and so does the water supply. If there is a loss of fuel supplies at the same time, water in the urban areas may be impacted as well as sewage treatment when generators fail, and critical systems shut down. These are extreme examples but not outside the realm of possibilities in a worst-case scenario.

Loss of power will eventually result in a loss or serious degradation of communication ability for people if they do not have a landline phone in their homes. Cellular phones, tablets and computers all require power. Eventually their batteries will run down, and the devices will no longer work.

During the 2012 snowstorm, gas stations were forced to shut down because there was no power to run their pumps leaving no way to refuel cars or generators. In some areas, people with generators were left without power as their fuel ran out and they were unable to find any locally. An inability to refuel cars stranded some people and cost others their only heat or source to power personal communication devices.

A fuel shortage or significant spike in cost can have many of the same impacts on families. As was observed in 2008, the cost of nearly everything went up when fuel prices climbed. People in lower socioeconomic groups and those with fixed incomes will be most significantly impacted. If the shortage or spike lasts for months, the financial impact may be nearly irreversible for some of these people. The homeless may be even more impacted as higher fuel prices increase the cost of living. This typically reduces charitable contributions, which are necessary to help the homeless and very poor. That occurs simultaneously with an increased need for government services, putting an additional strain on government programs.

Health and Safety of Personnel Responding to the Incident

Utility workers will always have a risk of electrocution.

The exception to the above is the potential for widespread civil unrest if an energy emergency lasts for an extended period. The population will grow increasingly frustrated and desperate if services cannot be restored and necessities are difficult to obtain. This desperation may lead to organized and unorganized civil disturbances that can grow quickly if not effectively handled. In May of 2012, widespread unrest occurred in Pakistan after months of significant energy shortages. Protestors damaged infrastructure, office buildings, government agencies and blocked roads.²⁹⁷ Although a local reaction this significant is not likely early on, law enforcement and emergency responders must prepare for extended periods of deprivation that may result in civil unrest. See the Civil Disturbance chapter for more detail.

Continuity of Operations and Delivery of Services

The nature of the energy emergency may directly influence continuity of operations for the County. A shortage in propane, natural gas or heating oil should not significantly impact County operations or its delivery of services to residents.

A short-term outage of electricity should have a minor impact for agencies or services that lack a back-up power source for their systems. Agencies or services with back-up power and fuel or generation capability should be unaffected in the short-term. A long-term outage of electricity will have a progressively increasing impact on operations and service delivery for agencies without back-up power. At some point, many scenarios suggest that agencies may be forced to seek portable power generation if available or relocate to temporary facilities that can provide the electrical power necessary to resume at least some level of operations. Agencies with organic power generation capability should be generally unaffected.

A shortage or reduced availability of gasoline or diesel fuel should not initially cause County agencies to stop operations or prevent delivery of services. If the shortage continues, lack of fuel availability may force agencies to prioritize services in order to maximize what fuel is available. Emergency medical services, fire, law enforcement and transportation may be impacted to the greatest extent and could be forced to curtail or modify service delivery to reduce overall fuel consumption.

The worst-case scenario for the County is a long-term electrical outage combined with a shortage or loss of available gasoline or diesel fuel sources. The longer this situation lasts the greater the impact will be on County operations and especially its ability to deliver critical services. Back-up power generation capability will eventually fail as generators run out of fuel. Hospitals, emergency services, emergency communication and other critical County capabilities will be reduced significantly without external assistance. Community health risk increases as sewage treatment and water delivery systems begin to fail. County agencies that rely on automated systems to maintain operations will be forced to reduce or stop operations until system power can be restored. The County's ability to support vulnerable populations will likely be significantly impacted the longer this scenario continues.

The latter scenario is the least likely to happen but presents the greatest potential to significantly impact on County operations and the ability to deliver critical services to residents. It is likely that this type of energy emergency will be combined with a natural disaster or other significant emergency. That combination of effects can accelerate the impacts on already strained County resources and force difficult decisions in an effort to maintain the most critical services to support the greatest number of people.

Property, Facilities, and Infrastructure

A shortage or reduced availability of fuel resources should not have a significant impact on property, facilities or infrastructure across the County. On the other hand, a solar storm could impact the electric grid, damaging transformers, telecommunication lines and pipelines of which many portions may no longer be fixable.

A long-term electrical outage will impact infrastructure that is not supported by back-up power generation systems and may also require the closure of some County facilities that do not have back-up systems. As mentioned above, a long-term electrical outage combined with a shortage of fuels can have significant impacts on facilities and County infrastructure. Sewer, water treatment, water pumping, transportation and communication infrastructure can cease to function if the emergency lasts for an extended amount of time. Some infrastructure may even be seriously damaged by an extended power outage.

Environment

The lack of energy by itself will not be detrimental to the environment. Rather it will be the impact of failing systems and individuals attempting to overcome the lack of energy. Systems such as wastewater treatment, off-gas scrubbers from coal or oil-fired industrial furnaces, electrostatic air filtration systems and others require large amounts of energy to function. A reduction or loss of energy resources can cause these systems to fail, which may result in unfiltered discharge of toxic substances into the local environment.

If there is a wintertime failure of systems that provide heat to residents, there will likely be an increase in wood burning to compensate. Airborne particulate matter will likely increase as more and more fireplaces and wood stoves are used to heat homes. Additionally, the longer the interruption lasts, the more wood will be required to heat homes. This may result in a significant

increase in wood cutting in local forests as well as urban areas. Over time, large wooded sections in both rural and urban areas could be significantly damaged.

If the emergency is caused by reduced availability of gasoline or diesel fuel, hoarding may become a problem. The environmental concern is the storage of potentially large quantities of fuel in containers that were not designed for it. Spills and leaks of fuel into the ground water and river systems may be an issue. If these things happen, they will increase the overall recovery cost of the emergency.

Economic and Financial Condition

A long-term energy emergency can impact the local economy long beyond the actual end of the emergency. Whether it is the loss or reduction of a single energy resource or a combined loss of multiple resources, there will be economic impacts that can last for a long time. Analyses from electrical outages across the country indicated that a 30-minute loss of power can result in an average fiscal loss of nearly \$16,000.00 for a medium or large industrial company. That loss climbs to \$94,000.00 for an eight-hour interruption.²⁹⁸ An analysis of various storm related electrical outages put the total annual loss to the US economy between \$20 billion and \$55 billion.²⁹⁹ The total economic impact on energy technologies and infrastructure from a major solar storm event has been estimated by NASA to cost \$2 Trillion within the first year. The damage of infrastructure could take weeks, months or even years to repair.³⁰⁰

Businesses that cannot open or have to limit their open hours due to rationing, will lose revenue. Small businesses are particularly vulnerable to this impact, especially if the outage lasts for an extended period. There will be cases that businesses will have to permanently close, because they are unable to financially recover from the outage. This could lead to a cascading effect whereby the loss of business will mean the loss of jobs for individuals who would normally spend their income on goods that other businesses supply.

Loss of power can lead to spoilage in grocery stores and restaurants. These businesses must replace those items at a significant cost. Families will have to restock freezers and refrigerators when fresh items become available. Lower income families and small grocery stores will feel the effects of this most significantly. Social assistance requirements will likely increase following an extended loss of power.

Loss of business means loss of tax revenue for governments at the same time there is an increase in the number of people needing financial support. The potentially corresponding increase in social assistance requirements and recovery costs can lead to a financial drain on County government. This may lead to subsequent cost saving decisions that can impact on programs, services, employees and County residents.

Public Confidence in the Jurisdiction's Governance

One of the assumed roles of government is the protection of the infrastructure and systems that make modern society operate. A major disruption can bring about the loss of support by the people. The County's readiness to address the issues associated with an energy emergency and to

provide services, while quickly restoring “normal” life for residents, will be the driving force that shapes public opinion and confidence. Without this, the public’s confidence in the jurisdiction’s ability to govern could be eroded. The jurisdiction’s public information efforts will be one of their most effective tools to shape opinions during an emergency. If that emergency is a loss of power, many of the systems to accomplish that task may not be functioning (TV, radio, computer, etc.). This will significantly increase the challenge of keeping the public informed of recovery efforts.

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Technological Epidemic/Pandemic Hazard 4.7T³⁰¹

Identification Description

Definition

An epidemic is a disease that spreads rapidly throughout a region's or country's population. Pandemic refers to an epidemic that has spread throughout a larger geographic area impacting multiple countries or continents.³⁰²

Types

The best-known types of pandemics are influenza pandemics. These have been some of the deadliest plagues in history. It is estimated that, worldwide, the 1918 flu pandemic killed over 50,000,000 people. The latest example of this is the H1N1 "Swine Flu". This flu strain is a recombination of swine, human and bird flu genes. Initial cases appeared in Veracruz, Mexico in the spring of 2009. Spreading through the population, it next moved to the United States and then eventually worldwide. Symptoms were mild for a large percentage of the population; however, those with a compromised immune system, pregnant women, or very young children had a more intense reaction to diseases than many others in the general population.

Seasonal flu epidemics are a recurring phenomenon that migrates around the world. The flu virus tends to mutate allowing it to continuously re-infect the population. In the United States, annual flu respiratory infections range from 5 to 15 percent yearly.

Other diseases with pandemic pedigrees are cholera, AIDS, and now emerging, tuberculosis. Each of these has been around for many years, and for cholera, tuberculosis and Ebola may break out into a rapidly moving pandemic again. AIDS while currently in a pandemic stage is unlikely to recede into the background anytime soon.

Profile

Location and Extent

Epidemics and pandemics have in the past covered the entire County. They will continue to do so in the future. To what extent they infect the public depends on their ease of transmittal. How serious the disease is to the individual depends on a number of factors including age, general health, lifestyle, occupation, etc. If they follow the pattern of the annual flu infecting 5 to 15 percent of the population, that would mean anywhere from 44,415 to 133,245 people in Pierce County could become infected.

Occurrences

Pandemics and epidemics have plagued humans for thousands of years. As human populations began to congregate in cities, the potential for large scale epidemics grew. As this process continued and trade between the various population centers increased and so did the potential for the disease to spread. This eventually led to the potential for pandemics. Today with our mobile population, individuals can be in North America one day, in Europe the next and in Asia the next. This increases the ability for opportunistic diseases to migrate through the world's population.

Recent Epidemics have included:

- 1976-2014 Ebola outbreaks

Recent Pandemics³⁰³ have included:

- 1918-1919: "Spanish Flu" Worldwide
- 1957: "Asian influenza"
- 1961-1970s: "7th Cholera pandemic"³⁰⁴
- 1968: "Hong Kong influenza"
- 1981-Current: AIDS (Although pandemic in scale)
- 2009-2010: "Swine Flu"
- 2020 Coronavirus-19 (COVID-19)-Current

In recent years, citizens have been the victims of a number of different diseases some of which are on the verge of being, or are already, epidemics or pandemics. These have had an impact on the effect on the population's health in the County. A few of these include:

- Acquired immune deficiency syndrome (AIDS) was only discovered nationally in 1981 and is currently considered an epidemic in the United States.
- Measles has been a major childhood disease ever since settlers with European heritage moved into Washington during the 1800s. Much of it has been controlled by vaccinations. However, in the 1990s, Washington experienced the largest measles epidemic since 1979.
- Hepatitis B, a serious, highly contagious liver disease is frequent in Washington, including outbreaks in Pierce County.
- Tuberculosis (TB) is another one of those diseases which has been around for many years. The belief, a few years ago, that it would soon be brought under control is no longer considered realistic. The development of strains that resist treatment, combined with lifestyles that allow the disease to be transferred easily, has allowed its resurgence during the past few years. Many people, once they become symptomatic, will continue to infect others until they themselves are located and given treatment. When left to themselves, many of those who initially resist treatment will also fail to complete treatment once the symptoms begin to disappear. This could lead to a later resurgence and contribute to the development of resistant strains. This is especially

true in the denser urban cores. To counter this, the Tacoma/Pierce County Health Department has initiated a program of aggressive follow up to make sure that individuals complete a full course of their treatment. Without these preventative measures, the future could see a dramatic increase in the disease rate. It is estimated that between two and three new cases are diagnosed in the County each month. This may not seem like many but considering that nationally only a few years ago we appeared to be on the verge of eliminating the disease, the numbers appear depressing.

- The standard fall/winter flu season creates its own epidemic on a yearly basis with some strains causing greater damage than others. In cases like this, the elderly are hit the hardest, resulting in several deaths attributable to flu each year.
- The highly publicized e-Coli epidemic in January of 1993, caused by tainted hamburger at fast food restaurants was an excellent example of how an epidemic we are not familiar with can suddenly enter our environment. In this case it infected a number of people and caused a great deal of suffering before anyone even realized it was happening. Pierce County's toll in that epidemic was 73 infected individuals. In 1998, another e-Coli outbreak occurred in the County from an unknown source at the Puyallup Fair.
- Another disease that has come to the foreground in Washington is Lyme Disease. While the first reported case in Washington was in 1987, cases have increased from year to year with the large number of people recreating in our wilderness areas, there is potential for the number of cases to expand rapidly.
- Hantavirus Pulmonary Syndrome (HPS) is another one of those emerging diseases. HPS was first reported in the United States in the spring of 1993. As of November 2001, 288 cases had been reported in the U.S. and about 38 percent of the people died as a result of the infection. There have been a few cases reported within Washington State, none contacted in Pierce County. Deer and mice shed the virus in their urine, saliva, and droppings. Exposure comes through breathing dust after cleaning rodent droppings or disturbing nests, or by living or working in rodent-infested settings. Testing shows that approximately 10% of the deer and mice tested are carriers of the disease.

Recurrence Rate

There have been four flu pandemics in the past 100 years with three of them being in the last 60 years. This produces a recurrence rate for pandemic flu of 25 years or less.

Other pandemics like the cholera pandemic, the AIDS pandemic, the possibly evolving tuberculosis pandemic, and Coronavirus pandemic reveal that taking all types of pandemics together will bring the recurrence rate down to 20 years or less.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

With epidemics and pandemics there is no area unaffected by the spread of the disease. The impact on citizens is acute illness and depending on which disease they catch there could be respiratory problems, vomiting, diarrhea, sore muscles, joint pain, weakness, spitting up blood, coma or death. For some diseases, and this includes the 1918 “Spanish Flu,” many people develop long term physical complications, or due to brain damage, there may be long term, residual, mental impairment.

Health and Safety of Personnel Responding to the Incident

Responders will be mostly from the medial services in fire departments, ambulance attendants and hospital personnel. Those diseases that are transmitted through human-to-human contact will put the rescuer in danger of coming down with the same disease.

Continuity of Operations and Delivery of Services

Depending on the severity of the epidemic or pandemic there could be problems with continuity of operations and the delivery of services. As staff members stay home because they themselves are ill, they are caring for others or because they fear contracting the disease, the ability of the County, or the other jurisdictions within it, to maintain delivery of services to their constituents could be severely limited. As the incidence of disease increases, there could be a loss of operational continuity within individual departments.

Figure 4.17-1 Individuals Hoping to Avoid Contracting Disease



Property, Facilities, and Infrastructure

There should be no direct impact to property, facilities or the physical infrastructure. Indirect impacts could develop due to lack of maintenance on equipment, property or facilities. However, with an epidemic or pandemic, if the symptoms of the disease are severe, with many people requiring skilled nursing or hospital care, it would overwhelm the medical infrastructure.

Environment

Epidemics and pandemics do not normally disrupt the environment. As a human disease they infect humans, and in some cases, certain animals. The avian flu H1N5 has attacked certain bird populations with a high rate of morbidity and mortality. This is also the case with West Nile Virus which is now moving through the bird population here in Washington State. It is possible that other diseases might make the jump between humans and animals, increasing animal illness and death.

Economic and Financial Condition

Seasonal flu by itself causes considerable economic hardship due to lost productivity³⁰⁵, high medical costs and lost wages. In the United States these costs range from \$71 to \$167 billion dollars a year.³⁰⁶ With a pandemic, if the symptoms of the disease are severe, including long periods of illness, or residual, debilitating effects, it could impact the economy of the County for

years. The need to alter or prevent the normal social contacts, called “social distancing,” will lead to a further temporary decrease in the financial condition of the community.

Public Confidence in the Jurisdiction's Governance

An epidemic or pandemic can shake the confidence of the public across all social groups. As an ever-larger portion of the population becomes ill, demands for limited and controlled medical supplies could cause questions to arise concerning the methods of distribution. Inadequate response to the public's concerns about the supplies or the method of distribution could lead to not only lack of confidence, but outright hostility towards both those in power and those who hold the reins of distribution.

If there is a decision to isolate those who are ill, restrict travel, cancel public events, close schools and businesses or take other, possibly controversial, actions or positions, there could be strong public resistance. Any action would have to be partnered with a strong public relations campaign to convince the public that it may be necessary. If the actions are truly perceived by the public to be in their best interest, the confidence in government may survive.

Technological Hazardous Material 4.8T

Identification Description

Definition

Hazardous materials are materials, which because of their chemical, physical or biological properties, pose a potential risk to life, health, the environment, or property when not properly contained. A hazardous material release then is the release of the material from its container into the local environment.

Types

It includes materials that are explosive, flammable, combustible, corrosive, reactive, poisonous, biological or radioactive. They can be in a solid, liquid or gaseous state.

Of increasing interest is Bakken crude oil. This is due to a combination of the physical and chemical properties, and related hazards, combined with the fact that the very large quantities transported have the potential to create very large explosions, fires and environmental degradation of the environment. Prior to 2012 there were no trains carrying Bakken oil into or through Pierce County. Today that has changed. There are on average an estimated 15 trains of around 100 cars each week carrying Bakken Oil into or through Pierce County.

Note that there is a variation in the properties of crude oil since each oil field or even wells in the same oilfield will not produce the same type of crude oil.³⁰⁷

Table 4.18-1. List of constituents or ingredients found in Bakken crude oil.³⁰⁸

<u>Chemical Name</u>	<u>CAS#</u>	<u>Percent</u>		<u>Chemical Name</u>	<u>CAS#</u>	<u>Percent</u>
Crude Oil (Petroleum)	8002-05-9	100 by weight		N-Hexane	110-54-3	<5 by volume
Ethyl Benzene	100-41-4	<3 by weight		Xylenes	1330-20-7	<1 by weight
Benzene	71-43-2	<1 by weight		Hydrogen Sulfide	7783-06-4	<0.2 by volume
Naphthalene	91-20-3	0 - 0.9 by weight		Total Sulfur:		< 0.5 wt%
Crude oil, natural gas and natural gas condensate can contain minor amounts of sulfur, nitrogen and oxygen containing organic compounds as well as trace amounts of heavy metals like mercury, arsenic, nickel, and vanadium. Composition can vary depending on the source of crude.						

Profile

Location and Extent

Hazardous materials incidents may be either generated from a fixed site or the result of a transportation related accident or release. Not included here are terrorist incidents or radioactive releases from a fixed nuclear facility (FNF). Hazardous materials used in terrorism are covered

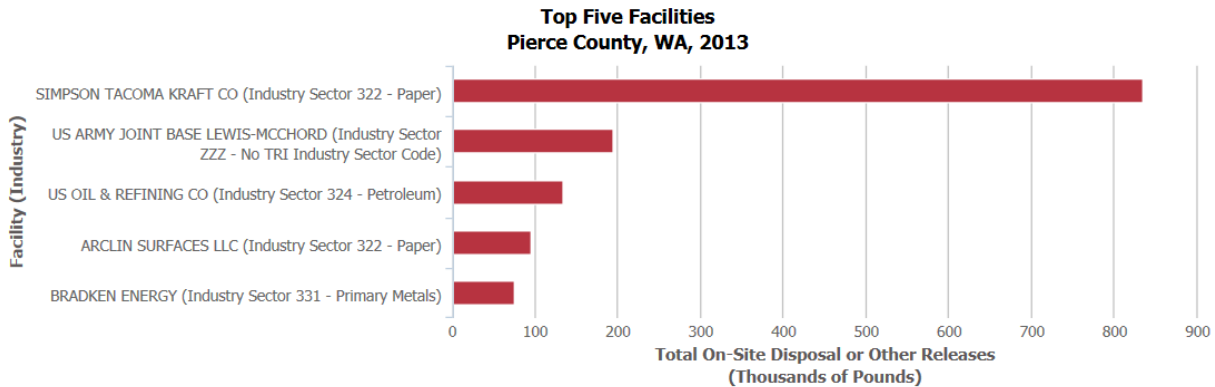
in the Terrorism chapter. As there are currently no local fixed nuclear facilities that would be an immediate threat through the release of material to Pierce County, they are not included in this chapter.

Hazardous materials are classified into four groups of chemicals under Title III of the Superfund Amendments and Reauthorization Act of 1986 (SARA Title III). These are:

1. **Extremely Hazardous Substances** – These chemicals have acutely toxic properties. Includes approximately 366 chemicals.
2. **Hazardous Substances** – Includes approximately 720 chemicals.
3. **Hazardous Chemicals** – Inventories of these chemicals and material safety data sheets for each must be submitted if they are present at the chemical facility in certain amounts.
4. **Toxic Chemicals** – Chemicals or chemical categories that appear on the list because of their chronic or long-term toxicity. Includes 325 chemicals.

Chemicals within these categories have different reporting requirements as to quantities on site that need to be reported. The reporting forms, Tier II forms, go to the Washington State Department of Ecology, the Local Emergency Planning Committee of Pierce County located at the Department of Emergency Management and the local fire department or district.

Table 4.18-2. Environmental Protection Agency’s Identified Top Five Facilities.³⁰⁹



Occurrences

The defining moment in the control of hazardous materials is the December 1984 Union Carbide release of Methyl Isocyanate gas in Bhopal, India. This, the worst industrial accident in history, killed over 3,000 people initially and left others blinded or with other handicaps. Over one million claims were made for damages from the release, of which 574,366 claims were awarded damages.³¹⁰

Hazardous material spills are a regular part of response organizations operations in Pierce County. While most reported spills are relatively minor, such as small amounts of hydraulic fluid or diesel, there are occasional spills that tax response organizations.

Notification of many small spills initially comes to the County from the Washington Emergency Management

Division (WEMD), who may receive a notification from a citizen, a local jurisdiction, the Department of Ecology or the National Response Center, an office within the U.S. Coast Guard.

While there have been hazardous material releases in Pierce County, some of which have had fatal consequences, there has not been a truly large-scale incident that resulted in a number of deaths or injuries. This is also true when it comes to railroad accidents. Although there have not been any major hazardous materials derailments in Pierce County that have resulted in loss of life, there have been cases in Canada and other areas of the United States. With the rise of crude oil incidents, “crude oil emergency incidents have now become higher probability – high consequence events.” The Pipeline and Hazardous Materials Safety Administration (PHMSA) further indicates that there is a higher risk as seen with recent derailments and the resulting fires. There are two major derailments of significance, the first is the Lac-Mégantic, Quebec, Canada 63 car derailment on July 5, 2013 which resulted in the death of 47 people due to fire and other effects of the accident.³¹¹ The other derailment was on April 30, 2014 in Lynchburg, Virginia where 17 of 105 tank cars fell into the James River, spilling almost 30,000 gallons of oil.³¹²

The last two largest spills that have caused major problems within Pierce County are the February 12, 2007 Chlorine Spill in the Port of Tacoma³¹³ and the Dalco Passage Oil Spill of October 13, 2004.^{314,315} Both of these required a major response by responders and in the case of the Dalco Passage spill took many days to clean up.

Figure 4.18-1 Exxon Valdez Oil Spill, 1989

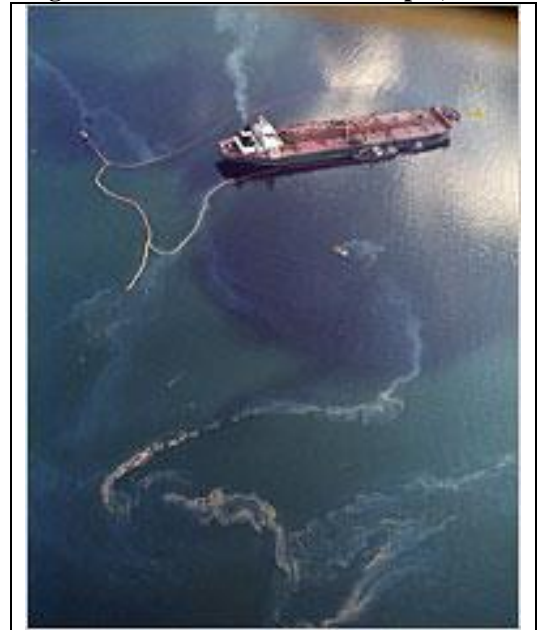


Table 4.18-3 Pierce County Spill Data from May 2018 to May 2019³¹⁶

Incident Category	Number of Incidents
Oil	335
Pollution	82
Hazmat/Chemical	19
Drug Labs	7
Boat Sinking/Grounding	7
Rail	6
Vessel Casualty	3
Aircraft	1
Fire/Explosion	1
Total	461

Table 4.18-1 does not include non-industrial releases. While many small releases enter the environment from small boats, cars, trucks and other sources, one type of spill has decreased over the past few years: the number of illegal methamphetamine sites. From a high of 258 sites in 2001³¹⁷, it decreased to 56 sites in 2009.³¹⁸

Table 4.18-3 lists the reported releases of all hazardous chemicals in Pierce County for 2018-2019.

Recurrence Rate

Spills of small quantities of hazardous materials happen regularly. These can range from a meth lab being located and needing clean up to a diesel spill on the highway. Taking all these factors into account we could say that there are hazardous chemical spills annually. However, the large spills that could impact a significant portion of the public and create major economic or environmental problems are a five year, or less, occurrence.

Impacts

Health and Safety of Persons in the Affected Area at the Time of the Incident

Depending on the hazardous material(s) involved, the quantity, proximity of exposures and the current environmental factors during the time of the incident, the impact to persons in the affected area may range from negligible to fatal.³¹⁹ Initial reactions to inhaled hazardous gasses

may include respiratory problems, burning sensation in the mouth, nose, and eyes, loss of consciousness, dizziness, suffocation and death. Some substances in a solid or liquid state can be absorbed through the skin. Others, like caustics and acids, may cause burns on contact. For some chemicals there are residual problems that might not present themselves for years. Some of these leave lung lesions or impact other internal organs. These may result in later development of emphysema or various cancers.

Health and Safety of Personnel Responding to the Incident

Personnel responding to a hazardous chemical spill, if not properly protected, are subject to the same physical problems as the initial victims.³²⁰

Continuity of Operations and Delivery of Services

Most hazardous materials spills will impact a limited area. If within that area are governmental operations that may be impacted, then there could be a decrease in the delivery of services. If the chemical is such that an area must be closed for a lengthy period of time or destroys the method of service delivery, then for the necessary services to be maintained new routing or a new method of delivery will need to be developed. If the spill impacts some portion of an agency or government directly then there may be a loss in operational continuity.

Property, Facilities, and Infrastructure

Property, facilities and the infrastructure may all be damaged by different individual spills. Hazardous material spills may contaminate a facility so that it must undergo extensive cleaning, or in the case of some radioactive materials, abandoned permanently. They may ignite or explode, destroying any object in their proximity. They may corrode facilities or infrastructure leaving it in need of replacement.

Environment

Environmental impacts can range from the relatively minor or short term, as are many of the spills that happen in the County, on an annual basis to those that cause major impacts over multiple years. Two major national incidents, the Exxon Valdez oil spill and the Cantara/Dunsmuir spill show how a major spill can damage the environment, sometimes for decades.

The damage in the aftermath of the 1989 Exxon Valdez oil spill has continued to plague the environment. While the actual death of wildlife has declined other issues have continued. Studies have shown that “lingering oil deposits affect species over many years...” In many species “sublethal, chronic doses compromise health, growth and reproduction...” This can have a cascade impact as the various “impaired species interact negatively with one another...”³²¹

In the case of the Cantara/Dunsmuir chemical spill of July 14, 1991, 19,000 gallons of metam sodium, a potent herbicide and pesticide that is usually used to sterilize soil, spilled from a train tank car into the Upper Sacramento River. It killed off all aquatic life in the river and damaged

Figure 4.18-2 Dalco Passage Oil Spill Clean Up³²²



the riparian habitat for 41 miles to Lake Shasta. Its initial reaction with water created a toxic cloud that kept responders away until it had dissipated.

Vegetative damage from the spill resulted in a sudden and catastrophic reduction in canopy cover and foliage along the river, with a corresponding dramatic loss of many wildlife species dependent on the river's riparian vegetation. Wildlife

such as birds, bats, otters, and mink either starved or were forced to move because their food sources were no longer available.

Ultimately, over a million fish, and tens of thousands of amphibians and crayfish were killed. Millions of aquatic invertebrates, including insects and mollusks, which form the basis of the river's ecosystem, were destroyed. Hundreds of thousands of willows, alders, and cottonwoods eventually died. Many more were severely injured. The chemical plume left a 41-mile wake of destruction, from the spill site to the entry point of the river into Shasta Lake.³²³

The damage caused by both of these spills to the environment has taken many years to overcome and residual impacts may still be felt.

Economic and Financial Condition

The economic consequences of a large hazardous material spill can be wide ranging and can last for years. Financial problems are dependent on the chemical(s) released; the size of the spill; the number and size of the businesses impacted; the number of homes impacted or destroyed; which pieces of infrastructure have been impacted; and, the complexity of, and length of time to complete, the cleanup. If the facilities have burned or the cleanup takes a lengthy period of time the economic losses are compounded. If the chemical(s) released do not allow cleanup, as a radioactive substance might, the economic impact could be permanent.

Public Confidence in the Jurisdiction's Governance

Generally, there is no change in the public's confidence in a jurisdiction for the routine small spills. Public scrutiny of the role local government played in the handling of a large or dangerous spill will impact the way it is regarded in the future.

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Technological Pipelines Hazard 4.9T

Identification Description

Definition

Although there are many different substances transported through pipelines including sewage, water and even beer, this chapter will focus on transportation arteries carrying hazardous liquids and gaseous substances.³²⁴ According to the U.S. Code Title 49 Subtitle VIII Chapter 601, “Pipeline transportation means transporting gas and transporting hazardous liquid.”³²⁵ Pipelines may be buried or above ground.

Types

This chapter is concerned with the two interstate pipelines that transport petroleum products and natural gas through Pierce County and the pipeline that delivers jet fuel to Joint Base Lewis/McChord. Any of these three could have a catastrophic spill or leak that could devastate a large area in its proximity. While there are crude oil pipelines in Washington, there are none in Pierce County.

In addition, the small gas pipeline systems for local distribution, while not operated or controlled by the pipeline companies, can also pose a safety risk. Cities, towns and those portions of the County that have gas distribution systems need to be conscious of the condition of any underground gas pipeline systems serving their facilities. For the purposes of this section we will consider only those three companies transporting large quantities of product over distance, not the distribution and residential systems prevalent in many of our communities.

Profile

Location and Extent

Current Pierce County pipelines include Northwest Pipeline Corp, Olympic Pipeline Company, and Par Pacific. Between these they contain 80.93 miles of natural gas pipeline and 44.68 miles of liquid petroleum product pipeline. (See Map 4.19-1 Pierce County Pipelines.)

Northwest Pipeline Corporation³²⁶ is a primary conveyer of natural gas to the Pacific Northwest and the Intermountain Region. It transports natural gas at a pressure of up to 960 pounds per square inch (psi). A subsidiary of Williams Pipeline, it enters the County as a 30-inch line from the north on the Muckleshoot Indian Reservation. Crossing to the west of Lake Tapps, it skirts the eastern edge of Sumner and the southeastern portions of Puyallup. Here at 192nd it joins a 36-inch line that replaces an old 26-inch line³²⁷. It then crosses Meridian around 122nd and continues southwest until just east of McKenna where it crosses the Nisqually River.

Olympic Pipeline Company has a 14-inch gasoline pipeline that runs through Pierce County coming in from the north along the Interstate 5 corridor, passing through the west edge of Milton and the south section of Fife. In Fife, the main line turns south, crosses the Puyallup River and proceeds to Fredrickson. From there it changes direction going southwest. It crosses Joint Base Lewis/McChord, goes through Roy and crosses the Nisqually River downstream of McKenna. It carries gasoline, diesel and aviation fuel at pressures of up to 1,400 psi.

There are two transfer points for fuel in Pierce County. The first, the Tacoma Delivery Facility, delivers fuel through feeder lines to a number of points in the Tacoma port/industrial area. The second, the Spanaway Delivery Facility, delivers fuel to Puget Power.³²⁹

McChord Pipeline is a wholly owned subsidiary of Par Pacific Holdings Inc. At 14.25 miles in length it is the shortest of the pipelines in Pierce County. It transports JP-8 jet fuel from the terminal in the Port of Tacoma, to Joint Base Lewis/McChord.³³⁰

Table 4.19-1 Cities & Towns with Interstate Pipelines within, or within 1 Mile of City Limits³²⁸
Bonney Lake
Edgewood
Fife
Lakewood
Milton
Puyallup
Roy
Sumner
Tacoma

Occurrences

One of the larger pipeline incidents, and one that could have caused even greater damage, was the rupture of the 16-inch gasoline line owned by Olympic Pipe Line Company, on the afternoon of June 10, 1999 in Bellingham. That spill of 277,200 gallons of gasoline into Hanna and Whatcom creeks exploded killing three boys. The resulting fireball sent a plume of smoke 30,000 feet into the air.³³¹ (See Figure 4.19-1 Olympic Pipe Line Rupture 06/10/99.) That

Figure 4.19-1 Olympic Pipeline Rupture 06/10/99



incident could have been much worse if the gasoline had not ignited before entering much the downtown portions of Bellingham. Instead, by igniting when it did, most of the damage was confined to Whatcom Falls Park, a few residences and the water treatment plant located at the park.

The only significant occurrence of a spill, on any line, natural gas or petroleum product, was the Northwest Pipeline Corporation natural gas incident May 1st 2003, in Sumner³³². This incident, caused by pipe corrosion, did not result in an explosion. However, the venting gas was heard for

some distance and a small area nearby was evacuated. The line was shut down and repaired without further incident.

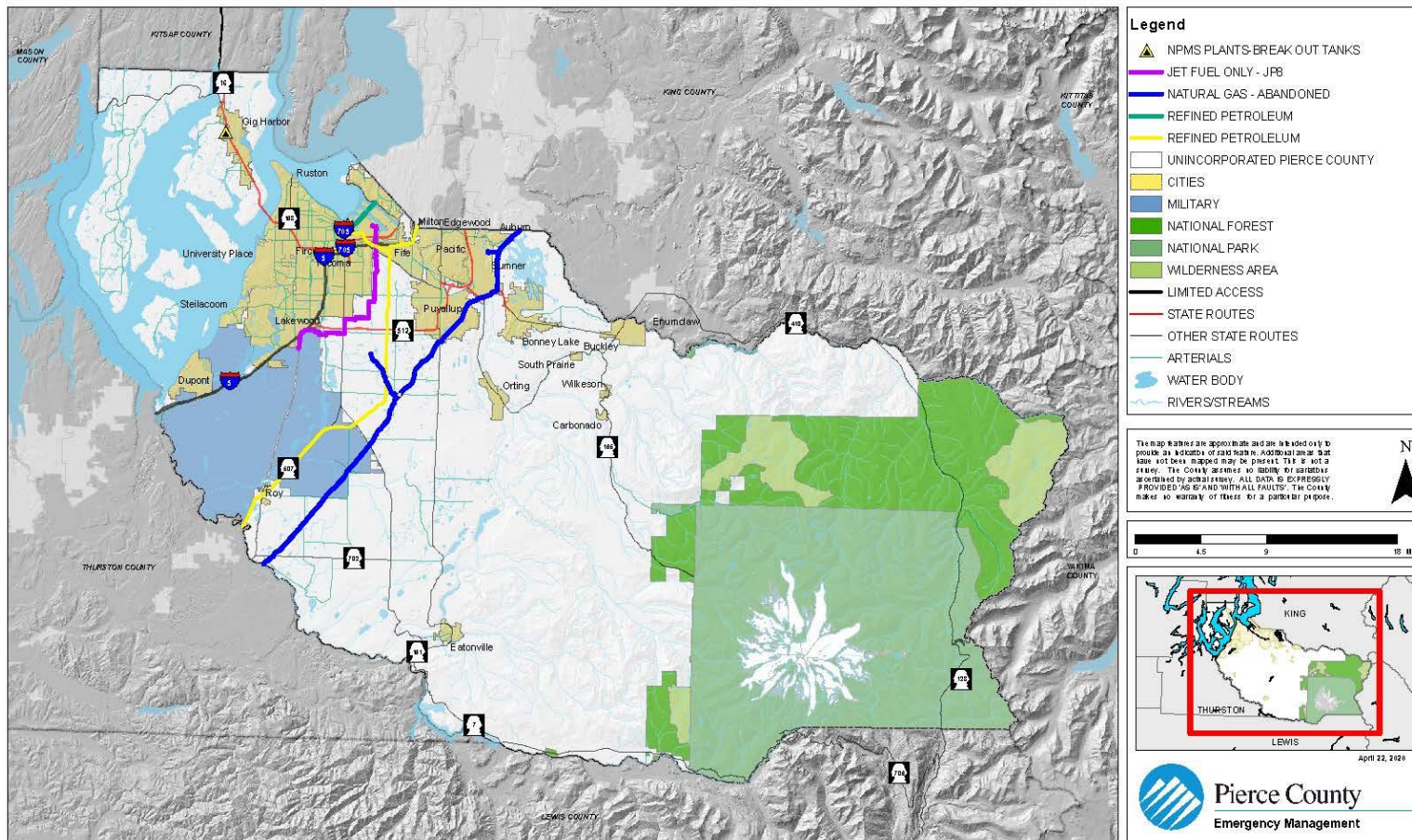
Recurrence Rate

The transportation of both natural gas and refined petroleum products is most safely done through the use of pipelines. Due to the immense quantities of product that have to be delivered

throughout the country, not only would it be nearly impossible to fill the need with trucks, it would also increase dramatically the potential for accidents and the resulting spills on the highways. While minor leaks happen in the local distribution systems, a major leak from either a natural gas or gasoline pipeline is a rare occurrence. With only one Pierce County incident recorded in the past ten years the recurrence rate is estimated to be ten years or more.

Map 4.19-1 Pierce County Pipelines

PIERCE COUNTY - PIPELINE HAZARD AREA



Impacts

The impacts from a natural gas pipeline incident compared to one from a petroleum product pipeline can be quite different. This section will therefore treat the two as separate incidents.

It must also be acknowledged that this section is based on a single break at any one time. In the advent of an earthquake there could be many breaks along one or more of the pipelines at the same time. This will increase the risk near the pipelines to individuals, businesses, the infrastructure and the environment.

Health and Safety of Persons in the Affected Area at the Time of the Incident

Natural Gas Pipeline

Natural gas is listed as a hazardous material due to its flammability. While it is non-toxic it can replace the oxygen in the blood stream causing suffocation.³³³ Natural gas is 40 percent lighter than air so a release from a rupture will tend to rapidly rise into the atmosphere. This limits the potential for suffocation unless a person is in an enclosed space directly within the area of the leak where the gas may be able to replace the oxygen.

While flammability and the explosive nature of the gas is the main threat it takes a proper ratio of gas to air to create a combustible mixture. The approximate range of flammability is from 4.0 to 14.0 percent.³³⁴ Unless there is the proper mixture of gas and air combined with a spark or fire, there will be no explosion. In most cases of natural gas pipeline ruptures there are no fiery explosions, no injuries and no deaths. Data from all-natural gas pipeline incidents in Washington State from 2000 to 2009 show a total of only seven incidents, none of which had a fatality or injury associated with it.³³⁵

Health and safety impacts in the affected area can range from minor burns, including frostbite from the cooling gas, and difficulty breathing, to death from aspiration or explosion.

Petroleum Product Pipeline

Petroleum product vapors coming from a liquid spill are the initial threat to persons in the impacted area. The vapors are heavier than air and so will pool in low areas. Inhalation of the vapors can cause nose or lung irritation, produce dizziness or headaches, vomiting, and in large enough quantities can lead to coma and death.³³⁶ Suffocation is a real possibility in low areas, gullies, creeks or basins. Of the three people killed by June 10, 1999 Olympic Pipe Line rupture in Bellingham one, while fishing, was overcome by the fumes, fell into the creek and drowned prior to the ignition³³⁷.

The biggest threat to lives is through ignition of the product. Ignition of the various petroleum products, whether they are gasoline, diesel, or a kerosene product can injure anyone in the vicinity. Burns ranging from minor to fatal would be the primary impact on those in the vicinity of an explosion.

Health and Safety of Personnel Responding to the Incident

Natural Gas Pipeline

With the natural tendency of the gas to escape into the atmosphere there should be little threat to first responders. As soon as a leak or rupture is discovered Northwest Pipeline will shut off the gas flow and allow the remaining gas in the line to dissipate. If the gas has ignited, shutting it off will allow the flame to burn itself out. Then a repair crew will go in and repair the line.

A threat to first responders is possible when a person is injured requiring aid, in the vicinity of the leak or break. The possibility of an ignition source close to the break causing it to ignite, or medical or rescue personnel themselves, unwittingly causing it to explode, could cause injury or death to the responders.

Petroleum Product Pipeline

The threat to rescuers is the same as for the public. Petroleum product vapors coming from a liquid spill will be a threat to first responders attempting to rescue those in the impacted area. Entering the impacted area could open first responders to both the explosive potential of the product as well as the physical consequences of inhaling the vapors. As with the public, the biggest threat to lives is through ignition of the product.

Continuity of Operations and Delivery of Services

Natural Gas Pipeline

A rupture of a natural gas pipeline could cause a disruption in the delivery of services to the localized area impacted by the break. Due to natural gas being forty percent lighter than air there will be little if any dispersion into the surrounding community. If a break occurred near or under a major transportation route it could require rerouting of services around the area until the line is repaired. If in a community, it could require the evacuation of residents, businesses, or governmental offices for a period of time until the line is closed, the pressure reduced and the gas line purged of any remaining product. If a rupture resulted in a fire, local buildings may be directly impacted and if they belong to a local governmental body it could further delay some services. Due to the limited area impacted by any natural gas pipeline rupture; there should be no loss of service delivery for any extended period of time and no disruption of governmental operations.

Petroleum Product Pipeline

Both petroleum pipelines are located in areas that include high industrial, business and infrastructure use. The 1999 Olympic Pipe Line rupture and spill in Bellingham provides a perfect example of the kind and size of spill that is possible in Pierce County. Depending on its location, a break causing a significant release, with or without an explosion or fire, could require evacuation of many homes, businesses, schools, and government buildings. In the right place it could require the closing of the interstate or State Route 512. While a release, even with an explosion and fire will not shut down the County's operations, it will prevent the delivery of services to the impacted area. Depending on the size of the spill, its location, the population

impacted, and whether it ignites, service delivery could be compromised for a period ranging from a couple of days to weeks.

Property, Facilities, and Infrastructure

Natural Gas Pipeline

During a rupture, the pressure in a natural gas pipeline can disrupt or blow the soil from above the break. Any facility or piece of infrastructure over or adjacent to the rupture could be damaged or destroyed. If the gas ignites it will set flammable objects above it or near it on fire. Depending on environmental factors such as wind, proximity of vegetation or other fuels, and dryness of the environment, the fire could spread to other nearby structures damaging or destroying them.

Petroleum Product Pipeline

A spill that does not ignite is treated as a very large hazardous chemical spill. It can contaminate buildings and destroy equipment and documents. As a liquid, its tendency to impregnate porous material can irreparably damage many items requiring their replacement.

The biggest threat from a petroleum product pipeline rupture is from the potential fire or explosion, if the spill ignites. It can destroy property, buildings, equipment, businesses and government records. The heat can melt and ignite road asphalt, destroy electric powerlines, and weaken the metal on transmission and cell towers. It can damage bridges and railroad lines forcing a rerouting of normal traffic possibly for months.

Environment

Natural Gas Pipeline

Environmental damage from a natural gas pipeline should be very limited even if a fire has started. The immediate disruption to the surface environment will take a while to re-vegetate, but without a fire there should be no long-term effects. If a fire is initiated, the impact will be more apparent, but, like any other fire will eventually heal. With a natural gas line rupture there are few if any residual products in the soil that could cause environmental problems years later.

Petroleum Product Pipeline

Spills from a petroleum product pipeline can have a major long-term impact on the environment even if the product does not ignite. Petroleum

Figure 4.19-1 Whatcom Falls Park, 2003³³⁸



products, in concentration, are hazardous to both plants and animals. Acute short term exposure by animals can cause burns, eye irritation, neurological impacts and lung damage that can in many cases lead to coma and death.³³⁹

Liquid petroleum products will, like water, seek the lowest place. A large spill will therefore flow down gullies, entering streams and rivers damaging fish, fish habitat waterfowl, and mammals that rely on that watercourse. A spill's long-term environmental impacts can include pollution of the soil, the groundwater, and even, depending on the underlying strata, the local aquifer.

A large petroleum pipeline rupture resulting in an explosion and fire will effectively destroy all vegetation and animal life in the burned area. Eventually this will begin to return to the pre-spill condition, although, depending on the scale of the damage, it might take years. Figure 4.19-2 shows the resurgence of vegetation in Bellingham's Whatcom Falls Park in 2003, four years after the spill and explosion that destroyed large portions of it. While the tall firs that were destroyed still stand the understory has already largely reclaimed the damaged property.

Economic and Financial Condition

Natural Gas Pipeline

Due to the usually limited nature of the damage from a natural gas pipeline rupture and explosion the economic impacts should be limited to any businesses in the immediate vicinity of the rupture and to the owner of the pipeline itself. Unless there is direct damage to roads or rail, rerouted traffic should be back to normal within a short period after the line has been purged and any fire put out.

Petroleum Product Pipeline

The economic and financial impact from a petroleum product pipeline rupture, spill and explosion would vary considerably depending on where in the County the incident happened. A rupture and resulting explosion in the Port of Tacoma could destroy a number of businesses, temporarily close down some international shipping terminals, and impact rail lines. If close to Interstate 5, it could close the freeway requiring a rerouting of north-south traffic until such time as the fire is put out and clean up around the freeway is complete.

In contrast, a rupture, with a resulting fire, in the southern portion of the County would impact a small, local population. While the economic impact to those communities would be high the overall impact to the County would probably not be very great.

Public Confidence in the Jurisdiction's Governance

Natural Gas Pipeline

Unless there is some circumstance that exacerbates the problems associated with the rupture there should be little if any impact on the public's confidence in whichever jurisdiction the incident happens. Normal response should be similar to the natural gas line rupture in Sumner, May 1st, 2003. In this case there was a small evacuation, the fire department responded, Northwest Pipeline shut down the gas, bled out the line and repaired it.

If there are exacerbating problems, for example a highway closure, fiery explosion damaging buildings or causing deaths, the public's confidence will depend entirely on how effective the response was perceived to be. If there are questions about the response, the public's confidence will decrease. If the response is perceived to be good there will be no decrease in the public's perception of the incident, and it will be quickly forgotten.

Petroleum Product Pipeline

The public's confidence will be directly related first to the immediate impact on themselves. A spill and explosion in the southern, more rural portion of the County that impacts very few people will not have people questioning the response nearly as much as one in the more populated, industrialized portions. This is especially true if there are many deaths, economic loss is great, or the infrastructure that impacts them personally is compromised. There will be comparisons with the 1999 Bellingham incident that will question whether the oversight that was implemented since then, was adequate and carried out.

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Technological Terrorism Hazard 4.10T

Identification Description

Definition

Title 18 of the United States Code defines terrorism and lists the crimes associated with terrorism. In Section 2331 of Chapter 113(B), defines terrorism as: "...activities that involve violent... or life-threatening acts... that are a violation of the criminal laws of the United States or of any State and... appear to be intended (i) to intimidate or coerce a civilian population; (ii) to influence the policy of a government by intimidation or coercion; or (iii) to affect the conduct of a government by mass destruction, assassination, or kidnapping; and...(C) occur primarily within the territorial jurisdiction of the United States...". Within the government, combating terrorism is the Federal Bureau of Investigation's top investigative priority. The FBI further defines terrorism as either domestic or international:

- **Domestic terrorism:** Perpetrated by individuals and/or groups inspired by or associated with primarily U.S.-based movements that espouse extremist ideologies of a political, religious, social, racial, or environmental nature.
- **International terrorism:** Perpetrated by individuals and/or groups inspired by or associated with designated foreign terrorist organizations or nations (state-sponsored).

The terrorism threat has evolved significantly since the September 11, 2001 series of coordinated attacks by the Islamist terrorist group al-Qaeda against the United States. The threat landscape (referring to identified threats, trends observed, and threat actors) has expanded considerably. Three factors have contributed to the evolution and expansion of the terrorism threat landscape.³⁴⁰

- **Internet:** International and domestic threat actors have developed an extensive presence on the Internet through messaging platforms and online images, videos, and publications, which facilitate the groups' ability to radicalize and recruit individuals receptive to extremist messaging.
- **Social Media:** Social media has allowed both international and domestic terrorists to gain unprecedented, virtual access to people living in the US in an effort to enable homeland attacks. Islamic State of Iraq and Syria (ISIS), in particular, encourages sympathizers to carry out simple attacks where they are located against targets—in particular, soft targets. This message has resonated with supporters in the US and abroad. Several recent attackers have claimed to be acting on ISIS' behalf.
- **Homegrown Violent Extremists (HVEs):** The FBI defines HVEs as global-jihad-inspired individuals who are based in the US, have been radicalized primarily in the US, and are not directly collaborating with a foreign terrorist organization (FTO). HVEs may assemble in groups but typically act independently in attacks or other acts of violence.

Domestic terrorists can be ‘right-wing’ or ‘left-wing’ extremists such as white supremacists, anti-government militias or anarchists. Domestic terrorists can also be ‘single-issue’ groups such as animal rights or environmental rights extremists. And, domestic terrorists can also be ‘lone wolves’ with a personal agenda or grievance and prepares, commits violent acts alone outside of any group support.

According to FBI Director Senate testimony in July 2019, the bureau has recorded about 100 domestic terrorism arrests since December 2018 compared to about 100 international terrorism arrests. The FBI, according to the director’s testimony, is most concerned with “lone offender attacks, primarily shootings.” Earlier, at a congressional hearing in May 2018, the head of the FBI counterterrorism division testified that the bureau was investigating 850 domestic terrorism cases and of that approximately 350 of the cases involved racially motivated violent extremists³⁴¹. Most in that group, he said, were white supremacists.

In 2015, the Seattle division of the FBI revealed 70-100 active cases possibly linked to terrorism across the state.³⁴² In the years since revealing the breadth of terrorism investigations in Washington State, domestic terrorism arrests outpaced jihad-inspired terrorism arrests nationwide.³⁴³ The US government acknowledged the problem in its October 2018 ‘National Strategy for Counterterrorism’. "Notably, domestic terrorism in the United States is on the rise, with an increasing number of fatalities and violent nonlethal acts committed by domestic terrorists against people and property," the strategy paper says.³⁴⁴

Profile

Location and Extent

Terrorism events can be distinguished from other types of man-made hazards by three important considerations:³⁴⁵

- In the case of chemical, biological, and radioactive agents, their presence may not be immediately obvious, making it difficult to determine when and where they were released, who was exposed, and what danger is present for first responders.
- Terrorist events evoke very strong emotional reactions, ranging from anxiety, to fear to anger, to despair to depression.
- Even failed attacks have long-term economic impacts for the targeted government and critical infrastructure sector disproportionate to the cost of the attack itself.

The form and locations of many natural hazards are identifiable and, even in some cases, predictable; however, there is no defined geographic boundary for terrorism. Based on previous historical events, it is presumed that critical facilities, services, and large gatherings of people are at higher risk.

Pierce County has areas of concentrated population and venues and events that draw large crowds. It also has significant infrastructure that is important locally as well as nationally. The county is a key component in the Pacific Northwest transportation network that supports extensive domestic and international commerce. There are key transportation nodes and routes that cannot be easily replaced or bypassed.

One of largest joint military bases in the Department of Defense resides in Pierce County. Joint Base Lewis-McChord (JBLM) is the jumping off point for the United States' military and strategic influence across the Pacific Rim. Additionally, there are multiple Reserve Component and military recruiting facilities throughout the county. There are significant populations of military personnel and their families residing in the communities surrounding JBLM as well as a significant number of county residents who are employed on the base. The rural areas of the county contain large swaths of private, state and national forests. Additionally, it contains the Mount Rainier National Park. These areas are sources of revenue and employment for Pierce County residents.

English-language terrorist media continues to identify similar gatherings as “soft targets” and promote them as potential attack sites. For example, Inspire #12 magazine published online by Al Qaeda, suggested targeting locations “flooded with individuals, e.g., sports events . . . election campaigns, festivals, and other gathering [sic]. The important thing is that you target people and not buildings.”³⁴⁶ Attacks targeting these types of events will continue to present security challenges to public safety personnel, because attendees are anonymous and generally unscreened for prohibited items. Violent extremist propaganda continues to urge lone actors to attack soft targets using small arms, knives, and vehicles because they are simple and effective. Foreign terrorist organizations implore followers to kill with whatever means available “whether an explosive device, a bullet, a knife, a car, a rock, or even a boot or a fist.”³⁴⁷

Occurrences

Prior to the attacks on September 11, 2001, there were less than a dozen major terrorist events in Washington State. Since then, violent extremism has become commonplace, on a global and national scale, and the number of local terrorism and violent extremism cases continue to rise.³⁴⁸ Some of the most notorious terror cases in Washington State include the arrest of Ahmed Ressam, the “Millennium Bomber,” in December 1999, the Earth Liberation Front (ELF) firebombing of University of Washington’s (UW) horticulture center in May 2001, and the foiled Seattle Military Entrance Processing Station attack plot in 2011.

- On March 26, 2018, Thanh Cong Phan from Everett was arrested after mailing at least 11 suspicious packages to multiple military and government facilities in the Washington, D.C. metropolitan area, which contained potential destructive devices. He was charged with shipping of explosive materials, after the packages were found to contain small amounts of black explosive powder.³⁴⁹
- On March 31, 2017, Muna Osman Jama of Reston VA and Hinda Osman Dhirane of Kent WA were sentenced to 12 years and 11 years respectively, after being found guilty of conspiracy to provide material support to al-Shabaab. The two reportedly organized an all-female fundraising group, called the “Group of Fifteen,” who provided monthly payments to al-Shabaab; facilitating and tracking money sent through conduits in Kenya and Somalia.³⁵⁰
- On August 25, 2017, Melvin Neifert from Selah was arrested and charged with receiving incendiary explosive device materials—specifically, potassium nitrate and other materials to make a potassium nitrate-sugar bomb—that were to be used in connection with the

2016 May Day events. Federal authorities seized evidence and questioned Neifert on May 1, the same day anti-capitalist demonstrations took place in Seattle.³⁵¹

- On September 4, 2016, a fire was intentionally set at the Planned Parenthood clinic in Pullman, WA. Authorities recovered a video from inside the clinic showing a flammable object had been thrown through the window. While no injuries were reported, and no suspects identified, there is a history of domestic terrorism against the Pullman clinic.³⁵²
- On April 9, 2015, Blake Heger was arrested after attempting to place two shrapnel-laden pipe bombs near a high foot-traffic area outside a hardware store in Puyallup, WA. Police were called after a concerned citizen saw him sharpening large knives in the parking lot. He was found with two additional pipe-bombs, four large knives, and a screwdriver that he had sharpened into a dagger.³⁵³
- On January 1, 2014, Musab Masmari attempted to set fire to a gay nightclub on Capitol Hill in Seattle, WA by spilling gasoline down a set of stairs and lighting it, while 750 people packed the club's New Year's Eve event. According to investigative documents, Masmari told a friend that "homosexuals should be exterminated." In July 2014, he was sentenced to ten years in federal prison for arson.³⁵⁴
- On July 18, 2014, Ali Muhammad Brown was arrested after killing four people in WA and a college student in NJ, as part of a personal vengeance against the U.S. government for its actions in the Middle East. In 2004, he was arrested and prosecuted for his role in a bank fraud scheme to finance fighters traveling abroad and had known links to a disrupted terror cell in Seattle, WA and Bly, OR in 1999.³⁵⁵
- On October 27, 2012, Abdisalan Hussein Ali, a 22-year old born in Somalia but raised in Seattle and Minnesota, was the third American killed as an al-Shabaab suicide bomber in Mogadishu. Ali was reportedly one of two bombers in an attack that killed "scores of African Union peacekeepers." He arrived in Seattle in 2000 and moved to Minneapolis before being recruited into al-Shabaab and travelling to Somalia in 2008.³⁵⁶
- On September 8, 2011, Michael McCright was arrested and charged with second-degree assault for a July 2011 incident where he intentionally swerved his vehicle at a government-plated vehicle occupied by two U.S. Marines in Seattle. Known on the Internet as "Mikhail Jihad," McCright had ties to Abu Khalid Abdul-Latif, a man convicted of plotting to kill federal employees and military recruits in Seattle, WA.³⁵⁷
- On June 22, 2011, Abu Khalid Abdul-Latif and Walli Mujahidh were arrested for planning to attack the Military Entrance Processing Station (MEPS) in Seattle with machine guns and grenades after previously planning, but discounting, an attack at Joint Base Lewis McChord (JBLM). According to FBI investigators, "Abdul-Latif said that 'jihad' in America should be a 'physical jihad,' and not just 'media jihad'."³⁵⁸
- On May 11, 2011, Joseph Brice of Clarkston WA was arrested for assembling, practicing, and detonating explosive devices after an incident that occurred on April 18, 2010, when an explosive device he made prematurely ignited, causing him significant injuries. He had a YouTube channel called "Strength of Allah," where he posted the videos in an attempt to support terrorism.³⁵⁹
- On January 17, 2011, Kevin Harpham, an admitted white supremacist, placed a remote-controlled backpack improvised explosive device (IED), with rat-poison coated shrapnel, at a park bench near the marching route on the morning of the Martin Luther King Jr. Day Parade in Spokane, WA. Prosecutors said the device was "constructed with a clear,

lethal purpose,” and Harpham said it was intended to protest social concepts, such as unity and multiculturalism.³⁶⁰

- On June 11th 2001, the Westgate Family Medicine Clinic was bombed just after noon.³⁶¹
- In 1990 white supremacists had planned to bomb a homosexual bar in Seattle and then move to Pierce County where they would bomb a number of bars with an African American clientele and Korean businesses but were arrested prior to initiating their attacks.
- In 1972 Tacoma’s Model Cities and Human Rights offices were burned.

Recurrence Rate

Using the FBI definition above, it can be shown that terrorist activities happen in Pierce County regularly.

Impacts

The scale, nature, methods and level of success of attacks are all variables that will directly affect the impacts. For details on impacts please see the active threat/attack tactics chapter.

Terrorist attacks continue to take place at open-access events, mass gatherings, and outside the perimeter of secured events, possibly because of a perceived lack of security, the availability of publicized schedules, and largely unrestricted admittance. Examples of open-access events include marathons, parades, protests, rallies, festivals, fireworks display, farmers markets, and high-profile funerals and vigils or memorials. Terrorists could also target gatherings located close to ticketed events, such as tailgating adjacent to major sporting events or concerts³⁶².

Judging from previous terrorist plots and attacks, terrorists will likely remain interested in conducting opportunistic attacks against civilian targets, most notably mass gatherings.

Techniques used in recent terror attacks have included the use of vehicles as weapons, edged weapons, small arms, and improvised explosive devices (IEDs).

Provided below is the 2019 complex coordinated terrorist attack scenario that was developed for the Seattle Urban Area Security Initiative Threat and Hazard Identification and Risk Assessment planning. The scenario was developed by the WA State Fusion Center and vetted by local law enforcement in Pierce, King, and Snohomish Counties. The scenario, finalized on August 8, is based on the current threat environment.³⁶³

The radicalization of Pacific Northwest extremist groups has recently been promoted by other national terrorism movements which have called for violent resistance to destroy human life and disable critical infrastructure. Radicalization starts to build in the Winter of 2018. Over the next six months there is an increase in expression of on-line animosity towards the U.S. Government which calls for action on June 24th. In recent weeks there has been an increase via social media of on-line extremist groups indicating an intense animosity and a belief of injustice by the U.S. Government. These local online indicators show lone actors, inspired by extremist ideology, have been able to circumvent security measures to take up small arms, make vehicle borne and rudimentary standalone improvised explosive devices (IEDs) with the stated intent to attack the Region. In addition, there are calls for “Leaderless Resistance” making it difficult to locate, mitigate,

or prevent their stated intent. Within the Seattle Region, there is increasing concern about a number of these groups starting to influence public opinion, which may lead to violent actions. The on-line information promotes and warns of the need for longer and ongoing acts of violence to achieve superiority over current government authority. On July 3rd, there are several online attacks which are a precursor to the July 4th physical attacks on an iconic building, multiple active shooter events, vehicle borne violence and IEDs, and unattended small items across the City of Seattle and surrounding areas.

Technological Transportation Accidents Hazard 4.11T

Identification Description

Definition

Transportation accidents as used in this assessment include accidents involving a method of transportation on the road, rail, air, and maritime systems within the confines of Pierce County.

Types

Small accidents between a small number of motor vehicles, small watercraft or an accident involving a small private plane are not included in this definition. Instead, accidents must involve a level of complexity that taxes first responder systems or triggers the activation of the mass casualty incident plan, mass fatality incident plan or response to violence plan. Since hazardous materials are covered in the Hazardous Materials chapter, this chapter, while mentioning it as contributing factor, will not emphasize it.

- **Road Transportation:** Pierce County is traversed by 11 state highways, one interstate with a short interstate feeder into downtown Tacoma, and numerous roads and streets.

- **Rail Transportation:** Passenger, freight and tourist rail lines exist in various places in Pierce County. This includes Burlington Northern Santa Fe (BNSF) Railroad, Fort Lewis Rail, Sound Transit, Tacoma Rail, Tacoma Rail Mountain Div., and Union Pacific Railroad.

Airport	Location	Owner, Use
Gray Field	Joint Base Lewis/McChord	US Army - Military
McChord	Joint Base Lewis/McChord	US Air Force - Military
Thun Field	S. of Puyallup	Pierce County - Flight Training, Lt. Jet Traffic, Helicopter, Commercial, Charter
Tacoma Narrows	Gig Harbor	Pierce County - Flight Training, Charter, Lt. Jet Traffic, Helicopter, Commercial
Spanaway	Spanaway	Public
American Lake Seaplane Base	Lakewood	Seaplane
Swanson	Eatonville	Public
Kapowsin Field	Kapowsin	Private
Mt. Rainier, Kautz	Kautz Creek	Federal - Helicopter
Fitz Pad 2 Heliport	Graham	Private - Helicopters and single engine planes.
Shady Acres	Spanaway	Private
Cawleys South Prairie	South Prairie	Community
Burnett Landing Airport	Wilkeson	Private

- **Air Transportation:** Pierce County is home to thirteen working airports. (See Table 4.21-1 Airports in Pierce County.) Air traffic consists of private fixed wing, sea planes, small commercial jets, helicopters and a large contingent of military aircraft.
- **Maritime Transportation:** The Port of Tacoma is a major terminus for commercial vessels. Ships also traverse the western portions of the County en route to and from Olympia. Ferry routes cross between Steilacoom and

McNeil, Anderson, and Ketron Islands. Vashon Island has a Washington State Ferry route that runs between Point Defiance and Tahlequah on its southern end. A small private ferry runs between the Longbranch Peninsula and Herron Islands. Commercial tour boats spend time in Pierce County waters as do hundreds of private boats of all types and sizes.

Profile

Location and Extent

The various forms of transportation, covering the majority of the County have considerable potential for accidents that could threaten Pierce County's infrastructure, its citizens and their livelihood.

- **Road Transportation:** Privately owned vehicles and local bus services provide the primary means of transportation for individuals in Pierce County. Freeways, highways and roads serve the area. Important roadways include Interstate 5, State Highways 16, 123, 161, 162, 163, 167, 410, 509, and 512. All major highways carry high volumes of traffic, including large numbers of commercial vehicles carrying goods, and in some cases hazardous materials. Transit, school buses, and even bicyclists (including marathons) also use these roads. A major road transportation emergency could be caused by an accident involving any one of these carriers. Generally, most traffic accidents, even when a death occurs, are considered routine and not a major incident. The type of situations where an incident could be considered major might involve an Amtrak train landing on the I-5; or a bus of school children; a semi-truck losing brakes and plowing into businesses; or, a semi-truck carrying hazardous materials exploding in rush hour traffic. If carrying hazardous materials, surrounding areas could require sheltering in place or evacuation, as necessary.
- **Rail Transportation:** The rail lines run through the County and through or near the edges of DuPont, Steilacoom, Lakewood, University Place, Tacoma, Fife, Puyallup, Sumner, and Bonney Lake. Passenger transportation exists in Pierce County in the form of Amtrak, the Sounder, and Tacoma Link. Amtrak follows the tracks along Puget Sound north of the Nisqually River to Point Defiance, then through Tacoma and Puyallup and up the Auburn Valley. Sound Transit provides weekday service and covers special events on the Sounder between Lakewood and Everett and the Tacoma Link between Tacoma Dome and Theater District. Burlington Northern/Santa Fe and the Union Pacific have lines which run north and south through the County. The railroad owned by the City of Tacoma transports goods and materials around the Port of Tacoma. It also operates the 132 miles of line out to Fredrickson and south out of the County to Morton and Chehalis. The Mt. Rainier Scenic Railway, a small privately-owned tourist rail line, runs from Elbe up the Nisqually River valley and then south along Mineral Creek to Mineral Lake in Lewis County.
- **Air Transportation:** The fourteen active airports or airstrips in Pierce County range tremendously in size and use. At one end of the scale there are McChord and Gray Fields, both major US military facilities. At the other end of the scale there are small fields like Spanaway and Ranger Creek or the heliport at Kautz Creek in Mt. Rainier National Park. Aircraft come and go from some of these small runways daily, while others have more casual use. Many of the smaller airports in the County were built in rural areas with low population. Over the years, as the County's population base expanded, many of these have now become part of the suburban landscape, surrounded by neighborhoods and

businesses.

Pierce County owns two small commercial airports, Thun Field and the Tacoma Narrows Airport. Pierce County has the added risk of being directly in the flight path for many planes either landing or taking off from Sea-Tac International Airport in King County.

- **Maritime Transportation:** Marine transportation accidents can be classified into two types: those that directly involve large numbers of people in a potential mass casualty accident such as a ferry sinking, or those that threaten the larger community or the environment such as a fire on a ship carrying hazardous chemicals.

	# of cars	# of passengers
McNeil Barge and Tug	16	75
McNeil Foot Ferry	0	336
Pt. Defiance Ferry	65	546
Anderson Island Ferry	54	250
Herron Island Ferry	12	49

If a fully loaded ferry were to capsize or sink, the injuries and death tolls could be very high depending on weather and amount of notice before the vessel is submerged. In addition to passenger ferries, there are a number of tour boat operators

who work the waters around Pierce County. Depending on the boat they may have anywhere from ten to a couple hundred people on board.

Commercial shipping traffic in Pierce County follows well defined shipping lanes. By far the majority of all types of commercial traffic flows through the Port of Tacoma. A major fire, hazardous chemical spill, or explosion, either on board or at the Port, could affect not only the City of Tacoma, but depending on wind direction and size of the incident, also Browns Point, Federal Way, Fife or even Puyallup. A much smaller volume of material, usually on small ships or barges, passes through the Tacoma Narrows.

Because of the quantity of materials carried by some of these vessels, a spill, explosion, or onboard fire could affect a significant coastal population.

Marina fires, although connected to the land, can damage or destroy surrounding vessels and if uncontrolled spread shore facilities. There will be no further coverage of marina fires in this plan.

Occurrences³⁶⁴

General occurrences are summarized below. For more notable incidents see Table 4.20-1 Transportation Accidents/Catastrophic Failures in Pierce County.

- **Road Transportation:** Over the years there have been several major accidents in Pierce County. While many of these have happened along the I-5 corridor others have happened on other major roads, especially on State Route 16 at the Narrows Bridge. The various causes include heavy fog, freezing rain, side winds (especially on the Narrows Bridge) or ice forming on bridges. These types of accidents happen every year. Occasionally tanker trucks, chemical trucks, busses or other vehicles, which could lead to a major incident, are involved. Some of these have closed down the highways for portions of a day and

some have required evacuation of neighboring buildings. However, none have caused a large long-term evacuation or closure of a highway.

- Rail Transportation:** Of rising concern is the transportation of Bakken Crude Oil which brings 123,000 barrels/day or 5,160,839 gallons/day into Pierce County³⁶⁵. Although there have not been any major derailments of Bakken Crude Oil in Pierce County, there have been a considerable number in Canada and the US. Two major derailments of significance include the Lac-Mégantic, Quebec, Canada 63 car derailment on July 5, 2013 which resulted in the death of 47 people due to fire and other effects of the accident.³⁶⁶ The other derailment was on April 30, 2014 in Lynchburg, Virginia where 17 of 105 tank cars fell into the James River, spilling almost 30,000 gallons of crude oil.
- Air Transportation:** Pierce County has been the scene of dozens of airplane crashes over the years. Most of these have been small aircraft with one or two people in them. Test pilots from Boeing have crashed in the County. Military planes have flown into each other. Pilots have crashed during 4th of July celebrations. Ultralights have crashed and there is even an incident of a plane attempting to take off without its pilot. Mount Rainier, sticking up above the rest of the County, has accounted for a number of accidents. In addition to these problems, pieces of planes have occasionally fallen off during flights. A jet tire fell on Brown’s Point; a jet canopy popped off and hit a home in 1954; a piece of a C-141 Starlifter fell into a yard in 1979; and in 1984, the tail cone of a Boeing 747 fell into a field north of Puyallup.
- Maritime Transportation:** The last two major vessel fires in the Port of Tacoma were in 1986 and 1989. There have been a number of small craft that have exploded and burned or sank, as well as fires at marinas. In addition, there are the occasional freighters, like the Ocean Steelhead in 1983 or the Ace Accord in 1986, which have listed and come near to sinking in the Port of Tacoma. Barge shipments containing thousands of gallons of petroleum products are regularly transported up Puget Sound from Tacoma.

Table 4.21-3 Transportation Accidents/Catastrophic Failures in Pierce County

DATE	DESCRIPTION
AIR	
August 10, 2018	A Horizon Air employee stole a 76-person turbo prop plane around 8:00 p.m. from Seattle-Tacoma International Airport and about an hour later crashed it into the south end of Ketron Island (the north end has six cabins). The employee was killed in the crash and no one else was injured.
April 1956	Northwest Orient Airlines flight crashed into Puget Sound on the Pierce/King County border off Dash Point. Of the 37 people on board, all but three survived.
November 27, 1952 Thanksgiving night	A C-54 transport crashed in southern Pierce County killing 37 of the 38 people on board. The lone survivor was a young boy who lost his parents, two brothers and a sister in the crash.
December 10, 1942	Marine transport plane with 32 aboard lost their lives when it crashed into the side of Mt. Rainier.

MARITIME	
August 4, 2019	On Sunday afternoon around 4:30 p.m. Pierce County Planning and Public Works ferry (Christine Anderson) had a catastrophic mechanical failure of the ramp while docked at Anderson Island. This lasted for less than 24 hours but approximately 100 people were impacted as they couldn't get home or go to work the next day. Many people had to leave their vehicles either on the ferry or left them in the ferry lanes on both Anderson Island and Steilacoom.
August 31, 2005	Harborview Marina Fire in Gig Harbor damaged 55 boats and sank 48 of them. ³⁶⁷
RAIL	
December 18, 2017	At 7:34 a.m. southbound Amtrak passenger train 501, consisting of ten passenger railcars, a power railcar, a baggage railcar, and a locomotive at either end, derailed from a bridge near DuPont, Washington. Several passenger railcars fell onto Interstate 5 and hit multiple highway vehicles. At the time of the accident, 77 passengers, five Amtrak employees, and a Talgo, Inc., technician were on the train. Of these individuals, three passengers were killed, and 57 passengers and crewmembers were injured. Additionally, eight individuals in highway vehicles were injured.
July 2, 2017	At approximately 2:30 p.m. an Amtrak passenger train carrying approximately 250 people derailed near Chamber Creek Rd in Steilacoom. Four rail cars went off the track and there were four injuries. One was from the train derailment and the other three fainted from heat exposure at 92 degrees.
February 26, 2011	A 103-car freight train derailed and side-swiped a 14-car train. The smaller train, carrying four cars of sodium hydroxide, had three cars land on the shoreline near the Chambers Bay Golf Course in University Place. In this incident an estimated 50 gallons of sodium hydroxide discharged into the beach. ^{368,369}
May 16, 2007	See Figure TA-1 Train Wreck on Mounts/Old Nisqually Road. Minor amounts of diesel were spilled, and three people were trapped and had to be rescued. This incident closed the Mounts/Old Nisqually Road for five days. ³⁷⁰
February 1996	Freight train carrying chemicals derailed near DuPont during the winter storm and partially went into the Puget Sound. The tank cars were damaged but intact so very little spillage. Not many people were injured as a result.
1984	Amtrak derailment along shore of Puget Sound near DuPont. People only suffered minor injuries.

Recurrence Rate

Small transportation accidents happen in Pierce County on a daily basis and mostly occur on the roads and highways. The large-scale accidents that threaten the lives and livelihood of a large

number of citizens are much rarer but we've had three in past two years. Reviewing the information above would point to a ten year or less recurrence rate for all types combined.

Impacts

The impacts of a major transportation accident, although varying depending on the type of accident and the vehicles involved, will have similar factors. Differences between them are discussed as necessary.

Health and Safety of Persons in the Affected Area at the Time of the Incident

The potential for injury and death are the major impacts from all types of transportation accidents. Traumatic injuries and possible burns are the primary results. For the survivors of a major incident, with a large number of dead and injured, posttraumatic stress disorder (PTSD) and posttraumatic stress (PTS) are psychological impacts that affect first responders, adults and children. With ferry or other marine transport accidents, the potential for drowning and/or hypothermia are additional threats. A ferry that makes runs to Anderson or Fox Islands and is out of service and blocks access to the main dock, delivering baby food and other essential items such as fuel can be a dire need especially in the winter.

Health and Safety of Personnel Responding to the Incident

The threats to the health and safety of personnel responding to the scene of transportation accidents depend on the environmental factors associated with each incident. Threats include inhalation or contact with hazardous chemicals, fire, explosion; and in water rescues, drowning and hypothermia. As mentioned above posttraumatic stress disorder (PTSD) and posttraumatic stress (PTS) are psychological impacts.

Continuity of Operations and Delivery of Services

Impact to the continuity of operations and the delivery of services to the public will depend on the type of transportation and the location.

- **Road Transportation:** An incident on the highways while damaging, should not impact the delivery of services or the continuity of operations for any jurisdiction for more than a short period of time (a couple of days). Establishing detours for all major routes is a standard operating procedure that happens frequently.
- **Rail Transportation:** Continuity of operations should not be compromised by a rail accident in most jurisdictions in the County unless there is something to compound the problem. This would most likely be a chemical spill, especially in the form of a toxic cloud. Delivery of services on the other hand could be jeopardized by a train accident that damages or blocks access to critical infrastructure.
- **Air Transportation:** The impact to continuity of operations and the delivery of services from an air transportation incident are directly connected to what is hit by the aircraft. Any object struck by an aircraft of any type will suffer damage. If government buildings are struck the continuity of operations for that agency or even jurisdiction in some cases

with small jurisdictions, could be at risk. If a critical portion of the infrastructure is struck, it could impact the delivery of services that it normally carries out.

- **Maritime Transportation:** A ferry accident that puts a ferry out of commission and/or destroys a ferry dock will heavily impact the delivery of services to the areas served. The ability to get a route back in service will depend on the time it takes to replace or repair the ferry or dock.

A ship sinking in Commencement Bay, especially at the entrance to the Blair Waterway, that could restrict commercial traffic and impact the operations of the Port of Tacoma would have cascading impacts on the supply chain. Currently 80 percent of Alaska's imports come from the Port of Tacoma providing food, medicines and other essential supplies.

Other types of marine accidents, unless combined with an explosion or hazardous chemical spill, will probably not impact service delivery or the continuity of operations.

Property, Facilities, and Infrastructure

- **Road Transportation:** Most road or highway transportation accidents will result in very little damage to facilities, infrastructure, or property due to the limited or localized nature of any highway accident.
- **Rail Transportation:** Rail transportation events, localized in nature like road events, can cause considerably more damage to property, facilities and infrastructure due to the size of trains and the quantity of materials carried. Any piece of property or facility in close proximity to the tracks has the potential of being damaged or destroyed. This is compounded by any fire or chemical spill that is created by the accident.
- **Air Transportation:** The crash of any aircraft can damage or destroy any property, facility or piece of infrastructure that it hits.
- **Maritime Transportation:** Any property along the Puget Sound shoreline is at risk from a maritime incident. This can come from the actual grounding of a vessel, complications from a fire, or the release of hazardous chemicals.

Environment

Generally, given the localized nature of the accident, the environment will not be greatly impacted unless the accident involves some other complicating factor. While the normal spill from accidents on the roads and highways of the County can cause minor environmental damage, it seldom covers more than a few dozen square meters and after some clean up the environmental damage is not permanent and will heal over time. Aircraft may contain a large quantity of fuel and in many accidents, this will burn causing local fire damage. Those accidents that might include a large chemical spill and/or fire from a train, aircraft, or a truck accident may take months or years to be resolved.

A perfect worse-case example is the Cantara/Dunsmuir chemical spill of July 14, 1991 in northern California. In this accident all aquatic life in the Upper Sacramento River was killed off when 19,000 gallons of metam sodium, a potent herbicide, and pesticides used to sterilize soil,

spilled from a train tank car. In addition, it killed the algae, aquatic plants and vegetation growing along the riverbank.³⁷¹ See the chapter on Hazardous Materials for more detail on environmental impacts.

Economic and Financial Condition

The economic impacts from any transportation accident are directly related to its impact on the ability for businesses and industries to move their goods into, through, or out of the County.

- **Road Transportation:** With few exceptions, damage to roads or bridges from a single incident, while changing the transportation route that cargo travels on the highways, will have little impact on the economic environment. A repeat of the collapse of the Interstate 5 bridge over the Skagit River is the obvious example of a road accident that did impact the local economic environment. Local businesses had to deal with a change in traffic patterns creating excessive truck and other vehicle traffic clogging up of roadways on the alternate routes. We've seen this more recently as unintended consequences to businesses that relied on bringing in customers through foot traffic were especially hit with the constant change in routes for the demolition and removal of the Alaskan Way Viaduct in Seattle.
- **Rail Transportation:** A rail incident involving damage to tracks could force shippers to change the methods of commodity movement. Due to the large quantity of goods carried by a train, if they were destroyed it has the potential to have a strong impact on the financial condition of individual companies. This would be especially true of those companies that operate on a "just-in-time" basis. In the larger economic scheme, while there might be some ripples, it is unlikely to create large changes in the economic climate of the County.
- **Air Transportation:** Major airline companies have insurance that will get them through their financial hardships. Smaller companies or privately-owned aircraft may face real financial hardships but this will not have a widespread impact on the economic climate in the County.
- **Maritime Transportation:** The sheer quantity of goods loaded on ships and barges in Commencement Bay and docked at the Port of Tacoma means that a maritime accident, leading to one being damaged, sunk or destroyed, could impact not only the local economic climate, but the financial wellbeing of companies that may ship material from either overseas or some other part of the United States. If an accident were to block either the Blair or Sitcum Waterways, it would shut down a large portion of the commercial traffic through the Port with major economic repercussions.

Public Confidence in the Jurisdiction's Governance

Confidence in the jurisdiction will be limited in regard to the majority of service providers are non-profits or the private sector. Questions that arise will include:

- Could the accident have been prevented?
- Who is at fault?

- Was the response well handled?
- How soon will things be back to normal or the issue resolved?
- What measures are going to be taken to prevent a repeat of the incident?

Depending on the answers to these questions the involvement of one or more jurisdictions could be applauded or criticized.

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Resource Directory

For additional details please see the Pierce County Hazard Identification and Risk Assessment 2020 (published separately). A copy can be found on Pierce County Department of Emergency Management's Website.

Endnotes

- ¹ Avalanche Handbook, Avalanche Handbook 489, U.S. Department of Agriculture, Ronald I. Perla and M. Martinelli, Jr., pp. 67-68
- ² Friends of Utah Avalanche Center, <http://utahavalanchecenter.org/>
- ³ *Ibid.*, p. 35
- ⁴ Northwest Weather and Avalanche Center, <http://www.nwac.us/accidents/>
- ⁵ This particular incident does not involve a normal avalanche that a backcountry traveler might run into. In this case a climbing party on Mt. Rainier had a large block of ice and snow on the Ingraham Glacier, called a serac, collapse, and sweep down the mountain, push the climbers into a crevasse, and bury them. Their bodies are still on the mountain.
- ⁶ Modified from PC HIVA (DRAFT), Earthquake Section, September 5, 2002, p. 1. <http://www.co.pierce.wa.us/xml/abtus/ourorg/dem/HIVAWEB.pdf>
- ⁷ Slide from Corina Allen, Chief Hazard Geologist, Washington State Department of Natural Resources, presented on May 1, 2019.
- ⁸ *Ibid.*, p. 3-4.
- ⁹ USGS publication. "Earthquake Hazards in Washington and Oregon, Three Source Zones." <http://www.ess.washington.edu/SEIS/PNSN/CascadiaEQs.pdf>
- ¹⁰ A pending US Geological Survey publication.
- ¹¹ Czajkowski, J. L.; Bowman, J. D., 2014, Faults and earthquakes in Washington State: Washington Division of Geology and Earth Resources Open File Report 2014-05, 1 sheet, scale 1:750,000.
- ¹² Gonzalez, Frank I., et al. "Puget Sound Tsunami Sources: 2002 Workshop Report." NOAA/Pacific Marine Environmental Laboratory, Contribution No. 2526, 2003. p. 7.
- ¹³ Negar Elhami Khorasani, Maria E.M. Garlock, (2017) "Overview of fire following earthquake: historical events and community responses", International Journal of Disaster Resilience in the Built Environment, Vol. 8 Issue: 02, pp.158-174, <https://doi.org/10.1108/IJDRBE-02-2015-0005>
Permanent link to this document: <https://doi.org/10.1108/IJDRBE-02-2015-0005>
- ¹⁴ Corina Forson presentation at the Threats and Hazards Identification Workshop on May 1 2019 in Tacoma, WA. <https://www.dnr.wa.gov/geologyportal>
- ¹⁵ *Ibid.*, p. 7.
- ¹⁶ What is Lidar?, National Oceanic and Atmospheric Administration, accessed July 29, 2019 from <https://oceanservice.noaa.gov/facts/lidar.html>
- ¹⁷ *Ibid.*, p. 7.
- ¹⁸ Modified from PC HIVA (DRAFT), Earthquake Section, September 5, 2002, p. 2. <http://www.co.pierce.wa.us/xml/abtus/ourorg/dem/HIVAWEB.pdf>
- ¹⁹ "A dipping planar (flat) zone of earthquakes that is produced by the interaction of a downgoing oceanic crustal plate with a continental plate. These earthquakes can be produced by slip along the subduction thrust fault or by slip on faults within the downgrading plate as a result of bending and extension as the plate is pulled into the mantle. Also known as the Wadati-Benioff zone." From the USGS Earthquake Glossary at <http://earthquake.usgs.gov/learn/glossary/?term=Benioff%20zone>
- ²⁰ *Ibid.*, p. 2-3.
- ²¹ Earthquakes in Washington, Walsh, Timothy J., et. al., Washington State Department of Natural Resources, Division of Geology and Earth Resources, www.dnr.wa.gov/ResearchScience/Topics/GeologicHazardsMapping/Pages/earthquakes.aspx
- ²² http://www.pnsn.org?HIST_CAT/isoseismals.html
- ²³ Gonzalez, Frank I., et al. "Puget Sound Tsunami Sources: 2002 Workshop Report." NOAA/Pacific Marine Environmental Laboratory, Contribution No. 2526, 2003. p. 7-8.
- ²⁴ An earthquake raised shorelines along the Seattle Fault Zone in A.D. 900–930; moreover, several shores of southern Puget Sound subsided A.D. 860–940. Therefore, the uplift north of the Tacoma Fault either coincided with a single large event in A.D. 900–930, or it represents a separate earthquake of about that age. However, the subsidence at Wollochet Bay on the peninsula in Pierce County implies either coseismic or a seismic deformation after A.D. 900–930. Gonzalez, Frank I., et al. "Puget Sound Tsunami Sources: 2002 Workshop Report." NOAA/Pacific Marine Environmental Laboratory, Contribution No. 2526, 2003. p.4.
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³⁶³ A copy of the full scenario can be found on the Pierce County Emergency Management Risk Committee Webpage <https://www.piercecountywa.gov/6081/Risk-Committee>. Note that locations are provided in the full version of the scenario. The scenario was developed with the intent that local jurisdictions could take this scenario and personalize by changing the locations or timeframe for planning purposes. For instance, the timeframes could be changed so that school is in session and that students are reacting to the cyber impact.

³⁶⁴ Most information in this section is taken from the September 2002 edition of the Pierce County HIVA and the Report done by Glenn Cramer Consulting LLC. (May 30, 2014). Pierce County HAZMAT Truck Flow Study.

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³⁷⁰ Information on this accident came from the incident logs, situation reports and other archived ICS documents from the incident.

³⁷¹ Final Report on the Recovery of the Upper Sacramento River – Subsequent to the 1991 Cantara Spill, The Cantara Trustee Council, 2007, p. 3.

Section 5

Mitigation Strategy Requirements

Mitigation Strategy---Requirement §201.6(c)(3):

The plan shall include a strategy that provides the jurisdiction's blueprint for reducing the potential losses identified in the risk assessment, based on existing authorities, policies, programs and resources, and its ability to expand on and improve these existing tools.

Local Hazard Mitigation Goals---Requirement §201.6(c)(3)(i):

[The hazard mitigation strategy **shall** include a] description of mitigation goals to reduce or avoid long-term vulnerabilities to the identified hazards.

- Does the plan include a description of mitigation **goals** to reduce or avoid long-term vulnerabilities to the identified hazards?

Identification and Analysis of Mitigation Measures---Requirement §201.6(c)(3) (ii):

[The mitigation strategy **shall** include a] section that identifies and analyzes a comprehensive range of specific mitigation actions and projects being considered to reduce the effects of each hazard, with particular emphasis on new and existing buildings and infrastructure.

- Does the plan identify a **comprehensive range** of specific mitigation actions and projects for each hazard?
- Do the identified range of mitigation actions and projects address reducing the effects of hazards on **new** buildings and infrastructure?
- Do the identified range of mitigation actions and projects address reducing the effects of hazards on **existing** buildings and infrastructure?

Implementation of Mitigation Measures---Requirement: §201.6(c)(3) (iii):

[The mitigation strategy section **shall** include] an action plan describing how the actions identified in section (c)(3)(ii) will be prioritized, implemented, and administered by the local jurisdiction. Prioritization **shall** include a special emphasis on the extent to which benefits are maximized according to a cost benefit review of the proposed projects and their associated costs.

- Does the mitigation strategy include how the actions are **prioritized**?
- Does the mitigation strategy address how the actions will be **implemented and administered**?
- Does the prioritization process include an emphasis on the use of **cost-benefit review**?

SECTION 5

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
MITIGATION STRATEGY**

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Mitigation Strategy Development

The hazard mitigation strategy includes a description of mitigation goals to reduce or avoid long-term vulnerabilities to the hazards identified in the Risk Assessment. The mitigation strategy includes sections that identify and analyze a comprehensive range of specific mitigation measures that reduce the effects of each hazard. Many jurisdictions focused their emphasis on new and existing buildings and infrastructure.

Mitigation strategy development began with a review of the categories of mitigation goals, as outlined by FEMA. Using this template and adjusting it to fit the mission statements of all participating jurisdictions, the Planning Team developed goals specific to the Planning Area. Through incorporation of the analysis and conclusions found in the Risk Assessment and the Capability Identification, each jurisdiction identified specific mitigation measures and prioritized them through a process of public participation and cost/benefit review tailored to each jurisdiction's unique needs and capabilities. Central to this entire process is continued public involvement.

Goals

Goals are general guidelines that explain what you want to achieve. They are usually broad policy-type statements, long term, and represent global visions. However, mitigation goals should be consistent with the state's goals and should not contradict other jurisdiction or community goals such as those expressed in the local comprehensive or general plan.

The goals the group has selected for the Region 5 All Hazard Mitigation Plan are as follows:

Protect Life and Property
Ensure Continuity of Operations
Establish and Strengthen Partnerships for Implementation
Protect the Environment
Increase Public Preparedness for Disasters
Promote a Sustainable Economy

To help achieve each goal, the Plan identifies mitigation measures; specific actions or projects that help mitigate risk for each jurisdiction. The planning process of data-collection, research, regional collaboration and public participation leads to the development of these measures. This process ensures that the measures speak to the risks and that these measures can be implemented. The Risk Assessment is central to the process of selecting mitigation measures from the Plan's goals.

Objectives

Objectives define strategies or implementation steps to attain the identified goals. Unlike goals, objectives are specific and measurable. Jurisdiction team members were encouraged to develop their own specific jurisdiction objectives. They were encouraged to include time frames and

specific targets within those time frames as part of their objectives. These objectives then operated as working objectives that were used in the development of the mitigation measures.

Mitigation Measures

Mitigation Measures are specific actions that help to achieve goals and objectives.

While the Goals that were developed are universal for all 76 jurisdictions the Objectives and Mitigation Measures vary, based on each jurisdiction's values, identity and culture.

The outcomes of the Risk Assessment, specifically the **Population Exposure, Infrastructure Exposure, and Vulnerability Analysis General Exposure**, illustrate the hazards to which the jurisdiction has the most vulnerability. The Risk Assessment provides focus for the Goals through identification of each jurisdiction's vulnerability to specific hazards. Based on these hazards, the individual jurisdiction identified their specific mitigation measures.

The mitigation measures are broken down into four categories depending on the implementation mechanism. These are shown on each jurisdiction's Mitigation Strategy Matrix. The measures are prioritized within each category. The first category is **Startup**. The **Startup** category for all jurisdictions includes existing mitigation actions and plan maintenance. Both are automatic with adoption of each plan. The second category is **Hazard Mitigation Forum (HMF)**. This includes each jurisdiction's membership as part of the Pierce County Hazard Mitigation Forum, a group composed of all County jurisdictions that have an accepted mitigation plan. The third category is **Jurisdiction Specific** and delineates who will oversee pushing forward with each separate mitigation project. The fourth group includes all **Public Education** programs that the jurisdiction would like to develop.

Each mitigation measure included has a short write up consisting of 11 points. They are:

- Name of the Measure;
- The Hazards the measure addresses;
- A paragraph explaining what the measure includes;
- The Goals addressed;
- The Cost of the Measure;
- Funding source and situation;
- The Lead Jurisdiction and/or Agency;
- Timeline for implementation;
- Who or What benefits;
- Life of the Measure; and
- Community Reaction.

Section 6

Infrastructure Requirements

Assessing Vulnerability: Identifying Structures---Requirement §201.6(c)(2) (ii)(A):

The plan **should** describe vulnerability in terms of the types and numbers of existing and future buildings, infrastructure, and critical facilities located in the identified hazard areas.

- Does the new or updated plan describe vulnerability in terms of the **types and numbers** of **existing** buildings, infrastructure, and critical facilities located in the identified hazard areas?
- Does the new or updated plan describe vulnerability in terms of the **types and numbers** of **future** buildings, infrastructure, and critical facilities located in the identified hazard areas?

Assessing Vulnerability: Estimating Potential Losses---Requirement §201.6(c)(2) (ii)(B):

The plan **should** describe vulnerability in terms of an] estimate of the potential dollar losses to vulnerable structures identified in paragraph (c)(2)(i)(A) of this section and a description of the methodology used to prepare the estimate.

- Does the new or updated plan estimate **potential dollar losses** to vulnerable structures?
- Does the new or updated plan describe the **methodology** used to prepare the estimate?

SECTION 6

**REGION 5 ALL HAZARD MITIGATION PLAN
2015-2020 EDITION
INFRASTRUCTURE SECTION**

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The infrastructure portion of the jurisdictions plans is an optional component. It was decided that in order to make the individual plans more comprehensive, a survey of the infrastructure and an evaluation of the hazards threatening that infrastructure would be beneficial.

Infrastructure Section Format

The individual jurisdictions' infrastructure sections are a series of summary tables that show the relationship between the infrastructure and the jurisdiction. The tables include:

- An Infrastructure Summary giving the number of pieces of infrastructure and their value.
- An Infrastructure Category Summary that summarizes the primary Homeland Security Segment that the pieces of infrastructure fall under.
- An Infrastructure Vulnerability Dependency Summary that shows how many of the pieces of infrastructure are dependent on Emergency Services, Power, Sewer, Telecommunication, Transportation and Water.
- An Infrastructure Vulnerability Hazard Summary that looks at the number of pieces of infrastructure that the hazards can impact.
- An Infrastructure Dependency Matrix that shows the individual jurisdictions or agencies that support the individual jurisdiction.
- An Infrastructure Matrix showing the individual pieces of infrastructure, some of their attributes and their vulnerability to the various natural hazards addressed in the Plan.

Public Disclosure

The infrastructure sections of the various plans are considered exempt from public disclosure pursuant to RCW 42.56.420. Each jurisdiction has assigned an individual or group of individuals to review any requests for information on the infrastructure lists to determine if it is prudent to release the information.

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Section 7

Plan Maintenance Procedures Requirements

Monitoring, Evaluating, and Updating the Plan---Requirement §201.6(c)(4)(i):

[The plan maintenance process **shall** include a] section describing the method and schedule of monitoring, evaluating, and updating the mitigation plan within a five-year cycle.

- Does the new or updated plan describe the method and schedule for **monitoring** the plan, including the responsible department?
- Does the new or updated plan describe the method and schedule for **evaluating** the plan, including how, when and by whom (i.e. the responsible department)?
- Does the new or updated plan describe the method and schedule for **updating** the plan within the five-year cycle?

Incorporation into Existing Planning Mechanisms---Requirement §201.6(c)(4) (ii):

[The plan **shall** include a] process by which local governments incorporate the requirements of the mitigation plan into other planning mechanisms such as comprehensive or capital improvement plans, when appropriate...

- Does the new or updated plan identify other local planning mechanisms available for incorporating the mitigation requirements of the mitigation plan?
- Does the new or updated plan include a process by which the local government will incorporate the mitigation strategy and other information contained in the plan (e.g., risk assessment) into other planning mechanisms, when appropriate?
- Does the updated plan explain how the local government incorporated the mitigation strategy and other information contained in the plan (e.g., risk assessment) into other planning mechanisms, when appropriate?

Continued Public Involvement---Requirement §201.6(c)(4) (iii):

[The plan maintenance process **shall** include a] discussion on how the community will continue public participation in the plan maintenance process.

- Does the new or updated plan explain how continued public participation will be obtained? (For example, will there be public notices, an on-going mitigation plan committee, or annual review meetings with stakeholders?)

SECTION 7

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PLAN MAINTENANCE PROCEDURES**

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The plan update process undertaken by the 76 jurisdictions during the last 18 months continues the foundation of breaking the disaster cycle by planning for a disaster resistant Region 5. This section details the individual jurisdictions' formal processes that will guarantee their plans remain active and relevant. The individual Plan Maintenance Sections include a description of each jurisdiction's documentation citing the Plan's formal adoption by their jurisdiction. The Section also describes: the method and schedule of monitoring, evaluating, and updating within the required five-year cycle; the process for incorporating the mitigation strategy into existing mechanisms, and; the process for integrating public participation throughout the plan maintenance. The section also serves as a guide for implementation of the hazard mitigation strategy.

The Plan Maintenance Section is divided into three separate parts:

1. Plan Adoption
2. Maintenance Strategy
3. Continued Public Involvement.

Plan Adoption

The Plan Adoption portion discusses how the individual plans will be submitted for pre-adoption review to Washington State Emergency Management Division (EMD). The EMD has 30 days to then take action on the Plan and forward it to the Federal Emergency Management Agency (FEMA) Region X for review. This review, which is allowed 45 days by law, will address the federal criteria outlined in FEMA Interim Final Rule 44 CFR Part 201.6. In completing this review there may be revisions requested by the EMD and/or FEMA. Revisions could include changes to background information, editorial comments, and the alteration of technical content. Pierce County Department of Emergency Management (PCDEM) will call a Planning Team Meeting to address any revisions needed and then resubmit the changes.

Once the Plan has passed the Pre-Adoption Review, each jurisdiction has an individual or lead and a group that is responsible for adopting the plan. Once the Plan is adopted the jurisdiction will be responsible for submitting it, with a copy of the formal adoption, to the State Hazard Mitigation Officer at the Washington State EMD. EMD will then take action on the Plan and forward it to FEMA Region X for final approval. Upon approval by FEMA, the jurisdiction will gain eligibility for both Hazard Mitigation Grant Program and Pre-Disaster Mitigation Grant Program funds.

Appendix A will list the dates and include a copy of the signed Resolution from the jurisdiction as well as a copy of the FEMA approval of the jurisdiction's Plan. In future updates of the Plan, Appendix C will be used to track changes and/or updates. This plan will have to be re-adopted and re-approved prior to the five-year deadline of November 22, 2025.

Maintenance Strategy

The Maintenance Strategy delineated in each jurisdiction's Plan has a method for implementing, monitoring and evaluating the Plan. It provides a structure that encourages collaboration, information transference and innovation. Through a multi-tiered implementation method, each jurisdiction will provide its citizens a highly localized approach to loss reduction while serving their

needs through coordinated policies and programs. The method's emphasis on all levels of participation promotes public involvement and adaptability to changing risks and vulnerabilities. Finally, it will provide a tangible link between citizens and the various levels of government service, ranging from community action to the Department of Homeland Security. Through this strategy, each jurisdiction will achieve a more disaster resistant community.

Implementation

In order to ensure efficient and effective implementation, each jurisdiction will make use of its capabilities, infrastructure, and dedicated population. Individual jurisdictions will implement their mitigation strategies over the next five years dependent upon what capabilities they have identified. Each jurisdiction has identified a person or group to oversee the implementation process.

In addition, once each plan is adopted the jurisdiction automatically becomes part of the Hazard Mitigation Forum. The Hazard Mitigation Forum is comprised of a representative from all jurisdictions in Pierce County that have an adopted and approved hazard mitigation plan. The Forum will serve as a coordinating body for projects of a multi-jurisdictional nature and will provide a mechanism to share success and increase cross jurisdiction cooperation.

Plan Evaluation and Update

Each jurisdiction must reevaluate and update their plan at a minimum every 5 years. Depending on the jurisdiction some have decided to reevaluate it every year, and many have decided to put it on a two- or three-year cycle. Most of the jurisdictions will do a full review and rewrite every 5 years, even if they have done a partial review at an earlier time.

Each jurisdiction is also required to do a review of their plan following each disaster. This review is to see what mitigation measures might be added as a result of the disaster and will be separate from the normal review schedule.

At the end of five years, each jurisdiction must re-submit the Plan to the State and FEMA with any updates. This process will be coordinated by PCDEM through the Pierce County Hazard Mitigation Forum. In 2025, and every five years following, jurisdictions will submit the updated plan to PCDEM. PCDEM's Mitigation and Recovery Program Coordinator will collect updates from the Region 5 Plan jurisdictions and submit them to the State EMD and FEMA

Continued Public Involvement

Part of the Plan review is continued public involvement in review and updates of the Plan. Therefore prior to submitting the Plan to WA EMD and FEMA for the five-year review, the jurisdictions will hold public information and comment meetings. These meetings will provide the public a forum during which citizens can express their concerns, opinions, or ideas about the jurisdictions' Plans. These meetings will be advertised through a variety of media relevant to the individual community.

APPENDIX A

REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION ACRONYM LIST

Acronym	Description
AC	Asbestos Cement
ACE	Army Corps of Engineers
ADA	Americans with Disabilities Act
AED	Automated External Defibrillator
AP	Auxiliary Power
APA	American Planning Association
ARC	American Red Cross
ASCE	American Society of Civil Engineers
ASDSO	Association of State Dam Safety Officials
ATC-20	Applied Technology Council – Procedures for Post-earthquake Safety Evaluation of Buildings
BCP	Business Continuity Plan
BIA	Bureau of Indian Affairs
BLM	Bureau of Land Management
BLR	Buildable Lands Report
BP	Before Present (Before 1950)
BPA	Bonneville Power Administration
BSSC	Building Seismic Safety Council
C	Critical
CDMG	California Division of Mines and Geology
CEMP	Comprehensive Emergency Management Plan
CERT	Community Emergency Response Teams
CF	Cubic Feet
CFR	Code of Federal Regulations
CFS	Cubic Feet per Second
CIG	Climate Impact Group
COG	Continuity of Government
COOP	Continuity of Operations Plan
COPS	Community Oriented Policing Services
CPC	Climate Prediction Center
CPFR	Central Pierce Fire & Rescue
CPR	Cardio-pulmonary Resuscitation
CRS	Community Rating System
CTED	Community Trade and Economic Development

Acronym	Description
CVO	Cascade Volcano Observatory
D	Drought
DART	Disaster Assistance Response Team
DEM	Department of Emergency Management
DHP	Disaster Housing Program
DMA	Disaster Mitigation Act
DNR	Department of Natural Resources
DOE	Department of Ecology
DR	Disaster Declaration Number
DSR	Damage Survey Reports
E	Earthquake
EAS	Emergency Alert System
EMD	Emergency Management Division
EMP	Emergency Management Plan
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Emergency Response Plan
F	Flood
FAST Corridor	Freight Action Strategy for the Everett-Seattle-Tacoma Corridor
FAST	Functional Assessment Service Teams - Pierce County
FEMA	Federal Emergency Management Agency
FHBM	Flood Hazard Boundary Map
FIRES	Finance, Insurance, Real Estate and Services
FIRM	Flood Insurance Rate Map
FIS	Fidelity National Information Services (Flood Services)
FMA	Flood Mitigation Assistance Program
FSAC	Forest Service Avalanche Center
GEES	Geotechnical Earthquake Engineering Server
GETS	Government Emergency Telecommunications
GHMWC	Graham Hill Mutual Water Company
GIS	Geographic Information Systems
GISS	Goddard Institute for Space Studies
GPS	Global Positioning Systems
HAP	Housing Assistance Program
HIRL	High Incident Response Level
HIRA	Hazard Identification and Risk Assessment
HLS	Homeland Security
HMEP	Hazardous Materials Emergency Preparedness (Grant)
HMF	Hazard Mitigation Forum
HMGP	Hazard Mitigation Grant Program

Acronym	Description
HSGP	Homeland Security Grant Program
HVAC	Heating, Ventilation & Air Conditioning
ICS	Incident Command System
IFGP	Individual and Family Grants Program
IFPL	Industrial Fire Precaution Levels
IMT	Incident Management Team
IPCC	Intergovernmental Panel on Climate Change
JISAO	Joint Institute for the Study of the Atmosphere & Ocean
KPN	Key Peninsula North
KPS	Key Peninsula South
KVA	Kilo Volt – Amps
L	Landslide
LID	Local Improvement District
LIDAR	Light Detection and Ranging
M	Magnitude
MM	Manmade (to include terrorism)
MOU/MOA	Memorandum of Understanding/Memorandum of Agreement
MRNP	Mount Rainier National Park
MRSC	Municipal Research Services Center (of Washington)
M_s	Surface Wave Magnitude
MSDS	Material Safety Data Sheet
MSH	Mount St. Helens
M_w	Moment Magnitude
NA or N/A	Not Applicable or Not Available
NCEF	National Clearinghouse for Educational Facilities
NDMC	National Drought Mitigation Center
NEHRP	National Earthquake Hazards Reduction Program
NESDIS	National Environmental Satellite, Data and Information Services
NET	Neighborhood Emergency Teams
NFDRS	National Fire Danger Rating System
NFP	National Fire Plan
NFIP	National Flood Insurance Program
NFPA	National Fire Protection Association
NGDC	National Geophysical Data Center
NIMS	National Incident Management System
NOAA	National Oceanic and Atmospheric Association
NOPP	National Oceanographic Partnership Program
NPDES	National Pollutant Discharge Elimination System
NPS	National Park Service
NRC	National Research Council
NSIDC	National Snow and Ice Data Center
NSGP	Nonprofit Security Grants Program
NSSL	National Severe Storms Laboratory

Acronym	Description
NWAC	Northwest Avalanche Center
NWS	National Weather Service
OAR	Oceanic and Atmospheric Research
OCB	Ocean Conveyor Belt
OCS	Oregon Climate Service
OFM	Office of Financial Management
ONA	Other Needs Assistance
OPSG	Operation Stonegarden
OWSC	Office of the Washington State Climatologist
PALS	Planning and Land Services
PC	Pierce County
PCFD	Pierce County Fire District
PC-NET	Pierce County Neighborhood Emergency Teams
PCSD	Pierce County Sheriff Department
PD	Police Department
PDM	Pre-Disaster Mitigation Grant Program
PPD-8	Presidential Policy Directive / PPD-8: National Preparedness
PDSI	Palmer Drought Severity Index
PLU	Pacific Lutheran University
PMEL	Pacific Marine Environmental Laboratory
PNSN	Pacific Northwest Seismic Network
PNW	Pacific Northwest
Ppm	Parts per million
PSAP	Public Safety Answering Point
PSCORT	Pierce County Search & Operation Teams
PSE	Puget Sound Energy
PSGP	Port Security Grant Program
PSRC	Puget Sound Regional Council (FAST Corridor consolidated in the PSRC)
PTA	Parent Teacher Association
PW	Project Worksheets
RCW	Revised Code of Washington
S	Shelter
SCADA	Supervisory, Command & Data Acquisition
SBA	Small Business Association
SFHA	Special Flood Hazard Area
SHSP	State Homeland Security Program
SIC	Standard Industrial Classification
SOP	Standard Operating Procedure
SPCC	Spill Prevention, Control & Countermeasure
SR	State Route
SW	Severe Weather
T	Tsunami
TAC	Tactical Unit

Acronym	Description
TBD	To Be Determined
TIME	Tsunami Inundation Mapping Efforts
TMR	Tacoma Mountain Rescue
TPCHD	Tacoma Pierce County Health Department
TSGP	Transit Security Grant Program
U/I	Urban Interface
UASI	Urban Areas Security Initiative
UCAR	University Corporation for Atmospheric Research
UGA	Undeveloped Geographical Area
UNFCCC	United Nations Framework Convention on Climate Control
USDA	United States Department of Agriculture
USFA	United States Fire Administration
USFS	United States Forest Service
USGS	United States Geological Survey
UWPCC	University of Washington Program on Climate Change
V	Volcano
VAC	Volts Alternating Current
VIPS	Volunteers in Police Service Program
WABO	Washington Association of Building Officials
WAC	Washington Administrative Code
WCI	Western Climate Initiative
WDFW	Washington Department of Fish & Wildlife
WESC	Washington Economic Steering Committee
WMA	Watershed Management Act (of 1998)
WRCC	Western Regional Climate Center
WRH	Western Region Headquarters (National Weather Service)
WRIA	Water Resource Inventory Area
WSDOT	Washington State Department of Transportation
WSP	Washington State Patrol
WUI	Wildland/Urban Interface
WW	Wastewater

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APPENDIX B

REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION MAPS, FIGURES AND TABLES

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APPENDIX C

REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION GLOSSARY

A

Anthropogenic – Resulting from human influence on nature.

Aquifer – An underground layer of water permeable rock or unconsolidated material, like sand or gravel, from which ground water can be extracted.

Attenuate – To lessen, the amount, force, magnitude or value of something. In the case of earthquake waves it has to do with their decrease in size and energy as they progress out from the Focus over time and distance.

B

Benioff Zone – A deep active seismic area within a subducting plate; also called Benioff-Wadati Zone or Wadati-Benioff Zone.

Biotic Zone – An area easily defined by the similar plants and animals living throughout it.

Brownout – A period of lowered illumination from reduced electrical distribution when demand exceeds a utility's ability to respond to that demand.

C

Clastic – Rock composed of fragments of older rocks.

Climate Change – A generic term, that refers to the variations in weather, on either regional or global scales, over time.

Cordilleran Ice Sheet – The large ice sheet that covered much of North America and expanded south from British Columbia into Western Washington around 15,000 years ago, extending south into Thurston County. See Fraser Glaciation.

Cornice – A mass of snow projecting over a ridge.

Coseismic Subsidence – Subsidence happening simultaneously with an earthquake.

Coseismic Uplift – Surface uplift happening simultaneously with an earthquake.

Critical Facilities – Those facilities, or portions of the infrastructure, that must be continually maintained for the preservation of the community.

D

Deltaic – Relating to or having aspects of a delta.

Disaster – The impact on a community of one or more hazards that outstrips the community's ability to cope with injury, death, property damage, or disruption to essential functions. It is the intersection of a hazard with the human environment that produces a disaster.

Drift – The general term for unconsolidated sediment transported by glaciers and deposited directly on land or in the sea.

Duff - Partially and fully decomposed organic matter on forest floor.

E

Epicenter – The point on the earth's surface directly over an earthquake's Focus.

F

FEMA Region X – FEMA Administrative Region consisting of the states of Alaska, Idaho, Oregon and Washington.

Focus – The point along a fault where an earthquake first occurs.

Fraser Glaciation – The period of extensive glacial advance, retreat and readvance into the Puget lowlands, lasting approximately 10,000 years and ending around 11,000 years ago. See Cordilleran Ice Sheet.

Fuel Moisture Content – The quantity of moisture in the fuel expressed as a percent of the overall oven dried weight.

G

Glacial Outburst Flood – A sudden release of water that was impounded within the confines of a glacier, causing a debris flow. These are not usually of great size.

Glacial Outwash – Stratified material, generally composed of sand and gravel, carried away from a glacier by the meltwater stream and deposited at some point downstream.

Graupel – Granular snow pellets, also called soft hail.

H

Hazard – A condition, natural or technological, that has the potential to threaten human life and property.

HLS Region 5 – See Homeland Security Region 5.

Hoarfrost - A deposit of interlocking ice crystals (hoar crystals) formed on objects, which have a surface sufficiently cooled, mostly by nocturnal radiation, to cause the direct sublimation of the water vapor contained in the ambient air. In the case of hoarfrost development on the surface of a

hillside covered by previously fallen snow, it can form a very weak layer that when covered by a new layer of snow may increase the tendency for the slope to avalanche.

Homeland Security Region 5 – The geographic area of Pierce County.

Hydrothermal Alteration – The process where water percolating down through cracks in volcanic rock is heated to steam, becomes a weak sulfuric acid solution that then begins to change the chemical composition of the rock, transforming it into clay.

Hyperconcentrated Stream Flow – An intermediate level between a normal stream flow and a debris flow. They are flows with a sediment load usually ranging between 4% and 60% by volume or 10% and 80% by weight.

I

Interplate – The processes that occur on the boundary area between two tectonic plates.

Intraplate – Occurring within a tectonic plate.

Infrastructure – The underlying physical structure that supports a community and maintains the community's quality of life.

L

Lapilli – Tephra ranging in size from 2 to 64 millimeters in size.

Lateral Spreading – Essentially a landslide that occurs on very shallow or level slopes due to the horizontal movement of the ground surface from liquefaction. See Liquefaction.

Liquefaction – The tendency for soft soils, especially with a high water content, to soften further or liquefy, with ground shaking so as to be unable to support structures built on them. Water within the soils is frequently expressed to the surface and may form small boils of sand or mud.

Liquefiable Soils – Soil types that tend to soften or lose structural integrity with ground shaking. See Liquefaction.

M

Magmatic – Relating to magma. In the case of volcanoes Magmatic Events are eruption related events.

Magnitude – A measure of size. To measure the size of an earthquake a number of Magnitude Scales are used. These include, among others, the Richter scale, the Body Wave Magnitude Scale and the Moment Magnitude Scale. Each one measures a different portion of an earthquake. The Moment Magnitude Scale is the closest to measuring an earthquake's size because it measures the actual energy released by the earthquake.

Mitigation – Those actions taken to reduce or eliminate the long-term risk to people, property, the social infrastructure, or the environment from hazards and their effects.

N

Natural Hazard – Hazards that are part of the natural environment.

O

Ocean Conveyor Belt - The global recirculation of water masses that determines today's climate.

P

Peak Ground Acceleration – Measurement of ground acceleration created by earthquake waves as a percent of gravity. Acceleration is usually along all three axes, albeit at different rates.

Pluton – A body of igneous rock formed beneath the surface of the earth by the consolidation and cooling of magma.

Pre-Adoption Review – A review of a plan by the Washington State Emergency Management Division and FEMA to correct any errors or omissions prior to local adoption.

Probability of Exceedance – The percentage chance that something will occur more frequently than at a specified level. For example a 2% Probability of Exceedance for a specific peak ground acceleration in 10 years means that there is a 1 in 50 chance that there will be an earthquake strong enough to cause higher peak ground acceleration than the specified level during a ten year period.

Private Sector – Those portions of the community that are owned, controlled or funded by individuals or businesses.

Public Sector – Those portions of the community that are controlled and/or funded by the community at large.

Q

Quaternary (Period) – A geologic period and is divided into two epochs: the Pleistocene (2.588 million years ago to 11.7 thousand years ago) and the Holocene (11.7 thousand years ago to today).

R

Region 5 – See Homeland Security Region 5.

Repetitive Loss Properties – A classification under the National Flood Insurance Program of properties that flood multiple times.

Revetment – The armoring by placing a stone facing on an embankment to prevent erosion.

Rise – The % increase in steepness of a slope compared with the horizontal.

Risk – The probability that any physical, structural or socioeconomic element will be damaged, destroyed or lost to a natural technological or socially derived hazard.. Risk is a combination of the susceptibility (vulnerability) of a jurisdiction and its infrastructure, assets, citizens or environment from a particular threat (hazard) and the potential effects (consequences) if that threat materializes.

Robert T. Stafford Disaster relief and Emergency Assistance Act as Amended – The federal legislation that constitutes the statutory authority for most Federal disaster response activities, especially as they pertain to FEMA and FEMA programs.

S

Saltation – On snowfields, the tendency for particles to be picked up and bounced along the surface by the wind.

Section 322 – That section of the Stafford Act outlining the requirements that state and local mitigation plans must follow if they wish to be eligible for federal mitigation monies.

Seiche - An oscillating water wave in an enclosed or partially enclosed body of water.

Serac – A large ice block or pinnacle in a glacier formed at the intersection of two or more crevasses. Since they form on steep convex slopes they tend to be very unstable and frequently collapse.

Stafford Act – See Robert T. Stafford Disaster relief and Emergency Assistance Act as Amended.

Subaerial Landslide – A landslide located above the still water line of a lake or other body of water. The term is generally used in connection with tsunamis generated by landslides entering a body of water.

Subduction – The process where one tectonic plate slides under another.

Sublimation - The transition of a substance from the solid phase directly to the vapor phase, or vice versa, without passing through an intermediate liquid phase.

Submarine Landslide – A landslide located below the still water line of a lake or other body of water.

Subsidence – A sinking of the land.

T

Tectonic Plate – Any of a number of large pieces of the earth's crust that slowly moves, or slides, independent of other pieces, across the earth's mantle.

Tephra – Airborne volcanic ejecta of any size.

Tertiary (Period) – An interval of geologic time, lasting from 65 to c.2 million years ago.

Till – Glacially deposited unstratified material consisting of sand, clay, gravel and boulders mixed together.

Tsunami – A wave caused by an unusual disturbance of the water, usually caused by an earthquake, landslide or undersea volcanic eruption.

Turbulent Suspension – The picking up from the ground and suspension of snow particles in the air by the continued upward movement of air near the surface.

V

Volcanoclastic – A clastic rock containing volcanic fragments.

Vulnerability – The susceptibility of a jurisdiction, its assets, infrastructure, citizens or environment to damage, destruction, or incapacitation from a particular hazard.

W

Water Purveyor – A utility, either public or private, that acts as a water distribution source for a select community or geographic area.

Waterspout – A tornado that is on a body of water.

WUI Fire (Wildland/Urban Interface Fire) - A fire located in a geographic area with a mixture of human developed land combined with natural vegetative fuels such as forest or grassland.



**PIERCE TRANSIT
ADDENDUM E-6
REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION**

PREPARED FOR:

Pierce Transit
3701 96th Street SW
Lakewood, WA 98499

In Cooperation with:

Pierce County Department of Emergency Management
2501 S. 35th Street, Suite D
Tacoma, WA 98409

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ADDENDUM E-6

REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION PIERCE TRANSIT

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Section 1

Plan Process Requirements

Planning Process---Requirement §201.6(b):

An open public involvement process is essential to the development of an effective plan.

Documentation of the Planning Process---Requirement §201.6(b):

In order to develop a more comprehensive approach to reducing the effects of natural disasters, the planning process **shall** include:

- (1) An opportunity for the public to comment on the plan during the drafting stage and prior to plan approval;
- (2) An opportunity for neighboring communities, local and regional agencies involved in hazard mitigation activities, and agencies that have the authority to regulate development, as well as businesses, academia and other private and non-profit interests to be involved in the planning process; and
- (3) Review and incorporation, if appropriate, of existing plans, studies, reports, and technical information.

Documentation of the Planning Process---Requirement §201.6(c)(1):

[The plan **shall** document] the planning process used to develop the plan, including how it was prepared, who was involved in the process, and how the public was involved.

- Does the plan provide a narrative description of the process followed to prepare the new or updated plan?
- Does the new or updated plan indicate who was involved in the current planning process? (Who led the development at the staff level and were there any external contributors such as contractors? Who participated on the plan committee, provided information, reviewed drafts, etc.?)
- Does the new or updated plan indicate how the public was involved? (Was the public provided an opportunity to comment on the plan during the drafting stage and prior to the plan approval?)
- Does the new or updated plan discuss the opportunity for neighboring communities, agencies, businesses, academia, nonprofits, and other interested parties to be involved in the planning process?
- Does the planning process describe the review and incorporation, if appropriate, of existing plans, studies, reports, and technical information?
- Does the updated plan document how the planning team reviewed and analyzed each section of the plan and whether each section was revised as part of the update process?

SECTION 1

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PIERCE TRANSIT
PROCESS SECTION**

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Changes To Jurisdiction Plan in this Document

This Process Section for the Pierce Transit Hazard Mitigation Plan includes the following changes that are documented as a result of a complete review and update of the existing plan. The purpose of the following change matrix is to advise the reader of these changes updating this plan from the original document approved in April 2012.

The purpose for the changes is three-fold: 1) the Federal Law (Code of Federal Regulations (CFR), Title 44, Part 201.4) pertaining to Mitigation Planning has changed since the original Plan was undertaken; 2) the Local Mitigation Planning Requirements of the Disaster Mitigation Act of 2000 201.6 (d) (3) Plan Review states plans **must** be reviewed, revised if appropriate, and resubmitted for approval within five years in order to continue to be eligible for HMGP project grant funding.

Change Matrix

This Matrix of Changes documents the pertinent changes made from the July 2015 Pierce Transit Plan for the Region 5 All Hazard Mitigation Plan; 2020-2025 Update. Most of the changes are a matter of additional detail, more information provided, and in some cases a response to new requirements. This 2020-2025 version represents a complete review and update by Pierce Transit and Pierce County Emergency Management using a detailed process for development and following an established format. During this procedure, all web links have been verified and updated.

Table 1-1 Change Matrix – Pierce Transit Region 5 Hazard Mitigation Plan 2020-2025 Update

Section 1 – Plan Development, Process Section	
Section or Part of Plan	New in 2020 Plan
Section 1 – Process Section	Section 1 – Process Section
	The 2020 Process Section contains updated Planning Meeting overviews, Planning Team Members, Drop-in schedule, Public Comment dates, Elected Official Meetings and updated dates for Plans that collaborate with the mitigation plan.

Section 2 – Participating Jurisdiction Profiles		
Section or Part of Plan	Previous	2020 Plan
Section 2 – Profile	Information was current as of 2010 Census Data.	The 2020 version of the Profile has been reviewed and updated. The Infrastructure Summary section was updated showing a significant increase

		in tax parcel values. In addition, the Economic Summary was updated also showing an increase.
	Information was current as of 2010 Census Data.	The 2010 Census Data remained for population data and is the current GIS available information from Pierce County. Once the 2020 Census data becomes available in Pierce County GIS format, population data figures will be updated in the Profile Section 2 and the Risk Assessment Section 4.
		A new Demographic Analysis paragraph was added to the 2020 Mitigation Plan to elaborate on Pierce Transit's demographics in more detail and capturing some of the at-risk populations. This also allowed Pierce Transit to provide an update overview of its growing service area population beyond the 2010 census which is outdated.

Section 3 – Capability Identification		
Section or Part of Plan	Previous	2020 Plan
Section 3 – Capability	The Capability Tables shown in the previous plan are in a similar format.	The 2020 Capability Section has been improved and updated to show current information from the jurisdiction.

Section 4 – Vulnerability, Risk Analysis	
Section or Part of Plan	2020 Plan
Vulnerability and Hazard Impact Analysis	This section was added to provide a better understanding on how the identified hazards affect Pierce Transit and its critical

	infrastructure.
Changes in Development	This required element was added to provide a clearer understanding and location within the plan of the changes in development that have occurred within Pierce Transit over the past five years.
Disaster Declarations Charts.	The Geological, Meteorological and Technological Charts have been updated to reflect current changes in Pierce County's Hazard Identification Risk Assessment (HIRA). Major changes include updating the maps, figures and table column to align with the changes in the HIRA. Technological Hazards added "Active Threat" and "Cyber Attack" under the Terrorism category.
Hazard Maps - Overview of Data Source Descriptions	This section was added to provide the reader with a better understanding of the data source that was used to produce the hazard maps.
The previous version of the plan contained hazard maps.	The 2020 Risk Section includes updated maps and contains additional hazard maps such as deep/shallow landslides susceptibility.
The previous version included specific analysis showing vulnerability of population, land and infrastructure according to Census 2010 and 2013/2014 tax parcel data.	The 2020 Risk Section includes completely updated tables showing vulnerability of population, (where different hazard maps were used) land and infrastructure using Census 2010 data and 2019/2020 tax parcel data.

Section 5 – Mitigation Strategy	
Section or Part of Plan	2020 Plan
The previous document used the standard goals as outlined for the entire project.	The 2020 Mitigation Section was drafted using specific goals and objectives written by the jurisdictions to their specific hazards and concerns.
The previous document contained a Mitigation Measure Matrix chart followed by written descriptions of each individual measure.	The new document uses the same format as the original plan with the addition of a "Status Update" table under each mitigation measure. This provides the opportunity to update each mitigation strategy and track the status. New measures have been added to both the Matrix and the individual measure descriptions. Measures completed in the past five years

	have been moved to a historical appendix in the plan to track projects completed by the jurisdiction.
The previous document used the standard goals as outlined for the entire project.	The 2020 Mitigation Section was drafted using specific goals and objectives written by the jurisdictions to their specific hazards and concerns.

Section 6 – Infrastructure	
Section or Part of Plan	2020 Plan
The previous plan used a full table with details on each piece of critical infrastructure. In addition, a matrix summary of hazards and dependencies affecting the critical infrastructure was completed.	The 2020 plan uses the same table. The tables have been reviewed and updated by the jurisdiction. This section is only available to the jurisdiction due to the sensitivity of information contained. A disclosure statement acts as a placeholder for Section 6.

Section 7 – Plan Maintenance	
Section or Part of Plan	2020 Plan
The previous Plan Maintenance for the jurisdiction was very similar in format to the newer version for 2020.	The 2020 version of the Plan Maintenance borrows from the format and content of the original; however, the entire document has been reviewed and updated to current information.

Section 8 – Other Changes	
Section or Part of Plan	2020 Plan
The previous document contained four Appendices.	The 2020 Plan contains six Appendices including: place for the final resolution and approval letter from FEMA, list of jurisdiction’s planning team, a chart for any changes, 2014 HAZUS analysis, documentation records for Public Outreach events and a historical appendix for completed projects. The Acronym list appears in the Base Plan for the entire project.

Plan Process

The Region 5 Hazard Mitigation Plan Process Section is a discussion of the planning process used to update the Region 5 Hazard Mitigation Plan (Pierce County is Region 5 for Homeland Security (HLS) in Washington State, including how the process was prepared, who aided in the process, and the public involvement.

The Plan update is developed around all major components identified in 44 CFR 201.6, including:

- **Public Involvement Process;**
- **Jurisdiction Profile;**
- **Capability Identification;**
- **Risk Assessment;**
- **Mitigation Strategy;**
- **Infrastructure Section;** and,
- **Plan Maintenance Procedure.**

Below is a summary of those elements and the processes involved in their development.

Public Involvement Process

Public participation is a key component to strategic planning processes. Citizen participation offers citizens the chance to voice their ideas, interests, and opinions.

“Involving stakeholders who are not part of the core team in all stages of the process will introduce the planning team to different points of view about the needs of the community. It will also provide opportunities to educate the public about hazard mitigation, the planning process, and findings, and could be used to generate support for the mitigation plan.”¹

In order to accomplish this goal and to ensure that the updated Region 5 Hazard Mitigation Plan is comprehensive, the six planning groups in conjunction with Pierce County Emergency Management developed a public participation process of three components:

1. A Planning Team comprised of knowledgeable individual representatives of HLS Region 5 area and its hazards;
2. Hazard Meetings to target the specialized knowledge of individuals working with populations or areas at risk from all hazards; and
3. Public meetings to identify common concerns and ideas regarding hazard mitigation and to discuss specific goals, objectives and measures of the mitigation plan.

This section discusses each of these components in further detail below with public participation outlined in each. Integrating public participation into the development of the

Region 5 Hazard Mitigation Plan update has helped to ensure an accurate depiction of the Region’s risks, vulnerabilities, and mitigation priorities.

Planning Team

The Planning Team was organized early in 2019. The individual Region 5 Hazard Mitigation Planning Team members understand the portion of Pierce County containing their specific jurisdiction, including how residents, businesses, infrastructure, and the environment may be affected by all hazard events. The members are experienced in past and present mitigation activities and represent those entities through which many of the mitigation measures would be implemented. The Planning Team guided the update of the Plan, assisted in reviewing and updating goals and measures, identified stakeholders, and shared local expertise to create a more comprehensive plan. The Planning Team was comprised of:

Table 1-2 Planning Teams – Discipline Group

NAME	TITLE	JURISDICTION
Curt Simonson	President HOA	Crystal River Ranch Association
Gary Castell	President HOA	Crystal Village Homeowners Association
Rod Chandler	Emergency Management Coordinator	Pierce Transit
Jason Harms	Sergeant Pierce County Sheriff’s Department	Pierce Transit
Alisha Peña	Senior Planner	Port of Tacoma
Deidre Wilson	Planning Manager	Port of Tacoma
John Cammon	Maintenance Superintendent	Riviera Community Club
Don Tjossem	President HOA	Taylor Bay Beach Club

Table 1-3 Planning Teams – Regional Group

NAME	TITLE	JURISDICTION-DEPARTMENT
Jeffrey S. Wilson	Director Community Development	City of DuPont
John Unfred	Assistant Police Chief	City of Lakewood
Christine Badger	Emergency Manger	City of Lakewood
Paul Loveless	Town Administrator	Town of Steilacoom
John Ecklund	Director of Engineering	City of University Place
Lisa Petorak	HR Manager	City of University Place
Hallie McCurdy	Assistant Fire Chief	West Pierce Fire & Rescue #3
Christine Badger	Emergency Manger	West Pierce Fire & Rescue #3
Randy Granum	Risk Manager	Clover Park School District
Susanne Beauchaine	Executive Director for Human Resources	Steilacoom Historical School District
Torey Heidelberg	Preparedness/Safety Cor.	University Place School District
Don Stanley	Operations Department Head	Lakewood Water District
Linda Horey	Emergency Management Program Specialist	Western State Hospital

John Cammon	Maintenance Superintendent	Riviera Community Club
Sgt Jason Harms	Pierce Transit Police	Pierce Transit

Planning Team Meetings

The Planning Team held 7 Planning Team Meetings either in their Discipline Groups or Regional Planning Groups. Meeting in Regional Planning Groups supported a whole community planning approach which either developed new or stronger relationships amongst jurisdictions. This allowed for an integration of mitigation strategies for regions sharing the commonality in hazards. There was a total of 45 meetings from February 2019 to January 2020 between all Planning Groups. Additional working group drop-in workshops were provided for jurisdictions to continue to work on and update their plans. Two “drop-in” workshops were provided each month from January through June alternating between morning and afternoons to accommodate work schedules.

The Planning Teams Discipline Groups: City and Town Group, Fire Group, School Group, Special Purpose Group, Utility Group, Medical Group and Unincorporated Pierce County Group.

These discipline groups will continue to meet on an annual basis for the relationship building and sharing of mitigation strategies and ideas.

The Planning Team Regional Groups broken down into five geographical areas in Pierce County: West Group (all of Gig Harbor, Key Peninsula, Herron Island, Fox Island and Raft Island), SW Group (Lakewood, Anderson Island, Steilacoom), Central Group (Puyallup, Graham, Eatonville), NE Group (Buckley, Carbonado, Bonney Lake, Wilkeson), North Group (Tacoma, Fife, Edgewood, Sumner). The Regional Groups were developed based on geographic location and the commonality of hazards shared and was new with this update. This provided for better community planning, relationship building, and collaboration of mitigation strategies ultimately leading to community resiliency. These Regional groups will continue to meet on an annual basis and as sub committees are developed to work on specific projects the frequency of meetings will potentially increase.

Table 1-4 Planning Team Meetings

Planning Team Meeting #1 – Cities & Towns: PCEM Puyallup Room – February 21, 2019
Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting and the Planning Team discussed the following items: Introduction of Planning Team, Review of the history of the Grant Application, Defining the Planning Requirements, How We Establish the In-Kind Match, Benefits of Developing a Plan, Defining the Planning Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, reviewing each jurisdiction’s profile information, and defining next steps.
Planning Team Meeting #2 – SW Regional Group: PCEM Nisqually Room – March 25, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting, and the Planning Team discussed the following items: Introduction of Planning Team as this was our first Regional Planning meeting and there were new members present. We reviewed items presented at the previous meeting, Defining the Planning Requirements, Defining the Process, Establishing the Planning Team Meetings, Elected Official Meetings and Public Comment Meetings, and explaining the next steps.

This meeting focused on continuing review of the Profile Section, an introduction to begin thinking about mitigation strategies to include a review of what measures from their original plan have already been completed and thinking about new measures they may like to add. In addition, this group discussed the Capability Section and how to recognize capabilities that already exist within the jurisdiction. Everyone was reminded to set up their Elected Official meetings. Everyone was given a copy of their original Section 3 – Capability Section.

There was not a Regional Planning Meeting in April of 2019

Planning Team Meeting #3 – SW Regional Group: PCEM Nisqually Room – May 28, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey conducted the meeting with the majority of the regional jurisdictions present. We reviewed the Profile, Capabilities, and Mitigation Strategy Sections, along with introducing the Risk Assessment Section to the group. We also talked about progress made on the In-Kind Match sheets and pre-authorization approval from jurisdictions' governing bodies. Finally, we gathered feedback about our Threat and Hazard Identification Workshop held on May 1-2, and everyone's progress with outreach events for their mitigation plans, especially in relation to fire season starting and the opportunity for communities in this region to incorporate more fire protection and mitigation elements into their planning process.

There was not a Regional Planning Meeting in June of 2019

Planning Team Meeting #4 – SW Regional Group: PCEM Nisqually Room – July 18, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to see how everyone was coming along with their update process. A reminder was provided for those who had not turned in their in-kind match sheet, as well as for those who had not completed the governing body pre-approval requirement yet. Debbie offered to create jurisdictional maps for public outreach events to bring residents in to talk about hazards that can affect them and how the mitigation plan plays a role in community resilience. Lastly, Todd Kilpatrick, the former Mitigation Grant Program Manager with Washington State Emergency Management Division who now works at Pierce County Emergency Management, spoke to the group about the Hazard Mitigation Grant Program (HMGP), the Pre-Disaster Mitigation Grant (PDM), potential projects that are eligible for those grants, and the upcoming Mitigation Grant Workshop that'll be held on August 12th and 19th.

There was not a Regional Planning Meeting in August of 2019

Planning Team Meeting #5 – SW Regional Group: PCEM Nisqually Room – September 19, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey reviewed the Profile, Capabilities, Risk Assessment, and Mitigation Strategy Sections to check on the jurisdictions' progress. More specifically, Debbie explained the process of developing new mitigation strategies to add to their plans. This discussion covered how to select a new mitigation strategy, the required components for their strategy development, and the format required to input the strategy into the plan. Feedback was gathered about the August Mitigation Grant Workshop – unanimous positive feedback with a few recommendations to improve for next time. A reminder for the In-Kind Match Sheet and pre-authorization documentation was provided. Finally, the meeting was closed out with a discussion on the progress of meeting the public outreach requirements and ideas for those who had not completed that component yet.

Planning Team Meeting #6 – SW Regional Group: PCEM Nisqually Room – October 31, 2019

Planning Team members Debbie Bailey and Wyatt Godfrey held the meeting with less participation than preferred but included a call-in option for those who couldn't attend in person. The usual review of previous sections occurred, with the introduction of the Infrastructure and Plan Maintenance Sections. Participants were taught how to fill out the potentially overwhelming tables in the Infrastructure Section and told to review the Plan Maintenance Section for any inaccurate statements or language. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided.

Planning Team Meeting #7 – SW Regional Group: PCEM Nisqually Room – December 3, 2019

The final planning meeting was conducted by Debbie Bailey and Wyatt Godfrey. All sections of the plan were discussed and reviewed to ensure participants' questions were answered. A detailed discussion of the Mitigation Strategy Section occurred, specifically looking at the integration of new strategies into the plan and how to reorder them by priority. Like the previous meeting, a reminder for the In-Kind Match Sheet, pre-authorization documentation, and public outreach documentation was provided. Participants were informed that in the new year, Pierce County DEM would be hosting two "workshops" a month where jurisdictions can walk in and get help with their plan on an individual basis, instead of only in the previously used group format. The goal is to refine the work that participants have done thus far and craft it into a well-rounded, comprehensive, and usable Hazard Mitigation Plan.

Drop – In Workshop

To provide further opportunity for participating jurisdictions to work on their plan updates Pierce County DEM hosted two additional "workshop" meetings per month starting in January 2020. These were not formal meetings but provided individual instruction or assistance to jurisdictions. They were scattered at two-week intervals during the month with alternating morning and afternoon times trying to accommodate busy schedules. Due to the COVID-19 virus pandemic our "drop-in" workshops were canceled for the remainder of the update cycle. We remained available through email and phone call conversations.

Date	Location
January 7, 2020 – 1:00-3:30	Pierce County - DEM
January 23, 2020 – 9:00-11:30	Pierce County - DEM

February 11, 2020 – 1:00-3:30	Pierce County - DEM
February 27, 2020 – 9:00-11:30	Pierce County - DEM

Stakeholder Involvement

These plans were prepared by Pierce Transit to develop, implement, and maintain viable Emergency and Mitigation Plans. These plans comply with applicable internal agency policy, local and state regulations, and supports recommendations provided by the Federal Emergency Management Agency. These plans have been distributed internally within Pierce Transit and to external organizations that might be affected by their implementation.

In addition, the previous mitigation measures and updates to this current document were conducted with an internal agency review by numerous departments and Executive Directors. Feedback and comments were solicited, and pertinent updates and changes made to the current submission.

Joint Planning Requirement

Plan	Approval Date
Continuity of Operations Plan	May 2020
Inclement Weather Plan	November 2019
Pandemic Response Plan	February 2020
Emergency Communication Plan	May 2020
Emergency Evacuation Plan	May 2020
Pierce Transit Emergency Operation Center	Annually

Endnote

¹State and Local Mitigation Planning How-to Guide Getting Started: building support for mitigation planning, FEMA 386-1, September 2002, p. 3-1.

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SECTION 2

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PIERCE TRANSIT
PROFILE SECTION**

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Pierce Transit Overview

- Pierce Transit, established in 1979, provides public transportation across Pierce County and 13 of its cities and towns. Additionally Pierce Transit provides 32 local bus routes, SHUTTLE (ADA specialized transportation for people with disabilities), vanpool and ride-matching.
- Pierce Transit operates contracted express services for Sound Transit. These services travel between Pierce and King County; which accounts for approximately 46% of our work.
- Pierce Transit serves a 292 square mile area with roughly 70% of an estimated population of 795,225 (2010 census data) including the extensive unincorporated areas of Pierce County.
- The agency’s primary facility is located near Joint Base Lewis McChord, an airfield, railroad tracks, a lahar hazard area and highways that carry hazardous materials.

Mission Statement

Our Mission is to Serve:

Pierce Transit improves people’s quality of life by providing safe, reliable, innovative, and useful transportation services that are locally based and regionally connected.

Service Summary

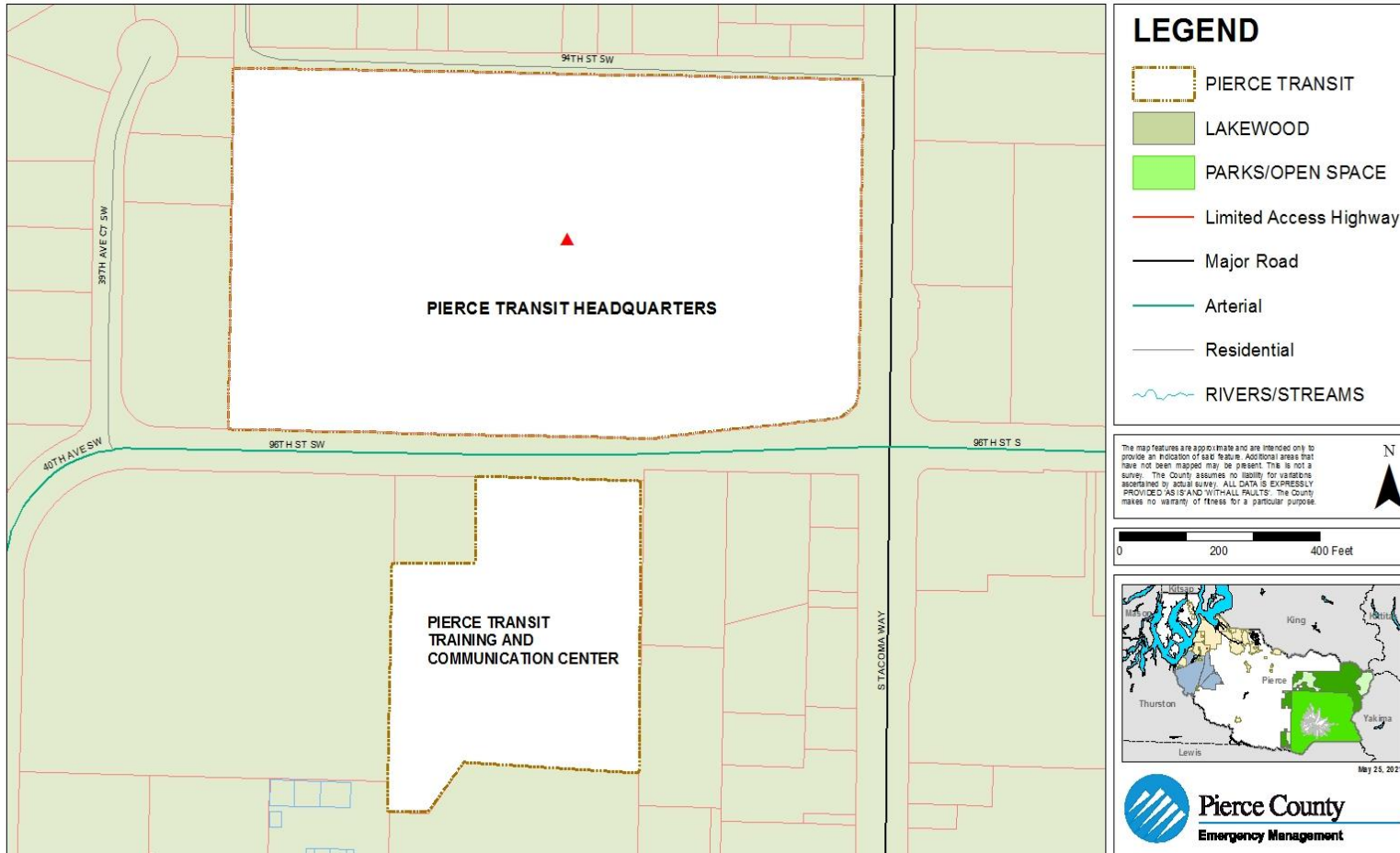
Pierce Transit was established in the year 1979, and provides the following services through their own capabilities:

Table 2-1 Pierce Transit Services

PIERCE TRANSIT SERVICES			
SERVICE	YES	SERVICE	YES
Board of Commissioners	Yes	Special Event Service	Yes
Executive Finance Committee	Yes	Emergency Service (evac./9-11)	Yes
Chief Executive Officer	Yes	Vanpool Service	Yes
Executive Director of Finance	Yes	Rideshare Service	Yes
Executive Director of Planning and Community Development	Yes	How-to-ride-a-bus Training	Yes
Executive Director of Service Delivery and Support	Yes	Fare Media Sales Centers	Yes
Executive Director of Maintenance	Yes	ORCA-Electronic Fare Media	Yes
Advertisements	Yes	Regional Trip Planning	Yes
Local Fixed Route Bus Service	Yes	Workplace Commute Options	Yes
Express Bus Service	Yes	Parking Garages	Yes
On Demand Para-transit Service	Yes	Security Enhancements	Yes
Park and Ride Lots	Yes	CNG Fueling Stations	Yes

Map 2-1 Pierce Transit Base Map

PIERCE TRANSIT BENEFIT AREA - BASE MAP



Geo Political Summary

Table 2-2 Geo-Political Summary¹

Jurisdiction	Area (sq mi)	Elevation Range (ft)	Major Water Features	Regional Partners	
				Shared Borders	Land Use Authorities
Pierce Transit	.04	270'-300'	N/A	<ul style="list-style-type: none"> Lakewood 	Pierce County

Population Summary

Demographics

Table 2-3 Population²

Jurisdiction	Population	Population Density (people/sq mi)	Population Served
Pierce Transit	62	1,578	600,000
Region 5	795,225	440	795,225

Special Populations

Table 2-4 Special Populations³

Jurisdiction	Population	Population 65 Plus	% of Total	Population Under 20	% of Total
Pierce Transit	62	21	33.9%	8	12.9%
Region 5	795,225	89,860	11.3%	193,240	24.3%

Demographic Analysis

Founded in 1979, Pierce County Public Transportation Benefit Area Corporation (Pierce Transit) is a nationally recognized leader in the public transportation industry. Pierce Transit covers 292 square miles of Pierce County with roughly 70% of the county population.

Pierce Transit is comprised of 981 employees, 88% are Service and Maintenance staff, 12% are Administrative, 22% of all employees are veterans. Annually Pierce Transit provides 9.3 million rides to our community.

Our area closely matches the overall demographics of Pierce County, from the 2010 census:

As of the [2010 United States Census](#), there were 795,225 people, 299,918 households, and 202,174 families residing in the county. The population density was 476.3 inhabitants per square mile (183.9/km²). There were 325,375 housing units at an average density of 194.9 per square mile (75.3/km²). The racial makeup of the county was 74.2% white, 6.8% black or African American, 6.0% Asian, 1.4% American Indian, 1.3% Pacific islander, 3.5% from other races, and 6.8% from two or more races. Those of Hispanic or Latino origin made up 9.2% of the population. In terms of ancestry, 20.5% were [German](#), 13.1% were [Irish](#), 10.7% were [English](#), 6.3% were [Norwegian](#), and 4.2% were [American](#).

Of the 299,918 households, 35.3% had children under the age of 18 living with them, 49.0% were married couples living together, 13.0% had a female householder with no husband present, 32.6% were non-families, and 25.1% of all households were made up of individuals. The average household size was 2.59 and the average family size was 3.09. The median age was 35.9 years.

The median income for a household in the county was \$57,869 and the median income for a family was \$68,462. Males had a median income of \$50,084 versus \$38,696 for females. The per capita income for the county was \$27,446. About 8.1% of families and 11.6% of the population were below the [poverty line](#), including 15.0% of those under age 18 and 8.2% of those age 65 or over.

Infrastructure Summary

General

Table 2-5 Parcel Summary⁴

Jurisdiction	# Parcels	Land Value	Average Land Value	Improved Value	Average Improved Value
Pierce Transit	2	\$13,354,800	\$6,677,400	\$14,137,500	\$7,068,750
Region 5	328,831	\$55,032,560,799	\$167,358	\$82,766,510,038	\$251,699

Jurisdiction	Total Assessed Value	Average Assessed Value
Pierce Transit	\$27,492,300	\$13,746,150
Region 5	\$137,799,070,837	\$419,057

Table 2-6 Housing Summary⁵

Jurisdiction	# Houses	Housing Density
Region 5	277,060	165

Jurisdiction Infrastructure

The following table shows the overview of infrastructure owned by Pierce Transit. The infrastructure is categorized according to the infrastructure sectors as designated by the Department of Homeland Security. This chart is intended as a summary only.

For further details on Department of Homeland Security infrastructure sectors, please see the Process Section 1.

Table 2-7 Owned Infrastructure⁶

Total Infrastructure	Water	Energy	Administration	Communications	Total Value (\$)
16	0	0	15	1	\$132,746,846

Economic Summary

Table 2-8 Fiscal Summary⁷

Jurisdiction	Operating Costs (per month)	Operating Budgeted Revenues ⁸	Operating Budgeted Expenditures ⁹	Fund Balance as % of Operating Cost	Avg Fund Balance (5 yrs)
Pierce Transit	\$12,839,029	\$171,175,672	\$154,020,353	44.2%	\$68,103,026

Resource Directory

Local

- **Pierce Transit Website**
<http://www.piercetransit.org/news.htm>

Regional

- **Office of Financial Management (OFM)**
<http://www.ofm.wa.gov>
- **Pierce County Government**
www.piercecountywa.org/PC/
- **Pierce County Executive**
<http://www.piercecountywa.org/pc/abtus/ourorg/exec/exec.htm>
- **Pierce County Council**
<http://www.piercecountywa.org/pc/abtus/ourorg/council/default.htm>
- **Pierce County DEM**
<http://www.piercecountywa.org/pc/abtus/ourorg/dem/abtusdem.htm>

National

- **US Census**
www.census.gov/

Endnotes

¹ Information from Pierce County GIS application, CountyView Pro (2021).

² Information from Pierce County GIS application, CountyView Pro, Census data is based off 2010, as 2020 was not available. (2021).

³ Information from Pierce County GIS application, CountyView Pro, Census data is based off 2010, as 2020 was not available. (2021).

⁴ Information from Pierce County GIS application, CountyView Pro (9/2021). Numbers derived from tax parcels whose centers are within selected jurisdictions.

⁵ “Projected Population Density” is based on an assumption of the jurisdiction maintaining the same geographic area and boundaries. It does not consider changes in annexation, district mergers, etc.

⁶ Information obtained from Pierce Transit from Infrastructure Matrix.

⁷ Information provided from Pierce Transit from their budget.

⁸ Non-Capital

⁹ Non-Capital

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Section 3

Capability Identification Requirements

Planning Process---Requirement §201.6(b):

An open public involvement process is essential to the development of an effective plan.

Documentation of the Planning Process---Requirements §201.6(b):

In order to develop a more comprehensive approach to reducing the effects of natural disasters, the planning process **shall** include:

(3) Review and incorporation, if appropriate, of existing plans, studies, reports, and technical information.

- Does the planning process describe the review and incorporation, if appropriate, of existing plans, studies, reports, and technical information?

Assessing Vulnerability: Analyzing Development Trends---Requirement §201.6(c)(2) (ii)(C):

[The plan **should** describe vulnerability in terms of] providing a general description of land uses and development trends within the community so that mitigation options can be considered in future land use decisions.]

- Does the plan describe land uses and development trends?

Identification and Analysis of Mitigation Actions: National Flood Insurance Program (NFIP) Compliance--Requirement §201.6(c)(3)(ii):

[The mitigation strategy] must also address the jurisdiction's participation in the National Flood Insurance Program (NFIP), and continued compliance with NFIP requirements, as appropriate.

- Does the new or updated plan describe the jurisdiction(s) participation in the NFIP?

SECTION 3

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PIERCE TRANSIT
CAPABILITY IDENTIFICATION SECTION**

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TECHNICAL CAPABILITY4
FISCAL CAPABILITY4

Legal and Regulatory

Table 3-1 Legal and Regulatory

Regulatory Tools (Ordinances and Codes)	Yes or No
<u>Jurisdiction Capabilities</u>	
By-Laws	Yes
Code	Yes
Federal Transit Administration	Yes
RCW Title 36 Chapter 36-57A – Public Transportation Benefit Areas	Yes
Resolutions	Yes

Administrative Capability

Table 3-2 Administrative Capability

Administrative Tools (Agency, Departments or Programs)	Yes or No
<u>Jurisdiction Capabilities</u>	
Agency Board of Directors/Commissioners	Yes
Agency Newsletter	Yes
Agency Website	Yes
Comprehensive Annual Financial Report	Yes
Capital Improvement Program	Yes
Communications Capabilities	Yes
CPR/First Aid Training	Yes
Development Standards	Yes
Emergency Operations	Yes
Emergency Response Drills and Exercises	Yes
Transit Development Plan	Yes
Threat & Vulnerability Assessment	Yes
<u>Regional Capabilities</u>	
Local Fire Districts	Yes
Local City & County Laws Enforcement Agencies	Yes
NW Warn	Yes
Pierce County Department of Emergency Management	Yes
Pierce County WARN/ Alert	Yes
Puget Sound Energy	Yes

Technical Capability

Table 3-3 Technical Capability

Technical Tools (Plans and Other)	Yes or No
<u>Jurisdiction Capabilities</u>	
Continuity of Operations Plan	Yes
Inclement Weather Plan	Yes
Information Services Disaster Recovery Plan	Yes
Pandemic Response Plan	Yes
System Safety Program Plan	Yes
System Security & Emergency Preparedness Plan	Yes
Private Medication center	Yes
Emergency Communication Plan	Yes
Emergency CNG Refueling Plan	Yes
Emergency Evacuation Plan	Yes
Pierce Transit Emergency Operation Center	Yes
<u>Regional Capabilities</u>	

Fiscal Capability

Table 3-4 Fiscal Capability

Fiscal Tools (Fees, Agreements, Grants and Other)	Yes or No
<u>Jurisdiction Capabilities</u>	
FARES:	
Bus, Para-transit, Vanpool	Yes
AGREEMENTS:	
Sound Transit Reimbursement	Yes
GRANTS:	
State and Federal Grants	Yes
OTHER:	
Advertising	Yes
Interest from Banks	Yes
Sales Tax	Yes

Section 4

Risk Assessment Requirements

Identifying Hazards--- Requirement §201.6(c)(2)(i):

[The risk assessment **shall** include a] description of the type ... of all natural hazards that can affect the jurisdiction.

- Does the new or updated plan include a **description** of the types of **all natural hazards** that affect the jurisdiction?

Profiling Hazards---Requirement §201.6(c)(2)(i):

[The risk assessment **shall** include a] description of the ... location and extent of all natural hazards that can affect the jurisdiction. The plan **shall** include information on previous occurrences of hazard events and on the probability of future hazard events.

- Does the risk assessment identify (i.e., geographic area affected) of each hazard being addressed in the new or updated plan?
- Does the risk assessment identify the extent (i.e., magnitude or severity) of each hazard addressed in the new or updated plan?
- Does the plan provide information on previous occurrences of each hazard addressed in the new or updated plan?
- Does the plan include the probability of future events (i.e., chance of occurrence) for each hazard addressed in the new or updated plan?

Assessing Vulnerability: Overview---Requirement §201.6(c)(2) (ii):

[The risk assessment **shall** include a] description of the jurisdiction's vulnerability to the hazards described in paragraph (c)(2)(i) of this section. This description **shall** include an overall summary of each hazard and its impact on the community.

- Does the new or updated plan include an overall summary description of the jurisdiction's vulnerability to each hazard?
- Does the new or updated plan address the impacts of each hazard on the jurisdiction?

Assessing Vulnerability: Addressing Repetitive Loss Properties---Requirement §201.6(c)(2) (ii):

[The risk assessment] **must** also address the National Flood Insurance Program (NFIP) insured structures that have been repetitively damaged by floods.

- Does the new or updated plan describe vulnerability in terms of the types and numbers of repetitive loss properties located in the identified hazard areas?

Assessing Vulnerability: Identifying Structures---Requirement §201.6(c)(2) (ii)(A):

The plan **should** describe vulnerability in terms of the types and numbers of existing and future buildings, infrastructure, and critical facilities located in the identified hazard areas...

- Does the new or updated plan describe vulnerability in terms of the types and numbers of existing buildings, infrastructure, and critical facilities located in the identified hazard areas?
- Does the new or updated plan describe vulnerability in terms of the types and numbers of future buildings, infrastructure, and critical facilities located in the identified hazard areas?

Assessing Vulnerability: Estimating Potential Losses---Requirement §201.6(c)(2) (ii)(B):

[The plan **should** describe vulnerability in terms of an] estimate of the potential dollar losses to vulnerable structures identified in paragraph (c)(2)(ii)(A) of this section and a description of the methodology used to prepare the estimate...

- Does the new or updated plan estimate potential dollar losses for vulnerable structures?
- Does the new or updated plan describe the methodology used to prepare the estimate?

Assessing Vulnerability: Analyzing Development Trends---Requirement §201.6(c)(2) (ii)(c):

[The plan **should** describe vulnerability in terms of] providing a general description of land uses and development trends within the community so that mitigation options can be considered in future land use decisions.

- Does the new or updated plan describe land uses and development trends?

SECTION 4

REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION PIERCE TRANSIT RISK ASSESSMENT SECTION

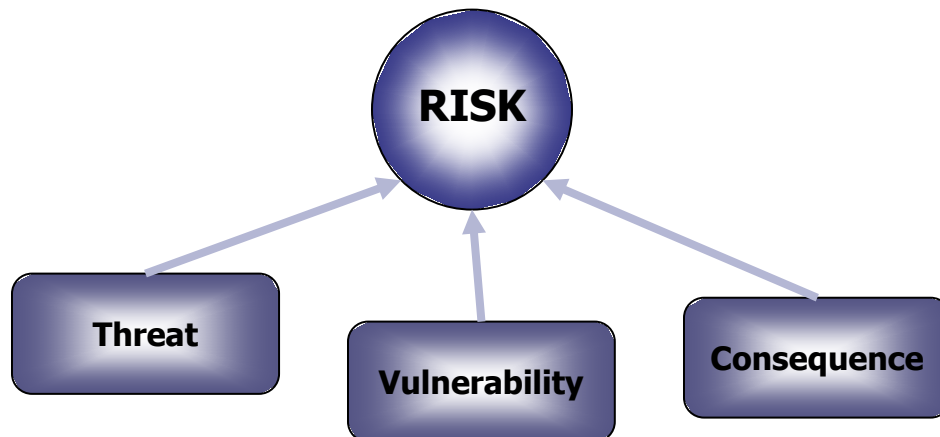
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Section Overview

The Risk Assessment portrays the threats of natural hazards, the vulnerabilities of a jurisdiction to the hazards, and the consequences of hazards impacting communities. Each hazard is addressed as a threat and is identified and profiled in the Hazard Identification. The vulnerabilities to and consequences of a given hazard are addressed in the Vulnerability Analysis. Vulnerability is analyzed in terms of exposure of both population and infrastructure to each hazard. Consequences are identified as anticipated, predicted, or documented impacts caused by a given hazard when considering the vulnerability analysis and the characteristics of the hazard as outlined in its identification.



The WA Region 5 **Hazard Identification** was used for this plan. Each jurisdiction's Vulnerability and Consequence Analysis is based on the Region 5 Hazard Identification. The Region 5 Hazard Identification can be found in the Base Plan. Each hazard is identified in subsections. The subsections are grouped by hazard-type (i.e., geological and meteorological hazards) and then alphabetically within each type. A summary table of the WA Region 5 Hazard Identification is included in this section as Table 4-1a and Table 4-1b.

The **Vulnerability Analysis** is displayed in six tables:

- **Table 4-2 General Exposure**
- **Table 4-3 Population Exposure**
- **Table 4-4 General Infrastructure Exposure**
- **Table 4-5a Consequence Analysis Chart – Geological**
- **Table 4-5b Consequence Analysis Chart – Meteorological**
- **Table 4-5c Consequence Analysis Chart – Technological**

Each jurisdiction has its own Vulnerability Analysis, and it is included in this section.

The **Consequence Identification** is organized by Threat. Each threat page summarizes the hazard, graphically illustrates exposures from the Vulnerability Analysis, and lists corresponding Consequences. Each jurisdiction has its own Consequence Identification, and it is included in this section: avalanche, earthquake, landslide, tsunami, volcanic, drought, flood, severe weather, and wildland/urban interface fire.

Specific information and analysis of a jurisdiction's owned (public) infrastructure is addressed in the Infrastructure Section of its plan.

Vulnerability and Hazard Impact Analysis

Through the Mitigation, Hazard Identification Risk Assessment (HIRA) and Comprehensive Emergency Management Plan (CENN) planning process, Pierce Transit has identified three geological, two meteorological and seven technological hazards that may significantly affect the region. These hazards were chosen based on multiple criteria including high frequency and potential impact. The full list of high frequency and/or high impact hazards are earthquake, deep and shallow landslides, flood, winter/severe storms, volcano eruption/lahar, cyber threat, epidemic/pandemic, hazardous materials, terrorism / active threat / attack tactics¹, and transportation accidents. They have been identified in all plans and the likelihood of (re)occurrence and potential damage to life and property is illustrated. Additionally, certain human-caused hazards such as fire, hazmat, and terrorism have been accounted for in the mitigation strategies and can be found in Section 5 of this plan.

Pierce Transit's main facility is in the North West portion of Pierce County, in the City of Lakewood. The risks impact critical infrastructure including Pierce Transit facilities and within a one-mile proximity to Pierce Transit facilities are Interstates 5 and 705, State Route 7, 509, 16 and 163, and the Burlington Northern Santa Fe and Sound Transit Railroads. The cross-county transportation in this area is a high priority to remain functional but could easily be blocked by any number of hazards. In addition, higher population densities are located along the major transportation routes which are susceptible to these hazards.

Geological:

- Earthquake
- Landslide
- Volcanic (ashfall)

Meteorological:

- Flood
- Severe Weather

Technological:

- Civil Disturbance
- Cyber Attack
- Energy Emergency
- Epidemic
- Hazardous Materials
- Terrorism
- Transportation Accident

Introduction

- The National Threat and Hazard Identification and Risk Assessment (THIRA)² published by FEMA July 2019 provides scenarios and introduced an important concept: Plausible Concurrent Operations. Plausible Concurrent Operations represents ongoing response and recovery operations and are a way of recognizing that multiple events that have no connection to one another may overlap and impact an already vulnerable jurisdiction. An example of Plausible Concurrent Operations would be responding and recovering from a pandemic outbreak and then a month later there is an earthquake. Secondary hazards such as a tsunami, landslides, fires, liquefaction, hazardous material spills, energy emergency following an earthquake are incorporated with their primary hazard and are not listed as separate concurrent operations.
- May of 2020, we are several months into the COVID-19 pandemic outbreak as we are writing this analysis. The probability of a concurrent incident for all jurisdictions is extremely high during this COVID-19 outbreak.
- The concurrent scenarios/hazards of most concern include:
 - epidemic/pandemic
 - earthquake (includes tsunami, liquefaction, landslides, fire, hazardous material spills, energy emergency)
 - a lahar
 - severe weather
 - terrorism and active threat / attack tactics
- Although not listed above civil disturbance can have a high consequence when paired with epidemic/pandemic.

The vulnerability and impact analysis incorporated many findings from other assessments for a holistic approach. The assessments and key findings are briefly captured here but additional details can be found in the Base Plan Section 4: Pierce County Hazard Identification & Risk Assessment.

Geological

Earthquake

- Of the three earthquake sources (crustal, deep, and subduction zone), the Cascadia Subduction Zone poses the highest risk to the region with a projected 9.0 magnitude earthquake creating devastating damage. The valley floor contains a high groundwater table, and soil conditions that would make liquefaction of soils during an earthquake very likely. This also increases the likelihood for differential settlement of buildings, utility pipelines and bridges.
- In March of 2019 the Department of Homeland Security's Regional Resiliency Assessment Program (RRAP) published the Resiliency Assessment of Washington State Transportation Systems.³ This assessment used a Cascadia Subduction Zone magnitude 9.0 earthquake and focused on WA surface transportation systems.

Key Findings

- Of the maritime transportation systems analyses is that commercial ports in WA State do not have a good understanding of their facilities' seismic vulnerability and have not undertaken internal assessments of their seismic resilience.
 - Rail transportation systems seismic resilience are largely unknown to state and other public officials. In 2019, Sound Transit contracted with Pierce County Emergency Management and produced a Hazard Identification and Risk Assessment specific to their agency. Published separately.
- The Water Supply Forum, key water utilities in King, Pierce and Snohomish counties, proactively evaluated the region's existing water supply systems resiliency and plan for potential water supply disruptions.⁴

Key Findings

- It is believed that regional utilities and warehouses only stock a small percentage of the repair materials required following a Cascadia Subduction Zone earthquake.
 - Expand the identification of wells that could provide emergency supplies, to include high-capacity public and private wells not owned by the large regional water systems. Develop well inventory, contact protocols, activation agreements, and liability protections if needed.
 - Evaluation of policy considerations such as shared insurance or liability protection would be necessary to enable private well owners to provide water (potable or non-potable) to the public following a major emergency. Establish public communication protocols for such supplies.
 - Shake Alert (Earthquake Early Warning System): can connect to existing systems such as Public Announcement (PA), Supervisory Control and Data Acquisition (SCADA), and can shut down motors, pumps, and more anywhere from a few seconds to a full minute. How much notice will depend on your proximity to the source i.e., if it's the Tacoma Fault we will get little to no warning whereas with the Cascadia Subduction Zone coming off the coast we would benefit greatly from this technology. Tacoma Water has implemented Shake Alert and is connected with their SCADA system. The status of other utilities is unknown.
- In May of 2018 FEMA released a new methodology to the Threat and Hazard Identification and Risk Assessment (THIRA) and Stakeholder Preparedness Review (SPR). Grant requirements were changed accordingly, and King, Pierce, and Snohomish Counties conducted capability assessments across the region. The key findings below are specific to Pierce County but may also be true statements for the larger region.

Key Findings

- Urban centers and rural communities. Many rural locations will need transportation and utilities restored for their services to resume.⁵
- Many buildings in Pierce County are newer and built to modern day standards with concrete tilts⁶. However, a lot of the new developments have been for commercial use and not residential. Currently, our modeling tools need more local data to understand true community impacts to housing across the entire county not just unincorporated. FEMA-154 is a rapid seismic screening program and provides locals with a methodology to

collect valuable information. The results from this program can be used to identify and prioritize mitigation measures, incorporate mitigation measures to improve modeling results to stay updated on the most at-risk populations, and for response such as search and rescue operations.

- The damage to our infrastructure will create islands of isolated populations. The needs of each isolated population will be dependent on what infrastructure survived, the population demographics, and what essential services they no longer have access to such as medical treatment. The effort to understand these details is underway with support from FEMA's Regional Catastrophic Preparedness Grant Award focusing on transportation, logistics and supply chain, and mass care services planning.
- More detailed information on the impacts of earthquakes can be found on the Pierce County Department of Emergency Management (PC DEM) website, the WA State Department of Natural Resources WA Geological Survey website, the U.S. Geological Survey Cascade Volcano Observatory website, and in the Pierce County Hazard Mitigation Base Plan Earthquake Chapter.

Landslide

An infrastructure exposure review identified deep and shallow landslides as the costliest impact aside from our baseline impacts such as severe weather, epidemic, and more. Almost 50 percent of unincorporated Pierce County area (sq. mi.) and a population of over 25,000 can be impacted by this hazard. The area's most at risk include any area near a body of water including creeks, rivers, lakes, islands and communities touching the Puget Sound or areas with a 15% or greater slope. When these hillsides become wet, it is possible for the slope to fail. Critical transportation routes for many communities are often directly impacted.

February 6-24 of 2020 Pierce County experienced multiple landslides, isolated populations and a long-term response and recovery just before the COVID-19 outbreak hit us locally. Several communities were impacted, some for 3-4 days, but the Ashford and Elbe communities were completely isolated for 6 days. First responders couldn't get in and we couldn't even land a helicopter due to the dense forestry. Most of the residents in the communities have lived there a long time but has many visitors staying in lodges, rentals, and a small hotel. Emergency management, WSDOT, the Sheriff's Department, the local fire and school district, USFS, and Mt. Rainier National Park all came together to help these communities until the road fully reopened 18 days after the slides occurred. We were not able to verify exactly how many people were impacted as some chose to leave with the caravans and left in their own vehicles but the estimate for the 18 days is 85 people.

Slide's specifics: SR706 MP 10.18 near Kernhan Rd E, blocking the Mt Rainier Nisqually entrance/SW corner of the park. Second slide occurred ¼ miles west of previous slide just off Mt. Tahoma Canyon Rd E. Significant erosion on the drainage ditches on both sides of SR706 two miles east of Elbe. Debris was between 3-6 feet deep and both slides were each 400 feet long. Many thousands of cubic yards of slide debris were removed.

Volcanic

The likelihood of a volcano erupting in and around Pierce County from Mt. Saint Helens and Mt. Rainier is relatively low compared to the other hazards, but the amount of damage and devastation it would cause is high.

Mount Rainier is the most dangerous volcano in North America according to the USGS Cascades Volcano Observatory (CVO). It has previously buried sections of the surrounding river valleys in a volcanic mudflow, called a lahar. The Puyallup River Valley is at greatest risk. Tens of thousands of people live in areas that may have as little as 40 minutes to as much as three hours to move to safety once a large lahar is detected. The lahar warning system is robust, and warnings are disseminated promptly and widely every first Monday of the month so people in harm's way are taught how to respond to the warnings and take protective actions.

The largest impact would be a spontaneous lahar occurring at night. There will be a high casualty and fatality count as the Wireless Emergency Alert (WEA) will be the notification platform that will reach people at night when they are sleeping.

Pierce County DEM in partnership with USGS CVO maintains a "Volcano Map" that accounts for impacts in the region.

Pierce County DEM maintains a "Mt. Rainier Volcanic Hazards Response Plan" that details the monitoring, planning, operational response and historical data surrounding a volcanic event in the region.

Meteorological

Flood

- As population grows and urbanization expands, this increases the damages from repetitive flooding. Also, it is important to note that changes in the temperature and climate have added to the frequency and magnitude of flooding incidents particularly over the last 20 years. While mitigation projects have reduced vulnerability in the county, flooding is the number two hazard falling just below landslides in terms of general, population, and infrastructure exposure data.
- Pierce County experiences two major types of hazards associated with flooding: flood inundation and channel migration. FEMA publishes the DFIRM which shows areas at risk for inundation, but FEMA has not developed an erosion-prone map for areas at risk of channel migration.

In March 2017, the Digital Flood Insurance Rate Maps (DFIRM) became the official maps for Pierce County. These new maps replaced, mostly, flood hazards mapped in the late 1970's and again in the early 2000's. The new maps are more accurate and include coastal properties. However, properties adjacent to rivers in Pierce County are "secluded" meaning insurance rates are still based on the information from the original 1970s-era maps.

- Pierce County code requires the location of critical facilities and infrastructure to be outside of the 500-year flood plain unless no feasible alternative exists. For infrastructure and facilities which do not have a feasible alternative location, such as a wastewater treatment plant, alternative protective measures are required.

Severe Weather

- Windstorms and winter storms cause the most impact to communities. Windstorms are more frequent than winter storms but often have a short-term impact to communities. Rain and other conditions such as low temperatures are also typically associated with windstorms creating more hazardous conditions. Impacts include road closures, loss of electricity, cold homes, and downed trees. Downed trees are the greatest secondary hazard as they fall on houses, vehicles, and people. They can block utilities, road crews, and responders from locations and put their workers in danger. In recent years, many people have been killed in their vehicles from a falling tree. Another example, Sheriff's Deputy Cooper Dyson was killed rushing to aid other officers under attack by a suspect when his patrol car hydroplaned into a building. There is an association with severe weather and an increase in deaths in Pierce County.
- Winter storms can be longer and less frequent. Winter storm Maya in February of 2019 was a back-to-back series where a large amount of snow fell and accumulated in short timeframes. Over the course of almost three weeks, some locations such as Lakewood and Tacoma saw snow accumulation 8-10 inches in others like Gig Harbor, Puyallup, and rural Pierce County 10-14 inches. In addition to this there was not enough sand for road crews in the state, so some roads were left unplowed until the last round of snowfall as a conservation strategy of this scarce resource. The homeless and those without a heat source will be living in extreme conditions with low temperatures requiring the need for shelter. Many healthcare workers, 9-1-1 dispatchers, and snowplow drivers needed a safe way to work and Pierce County Search and Rescue 4x4 volunteers transported over 130 people within a week. People were not able to go to medical appointments like for dialysis unless they called EMS for transport.

Technological

Civil Disturbance

Social unrest includes civil disorders, acts of mass civil disobedience, and strikes. They differ in their legality and tactics (especially the use or avoidance of violence), but all are acts by groups of people that are intended to disrupt a community or organization.

Civil disorder is a public disturbance by a group or groups of people involving acts of violence that cause immediate danger, damage or injury to others or their property. They are often but not always politically motivated. They are both illegal and violent.

Civil disorders can be divided into two rough categories: those in which the perpetrators deliberately set out to harm others and those in which the perpetrators are focused more on crimes against property.

Civil disobedience is the nonviolent refusal to obey certain laws as an act of political protest. Civil disobedience is illegal but non-violent.

Except for external parties utilizing Sunnyside Beach as a launching point for a water borne protest during the U.S. Open in 2015, in recent years there have been incidents related to the NW Detention Center.

Cyber Attack

- Cyber Critical Infrastructure CyberSecurity Consultants provides services to many in Pierce County including South Sound 9-1-1, Pierce County Radio Communications, Washington State Patrol, and many other local agencies. In 2019 the top threats were:
 1. Phishing/spearphishing.
 2. Ransomware.
 3. Distributed Denial-of-Service (DDoS) attack.
 4. Advance Persistent Threat.
 5. Fileless Malware.
- The top vectors or common access points were:
 1. Email attachments/links.
 2. Drive-by or download.
 3. Webserver/Web app.
 4. USB drives.
- During times of disaster there is a significant increase in scams, phishing attacks, and Advance Persistent Threat attacks to gain access to financial and cyber systems.
- During COVID-19 there was a significant increase in attacks against medical centers and collaboration platforms.

Energy Emergency

- FEMA Region X Power Grid Risk Profile: A Risk Analysis Profile from the Region X Threat and Hazard Analysis Report March 2019 key findings:
 - Transmission grid is less extensively interconnected in comparison to power grids elsewhere in the US. This provides fewer redundancies in case of failure of part of the system.
 - Difficult to replace equipment. Restoration timeline months-years. If a number of high-voltage transformers are damaged in an incident triggering an outage, restoration and recovery will be difficult because these transformers are not typically manufactured domestically, and their size and weight make transportation difficult.
 - In the event of an earthquake triggered tsunami the port and railroads will be significantly impacted.
 - Utilities face financial difficulty that impedes investment in mitigation measures due to rate regulations. Restoration and recovery will require substantial expenditures from utilities at a time when their revenue stream from the sale of power is curtailed.
 - Rural populations may be proportionately more impacted due to the unique geographic features of Pierce County making access difficult. The use of drones and helicopters help significantly but often surface transportation is needed for restoration. These populations already deal with more outages than their urban counterparts and may be better prepared and more resilient.

- Those dependent on powered medical devices or services such as dialysis face immediate threat to life. Community preparedness should identify these populations and plan for their survival.

Most widespread impacts to an energy emergency are usually the result of severe weather or industrial accidents that have cascading impacts.

One of the largest transmission lines in Pierce County follows the Tacoma Narrows Bridge and feeds the entire peninsula and the islands. The Washington State Highway Bridge Seismic Screening Tool – Technical Report identified the Tacoma Narrows Bridge as most likely to survive in a Cascade Subduction Zone earthquake and tsunami in all of Washington. Engineers believe that the fall of the previous bridge and political pressure at the time contributed to the resilient design.

Outages are often smaller in scale when power lines feeding the substation are impacted. Often communications service providers infrastructure such as Comcast will be impacted concurrently. If a communications provider fiber line is damaged, then a community could be without internet, unable to use landlines and cell phones. Utility restoration may be delayed due to transportation impacts. Some cell phones may still work depending on your provider, but often rural communities will be isolated until both transportation and utilities are functioning. Anderson Island and McNeil Island are solely reliant on ferry transportation for any equipment not on the Island. This was the case during Winter Storm Maya in 2019 and Anderson Island has unique features that make ferry transportation limited.

An earthquake in Pierce County or a catastrophic impact to a fuel producer can result in a shortage. Critical equipment such as generators, vehicles, and other operating machines could be impacted for a long time. Based on regulations a hospital generator is to have a minimum of 96 hours of fuel. If no other source is available, the hospital will be forced to evacuate the facility.

Epidemic

Throughout history, disease outbreaks have changed and shaped society. The impact of these diseases varies based on the severity of the disease, duration of the illness and spread within the community.

An outbreak can be characterized by the extent of spread of the disease. An outbreak is considered pandemic if the disease spreads throughout the world. The outbreak is considered epidemic if it's above normal disease levels within a geographical area. More common diseases are classified as endemic, as they are at or below normal levels within a community. Brand new diseases can quickly become an epidemic/pandemic if there is little or no immunity in the population.

New strains of a disease are a great risk to Pierce County, due to the low immunity in the community, the potential for severe symptoms, the speed at which the virus can spread from person to person, vaccines would need to be developed, and society would come to a stop to combat the outbreak. The Tacoma-Pierce County Health Department investigates and coordinates the Public Health surveillance of disease outbreaks.

Everyone is vulnerable to an epidemic. Following a disaster such as an earthquake, volcanic eruption, or tsunami, communicable disease outbreaks could result from lack of safe water

and food, disruption of waste treatment or contact with other hazardous materials, and mass sheltering of people.

Because of the high population density and interconnectedness of health and social systems, Pierce County has a medium-high probability of a major outbreak but because the potential is so great there is a moderate risk for an epidemic and a high risk with a pandemic. There could be short- or long-term impacts and massive loss of life. This will be a devastating impact to the economy, public safety, health services, and every other aspect of society.

The most threatening situation is the outbreak of a new disease with high rates of illness and death. New disease outbreaks can quickly overwhelm local hospitals, healthcare providers and decrease society's ability to maintain critical services. Populations with the highest risk include older adults and people of any age who have a serious underlying medical condition. Nursing homes, long-term care facilities, adult family homes, senior living facilities, and those with in-home services are all very vulnerable. Others at risk are pregnant and breast-feeding women, the homeless, people with disabilities, and racial and ethnic minority groups. Any population in a congregate setting has a higher risk of contracting the disease.

- A pandemic outbreak like COVID-19 will cause a scarcity of resources including personal protective equipment, cleaning supplies, basic household amenities, food, medical equipment that is effective in treating patients such as ventilators. There will reach a point where PPE is so scarce that services will need to be reduced or discontinued. In the first months of COVID-19 healthcare workers gave their PPE to patients. EMS was stretched thin with an increase in community 9-1-1 calls, responding to long-term care facilities, a high number of people calling fire stations to ask questions, staff having to self-quarantine and wait for testing results, and constantly learning about the disease and interpreting guidance from federal and state officials. PPE shortages create an environment of conservation, reuse, and innovation. A significant amount of people including professionals were not fully educated and confident on the proper use of PPE. An assessment by Department of Homeland Security identified that the medical resource burden would likely increase mass casualty attack fatalities.
- Negative stigma toward populations will occur until the transmission of the disease is understood.
- Cascading impacts in the first 3 months:
 - Closure of all non-essential services and social distancing.
 - Schools turned into feeding stations, childcare for healthcare and first responders, and had to find an equitable way to continue school virtually/safely. One school district bought laptops for all students, another dropped off and picked up schoolwork at each student's home, other used alternatives such as Pierce Transit buses with Wi-Fi being strategically placed and coordinated to maintain social distancing and more.
 - Services and human interactions are made virtual wherever possible. People are home and whether they are working, unemployed, students taking online classes, etc. all stress and tax our overall IT infrastructure.
 - This virtual shift created a new isolated population as some people did not have the needed technology and some didn't know how to use it without assistance.

- All non-imminent life-threatening procedures were completely postponed for several months and the amount of elective procedures allowed were significantly reduced.
- Thousand are furloughed and collecting unemployment. When businesses try to reopen some employees are receiving more than what they were getting paid and don't want to come back to work right away creating a staffing shortage.
- Hospital's furlough 20% of all staff due to financial hardships associated with the pandemic.
- High unemployment rates mean many overqualified people in the job market. A majority of those graduating from college will be facing the challenge of an extremely competitive job market and those unable to get employment will not be eligible for assistance.
- Governor emergency powers can stop evictions from taking place and provide leniency for utilities bills but after those powers are lifted many people will be in debt. If not properly planned by state and local officials this could create a spike in homelessness.
- The number of WA Poison Center, National Suicide Hotline, National Domestic Violence Hotline, and 9-1-1 calls related to domestic violence and child abuse significantly increased. 2-1-1 was later contracted to build capacity to support people needing the health screening, information on where to get tested, and help them fill out necessary paperwork. This was a desperate need and once implemented greatly helped the community gain access to assistance.
- Hospitals around the country reported a drop in the number of people coming to Emergency Departments. There was an increase of people delaying care until it became emergent, sometimes life threatening. Patients stayed home to an extreme and postponed visit that needed care (i.e. dialysis patients, etc.) as hospitals were viewed as a place to contract the disease.
- Data collection was large scale, constantly changed, and eventually created data fatigue. Pressure from federal entities and high visibility to the public adds stress contributing to the burnout.
- Significant life events were postponed or held virtually. Losing someone you love is always difficult. And losing someone while your life is already turned upside down by a pandemic can intensify your grief, creating more complicated, or traumatic, grief. This makes it even more difficult to heal. In addition, there were essential staff who were not able to take time off due to staffing shortages or not having someone to backfill that person's position.
- In working with funeral homes, the Pierce County Medical Examiner's Office, the State Mass Fatality Task Force and hospitals one chokepoint was identified. End of life planning is a difficult topic and for some populations can be quite challenging for families or caregivers to update (i.e. dementia and people with memory loss, mental health, etc.) during a pandemic.
 - Funeral home directors normally feel good about their job by helping family and friends through the end-of-life process. During the pandemic their job didn't feel good as they went to virtual services or the families postponed the service.
- Psychological impacts:

- In the beginning many essential workers did not have the necessary PPE but needed to provide the services. This created an additional amount of fear and anxiety for their health and their families. Media following the first outbreak in Kirkland, King County brought the realism and fear of the outbreak into people's homes.
- There are 407 Adult Family Homes in Pierce County with a range of 2-6 clients needing additional support for disabilities, mental health, addiction, and/or memory care. Some caregivers are hired staff and others are family run. The ones with hired staff had one caregiver in the home and the other trained their family members to support the clients. A majority of caregivers made the sacrifice to not leave the home due to fear of bringing the disease in. The caregivers were burned out in the first week and some were afraid that the extreme isolation would create triggers and were concerned for their own safety.
- Fear from lack of PPE in prison populations caused riots.
- Essential workers quickly started to experience compassion fatigue especially when there were more requests than desperately needed resources and help.
- Crime:
 - Fraudulent products flood the market.
 - Escalation of serious crime in local communities in the first few weeks of the outbreak. People being held a gun point outside of a dollar tree for basic supplies (i.e. disinfectant products, toilet paper, etc.).
 - Price gouging on a global level.
 - Local businesses defaced or damaged while they are not open.
 - Theft of property particularly schools.

Hazardous Materials

- From May 1 – May 1, 2019 there were 461 incidents within Pierce County. Washington Department of Ecology's top three categories were oil representing 72% of all incidents, pollution representing 17%, and hazmat/chemical representing 4%. The Department of Ecology Response Program, oil and hazardous materials response, drug lab clean-up program has no statewide life-safety hazmat response capability and no fund for large hazardous substance spills.
 - The Seattle UASI 2019 Stakeholder Preparedness Review Hazardous Materials Spills key findings:
 - Pursue funding to update the 2006 CBRNE/Hazmat Team study, which will serve as the bases for legislation creating regional hazmat teams.
 - Participate in the biennial risk assessments to prioritize and focus grant funding in the most vulnerable areas.
 - Identify a strategy and pursue funding to replace or extend the shelf life of strategic pharmaceutical cache.
 - Legal mapping of the rules and regulations both at the local and state levels do not exist and need a gap analysis.

- Limited plans exist for debris management structure to address debris, and the type of definition of debris, or a mechanism to characterize debris (e.g. radiological hazardous waste, animal carcasses, invasive species etc.).
 - Need real-time plume modeling capabilities for fire departments hazmat response teams to include other first responders as well. This technology is being used in Snohomish County and has been used for impact analysis.
- Other hazards, such as earthquakes and landslides, could produce hazardous materials incidents.

Terrorism

- Attacks can be perpetrated by many different actors with different motivations, such as terrorists, violent extremists, and targeted violent offenders. All use violent tactics to harm people and/or property.
- The consequences of the attack depend on the tactics employed by the threat actor, such as active shooter(s) events, bombings, arson, murder, kidnapping, hostage-taking, maritime attack, hijacking or skyjacking, and vehicle ramming.
- The threat of terrorism and violent extremism has grown with the interconnectedness afforded by the internet. Terrorist organizations can reach anyone around the world to support or participate in attacks. The openness of the internet allows for the disconnected/autonomous sharing of ideas, tactics, and successes that motivate others to act. A social media presence can be both an indicator and an impact as our younger population including students in schools can feed off of the message and create localized issues.
- The number of active shooter incidents has increased significantly over the last five years. Intense media coverage of active shooter events has created a heightened sense of risk. It remains nearly impossible to predict violent attacks, but security and intervention measures are continuing to evolve with the use of new tactics employed by threat actors. There have been several incidents in local schools, but none have been tied to terrorist activity. There are many public spaces and locations vulnerable to attacks.
- Incidents of terrorism and active threats have increased in the United States. Local and tribal police departments, local EMS and fire departments, the Sheriff's Department, Washington State Patrol, and regional partners have been training regularly for active threats such as a complex coordinated terrorist attack. The current threat environment is assessed annually by the Washington State Fusion Center.

Transportation Accident

This section covers all major transportation modes: aviation, surface (road and rail) and marine. It covers incidents where the accident is the primary impact.

While there have been huge gains in the safety and reliability of transportation systems, large, deadly accidents still happen today. Transportation systems have become busier, more congested, more tightly interdependent, and lacking in substantial reserve capacity.

Disruptions in one part of the system can produce large consequences far from the site of the disruption and can spread from one transport mode to another.

Aviation: the direct hazard is a large aircraft crashing into densely populated area with the odds of such a crash being low. Crashes are most likely to occur near flight corridors within two miles of an airport. On August 10, 2018 for 1 hour and 15 minutes a stolen Horizon Air Q400 commercial liner was flying over densely populated jurisdictions along the Puget Sound and the Islands in Pierce County. The jet liner eventually crashed into Ketron Island and luckily no one was hurt. There are 12 cabins on Ketron with all of them being on the North side of the Island. 6 of the cabins were occupied at the time and some were transported to shore by first responders until they could get the fire under control.

Marine: Steilacoom is home to the Pierce County ferry serving Anderson and Ketron Islands. While incidents in the waters surrounding Steilacoom and the Islands in the sound could be severe, there have been no deadly marine incidents in the past fifty years. Although there have been instances when the ferry is not able to provide service and people on the island are running low on supplies. In August of 2019 the Pierce County ferry had a catastrophic ramp failure that stranded the ferry on Anderson Island. It was a Sunday, and the Seahawks had a home game so many people were traveling when it happened. The incident stranded approximately 60 people on Anderson Island and 80 people in Steilacoom for almost 24 hours. A shelter in Steilacoom was almost stood up by the American Red Cross with the assistance of the Steilacoom Police Department but people found other places to stay overnight, and the shelter was not needed.

Rail: the main hazards are derailments, collisions, and tunnel incidents. In July of 2017, an Amtrak train derailment right off the sound in Steilacoom. The Town Hall opened as a reunification center and the 200 plus passengers were able to find other modes of transportation within a few hours. Later that year, in December, another Amtrak train derailed near the Pierce and Thurston County borders, killing three passengers and injuring 65 people. Trains transporting cargo such as grains have also been known to derail but have not had serious consequences.

Motor vehicles: Motor vehicle collisions account for roughly 95% of all transportation related deaths and even more injuries.

Changes in Development

Pierce Transit (PT): Over the last 5 years, PT has increased focus on Safety and Emergency Management. We have completed and approved 8 new or revised emergency plans and have distributed these plans to all Leadership Team members. All plans will be updated annually with stakeholder involvement and approval.

- PT Continuity of Operations Plan (COOP) was created, approved and distributed to Leadership Team.
- PT Emergency Operations Center Overview was created, and plans were put in place to update all files on a quarterly basis.
- PT created and finalized our Emergency Communication Plan.

- PT created and finalized our Emergency Evacuation Plan. All maps were updated, Pierce and PT has a plan in place to train all staff on emergency egress and assembly.
- PT continues to update annually our Inclement Weather Response Plan.
- In conjunction with the Tacoma Pierce County Health Department, PT became a Private Medication Center for our staff. In addition to our creation of the plan and workbook, PT conducted tabletop and live drill of our Private Medication Center.
- PT updated and refined our Pandemic Response Plan, incorporating lessons learned from the Sars-coV-2 worldwide Pandemic.
- PT created and approved our Emergency CNG Refueling Plan.

Table 4-1a WA Region 5 Hazard Identification Summary – Geological

	THREAT	DECLARATION # DATE/PLACE	PROBABILITY/ RECURRENCE	MAPS, FIGURES AND TABLES
Geological	<u>AVALANCHE</u>	Not Applicable	Yearly in the mountainous areas of the County including Mt. Rainier National Park and the Cascades.	Slab Avalanche Areas Vulnerable to Avalanche Pierce County Avalanches of Record
	<u>EARTHQUAKE</u>	N/A--7/22/2001 Nisqually Delta N/A--6/10/2001 Satsop DR-1361-WA--2/2001 Nisqually N/A--7/2/1999 Satsop DR-196-WA--4/29/1965 Maury Island, South Puget Sound N/A--4/13/1949 South Puget Sound N/A--2/14/1946 Maury Island	40 years or less occurrence Historical record—about every 23 years for intraplate earthquakes.	Types of Earthquakes Major Faults in the Puget Sound Basin Seattle and Tacoma Fault Segments Pierce County Seismic Hazard Major Pacific Northwest Earthquakes Notable Earthquakes Felt in Pierce County Salmon Beach, Tacoma Washington following Feb 2001 Earthquake Liquefaction Niigata Japan-1964 Lateral Spreading – March 2001
	<u>LANDSLIDE</u>	DR-1159-WA--12/96-2/1997 DR-852-WA--1/1990 DR-545-WA--12/1977	Slides with minor impact (damage to 5 or less developed properties or \$1,000,000 or less damage) 10 years or less. Slides with significant impact (damage to 6 or more developed properties or \$1,000,000 or greater damage) 100 years or less.	Northeast Tacoma Landslide January 2007 Pierce County Landslide and Soil Erosion Hazard Pierce County Shoreline Slope Stability Areas Notable Landslides in Pierce County Ski Park Road – Landslide January 2003 SR-165 Bridge Along Carbon River – Landslide February 1996 Aldercrest Drive - Landslide
	<u>TSUNAMI</u>	N/A--A.D. 900 Seattle Fault EQ Sourced Tsunami N/A--1894 Puyallup River Delta N/A--1949 Tacoma Narrows	Due to the limited historic record, until further research can provide a better estimate a recurrence rate of plus or minus 100-200 years will be used.	Hawaii 1957 – Residents Explore Ocean Floor Before Tsunami Hawaii 1949 – Wave Overtakes a Seawall Tsunamis in Washington State Tsunami Inundation and Current Based on Earthquake Scenario Notable Tsunamis in Pierce County Salmon Beach, Pierce County 1949 – Tsunamigenic Subaerial Landslide Salmon Beach, Pierce County 1949 – Tsunamigenic Subaerial Landslide Damage in Tacoma from 1894 Tsunami
	<u>VOLCANIC</u>	DR-623-WA--5/1980	The recurrence rate for either a major lahar (Case I or Case II) or a major tephra eruption is 500 to 1000 years. The recurrence rate for either a major lahar (Case I or Case II) or a major tephra eruption is 500 to 1000 years.	Volcano Hazards Tephra Types and Sizes Lahars, Lava Flows and Pyroclastic Hazards of Mt. Rainier Estimated Lahar Travel Times for Lahars 10 ⁷ to 10 ⁸ Cubic Meters in Volume Pierce County Eruptive Events and Lahars

Table 4-1b WA Region 5 Hazard Identification Summary – Meteorological

	HAZARD	FEMA DECLARATION # DATE/PLACE	PROBABILITY/ RECURRENCE	MAPS, FIGURES AND TABLES
Meteorological	<u>CLIMATE CHANGE</u>	Not Applicable	Not Applicable	Global Temperature Change: 1850 to 2006 Recent and Projected Temperatures for the Pacific Northwest Comparison of the South Cascade Glacier: 1928 to 2003 Lower Nisqually Glacier Retreat: 1912 to 2001
	<u>DROUGHT</u>	Many dry seasons but no declarations	50 years or less occurrence	Sequence of Drought Impacts Palmer Drought Severity Index Pierce County Watersheds %Area of Basin in Drought Conditions Since 1895 %Time in Severe to Extreme Drought: 1895-1995 %Time in Severe to Extreme Drought: 1985-1995 Notable Droughts Affecting Pierce County Columbia River Basin USDA Climate Zones – Washington State
	<u>FLOOD</u>	DR-852-WA--1/1990 DR-784-WA--11/1986 DR-545-WA--12/1977 DR-492-WA--12/1975 DR-328-WA--2/1972 DR-185-WA--12/1964 DR-WA 1817--01/2009 DR-1734-WA--12/2007 DR-1671-WA--11/2006 DR-1499-WA--10/2003 DR-1159-WA--12/96-2/97 DR-1100-WA--1-2/1996 DR-1079-WA--11-12/1995 DR-896-WA--12/1990 DR-883-WA--11/1990 DR-852-WA--1/1990 DR-784-WA--11/1986 DR-545-WA--12/1977 DR-492-WA--12/1975 DR-328-WA--2/1972 DR-185-WA--12/1964	5 years or less occurrence Best available science--the frequency of the repetitive loss claims indicates there is approximately a 33 percent chance of flooding occurring each year.	Lower Puyallup River Historical Flooding in Lower Puyallup River Levees and Revetments in the Lower Puyallup River Summary of Damages to Lower Puyallup River Facilities Middle Puyallup River Historical Flooding in Middle Puyallup River Levees and Revetments in the Middle Puyallup River Summary of Damages to Lower Middle River Facilities Upper Puyallup River Historical Flooding in Upper Puyallup River Levees and Revetments in the Upper Puyallup River Summary of Damages to Upper Puyallup River Facilities Lower White River Historical Flooding in Lower White River Levees and Revetments in the Lower White River Summary of Damages to Lower White River Facilities Upper White River Historical Flooding in Upper White River Levees and Revetments in the Upper White River Summary of Damages to Upper White River Facilities Carbon River Historical Flooding in Carbon River South Prairie Creek Historical Flooding in South Prairie Creek Middle Nisqually River Historical Flooding in Middle Nisqually River Upper Nisqually River Historical Flooding in Upper Nisqually River Levees and Revetments in the Upper Nisqually River Summary of Damages to Upper Nisqually River Facilities Mashel River Historical Flooding in Mashel River Nov 2006 Flooding River Park Estates – Along Puyallup River

<p><u>SEVERE WEATHER</u></p>	<p>DR-981-WA--1/1993 DR-137-WA--10/1962 DR-4056-WA – 01/2012 DR-1825- WA – 12/2008 – 01/2009 DR-1682-WA--12/2006 DR-1159-WA--12/96-2/1997 DR-1152-WA--11/19/1996 DR-981-WA--1/1993 Inauguration Day Storm DR-137-WA--10/1962 Columbus Day Storm State proclamations: 19-06--02/15/2019 (Dec. 2018 Winter Storm) 19-05--02/14/2019 Winter Storm Maya 17-08--5/18/2017 Severe rain 17-03--3/14/2017 17-02--1/19/2017 Winter Storm 15-18--12/24/2015 Windstorms and Flooding</p>	<p>The recurrence rate for all types of severe storms is 5 years or less.</p>	<p>Fujita Tornado Damage Scale Windstorm Tracks Pierce County Severe Weather Wind Hazard – South Wind Event Pierce County Severe Weather Wind Hazard – Enumclaw East Wind Event Notable Severe Weather in Pierce County Snowstorm January 2004 Downtown Tacoma Satellite Image – Hanukkah Eve Windstorm Before/After Tornado Damage Greensburg KS May 2007 County Road December 2006 Windstorm Tacoma Narrows Bridge – November 1940 Windstorm</p>
<p><u>WUI FIRE</u></p>	<p>EM-3372-WA Aug-Sept. 2015 State proclamations: 17-12--9/2/2017 Norse Peak Fire 15-11--6/26/2015</p>	<p>Based on information from WA DNR the probability of recurrence for WUI fire hazard to Pierce County is 5 years or less.</p>	<p>Washington State Fire Hazard Map Pierce County Forest Canopy Industrial Fire Precaution Level Shutdown Zones Carbon Copy Fire August 2006 Washington State DNR Wildland Fire Statistics: 1973-2007 DNR Wildland Response South Puget Sound Region: 2002-2007 Pierce County DNR Fires</p>

Table 4-2c Region 5 Hazard Identification Summary – Technological

Technological	HAZARD	FEMA DECLARATION # DATE/PLACE	PROBABILITY/ RECURRENCE	MAPS, FIGURES AND TABLES
	<u>ABANDONED MINES</u>	Not Applicable	Based on information from WA DNR. The Pierce County Sheriff’s Department reports that they have had very few incidents of citizens entering the abandoned mines in east Pierce Co. Isolated issues of minor subsidence have occurred, typically following flood events i.e. 2009/2010.	Pierce County – Mine Hazard Areas Map Based on WA DNR Information Schasse, Koler, Eberle, and Christie, <u>The Washington State Coal Mine Map Collection: A Catalog, Index, and User’s Guide</u> , Open File Report 94-7, June 1984 Pierce County 2014 HIRA
	<u>CIVIL DISTURBANCE</u>	Not Applicable	In the past 150 + years there have been eleven major incidents giving a recurrence rate of every seven years.	Pierce County Civil Disturbance High Probability Locations Map Pierce County Civil Disturbance High Probability Locations Zoomed in Map
	<u>DAM FAILURE</u>	Not Applicable	Not Applicable	No occurrences in Pierce County 50+ years recurrence for WA State
	<u>ENERGY EMERGENCY</u>	Not Applicable	Power outages are the most frequent energy incident, via natural hazards (storms, ice) Recurrence rate – every five years (storms) Recurrence rate – 50+ years (major)	Tacoma Power Outage 1929, USS Lexington provides power
	<u>EPIDEMIC</u>	EM-3507-WA 03/12/2020	Epidemic: <ul style="list-style-type: none"> • 1976-2014 Ebola outbreaks • Flu occurs annually Pandemics: <ul style="list-style-type: none"> • 2009-10 “Swine Flu” recurrence rate: 20 yrs 	Individuals hoping to avoid contacting disease
	<u>HAZARDOUS MATERIALS</u>	Not Applicable	<ul style="list-style-type: none"> • Dalco Passage oil spill of October 13, 2004 • Chlorine Spill Port of Tacoma February 12, 2007 Large incidents five-year recurrence Small incidents one-week recurrence	List of constituents or ingredients found in Bakken crude oil Environmental Protection Agency’s Identified Top Five Facilities Exxon Valdez Oil Spill, 1989 Pierce County Spill data from May 2018 to May 2019 Dalco Passage oil spill (October 13, 2004)
	<u>PIPELINE FAILURE</u>	Not Applicable	<ul style="list-style-type: none"> • Northwest Pipeline Corporation natural gas incident May 1st, 2003, in Sumner 10 years recurrence	Cities and Towns with interstate pipelines within, or within 1 mile of city limits Olympic Pipeline Rupture 06/10/99 Pierce County Pipelines Whatcom Falls Park, 2003
	<u>TERRORISM ACTIVE THREAT CYBER ATTACK</u>	Not Applicable	Minor incident –recurrence 1-year Major Incident – recurrence 10 years	250 Active Shooter Incidents in the U.S. 2000-2017: Incidents per year 250 Active Shooter Incidents in the U.S. 2000-2017: Casualty Breakdown per year 250 Active Shooter Incidents in the U.S. 2000-2017: Location Categories Occurrences in the Puget Sound
<u>TRANSPORTATION ACCIDENT</u>	Not Applicable State proclamations: 17-13--12/18/2017 Amtrak derailment 15-05--4/16/2015 SR 410 Bridge 15-04--3/11/15 Damage to I-5 Overpass	Minor incidents – recurrence daily Major incidents - recurrence 10 years	Airports in Pierce County Ferry Services in Pierce County Transportation Accidents/Catastrophic Failures in Pierce County	

Pierce Transit Hazard Maps and Overview of Data Source Descriptions

Regulated Floodplain⁷

Summary:

The flood hazard map delineates the flood hazard risk of Pierce Transit. This map uses the new FEMA Flood Insurance Study (FIS) and Digital Flood Insurance Rate Map (DFIRM) for Pierce County, Washington and Incorporated Areas effective on March 7, 2017. These mapping products replace the FIS & FIRM issued to Unincorporated Pierce County in 1987 and the other incorporated communities between 1980 and 1985. The new DFIRM is a seamless countywide product adopted by every community participating in the National Flood Insurance Program (NFIP).

The intended purposes of this data are to support the National Flood Insurance Program so that flood insurance policies can be written for any qualifying structure in the community. In areas identified as Special Flood Hazard Areas (SFHA), a structure with a federally backed loan is required to purchase flood insurance. SFHA are designated as Zones beginning with the letter A or V (e.g. AE, AH and VE). Areas of moderate risk or areas suspected to be at risk of flooding but where no detailed flood study has been completed are shown as Zone X (Shaded). It is also to inform development in or near flood hazard areas so that new construction and redevelopment meets the purposes of the flood hazards areas described in Pierce County Code Title 18E.70.

Description:

The DFIRM is a composite of several flood studies, some dating back to the 1970s and as recent as 2016 that represent the best available date at the production deadline. The exception to this is the "secluded areas" that are near significant levees that effect the floodplain do not meet the federal standard (44 Code of Federal Regulations 65.10) to show an area protected by the levee. The secluded areas, in the lower Puyallup River and the Carbon River and Puyallup River near the City of Orting, continue to show the understanding of risk prior to the establishment of 44CFR65.10 as shown on the first FIRM. There are more recent hydraulic studies that show a better understanding of flood risk and Unincorporated Pierce County regulates to this better data which has been added to the Regulated Floodplain 2017 feature class. In areas where the regulated flood hazard varies from the DFIRM there are attributions indicating a different "insurance zone" or "insurance BFE".

The Digital Flood Insurance Rate Map (DFIRM) Database depicts flood risk information and supporting data used to develop the risk data. The primary risk classifications used are the 1-percent-annual-chance flood event, the 0.2-percent-annual- chance flood event, and areas of minimal flood risk. The DFIRM Database is derived from Flood Insurance Studies (FISs), previously published Flood Insurance Rate Maps (FIRMs), and flood hazard analyses performed in support of the FISs and FIRMs, and new mapping data, where available. The FISs and FIRMs are published by the Federal Emergency Management Agency (FEMA).

The FIRM is the basis for floodplain management, mitigation, and insurance activities for the National Flood Insurance Program (NFIP). Insurance applications include enforcement of the mandatory purchase requirement of the Flood Disaster Protection Act, which "... requires the

purchase of flood insurance by property owners who are being assisted by Federal programs or by Federally supervised, regulated or insured agencies or institutions in the acquisition or improvement of land facilities located or to be located in identified areas having special flood hazards," Section 2 (b) (4) of the Flood Disaster Protection Act of 1973. In addition to the identification of Special Flood Hazard Areas (SFHAs), the risk zones shown on the FIRMs are the basis for the establishment of premium rates for flood coverage offered through the NFIP. The DFIRM Database presents the flood risk information depicted on the FIRM in a digital format suitable for use in electronic mapping applications. The DFIRM database is a subset of the Digital FIS database that serves to archive the information collected during the FIS.

Updates:

The October 2019 update to the Regulated Floodplain 2017 shows the changed flood hazard areas modified by FEMA in two Letter of Map Revisions (LOMR).

Some coastal areas of Puget Sound were modified by LOMR 19-10-0588P that became effective 4/22/2019.

A new flood study of Deer Creek within the City of Puyallup modified the flood hazard areas with LOMR 18-10-0841P that became effective 4/4/2019.

Landslide Susceptibility – Deep⁸

Summary:

These data sets were produced to provide attribute and spatial information on deep-seated landslide susceptibility in Pierce County, by the Washington State Department of Natural Resources, Washington Division of Geology and Earth Resources (DGER). The goal of this data is to estimate the extent of deep-seated landslide susceptible areas. This data is only an estimate of deep-seated landslide susceptible areas and can occur outside of the bounds of these polygons. This data is nonregulatory and is intended for informational purposes. It may not be suitable for legal, engineering, forestry, or surveying purposes; but it is intended to assist planners, homeowners, regulators, and others by identifying areas to seek further geologic investigation before developing, or areas to avoid. Users of this information should consider their intended application, and review or consult the accompanying documentation, to determine the usability of the data for themselves.

Description:

This is a polygon feature class intended to estimate areas susceptible to deep-seated landslides. To create this susceptibility dataset a landslide inventory was first created by using the methods described in the report accompanying these data. The constructed landslide inventory was then used, along with other necessary datasets, to create this deep-seated landslide susceptibility dataset by following protocol from Special Paper 48 (Burns and Mickelson, 2016). This feature class is part of a larger landslide susceptibility dataset for Pierce County, Washington.

Use Limitations:

The Washington Division of Geology and Earth Resources (DGER) shall not be held liable for improper or incorrect use of the data described and/or contained herein. This product is provided 'as is' without warranty of any kind, either expressed or implied, including, but not limited to, the

implied warranties of merchantability and fitness for a particular use. The Washington State Department of Natural Resources and the authors of this product will not be liable to the user of this product for any activity involving the product with respect to the following: (a) lost profits, lost savings, or any other consequential damages; (b) the fitness of the product for a particular purpose; or (c) use of the product or results obtained from use of the product. Although these data have been processed successfully on computers of DGER, no warranty, expressed or implied, is made by DGER regarding the use of these data on any other system, nor does the fact of distribution constitute or imply any such warranty.

Landslide Susceptibility – Shallow⁹

Summary:

These data sets were produced to provide attribute and spatial information on shallow landslide susceptibility in Pierce County, by the Washington State Department of Natural Resources, Washington Division of Geology and Earth Resources (DGER). The goal of this data is to estimate the extent of shallow landslide susceptible areas. This data is only an estimate of shallow landslide susceptible areas and can occur outside of the bounds of these polygons. This data is non-regulatory and is intended for informational purposes. It may not be suitable for legal, engineering, forestry, or surveying purposes; but it is intended to assist planners, homeowners, regulators, and others by identifying areas to seek further geologic investigation before developing, or areas to avoid. Users of this information should consider their intended application, and review or consult the accompanying documentation, to determine the usability of the data for themselves.

Description:

This is a polygon feature class intended to estimate areas susceptible to shallow landslides. To create this susceptibility dataset, the data listed in Special Paper 45 (Burns and others, 2012) as necessary data was obtained, and the Factor of Safety (FOS) portion of that protocol was followed. This feature class is part of a larger landslide susceptibility dataset for Pierce County, Washington.

Use Limitations:

The Washington Division of Geology and Earth Resources (DGER) shall not be held liable for improper or incorrect use of the data described and/or contained herein. This product is provided 'as is' without warranty of any kind, either expressed or implied, including, but not limited to, the implied warranties of merchantability and fitness for a particular use. The Washington State Department of Natural Resources and the authors of this product will not be liable to the user of this product for any activity involving the product with respect to the following: (a) lost profits, lost savings, or any other consequential damages; (b) the fitness of the product for a particular purpose; or (c) use of the product or results obtained from use of the product. Although these data have been processed successfully on computers of DGER, no warranty, expressed or implied, is made by DGER regarding the use of these data on any other system, nor does the fact of distribution constitute or imply any such warranty.

Liquefaction Potential¹⁰

Summary:

This is a subset of the original data clipped to Pierce County. The liquefaction susceptibility map details the risk potential of Pierce Transit in a color gradient map.

The Washington State Department of Natural Resources, Division of Geology and Earth Resources received grant funding through the Hazard Mitigation Grant Program (HMGP) following the Nisqually earthquake of February 2001 (FEMA-1361-DRWA). This grant required the Division of Geology and Earth Resources to develop statewide liquefaction susceptibility and NEHRP (National Earthquake Hazards Reduction Program) site class maps.

Regional and local earthquake hazard maps such as these support hazard mitigation, emergency planning and response, planning of local zoning ordinances, and building code enforcement. The primary reason for producing this series of earthquake hazard maps is to support revisions to the State Hazard Mitigation Plan required in the implementation of final rules 44CFR201.4 and 44CFR201.6. These Federal code regulations require both state and local agencies to describe the location and extent of earthquake hazards that affect their jurisdictions. Additionally, these maps will serve a great variety of end-users that are crucial partners in earthquake hazard mitigation.

Description:

These data contain polygons that provide information regarding the relative liquefaction potential for Pierce County, Washington. This feature class is part of a geodatabase that contains statewide ground response data for Washington State. Liquefaction is a natural phenomenon in which saturated, sandy soils lose their strength and behave as liquid. Liquefaction is caused by severe ground shaking during earthquake events. Polygons are classified as having 'very low' to 'high' relative liquefaction susceptibility. Areas underlain by bedrock or peat are mapped separately as these earth materials are not liquefiable, although peat deposits may be subject to permanent ground deformation caused by earthquake shaking and require site-specific analysis under the International Building Code. Water and ice are also separately designated.

Use Limitations:

The Washington Division of Geology and Earth Resources (DGER) shall not be held liable for improper or incorrect use of the data described and/or contained herein. This product is provided 'as is' without warranty of any kind, either expressed or implied, including, but not limited to, the implied warranties of merchantability and fitness for a particular use. The Washington State Department of Natural Resources and the authors of this product will not be liable to the user of this product for any activity involving the product with respect to the following: (a) lost profits, lost savings, or any other consequential damages; (b) the fitness of the product for a particular purpose; or (c) use of the product or results obtained from use of the product. Although these data have been processed successfully on computers of DGER, no warranty, expressed or implied, is made by DGER regarding the use of these data on any other system, nor does the fact of distribution constitute or imply any such warranty. Appropriate use of these map data is the responsibility of each user. - Users must acknowledge the originators when using the data set as a source. - Data should not be used beyond the limits of the source scale. - The data set is not a survey document and should not be utilized as such. This map is meant only as a general guide to delineate areas prone to liquefaction. It is not a substitute for site-specific investigation to assess the potential for liquefaction for any development project. Because the data used in the liquefaction susceptibility assessment

have been subdivided based on regional geologic mapping, this map cannot be used to determine the presence or absence of liquefiable soils beneath any specific locality. This determination requires a site-specific geotechnical investigation performed by a qualified practitioner.

Volcanic – Lahar¹¹

Summary:

This volcanic hazard zone is intended for use by public and private agencies to view, overlay with other Geographic Information System (GIS) datasets, and make maps of volcanic hazards from potential future eruptions of Mount Rainier, Washington. It is critical to understand the nature of the boundaries of the volcanic hazard zones. Although arcs serve as boundaries of hazard zones, the degree of hazard does not change abruptly at these boundaries. Rather, a volcanic hazard decreases gradually with increased distance from the volcano and above the valley floor. These volcanic hazards also span a range of size and recurrence. The hazard zones delineated in this data set portray volcanic events believed most likely from future activity at Mount Rainier, Washington. Areas outside the hazard zones, especially those having low relief, should not be regarded as hazard-free. Too many uncertainties exist in source, size, and mobility of future events to locate boundaries of zero-hazard zones with confidence.

Description:

This is a combined dataset of a Case I, Case II and Case III lahar scenario into one dataset and does not include a pyroclastic dataset. Please contact Washington Division of Geology and Earth Resources to obtain these datasets or more information. For the planning purposes and identification of lahar risk within jurisdictions, the Case I scenario dataset is used to identify the worst-case scenario potentially possible, although again, areas outside the hazard zones, especially those having low relief, should not be regarded as hazard-free.

This dataset contains inundation zones for Case I lahars which are defined as areas that could be affected by cohesive lahars that originate as enormous avalanches of weak, chemically altered rock from the volcano. Case I lahars can occur with or without eruptive activity. The average time interval between Case I lahars on Mount Rainier is about 500 to 1000 years.

Hazardous Material

The Hazardous Material map has outlined the main arterial routes, railroad lines, airports, marine ferry routes and Tier II sites for which the GIS spatial analysis was taken where there is the potential risk for hazardous materials to be located at any given time. A 2,500-foot buffer was placed around these identified areas, in accordance with the Emergency Response Guidebook (ERG) for potential contaminated zones. This zone does not go into detail of identifying 3 control zones during a hazmat incident. It is intended for general planning purposes only. If an actual incident were to occur instructions would be given by the Incident Commander on site and buffer zones would be determined by the type of hazardous material released. To reduce clutter and overlapping of data the 2,500-buffer zone was not included on the map, but data was analyzed from within those perimeters.

2017 Tier II Sites

The Emergency Planning and Community Right-to-Know Act (EPCRA) of 1986 was created to help communities plan for chemical emergencies. It also requires industry to report on the storage, use and releases of hazardous substances to federal, state, and local governments. EPCRA requires state and local governments, and Indian tribes to use this information to prepare for and protect their communities from potential risks. In 2017 Pierce County Emergency Management secured a project to identify reported 2017 Tier II Sites within Pierce County. These sites were mapped based on their geographical location of identified hazardous substances reported.

Pipelines

Summary:

These data sets are for the purpose of tracking all gas transmission pipelines, hazardous liquid transmission pipelines, and liquefied natural gas (LNG) plants in Pierce County. The data will be used to support the risk assessment associated with the county's liquid and gas pipeline infrastructure.

Description:

The National Pipeline Mapping System (NPMS) is a geographic information system (GIS) dataset containing the location and selected attributes of the major gas transmission and hazardous liquid transmission pipelines and liquefied natural gas (LNG) plants operating in Pierce County. Effective October 1, 2015 pipeline and LNG plant data is contributed annually by pipeline operators as required by the Pipeline Safety: Miscellaneous Changes to Pipeline Safety Regulations (<http://www.regulations.gov/#!documentDetail;D=PHMSA-2010-0026-0054>).

A 1,000-foot buffer was placed around these identified areas for potential hazard risks related to an accident/incident. It is intended for general planning purposes only. If an actual accident/incident were to occur instructions would be given by the Incident Commander on site and traffic control zones, barriers or alternate routes would be determined by the type of accident/incident that occurred. To reduce clutter and overlapping of data the 1,000-foot buffer zone was not included on the map, but data was analyzed within those perimeters.

Use Limitations:

The NPMS pipeline data is available to pipeline operators and federal, state, and local government officials.

Use Constraints: Neither the United States Government nor any party involved in the creation and compilation of NPMS data and maps guarantees the accuracy or completeness of the products. NPMS data should be considered no more accurate than +/-500 feet and must never be used as a substitute for contacting the appropriate local one-call center prior to digging.

Last updated: 2018-07-30.

Transportation Accidents / Incidents

The Transportation Accident map, like the Hazardous Material Map has also outlined the main arterial routes, railroad lines, airports, marine ferry routes for which the GIS spatial analysis was

taken where there is the potential risk for transportation accidents/incidents to occur at any given time. A 2,500-foot buffer was placed around these identified areas also for potential hazard risks related to the accident/incident. It is intended for general planning purposes only. If an actual accident/incident were to occur instructions would be given by the Incident Commander on site and traffic control zones, barriers or alternate routes would be determined by the type of accident/incident. To reduce clutter and overlapping of data the 2,500-buffer zone was not included on the map, but data was analyzed from within those perimeters.

Drought, Severe Weather, Civil Disturbance, Energy Emergency, Pandemic / Epidemic, and Terrorism

Due to the nature of these potential natural and human-caused hazards occurring anywhere within Pierce County or within a local jurisdiction, their total boundary figures are used when calculating the risk factors. These numbers will match their Base number's and will show the percent risk at 100% on the Vulnerability Analysis Tables for General Exposure, Population Exposure and General Infrastructure Exposure.

Hazard maps are not created for each of these hazards and for reference the Base map is in Profile Section 2 of this Mitigation Plan.

Vulnerability Analysis Data

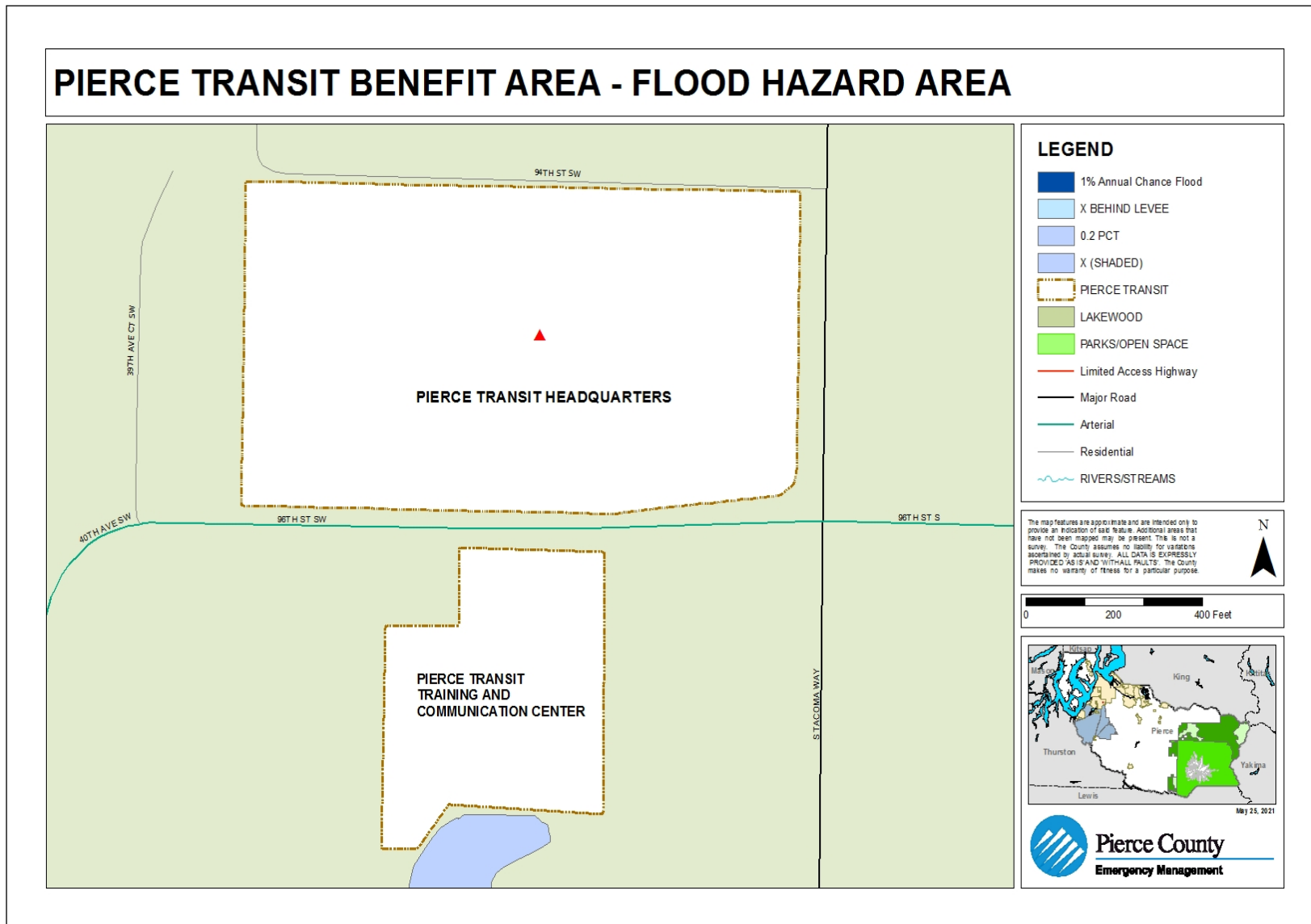
A vulnerability analysis was conducted on each hazard map to determine the General Exposure, Population Exposure, and general Infrastructure Exposure risk.

The Pierce County parcel geodatabase is derived from the Pierce County Assessor-Treasurer's Office and they edit and maintain their "parcel" geodatabases daily. The GIS polygon data includes condominium parcel information but does not include mobile home data. A "Total Base" value is determined for each jurisdiction based on their boundaries and then an analysis is performed to determine the risk percent of each hazard within those boundaries. The tax parcel geodatabase provides information for the square miles, parcels, land value, improved value and total assessed values for the analysis and is identified in Tables 4-3 and 4-4.

The original 2010 census data was downloaded by Pierce County GIS via the US Census Bureau server ftp and was available on October 14, 2011. All population base and hazard exposure data are derived from this dataset in determining the population exposure. At the current time with the mitigation plan updates this is the best available data that is county wide. As hazards do not have jurisdictional boundaries, a dataset is required that is county wide for analysis purposes. It is acknowledged that this population data is 10 years old and outdated and will be replaced within the plan once the 2020 census data becomes available sometime in 2021. Profile Section 2 provides a heading "Demographic Analysis" for jurisdictions to identify their current populations as best described by them.

The population density figures from Table 4-3 Vulnerability Analysis, Population Exposure calculate the total population density within each hazard area to identify the vulnerable population at risk. The population density is not calculated from the entire jurisdictional boundary.

Map 4-1 Pierce Transit – Flood Hazard Map

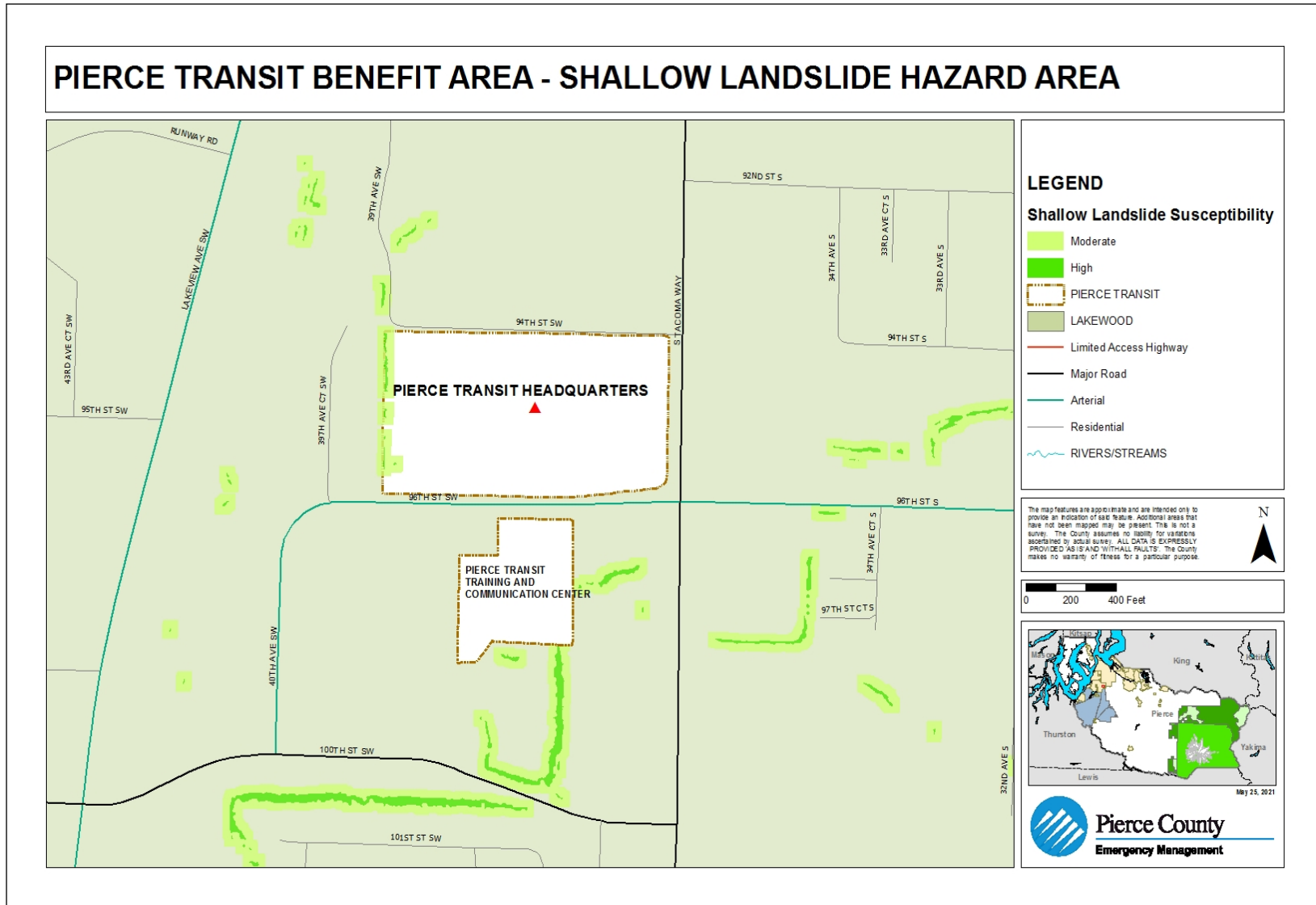


Map 4-2 Pierce Transit – Liquefaction Hazard Map

PIERCE TRANSIT BENEFIT AREA - LIQUEFACTION SUSCEPTIBILITY HAZARD AREA

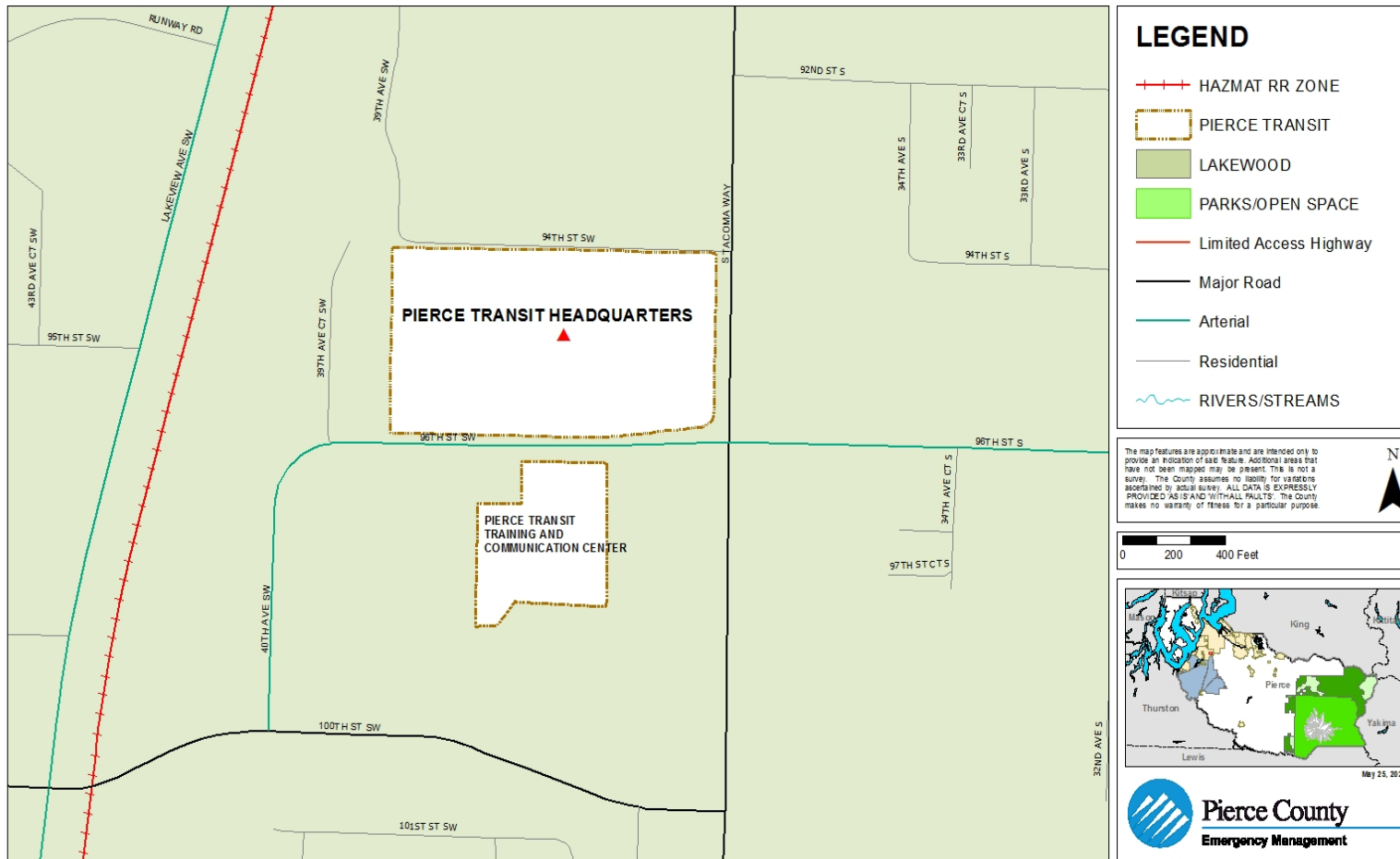


Map 4-3 Pierce Transit – Shallow Landslide Hazard Map



Map 4-4 Pierce Transit – Hazardous Materials Hazard Area Map

PIERCE TRANSIT BENEFIT AREA - HAZARDOUS MATERIAL HAZARD AREA



Map 4-5 Pierce Transit – Transportation Emergency Hazard Area Map

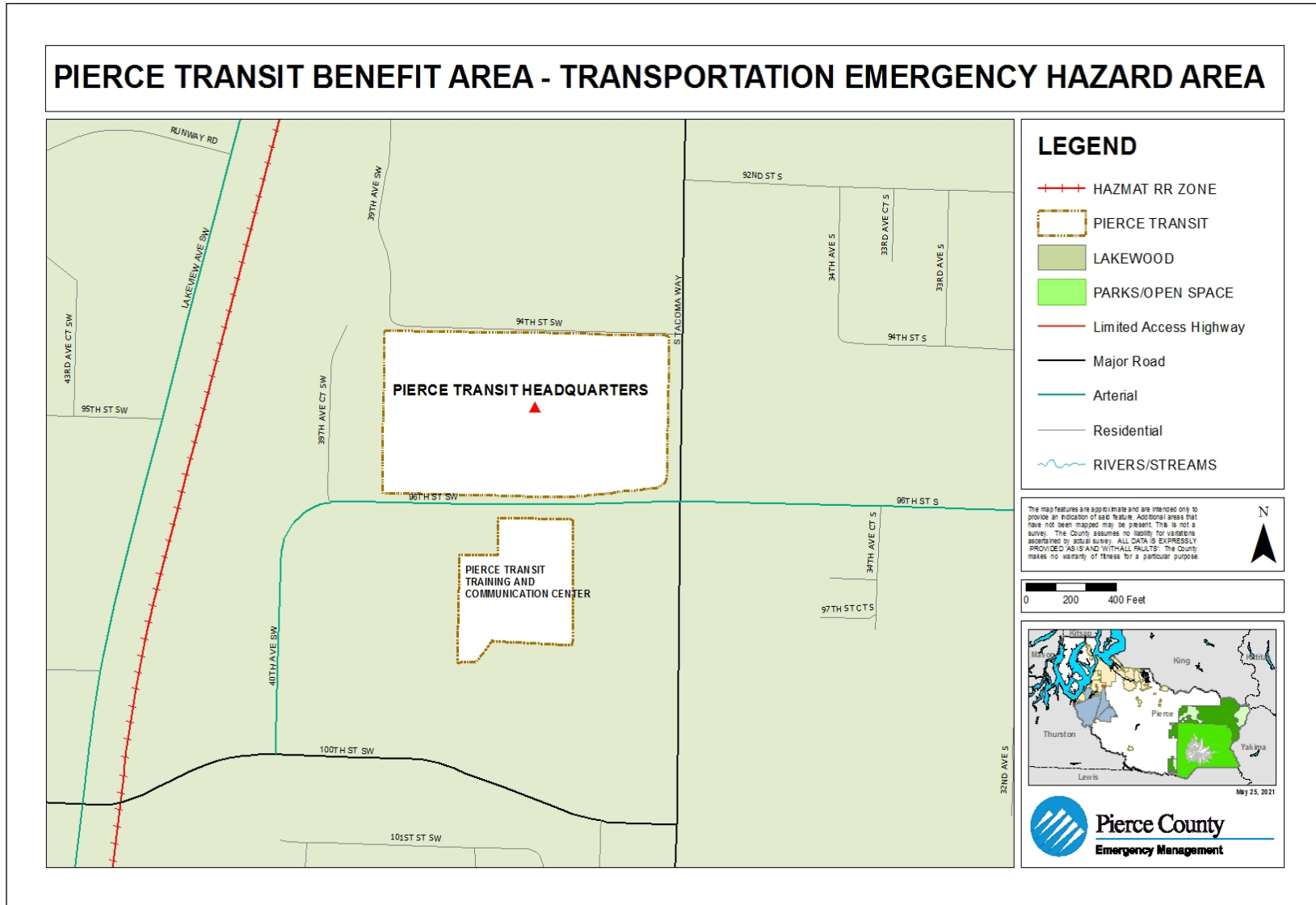


Table 4-2 Vulnerability Analysis: General Exposure¹²

THREAT ¹³		AREA (SQ MI)		PARCELS	
		Total	% Base	Total	% Base
BASE		.04	100%	2	100%
<i>Geological</i>	Avalanche ¹⁴	NA	NA	NA	NA
	Liquefaction ¹⁵	NA	NA	NA	NA
	Landslide	NA	NA	NA	NA
	Tsunami	NA	NA	NA	NA
	Volcanic ¹⁶	NA	NA	NA	NA
<i>Meteorological</i>	Drought ¹⁷	.04	100%	2	100%
	Flood	NA	NA	NA	NA
	Severe Weather	.04	100%	2	100%
	WUI Fire ¹⁸	Insufficient GIS data to draw numbers from at this time or map susceptible areas			
<i>Technological</i>	Abandoned Mines ¹⁹	NA	NA	NA	NA
	Civil Disturbance ²⁰	.04	100%	2	100%
	Dam Failure ²¹	NA	NA	NA	NA
	Energy Emergency ²²	.04	100%	2	100%
	Epidemic ²³	.04	100%	2	100%
	Hazardous Material ²⁴	.04	100%	2	100%
	Pipeline Hazard ²⁵	NA	NA	NA	NA
	Terrorism ²⁶	.04	100%	2	100%
	Transportation Accidents ²⁷	.04	100%	2	100%

Table 4-3 Vulnerability Analysis: Population Exposure

THREAT ²		POPULATION			SPECIAL POPULATIONS (OF TOTAL EXPOSED POPULATION)			
		Total	% Base	Density (pop/sq mi)	65+ yrs		20- yrs	
					#	%	#	%
BASE		2,777	100%	1,578	21	33.9%	8	12.9%
<i>Geological</i>	Avalanche	NA	NA	NA	NA	NA	NA	NA
	Liquefaction	NA	NA	NA	NA	NA	NA	NA
	Landslide	NA	NA	NA	NA	NA	NA	NA
	Tsunami	NA	NA	NA	NA	NA	NA	NA
	Volcanic	NA	NA	NA	NA	NA	NA	NA
<i>Meteorological</i>	Drought	2,777	100%	1,578	21	33.9%	8	12.9%
	Flood	NA	NA	NA	NA	NA	NA	NA
	Severe Weather	2,777	100%	1,578	21	33.9%	8	12.9%
	WUI Fire	Insufficient GIS data to draw numbers from at this time or map susceptible areas						
<i>Technological</i>	Abandoned Mines	NA	NA	NA	NA	NA	NA	NA
	Civil Disturbance	2,777	100%	1,578	21	33.9%	8	12.9%
	Dam Failure	NA	NA	NA	NA	NA	NA	NA
	Energy Emergency	2,777	100%	1,578	21	33.9%	8	12.9%
	Epidemic	2,777	100%	1,578	21	33.9%	8	12.9%
	Hazardous Material	2,777	100%	1,578	21	33.9%	8	12.9%
	Pipeline Hazard	NA	NA	NA	NA	NA	NA	NA
	Terrorism	2,777	100%	1,578	21	33.9%	8	12.9%
Transportation Accidents	2,777	100%	1,578	21	33.9%	8	12.9%	

Table 4-4 Vulnerability Analysis: General Infrastructure Exposure

THREAT ²		LAND VALUE			IMPROVED VALUE			TOTAL ASSESSED VALUE		
		Total (\$)	% Base	Avg. Value (\$)	Total (\$)	% Base	Avg. Value (\$)	Total (\$)	% Base	Avg. Value (\$)
BASE		\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150
<i>Geological</i>	Avalanche	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Liquefaction	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Landslide	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Tsunami	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Volcanic	NA	NA	NA	NA	NA	NA	NA	NA	NA
<i>Meteorological</i>	Drought	\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150
	Flood	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Severe Weather	\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150
	WUI Fire	Insufficient GIS data to draw numbers from at this time or map susceptible areas								
<i>Technological</i>	Abandoned Mines	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Civil Disturbance	\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150
	Dam Failure	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Energy Emergency	\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150
	Epidemic	\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150
	Hazardous Material	\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150

	Pipeline Hazard	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Terrorism	\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150
	Transportation Accidents	\$13,354,800	100%	\$6,677,400	\$14,137,500	100%	\$7,068,750	\$27,492,300	100%	\$13,746,150

Table 4-5a Consequence Analysis Chart – Geological^{28,29}

THREAT ³		CONSEQUENCE	YES OR NO
<i>Geological</i>	Avalanche³	Impact to the Public	No
		Impact to the Responders	No
		Impact to COG and/or COOP in the Jurisdiction	No
		Impact to Property, Facilities and Infrastructure	No
		Impact to the Environment	No
		Impact to the Jurisdiction Economic Condition	No
	Impact to Reputation or Confidence in Jurisdiction	No	
	Seismic⁴	Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
	Impact to Reputation or Confidence in Jurisdiction	Yes	
	Landslide⁵	Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
	Impact to Reputation or Confidence in Jurisdiction	Yes	
	Tsunami⁶	Impact to the Public	No
		Impact to the Responders	No
		Impact to COG and/or COOP in the Jurisdiction	No
		Impact to Property, Facilities and Infrastructure	No
		Impact to the Environment	No
		Impact to the Jurisdiction Economic Condition	No
	Impact to Reputation or Confidence in Jurisdiction	No	
	Volcanic³⁰	Impact to the Public	Yes
		Impact to the Responders	Yes
Impact to COG and/or COOP in the Jurisdiction		Yes	
Impact to Property, Facilities and Infrastructure		Yes	
Impact to the Environment		Yes	
Impact to the Jurisdiction Economic Condition		Yes	
Impact to Reputation or Confidence in Jurisdiction	Yes		

Table 4-5b Consequence Analysis Chart – Meteorological

THREAT		CONSEQUENCE	YES OR NO
<i>Meteorological</i>	Drought⁷	Impact to the Public	Yes
		Impact to the Responders	No
		Impact to COG and/or COOP in the Jurisdiction	No
		Impact to Property, Facilities and Infrastructure	No
		Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
	Flood	Impact to Reputation or Confidence in Jurisdiction	No
		Impact to the Public	Yes
		Impact to the Responders	No
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
	Severe Weather	Impact to the Jurisdiction Economic Condition	Yes
		Impact to Reputation or Confidence in Jurisdiction	No
		Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
	WUI Fire⁸	Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
		Impact to Reputation or Confidence in Jurisdiction	Yes
		Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes

Table 4-5c Consequence Analysis Chart – Technological³¹

THREAT		CONSEQUENCE	YES OR NO
<i>Technological</i>	Abandoned Mines	Impact to the Public	No
		Impact to the Responders	No
		Impact to COG and/or COOP in the Jurisdiction	No
		Impact to Property, Facilities and Infrastructure	No
		Impact to the Environment	No
		Impact to the Jurisdiction Economic Condition	No
	Civil Disturbance	Impact to Reputation or Confidence in Jurisdiction	No
		Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
	Dam Failure	Impact to the Jurisdiction Economic Condition	Yes
		Impact to Reputation or Confidence in Jurisdiction	Yes
		Impact to the Public	No
		Impact to the Responders	No
		Impact to COG and/or COOP in the Jurisdiction	No
		Impact to Property, Facilities and Infrastructure	No

		Impact to Reputation or Confidence in Jurisdiction	No
Energy Emergency		Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
		Impact to Reputation or Confidence in Jurisdiction	Yes
Epidemic		Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
		Impact to Reputation or Confidence in Jurisdiction	Yes
Hazardous Materials		Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
		Impact to Reputation or Confidence in Jurisdiction	Yes
Pipeline Hazards		Impact to the Public	No
		Impact to the Responders	No
		Impact to COG and/or COOP in the Jurisdiction	No
		Impact to Property, Facilities and Infrastructure	No
		Impact to the Environment	No
		Impact to the Jurisdiction Economic Condition	No
		Impact to Reputation or Confidence in Jurisdiction	No
Terrorism		Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
		Impact to Reputation or Confidence in Jurisdiction	Yes
Transportation Accident		Impact to the Public	Yes
		Impact to the Responders	Yes
		Impact to COG and/or COOP in the Jurisdiction	Yes
		Impact to Property, Facilities and Infrastructure	Yes
		Impact to the Environment	Yes
		Impact to the Jurisdiction Economic Condition	Yes
		Impact to Reputation or Confidence in Jurisdiction	Yes

Endnotes

¹ The Terrorism and Active Threat / Attack Tactics chapters have many similarities and can even be connected in an incident. For this edition of the mitigation plan terrorism and active threat / attack tactics are discussed as one. For the remainder of this risk assessment Terrorism and Attack Tactics are discussed as one due to the many comparisons. Although Cyber Attack is another new chapter in this update, there was not enough time to collect data and conduct a full assessment. This will be expanded upon in the next update.

² A THIRA expands on the existing hazard identification and risk assessment and provides a comprehensive approach for assessing risks and associated impacts using a scenario to assess a range of capabilities.

³ This project was to prioritize highway transportation routes that will be best able to reopen quickly to establish post-disaster emergency supply chains.

⁴ The Water supply forum has been through two phases of DHS Regional Resilience Assessment Program. Key findings can be found in Appendix B: Transmission Line Repair Materials for Earthquake Damage. Accessed May 2020 at <https://www.watersupplyforum.org/home/resiliency.html>. More information can also be found in SPR 2019, 223-224.

⁵ Seattle Urban Area Security Initiative (UASI) Stakeholder Preparedness Review (SPR) 2019 Submission, pg 236.

⁶ Seattle UASI SPR 2019 Submission, pg 235.

⁷ Data source information for the Regulated Floodplain 2017 GIS Feature Class hazard layer is from the Metadata. For additional information contact Dennis Dixon with Pierce County, Planning and Public Works, Surface Water Management Division.

⁸ Data source information for the Deep Landslide Susceptibility GIS Feature Class hazard layer is from the Metadata. For additional information contact the Washington Geological Survey.

⁹ Data source information for the Shallow Landslide Susceptibility GIS Feature Class hazard layer is from the Metadata. For additional information contact the Washington Geological Survey.

¹⁰ Liquefaction susceptibility is assigned based on criteria described in: Palmer, Stephen P.; Magsino, Sammantha L.; Bilderback, Eric L.; Poelstra, James L.; Folger, Derek S.; Niggemann, Rebecca A., 2007, Liquefaction susceptibility and site class maps of Washington State, by county: Washington Division of Geology and Earth Resources Open File Report 2004-20, 78 plates, with 45 p. text.

[http://www.dnr.wa.gov/ResearchScience/Topics/GeologyPublicationsLibrary/Pages/pub_ofr04-20.aspx]

Data source information for the Liquefaction Susceptibility GIS Feature Class hazard layer is from the Metadata. For additional information contact the Washington Geological Survey, Washington Division of Geology and Earth Resources. Last updates to this data set on 2017-01-03.

¹¹ Lahar parcel and lahar study area were added by The Washington Division of Geology and Earth Resources. Lahar_case_1, Lahar_case_2, lahar_case_3, postlahar, and pyroclastic originated from USGS Open-File Report 2007-2005: Schilling, S. P.; Doelger, S.; Hoblitt, R. P.; Walder, J. S.; Driedger, C. L.; Scott, K. M.; Pringle, P. T.; Vallance, J. W., 2008, Digital data for volcano hazards from Mount Rainier, Washington; Revised 1998: U.S. Geological Survey Open-File Report 2007-1220, ArcInfo coverages and shapefiles.

[<http://pubs.usgs.gov/of/2007/1220/data.html>]. This digital data accompanies Volcano Hazards from Mount Rainier, Washington; Revised 1998 (U.S. Geological Survey Open-File Report 98-428): Hoblitt, R. P.; Walder, J. S.; Driedger, C. L.; Scott, K. M.; Pringle, P. T.; Vallance, J. W., 1998, Volcano Hazards from Mount Rainier, Washington; Revised 1998: U.S. Geological Survey Open-File Report 98-428

[<http://vulcan.wr.usgs.gov/Volcanoes/Rainier/Hazards/OFR98-428/OFR98-428.pdf>]

¹² Info obtained from Pierce County GIS application, CountyView Pro (13/14).

¹³ Currently the expanding body of empirical data on climate change supports its basic premise that the long term average temperature of the earth's atmosphere has been increasing for decades (*1850 to 2008*). This trend is continuing and will create dramatic changes in the local environment of Pierce County. Today, questions revolve around the overall increase in local temperature and its long-term effects. Climate change today refers to variations in either regional or global environments over time. Time can refer to periods ranging in length from a few decades to other periods covering millions of years. A number of circumstances can cause climate change. Included herein are such diverse factors as solar cycles, volcanic eruptions, changing ocean current patterns, or even something as unusual as a methane release from the ocean floor. Over the past 150 years good temperature records have allowed

comparisons to be made of global temperatures from year-to-year. This has shown an overall increase of approximately 0.7° C during this period. An increasing body of scientific evidence implies that the primary impetus driving climate change today is an increase in atmospheric green house gases.

¹⁴ Jurisdiction is not vulnerable to this hazard; therefore it is marked NA or non-applicable.

¹⁵ It should be noted here that although all residents, all property and all infrastructure of the Pierce Transit are vulnerable to earthquake shaking, not all are subject to the affects of liquefaction and liquefiable soils which is what is represented here.

¹⁶ The threat of volcanic ashfall affects the entire Region 5 however some jurisdictions are specifically threatened by lahar flows directly from Mt. Rainier; an active volcano.

¹⁷ The entire jurisdiction is vulnerable to drought. There are three things that must be understood about the affect of drought on the jurisdiction: 1) Drought is a Region wide event. When it does affect Pierce County, it will affect every jurisdiction, 2) Drought will gradually develop over time. It is a gradually escalating emergency that may take from months to years to affect the jurisdiction. Initially lack of water may not even be noticed by the citizens. However, as the drought continues, its effects will be noticed by a continually expanding portion of the community until it is felt by all, and 3) Jurisdictions will be affected differently at different times as a drought develops. This will vary depending on the needs of each local jurisdiction. Some examples are jurisdictions that have industry that requires a continuous supply of a large quantity of water; others have agriculture that requires water, but may only require it at certain times of the year; and, some jurisdictions have a backup source of water while others do not.

¹⁸ According to the most recent information from the Department of Natural Resources, the Pierce Transit while undergoing development does not have large areas of forested land that could develop into a wildland/urban interface fire. Further study is needed to determine the extent of the area that could be affected.

¹⁹ The definition of Abandoned Mines comes from the 2020 Pierce County HIRA: Abandoned mines are any excavation under the surface of the earth, formerly used to extract metallic ores, coal, or other minerals, and that are no longer in production.

²⁰ The definition of Civil Disturbance comes from the 2020 Pierce County HIRA: Civil Disturbance (unrest) is the result of groups or individuals within the population feeling, rightly or wrongly, that their needs or rights are not being met, either by the society at large, a segment thereof, or the current overriding political system. When this results in community disruption of a nature where intervention is required to maintain public safety it has become a civil disturbance. Additionally, the Region 5 Strategic Plan includes Operational Objectives 3 & 4: Intelligence Gathering, Indicators, Warnings, etc; and Intelligence and Information Sharing.

²¹ The definition of Dam Failure comes from the 2020 Pierce County HIRA: A dam is any “barrier built across a watercourse for impounding water.”²¹ Dam failures are catastrophic events “characterized by the sudden, rapid, and uncontrolled release of impounded water. The vulnerability analysis was based on the potential dam failure from Mud Mountain Dam and Lake Tapps using Pierce County’s GIS data which originated from each of the dam’s emergency plans inundation maps.

²² The definition of an Energy Emergency comes from the 2020 Pierce County HIRA: Energy emergency refers to an out-of-the-ordinary disruption, or shortage, of an energy resource for a lengthy period of time. Additionally the Region 5 Strategic Plan addresses Energy Emergencies in its Operational Objective 32, Restoration of Lifelines which addresses the restoration of critical services such as oil, gas, natural gas, electric, etc.

²³ The definition of epidemic comes from the TPCD Flu Plan of 2005: A Pandemic is an epidemic occurring over a very wide area and usually affecting a large proportion of the population. Pandemics occur when a wholly new subtype of influenza A virus emerges. A “novel” virus can develop when a virulent flu strain that normally infects birds or animals infects a human who has influenza; the two viruses can exchange genetic material, creating a new, virulent flu virus that can be spread easily from person-to-person. Unlike the flu we see yearly, no one would be immune to this new flu virus, which would spread quickly, resulting in widespread epidemic disease – a pandemic. (DOH Plan & U.S. Dept. of HHS).

²⁴ The definition of Hazardous Materials comes from the 2020 Pierce County HIRA: Hazardous materials are materials, which because of their chemical, physical or biological properties, pose a potential risk to life, health, the environment, or property when not properly contained. A hazardous materials release then is the release of the material from its container into the local environment. A general rule of thumb for safety from exposure to hazardous material releases is 1000ft; the Emergency Response Guidebook 2008, established by the US Dept of Transportation, contains advice per specific materials. The vulnerability analysis was broken into two sub sections

for a better understanding of the hazard using Pierce County's GIS data with a 500-foot buffer on either side of the railroads and major roadways.

²⁵ The definition of Pipeline Emergency comes from the 2020 Pierce County HIRA: While there are many different substances transported through pipelines including sewage, water and even beer, pipelines, for the purpose of this chapter, are transportation arteries carrying liquid and gaseous fuels. They may be buried or above ground

²⁶ The definition of Terrorism comes from the 2020 Pierce County HIRA: Terrorism has been defined by the Federal Bureau of Investigation as, "the unlawful use of force or violence against persons or property to intimidate or coerce a Government, the civilian population or any segment thereof, in furtherance of political or social objectives." These acts can vary considerably in their scope, from cross burnings and the spray painting of hate messages to the destruction of civilian targets. In some cases, violence in the schools has also been labeled as a form of terrorism.

²⁷ The definition of Transportation Accident comes from the 2020 Pierce County HIRA: Transportation accidents as used in this assessment include accidents involving a method of transportation on the road, rail, air, and maritime systems within the confines of Pierce County. The vulnerability analysis was broken into three sub sections for a better understanding of the hazard using Pierce County's GIS data; Commencement Bay to include inland rivers and streams, railroads, and roads. A 200-foot buffer was applied to all the shorelines and a 500-foot buffer on either side of the railroads and roadways.

²⁸ In the Impact to Property, Facilities and Infrastructure, both Tables 4-5a and 4-5b, look at the impact to all property, facilities and infrastructure existing in the jurisdiction, not just to that owned by the jurisdiction.

²⁹ The consideration for each of these hazards, in both Tables 4-5a and 4-5b, as to whether an individual hazard's consequences exist or not, is based on a possible worst-case scenario. It must also be understood that a "yes" means that there is a good possibility that the consequence it refers to could happen as a result of the hazard, not that it will. Conversely "No" means that it is highly unlikely that consequence will have a major impact, not that there will be no impact at all.

³⁰ While the major volcanic hazard from Mt. Rainier is from a lahar descending the main river valleys surrounding the mountain, it is not the only problem. Most jurisdictions could receive tephra in greater or lesser amounts, sometimes with damaging results. Consequence analyses in this section consider the possibility of tephra deposition in addition to a lahar.

³¹ The Technological Consequences are added herein to acknowledge the role of human-caused hazards in the health and safety of unincorporated Pierce County. The consequences noted are under the same criteria as natural hazards given their impacts to the departmental assets.

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Section 5

Mitigation Strategy Requirements

Mitigation Strategy---Requirement §201.6(c)(3):

The plan **shall** include a strategy that provides the jurisdiction's blueprint for reducing the potential losses identified in the risk assessment, based on existing authorities, policies, programs and resources, and its ability to expand on and improve these existing tools.

Local Hazard Mitigation Goals---Requirement §201.6(c)(3)(i):

[The hazard mitigation strategy **shall** include a] description of mitigation goals to reduce or avoid long-term vulnerabilities to the identified hazards.

- Does the new or updated plan include a description of mitigation **goals** to reduce or avoid long-term vulnerabilities to the identified hazards?

Identification and Analysis of Mitigation Actions---Requirement §201.6(c)(3) (ii):

[The mitigation strategy **shall** include a] section that identifies and analyzes a comprehensive range of specific mitigation actions and projects being considered to reduce the effects of each hazard, with particular emphasis on new and existing buildings and infrastructure.

Identification and Analysis of Mitigation Actions: National Flood Insurance Program (NFIP) Compliance--Requirement §201.6(c)(3)(ii):

[The mitigation strategy] must also address the jurisdiction's participation in the National Flood Insurance Program (NFIP), and continued compliance with NFIP requirements, as appropriate.

- Does the new or updated plan identify and analyze a **comprehensive range** of specific mitigation actions and projects for each hazard?
- Do the identified actions and projects address reducing the effects of hazards on **new** buildings and infrastructure?
- Do the identified actions and projects address reducing the effects of hazards on **existing** buildings and infrastructure?
- Does the new or updated plan describe the jurisdiction(s) participation in the NFIP?
- Does the mitigation strategy identify, analyze and prioritize actions related to continued compliance with the NFIP?

Implementation of Mitigation Actions---Requirement: §201.6(c)(3) (iii):

[The mitigation strategy section **shall** include] an action plan describing how the actions identified in section (c)(3)(ii) will be prioritized, implemented, and administered by the local jurisdiction. Prioritization **shall** include a special emphasis on the extent to which benefits are maximized according to a cost benefit review of the proposed projects and their associated costs.

- Does the new or updated mitigation strategy include how the actions are **prioritized**? (For example, is there a discussion of the process and criteria used?)
- Does the new or updated mitigation strategy address how the actions will be **implemented and administered**, including the responsible department, existing and potential resources and the timeframe to complete each action?
- Does the new or updated prioritization process include an emphasis on the use of **cost-benefit review** to maximize benefits?
- Does the updated plan identify the completed, deleted or deferred mitigation actions as a benchmark for progress, and if activities are unchanged (i.e., deferred), does the updated plan describe why no changes occurred?

SECTION 5

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PIERCE TRANSIT
MITIGATION STRATEGY SECTION**

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Mitigation Measure Overview

The measures having been identified, defined, and evaluated; the rest of the process involved prioritization. The process relied upon the identified risks and vulnerabilities, the planning team's local expertise, public participation, each organization's needs and capabilities, a cost/benefit review, and input from the chief elected officials. In order to promote implementation of the measures, they were grouped based on the level at which they would be implemented, as described in the Plan Maintenance Section. These levels were:

- **Startup Mitigation Measures:** Those mitigation measures already in existence within the organization and including the maintenance of the Mitigation Plan.
- **Hazard Mitigation Forum (HMF):** Multi-organizational implementation mechanism.
- **Organization-Wide Mitigation Measures:** Mechanism depends on organization.
- **Public Education Mitigation Measures:** Localized level based on targeted communities and their needs and vulnerabilities.

The measures are prioritized within each implementation category. In order to provide consistency, the evaluation process including the eight categories, was used as the basis for the prioritization of measures. This allows for emphasis on the extent to which each measure is cost-effective.

The planning team members from each organization prioritized their organization's potential mitigation measures based on goals addressed with special attention paid to the measure's benefit-cost review, its ability to be implemented, and the extent to which it would mitigate one or multiple relevant hazards.

Prioritization of Measures

The list was prioritized based on the calculated risk posed to the community and the relative need to apply the mitigation strategy. We based Pierce Transit's mitigation measures on what seemed reasonable, possible, and plausible given the abilities and time of Pierce Transit and its staff members.

Table 5-1 Pierce Transit Mitigation Strategy Matrix

Implementation Mechanism	Mitigation Measure (<i>Hazard(s)</i>) ¹	Lead Jurisdiction(s) / Department(s)	Timeline (years)	Plan Goals					
				Life and Property	Operations Continuity	Partnerships	Natural Resources	Preparedness	Sustainable Economy
Multi-Hazard									
Startup	1. Existing Mitigation Actions (All)	Pierce Transit - Administration	Ongoing	✓	✓	✓	✓	✓	✓
	2. Plan Maintenance (All)	Pierce Transit - Administration	Ongoing	✓	✓	✓	✓	✓	✓
HMF	1. Pierce County Hazard Mitigation Forum (<i>All</i>)	PC DEM; Pierce Transit Administration	Ongoing	✓	✓	✓	✓	✓	✓
Pierce Transit	1. Confidence Testing (<i>E, LA, WUI, SW</i>)	Facilities Maintenance	Ongoing	✓	✓				✓
	2. Expand Emergency Supply <i>Storage /Resources</i> (<i>E, LA, WUI, SW</i>)	Safety Department	Ongoing	✓	✓	✓		✓	✓
	3. Install GPS Guidance Features (<i>E, LS, LA, TS, F, SW, WUI, MM</i>)	Info Systems/Fleet Maintenance	1-5 years	✓	✓			✓	✓
	4. Hazmat Training (<i>E, LA, F, MM</i>)	Training Coordinators	Ongoing	✓	✓		✓		
	5. SS 911 / 911 Certification Training (<i>E, TS, LA, F, SW, WUI, MM</i>)	Operations/Communications	1-2 yrs	✓	✓	✓		✓	
	6. Mobil Communication Center (<i>E, TS, LA, F, SW, WUI, MM</i>)	Operations/Communications	5-10 years		✓	✓		✓	
	7. Structural Retrofit (<i>E,SW</i>)	Facilities Maintenance	Ongoing						
	8. Safety Inspections (<i>E,LS,TS,LA,F,SW,MM</i>)	Pierce Transit-All/Safety Department	Ongoing	✓	✓				

Startup Mitigation Measures

Existing Mitigation Actions

Priority: MH-Startup-1

Pierce Transit will integrate the hazard mitigation plan into existing plans, ordinances, and programs to dictate land uses within the jurisdiction. Further, Pierce Transit will continue to implement existing programs, policies, and regulations as identified in the Capability Identification Section of this Plan. This includes continuing those programs that are identified as technical and fiscal capabilities.

1. **Goal(s) Addressed** = Protect Life and Property, Ensure Continuity of Operations, Establish and Strengthen Partnerships for Implementation, Protect the Environment, Increase Public Preparedness for Disasters, Promote a Sustainable Economy
2. **Cost of Measure** = Staff time, materials, and special resources
3. **Funding Source and Situation** = Funding could be obtained from local budget or grants
4. **Lead Jurisdiction** = Pierce Transit - Administration
5. **Timeline** = Ongoing
6. **Benefit** = District-wide
7. **Life of Measure** = Perpetual
8. **Community Reaction** = the proposal is likely to be endorsed by the entire community.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			

Origin

Previous Plan	Current Plan
X	X

Plan Maintenance

Priority: MH-Startup-2

Pierce Transit will adopt those processes outlined in the Plan Maintenance Section of this Plan.

1. **Goal(s) Addressed** = Protect Life and Property, Ensure Continuity of Operations, Establish Partnerships for Implementation, Protect the Environment, Increase Public Preparedness for Disasters, Promote a Sustainable Economy
2. **Cost of Measure** = Staff time only
3. **Funding Source and Situation** = Funding could be accomplished through school budget or grants
4. **Lead Jurisdiction** = Pierce Transit - Administration

- 5. **Timeline** = Ongoing
- 6. **Benefit** = District-Wide
- 7. **Life of Measure** = Perpetual
- 8. **Community Reaction** = the proposal is likely to be endorsed by the entire community.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			

Origin

Previous Plan	Current Plan
X	X

Hazard Mitigation Forum

Pierce County Hazard Mitigation Forum

Priority: MH-HMF-1

Pierce Transit will work in conjunction with the County through the Pierce County Hazard Mitigation Forum (HMF). The Forum will continue as a means of coordinating mitigation planning efforts among all jurisdictions within the County that have completed a mitigation plan. This ensures efficient use of resources and a more cooperative approach to making a disaster resistant county. The HMF meets annually; every October. This is addressed in the Plan Maintenance Section of this Plan.

1. **Goal(s) Addressed** = Protect Life and Property; Promote A Sustainable Economy; Ensure Continuity of Operations; Increase Public Preparedness for Disasters; Preserve or Restore Natural Resources; Establish and Strengthen Partnerships for Implementation.
2. **Cost of Measure** = Minor
3. **FUNDING SOURCE AND SITUATION** = FUNDING COULD BE OBTAINED THROUGH LOCAL BUDGET.
4. **Lead Jurisdiction(s)** = PC DEM; Pierce Transit
5. **Timeline** = Ongoing
6. **Benefit** = Regional
7. **Life of Measure** = Perpetual
8. **Community Reaction** = the proposal is likely to be endorsed by the entire community.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			

Origin

Previous Plan	Current Plan
X	X

Mitigation Measures

Many mitigation programs and projects address multiple hazards. Several of these programs provide public education and information and although they are necessary staples of mitigation, their effectiveness is hardly possible to calculate in firm cost/benefit terms.

Confidence Testing-Fire Alarm, Methane Detection, and Emergency Warning

Priority: MH-PT-1

Description: Pierce Transit will perform regular annual testing by certified vendor of all systems and in-house testing during the year, as well as drills, to ensure all systems are performing as required.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations; Promote a Sustainable Economy
2. **Cost of Measure** = TBD
3. **Funding Source and Situation** = Funding could be obtained through local budgets or grants.
4. **Lead Jurisdiction** = Pierce Transit Facilities Maintenance Division and Physical Security
5. **Timeline**= Ongoing measures include activities already implemented.
6. **Benefit** = Direct: Employees and Visitors to the Facilities Indirect: Pierce County Taxpayers
7. **Life of Measure** = Perpetual
8. **Community Reaction** = The proposal would benefit those affected, with no adverse reaction from others.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			
<ul style="list-style-type: none"> • Fire systems are inspected annually by an outside third party. • Methane detectors are inspected and tested annually. This process is completed in-house by our Facilities team. 			

Origin

Previous Plan	Current Plan
X	X

Expand Emergency Supply Storage and Resources

Priority: MH-PT-2

Description: Pierce Transit will build and maintain emergency rations and tools to continue critical business operations in emergencies and provide information on tools, partnership opportunities, and funding resources to assist in implementing mitigation activities.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations, Establish and Strengthen Partnerships for Implementation; Increase Public Preparedness for Disaster; Promote a Sustainable Economy
2. **Cost of Measure** = TBD
3. **Funding Source and Situation** = Funding could be obtained through local, state, and federal budgets or grants.
4. **Lead Jurisdiction** = Safety Department
5. **Timeline**= Ongoing measures include activities already implemented.
6. **Benefit** = Direct: Employees; Indirect: Pierce County and Customers
7. **Life of Measure** = Perpetual
8. **Community Reaction** = The proposal is likely to be endorsed by the entire community

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			
<ul style="list-style-type: none"> • Temperature controlled 40 ft Conex secured • Continually refresh and replenish expiring supplies • Stocked Conex with PPE and Shelters • Upgraded our ability to store meals of the type that have a longer shelf life • Added water filtration systems • Added LED work lights and battery powered tools • Working on adding solar powered tools and equipment <p>Inventory conducted bi-annually – Inventories also conducted if we are in an incident type scenario on a more frequent basis.</p>			

Origin

Previous Plan	Current Plan
X	X

Install GPS Guidance Features in all Pierce Transit Support Vehicles

Priority: MH-PT-3

Description: Agency personnel would be able to choose alternate courses rapidly and accurately to emergency locations with satellite assistance. Reduce response times to all collisions and service disruptions and re-establish service delivery in mitigating time loss. Also, to redirect resources for continuing service as well as routing around potentially long-term interruptions to normal routing.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations; Increase Public Preparedness for Disaster; Promote A Sustainable Economy
2. **Cost of Measure** = \$400 / vehicle
3. **Funding Source and Situation** = No potential funding sources can be readily identified other than grant.
4. **Lead Jurisdiction** = Pierce Transit: Information Systems and/or Fleet Maintenance
5. **Timeline**= Long-term measures may require new/additional resources or authorities and may take between one and five years.

6. **Benefit** = Direct: Operations and Customers; Indirect: Traffic Control
7. **Life of Measure** = 15-20 years for upgrades/replacements
8. **Community Reaction** = The proposal would benefit those affected, with no adverse reaction from others.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			
<ul style="list-style-type: none"> • All vehicles at PT have GPS installed • This allows PT to communicate directly to the vehicles • Our Communication Center has a real time mapping view of all vehicles which allows us to rapidly redeploy vehicle to avoid incidents <p>We have installed MSlate a mapping application in our Shuttle vehicles to allow the operators a map view</p>			

Origin

Previous Plan	Current Plan
X	X

Hazmat Training for Supervisors and Mechanics

Priority: MH-PT-4

Description: Pierce Transit would provide hazmat training to mechanics and Supervisors. Pierce Transit would advance green strategies; establish and follow spill prevention procedures; develop education and outreach opportunities to increase awareness of the risks associated with all hazards; and provide information on tools, partnership opportunities, and funding resources to assist in implementing mitigation activities.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations; Preserve or Restore Natural Resources
2. **Cost of Measure** = TBD
3. **Funding Source and Situation** = Funding could be obtained through local budgets or grants.
4. **Lead Jurisdiction** = Pierce Transit Public Safety
5. **Timeline**= Ongoing measures include activities already implemented.
6. **Benefit** = Direct: Employees and Customers; Indirect: Pierce County
7. **Life of Measure** = Varies
8. **Community Reaction** = The proposal would likely be endorsed by the entire community.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			
<ul style="list-style-type: none"> • Each Mechanic and Service Supervisor upon initial hire gets trained in HazMat. Training includes identification and spill mitigation. • Reporting plan and policies in place to mitigate spills 			

- **Vendors secured and able to respond to spill cleanup if necessary**

Origin

Previous Plan	Current Plan
X	X

South Sound 911 / 9-1-1 Certification Training for Fixed Route Communication Controllers

Priority: MH-PT-5

Description: Pierce Transit would provide 9-1-1 training to promote interoperable communication with public safety entities throughout Pierce County and with regional entities. The agency will promote emergency training and preparedness opportunities and establish interoperable communication with public safety entities throughout Pierce County and with regional entities.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations; Establish and Strengthen Partnerships for Implementation; Increase Public Preparedness for Disasters.
2. **Cost of Measure** = TBD
3. **Funding Source and Situation** = Funding could be through local, state, federal budgets or grants.
4. **Lead Jurisdiction** = Pierce Transit Operations Department, Communications Division
5. **Timeline**= Continuous 1-5 years
6. **Benefit** = Direct: Employees and Customers; Indirect: Pierce County and Regional Entities
7. **Life of Measure** = Varies
8. **Community Reaction** = The proposal would benefit those affected, with no adverse reaction from others.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			
<ul style="list-style-type: none"> • PT Comm Controllers have shadowed S Sound Dispatchers • PT does have a resource radio channel in place with S Sound Dispatch, we do have joint communication through this channel PT has a back up radio console at PCEM			

Origin

Previous Plan	Current Plan
X	X

Mobile Communication Center

Priority: MH-PT-6

Description: Pierce Transit will provide an integrated mobile communication center that allows continuous radio operation with field personnel during emergencies, exercises, or when primary communication center is inoperable. Pierce Transit will obtain an integrated mobile communications center, continue critical business operations during emergencies, and provide information on tools, partnership opportunities, and funding resources to assist in implementing mitigation activities.

1. **Goal(s) Addressed** = Ensure Continuity of Operations; Establish and Strengthen Partnerships for Implementation; Increase Public Preparedness for Disasters.
2. **Cost of Measure** = TBD
3. **Funding Source and Situation** = Funding could be obtained through state and federal grants (HLS/FTA).
4. **Lead Jurisdiction** = Pierce Transit Operations Department, Communications Division
5. **Timeline** = Long term 1-5years
6. **Benefit** = Direct: Transit Fleet, Support Vehicles and 450 Employees; Indirect: Pierce County and Regional Entities, and Customers.
7. **Life of Measure** = 5-10 years
1. **Community Reaction** = The proposal is likely to be endorsed by the entire community.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			
Fleet is currently outfitting the previous radio truck (4x4) with radios and CAD capabilities for Communication Controllers.			

Origin

Previous Plan	Current Plan
X	X

Structural Retrofit

Priority: MH-PT-7

This measure would develop and implement a program to assess and structurally retrofit of Pierce Transit infrastructure. Priority would be given to infrastructure that serves the greatest population.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations; Increase Public Preparedness for Disasters; Promote a Sustainable Economy.
2. **Cost of Measure** = TBD
3. **Funding Source and Situation** = Funding could be obtained through local match or state and federal grants.
4. **Lead Jurisdiction(s)** = Facilities Maintenance
5. **Timeline** = Long-term
6. **Benefit** = Ridership of Pierce Transit system
7. **Life of Measure** = 50 years

1. **Community Reaction** = the proposal would be somewhat controversial.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			
Currently rebuilding or adding to 3 buildings at PT, these buildings will be built to code to be able to withstand seismic activity.			

Origin

Previous Plan	Current Plan
X	X

Safety Inspections

Priority: MH-PT-8

Description: Routine inspections of all Pierce Transit facilities will be completed. The intent is to reduce and eliminate workplace hazards. Reports detailing any identified safety issues will be distributed to the departments responsible for the areas or equipment that is identified. The measure will be the percentage of identified issues that are mitigated.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations
 2. **Cost of Measure** = TBD
 3. **Funding Source and Situation** = Funding could be obtained through local, state, and federal budgets or grants.
 4. **Lead Jurisdiction** = Safety Team
 5. **Timeline** = On-going
 6. **Benefit** = Direct: Pierce Transit Employees and Customers.
 7. **Life of Measure** = Perpetual
1. **Community Reaction** = The proposal would benefit those affected with no adverse reaction from others.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
	X		
Comments			
<ul style="list-style-type: none"> • Safety Department conducts comprehensive quarterly safety inspections, the whole report is reported to the Chief Safety Officer • Each Department is required to conduct a department level safety inspection monthly which gets tracked and recorded into our TrackIt application, these inspections are reviewed by the Safety Department. • Any deficiencies noted are referred to the appropriate Department head to correct and report completion. <p>Once deficiencies are reported corrected, the Safety Department will go audit progress and close the safety issue out as completed.</p>			

Origin

Previous Plan	Current Plan
X	X

Endnotes

¹ Hazard Codes:

WHERE NECESSARY, THE SPECIFIC HAZARDS ADDRESSED ARE NOTED AS FOLLOWS:

A:	AVALANCHE
E:	EARTHQUAKE
F:	FLOOD
D:	DROUGHT
T:	TSUNAMI
V (L OR T):	VOLCANIC (LAHAR OR TEPHRA-SPECIFIC)
SW:	SEVERE STORM (WIND-SPECIFIC)
L:	LANDSLIDE
WUI:	WILDLAND/URBAN INTERFACE FIRE
MM:	MANMADE TO INCLUDE TERRORISM
ALL:	ALL HAZARDS, INCLUDING SOME MAN MADE. WHERE ONLY NATURAL HAZARDS ARE ADDRESSED, IT IS NOTED.

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SECTION 6

REGION 5 HAZARD MITIGATION PLAN PIERCE TRANSIT INFRASTRUCTURE SECTION

The Infrastructure Section is exempt from public disclosure pursuant to RCW 42.56.420. Request for public disclosure of this document or parts thereof should be referred immediately to the Pierce Transit Management.

Distribution or changes to this document without the express written consent of the Pierce Transit Management is prohibited.

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Section 7

Plan Maintenance Procedures Requirements

Monitoring, Evaluating, and Updating the Plan---Requirement §201.6(c)(4)(i):

[The plan maintenance process **shall** include a] section describing the method and schedule of monitoring, evaluating, and updating the mitigation plan within a five-year cycle.

- Does the new or updated plan describe the method and schedule for **monitoring** the plan, including the responsible department?
- Does the new or updated plan describe the method and schedule for **evaluating** the plan, including how, when and by whom (i.e. the responsible department)?
- Does the new or updated plan describe the method and schedule for **updating** the plan within the five-year cycle?

Incorporation into Existing Planning Mechanisms---Requirement §201.6(c)(4) (ii):

[The plan **shall** include a] process by which local governments incorporate the requirements of the mitigation plan into other planning mechanisms such as comprehensive or capital improvement plans, when appropriate.

- Does the new or updated plan identify other local planning mechanisms available for incorporating the mitigation requirements of the mitigation plan?
- Does the new or updated plan include a process by which the local government will incorporate the mitigation strategy and other information contained in the plan (e.g., risk assessment) into other planning mechanisms, when appropriate?
- Does the updated plan explain how the local government incorporated the mitigation strategy and other information contained in the plan (e.g., risk assessment) into other planning mechanisms, when appropriate?

Continued Public Involvement---Requirement §201.6(c)(4) (iii):

[The plan maintenance process **shall** include a] discussion on how the community will continue public participation in the plan maintenance process.

- Does the new or updated plan explain how continued public participation will be obtained? (For example, will there be public notices, an on-going mitigation plan committee, or annual review meetings with stakeholders?)

SECTION 7

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PIERCE TRANSIT
PLAN MAINTENANCE SECTION**

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The planning process undertaken in the last two years is just the foundation of breaking the disaster cycle by planning for a disaster resistant Pierce Transit and Pierce County Region 5. This Section details the formal process that will guarantee the Pierce Transit Hazard Mitigation Plan remains an active and relevant document. The Plan Maintenance Section includes a description of the documentation citing the plan's formal adoption by the Executive Team. The Section also describes the method and schedule of monitoring, evaluating, and updating within a five-year cycle; the process for incorporating the mitigation strategy into existing mechanisms; and the process for integrating public participation throughout the plan maintenance. The Section serves as a guide for implementation of the hazard mitigation strategy.

Plan Adoption

Upon completion of the Pierce Transit Plan, it will be submitted to Washington State Emergency Management Division (EMD) for a Pre-Adoption Review. The EMD has 30 days to take action on the plan and forward it to the Federal Emergency Management Agency (FEMA) Region X for review. This review, which is allowed 45 days by law, will address the federal criteria outlined in FEMA Interim Final Rule 44 CFR Part 201.6. In completing this review, there may be revisions requested by the EMD and/or FEMA. Revisions could include changes to background information, editorial comments, and the alteration of technical content. Pierce County Department of Emergency Management (PC DEM) will call a Planning Team Meeting to address any revisions needed and resubmit the changes.

The Executive Team of Pierce Transit is responsible for Pierce Transit's adoption of the plan after the Pre-Adoption Review is completed. Once the Executive Team adopts the plan, the Emergency Planning Coordinator will be responsible for submitting it, with a copy of the resolution, to the State Hazard Mitigation Officer at the Washington State EMD. EMD will then take action on the plan and forward it to the FEMA Region X for final approval. Upon approval by FEMA, the District will gain eligibility for both Hazard Mitigation Grant Program and Pre-Disaster Mitigation Grant Program funds.

Appendix A will list the dates and include a copy of the signed resolution from the jurisdiction as well as a copy of the FEMA approval of the jurisdiction's plan. In future updates of the plan, Appendix C will be used to track changes and/or updates. This plan will have to be re-adopted and re-approved prior to the five-year deadline of November 22, 2025.

Maintenance Strategy

The Pierce Transit maintenance strategy for implementation, monitoring, and evaluation provides a structure that encourages collaboration, information transference, and innovation. Through a multi-tiered implementation method, Pierce Transit will provide its citizens a highly localized approach to loss reduction while serving their needs through coordinated policies and programs. The method's emphasis on all levels of participation promotes public involvement and adaptability to changing risks and vulnerabilities. Finally, it will provide a tangible link between citizens and the various levels of government service, ranging from

community action to the Department of Homeland Security. Through this strategy, Pierce Transit will continue to break the disaster cycle and achieve a more disaster resistant community.

Implementation

Pierce Transit has continually evaluated and researched best practices, regulations, and guidance from local, state, and federal resources during the past 5 years. Pierce Transit conducts a comprehensive review with all stakeholders annually to revise our plans and emergency processes. Pierce Transit conducts emergency drills through use of Tabletop exercises and Training exercises to prepare for seismic hazards, pandemic response, fire, hazardous material incidents, and any other events identified in our emergency plans.

In order to ensure efficient and effective implementation, Pierce Transit will make use of its capabilities, infrastructure, and dedicated population. Pierce Transit will implement its mitigation strategy over the next five years primarily through its annual budget process and varying grant application processes. All programs and entities identified in the Capability Identification Section will serve as the implementing mechanisms within those processes.

Pierce Transit will work in conjunction with those departments/agencies/entities identified in both the Capability Identification Section and under each mitigation measure to initiate the mitigation strategy. For example, any infrastructure-related measures will be implemented through Pierce Transit's Capital Improvement Plan and the various departments involved through their normal budget schedule. Any regulatory and land use measures will continue to be implemented through collaboration with the various regulatory agencies. Other measures will be implemented through collaboration with the identified jurisdictions/departments listed under each measure's evaluation and through the mechanisms and funding sources identified in the Capability Identification Section.

These efforts fall under a broader implementation strategy that represents a county-wide effort. This strategy must be adaptable to change while being consistent in its delivery.

The mitigation implementation strategy is a three-tiered method that emphasizes localized needs and vulnerabilities while addressing both Pierce Transit and multi-jurisdictional policies and programs. The first tier is implementation through individual citizen level—existing Public Education Programs through Pierce Transit (for example, at the individual level through regular publications and public outreach on new services, etc). The second is the Transit-Wide mechanism for implementation, in this case Pierce Transit Administration. The third tier is a more external and multi-jurisdictional mechanism, the Hazard Mitigation Forum (HMF).

This method ensures that implementation speaks to unique vulnerabilities at the most local level, allows for coordination among and between levels, and promotes collaboration and innovation. Further, it provides a structured system of monitoring implementation. Finally, it is a method that can adapt to the changing vulnerabilities of Pierce Transit, the region, and the

times. These two levels and their means of implementation and collaboration are described below.

Jurisdiction-Wide: Office of Public Safety

Initially, the Office of Public Safety will be responsible for the overall review of the plan and will designate mitigation measures to those departments responsible for their implementation. The Office of Public Safety will address the plan on an annual basis. Evaluation and updates will be completed. Recommendations will be made to coincide with the normal budgeting processes and provide an ample time period for review and adoption of any necessary changes to the implementation schedule.

The PC Hazard Mitigation Forum (HMF) represents a broader and multi-jurisdictional approach to mitigation implementation. The PC HMF will be comprised of representatives from Pierce County and all jurisdictions, partially or wholly, within its borders, that have undertaken mitigation planning efforts. The PC HMF will serve as coordinating body for projects of a multi-jurisdictional nature and will provide a mechanism to share successes and increase the cooperation necessary to break the disaster cycle and achieve a disaster resistant Pierce County. Members of the PC HMF will include the following jurisdictions who have completed, or who have begun the process of completing, DMA 2000 compliant plans:

- City of Bonney Lake
- City of DuPont
- City of Fife
- City of Gig Harbor
- City of Milton
- City of Puyallup
- City of Sumner
- City of University Place
- Town of Eatonville
- Town of Steilacoom
- Unincorporated Pierce County
- East Pierce Fire and Rescue #22
- Graham Fire and Rescue #21
- Orting Valley Fire and Rescue #18
- Riverside Fire and Rescue #14
- Anderson Island Fire and Rescue #27
- West Pierce Fire and Rescue #3
- Clover Park School District
- Eatonville School District
- Franklin Pierce School District
- Pacific Lutheran University
- Puyallup School District
- Sumner School District
- University Place School District
- City of Buckley
- City of Edgewood
- City of Fircrest
- City of Lakewood
- City of Orting
- City of Roy
- City of Tacoma
- Town of Carbonado
- Town of South Prairie
- Town of Wilkeson
- Central Pierce Fire and Rescue #6
- Gig Harbor Fire and Medic One #5
- Key Peninsula Fire Department #16
- Browns Point Fire Department #13
- Ashford Elbe Fire District #23
- South Pierce Fire and Rescue #17
- Carbonado School District
- Dieringer School District
- Fife School District
- Orting School District
- Peninsula School District
- Steilacoom School District
- Tacoma School District
- Crystal Village HOA

- Crystal River Ranch HOA
- Pierce Transit
- Riviera Community Club
- Clear Lake Water District
- Fruitland Mutual Water Company
- Lakeview Light and Power
- Mt. View-Edgewood Water Company
- Parkland Light and Water Company
- Spanaway Water Company
- Valley Water District
- Community Health Care
- Kaiser Permanente
- Western State Hospital
- Tacoma Pierce County Health Dept.
- Metropolitan Park District
- Port of Tacoma
- Taylor Bay Beach Club
- Firgrove Mutual Water Company
- Graham Hill Mutual Water Company
- Lakewood Water District
- Ohop Mutual Light Company
- Peninsula Light Company
- Summit Water and Supply Company
- Cascade Regional Blood Services
- Franciscan Health System
- MultiCare Health System
- Puyallup Tribe of Indians
- Bethel School District

PC HMF will meet annually in November and will be coordinated by PC DEM. Pierce Transit will be an active participant in the PC HMF and will be represented by the Emergency Management Coordinator. Only through this level of cooperation can these agencies meet all of their mitigation goals.

Regional Mitigation Planning

Pierce County, Region 5 was configured into 5 planning groups based on a commonality in geographical hazards for the 2020-2025 mitigation plan update to foster relationship building and resiliency planning amongst jurisdictions. Although much of the meeting and planning time focused on plan updates and fostered relationship building the resiliency planning component will continue within multi-jurisdictional groups working together to further reduce risk. This provides another opportunity for continued collaboration planning amongst jurisdictions working and partnering together. The meeting frequency will be driven by the mitigation implementation strategy and combines the three-tiered approach. Pierce Transit will continue to engage within the “southwest group” geographical planning area and will provide the specific department representative to engage in and implement mitigation activities within this geographical group.

Plan Evaluation and Update

It should be noted this planning process began in early 2019 following the current CFR 201.6 Hazard Mitigation Planning Requirements. Based on new requirements in the Stafford Act, Pierce Transit will evaluate and update the plan to incorporate these new requirements as necessary. Furthermore, if there are additional Stafford Act changes affecting CFR 201.6 in the coming years, the planning process will incorporate those as well.

The Pierce Transit Mitigation Plan will guide the mitigation efforts for the foreseeable future. Pierce Transit representatives on the Planning Team have developed a method to ensure that

regular review and update of the plan occur within a five-year cycle. The Office of Public Safety will coordinate any reviews noted above.

PC DEM will collaborate with the Office of Public Safety and the PC HMF to monitor and evaluate the mitigation strategy implementation. PC DEM will track this implementation through Pierce County's GIS database. Findings will be presented and discussed at the annual meeting.

This report will drive the meeting agendas and will include the following:

- Updates on implementation throughout Pierce Transit;
- Updates on the PC HMF and mitigation activities undertaken by neighboring jurisdictions;
- Changes or anticipated changes in hazard risk and vulnerability at the City, County, regional, State, FEMA, and Homeland Security levels.
- Problems encountered or success stories;
- Any technical or scientific advances that may alter, make easier, or create measures.

The Office of Public Safety and local experts will decide on updates to the strategy based on the above information and a discussion of:

- The various resources available through budgetary means as well as any relevant grants;
- The current and expected political environment and public opinion;
- Meeting the mitigation goals with regard to changing conditions.

PC DEM will work with the Office of Public Safety to review the Risk Assessment Section to determine if the current assessment should be updated or modified based on new information. This will be done during the regularly scheduled reviews of the regional partners Hazard Identification and Vulnerability Analyses and their Comprehensive Emergency Management Plans.

Additional reviews of this plan will be required following disaster events and will not substitute for the annual meeting. **Within ninety days following a significant disaster or an emergency event** impacting Pierce Transit, The Office of Public Safety will provide an assessment that captures any "success stories" and/or "lessons learned." The assessment will detail direct and indirect damages to Pierce Transit and its infrastructure, response and recovery costs, as part of the standard recovery procedures that use EMD Forms 129, 130, and 140. This process will help determine any new mitigation initiatives that should be incorporated into the plan to avoid or limit similar losses due to future hazard events. In this manner, recovery efforts and data will be used to analyze mitigation activities and spawn the development of new measures that better address any changed vulnerabilities or capabilities. Any updates to the plan will be addressed at the annual meeting.

As per 44 CFR 201.6, Pierce Transit must re-submit the plan to the State and FEMA with any updates every five years. This process will be coordinated by PC DEM through the Pierce County Hazard Mitigation Forum. In 2025 and every five years following at the Hazard Mitigation Forum, Pierce Transit will submit the updated plan to PC DEM. PC DEM's Mitigation and Recovery Program Coordinator will collect updates from the Region 5 Plan jurisdictions and submit them to the State EMD and FEMA.

Continued Public Involvement

Pierce Transit is dedicated to continued public involvement and education in review and updates of the plan. The Office of Public Safety will retain copies of the plan and will make it available to the public.

Prior to submitting the plan to WA EMD and FEMA for the five-year review, the Office of Public Safety will hold a public information meeting. This meeting will provide the public a forum during which citizens can express their concerns, opinions, or ideas about the Pierce Transit Mitigation Plan. These meetings will be advertised through a variety of media, including the Pierce Transit website¹.

Pierce Transit will conduct a review on a yearly basis to ensure all elements of the mitigation plan are updated and accurate. Each of the 76 jurisdictions has been tasked with having to provide documentation on public involvement including a brief description for each public hearing held, a summary on attendance, any feedback received from the public and the overall description of what was accomplished. Even further, Pierce Transit will provide proof of their attempts for public involvement such as screenshots of websites including date ranges, flyers and other relevant material documenting the public involvement process. Lastly, Pierce Transit will look for new innovative ways for public involvement.

Endnotes

¹ www.piercetransit.org

APPENDIX A

REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION PIERCE TRANSIT

Plan Adoption

The “*Region 5 All Hazard Mitigation Plan*” was adopted by the Pierce Transit Executive Board of Commissioners on, XXX by resolution number XXX. The following page shows a copy of that resolution.

Placeholder for resolution letter

Placeholder for resolution letter

The plan was reviewed and approved as follows:

AGENCY	REPRESENTATIVE	DATE
Washington State Military Dept., Emergency Management Division	Kevin Zerbe State Mitigation Strategist	Approved—
FEMA Region X	John Schelling Hazard Mitigation Planning Manager	Approved—
FEMA Region X	Kristen Meyers, Director Mitigation Division	Approved—

FEMA’s Plan Approved letter and Multi-jurisdictional Plan letter of Approval follows below.

(Placeholder for FEMA-Pre-Approval Letter)

(Placeholder for FEMA-Approval Letter)

APPENDIX A

REGION 5 ALL HAZARD MITIGATION PLAN 2015-2020 EDITION PIERCE TRANSIT

Plan Adoption

The "*Region 5 All Hazard Mitigation Plan*" was adopted by the Pierce Transit Executive Board of Commissioners on, October 10, 2016 by resolution number 16-039. The following page shows a copy of that resolution.

RESOLUTION NO. 16-039

1 A Resolution Of The Board Of Commissioners Adopting The Region 5 All Hazard Mitigation Plan – 2015-2020
2 Edition And The Pierce Transit Addendum To The Region 5 Hazard Mitigation Plan; And Updating The 2004
3 Pierce County Natural Hazard Mitigation Plan
4

5 WHEREAS, the Federal Disaster Mitigation Act of 2000 requires that for all disasters declared on or
6 after November 1, 2004, applicants for sub-grants following any disaster must have an approved Natural
7 Hazard Mitigation Plan in accordance with 44CFR 201.6 prior to receipt of Hazard Mitigation Grant Program
8 project funding; and

9 WHEREAS, the Federal Disaster Mitigation Act of 2000 requires that for Pre-Disaster Mitigation grant
10 program project funding on or after November 1, 2003, applicants must have an approved Natural Hazard
11 Mitigation Plan in accordance with 44CFR 201.6 prior to receipt of project funding; and

12 WHEREAS, the All Hazard Mitigation Plan Update represents the commitment of Pierce Transit along
13 with other surrounding government entities to reduce the risks from natural, man-made and technological
14 hazards, serving as a guide for decision makers as they commit resources to reducing the affects of hazards,
15 and it is in the public interest to proceed with the planning process in a timely manner; and

16 WHEREAS, Pierce Transit has participated with the Pierce County Department of Emergency
17 Management in the development of the District's All Hazard Mitigation Plan Update, and recognizes the
18 economic loss, personal injury, and damage that can arise from these hazards; and

19 WHEREAS, The Hazard Mitigation Plan details Pierce Transit's Assets and provides a basis to apply for
20 Federal Grants to mitigate known hazards. When a large scale incident occurs it provides a basis to apply for
21 Federal Aid within Region 5; and

22 WHEREAS, reduction of these impacts can be achieved through a comprehensive coordinated
23 planning process which includes an updated risk assessment that provides the factual basis for activities
24 proposed in the mitigation strategies to reduce losses and vulnerabilities, a five-year cycle for plan
25 maintenance, and documentation of formal adoption by Pierce Transit; and

26 WHEREAS, the 2015-2020 Region 5 All Hazard Mitigation Plan Edition has been completed and
27 approved by the State and the Federal Emergency Management Agency; and

28 NOW THEREFORE, BE IT RESOLVED by the Board of Commissioners of Pierce Transit as follows:

29 Section 1. The Region 5 Hazard Mitigation Plan, 2015-2020 Edition, is hereby adopted as set
30 forth in Exhibit A, which is attached hereto; and

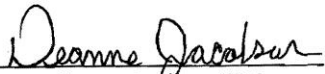
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Section 2. The Pierce Transit Addendum to the Region 5 Hazard Mitigation Plan, an update to the 2004 Pierce County Natural Hazard Mitigation Plan is hereby adopted and shall be in full force and effect upon passage and signatures hereon.

ADOPTED by the Board of Commissioners of Pierce Transit at their regular meeting thereof held on the 10th day of October, 2016.


Nancy E. Henderson
Chair
Board of Commissioners

ATTEST/AUTHENTICATED


Deanne Jacobson, CMC
Clerk of the Board

The plan was reviewed and approved as follows:

AGENCY	REPRESENTATIVE	DATE
Washington State Military Dept., Emergency Management Division	Tim Cook Hazard Mitigation Programs Manager	Approved—
FEMA Region X	Tamra Biasco Chief, Risk Analysis Branch Mitigation Division	Approved— February 2, 2015

FEMA letter of pre-approval and letter of approval is attached below:

U.S. Department of Homeland Security
FEMA Region X
Federal Regional Center
130 228th Street, SW
Bothell, WA 98021-8627



FEMA

February 2, 2015

Mr. Tim Cook
Hazard Mitigation Programs Manager
Washington State Emergency Management Division
Building 20, MS TA-20
Camp Murray, Washington 98430-5122

Dear Mr. Cook:

As requested, the U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA) has completed a pre-adoption review of the *Region 5 Hazard Mitigation Plan*. The plan successfully contains the required criteria, excluding the adoption, for hazard mitigation plans, as outlined in 44 CFR Part 201. This letter serves as Region 10's commitment to approve the plan upon receiving documentation of its adoption by the participating jurisdictions.

The plan will not be formally approved by FEMA until it is adopted. Each jurisdiction is not eligible for mitigation project grants until the plan is formally approved by FEMA.

Please contact our Regional Mitigation Planning Manager, Kristen Meyers, at (425) 487-4543 with any questions.

Sincerely,

A handwritten signature in black ink, appearing to read "Tamra Biasco".

Tamra Biasco
Chief, Risk Analysis Branch
Mitigation Division

KM:bb

www.fema.gov



FEMA

October 9, 2018

The Honorable Douglas Richardson
 Chair, Pierce County Council
 930 Tacoma Avenue South
 Tacoma, Washington 98402

Dear Chair Richardson:

On July 23, 2015, the U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA) Region 10, approved the *Region 5 (Pierce County) Hazard Mitigation Plan* as a multi-jurisdictional local plan as outlined in Code of Federal Regulations Title 44 Part 201. This approval provides the below jurisdictions eligibility to apply for the Robert T. Stafford Disaster Relief and Emergency Assistance Act's, Hazard Mitigation Assistance grants through July 22, 2020, through your state.

COUNTY / CITIES / TOWNS

City of Bonney Lake	City of Lakewood	Town of Eatonville
City of Buckley	City of Milton	Town of Carbonado
City of DuPont	City of Orting	Town of South Prairie
City of Edgewood	City of Roy	Town of Steilacoom
City of Fife	City of Sumner	Town of Wilkeson
City of Fircrest	City of Tacoma	Pierce County
City of Gig Harbor	<i>City of Puyallup</i>	

FIRE PROTECTION DISTRICTS

Anderson Island Fire & Rescue (PCFD #27)-	East Pierce Fire and Rescue	Orting Valley Fire & Rescue (PCFD #18)
Ashford Fire (PCFD #23)-	Gig Harbor Fire & Medic One (PCFD #5)	South Pierce Fire & Rescue (PCFD #17)
Browns Point – Dash Point Fire (PCFD #13)	Graham Fire & Rescue (PCFD #21)	Riverside Fire & Rescue (PCFD #14)
Central Pierce Fire & Rescue (PCFD #6)	Key Peninsula Fire (PCFD #16)	West Pierce Fire & Rescue (PCFD #3)

SCHOOL AND PARK DISTRICTS

Carbonado SD	Franklin Pierce SD	Steilacoom Historic SD No. 1
Clover Park SD	Metro Parks Tacoma	Sumner SD
Dieringer SD	Orting SD	Tacoma SD #10
Eatonville SD	Peninsula SD	University Place SD
Fife SD	Puyallup SD	White River SD

WATER DISTRICTS AND OTHERS

Clear Lake WD	Lakewood Water District	Pierce Transit
Port of Tacoma	<i>Community Health Care</i>	

Chair Richardson
October 9, 2018
Page 2

The updated list of approved jurisdictions includes the City of Puyallup and Community Health Care that recently adopted the City of Puyallup Addendum to the *Region 5 (Pierce County) Hazard Mitigation Plan*. To continue eligibility, jurisdictions must review, revise as appropriate, and resubmit the plan within five years of the original approval date.

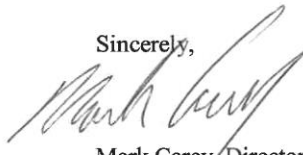
Additionally, this letter acknowledges that the following organizations, while not local governments, participated in, and adopted the plan. These organizations may be eligible to apply for the Hazard Mitigation Grant Program as private non-profits.

OTHER PLAN PARTICIPANTS

Pacific Lutheran University	Firgrove Mutual Inc.	Fruitland Mutual Water Company
Graham Hill Mutual Water Co., Inc.	Mt. View-Edgewood Water Company	Ohop Mutual Light Company
Spanaway Water Company	Summit Water & Supply Company	Tanner Electric Company
Herron Island Homeowners Association	Crystal Village Homeowners Association	Taylor Bay Beach Club
Raft Island Improvement Association	Riviera Community Club	Crystal River Ranch Association
Cascade Regional Blood Services	Dynamic Partners	Group Health Cooperative
Western State Hospital	Lakeview Light & Power	Franciscan Health System

If you have questions regarding your plan's approval or FEMA's mitigation grant programs, please contact Derrick Hiebert, State Mitigation Strategist with Washington Emergency Management Division, at (253) 512-7142, who coordinates and administers these efforts for local entities.

Sincerely,



Mark Carey, Director
Mitigation Division

Enclosures

cc: Tim Cook, Washington Emergency Management Division

KS:rg

APPENDIX A

REGION 5 HAZARD MITIGATION PLAN 2008-2013 EDITION PIERCE TRANSIT

Plan Adoption

The "*Region 5 Hazard Mitigation Plan*" was adopted by the Pierce Transit Executive Board of Commissioners on, December 13, 2010 by resolution number 10-031. The following page shows a copy of that resolution.

RESOLUTION NO. 10-031

A RESOLUTION of the Board of Commissioners of Pierce Transit
Adopting Pierce Transit's Hazard Mitigation Plan

WHEREAS, Pierce Transit recognizes the economic loss, personal injury, and damage that can arise from natural hazards; and

WHEREAS, reduction of these impacts can be achieved through a comprehensive, coordinated planning process identifying hazards and vulnerabilities and pairing them with mitigation strategies; and

WHEREAS, Pierce Transit has participated with Pierce County Department of Emergency Management in the development of a Hazard Mitigation Plan; and


WHEREAS, Pierce Transit's Hazard Mitigation Plan has been approved by the State of Washington and preliminarily approved by the Federal Emergency Management Agency; and

WHEREAS, Board adoption will allow the final approval of Pierce Transit's Hazard Mitigation Plan by the Federal Emergency Management Agency, and final approval of the Plan will qualify Pierce Transit for future disaster relief funding from the federal government;

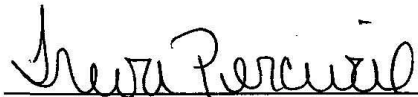
NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Pierce Transit as follows:

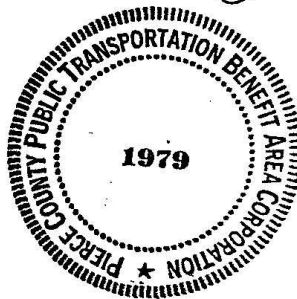
Section 1. The Agency's Hazard Mitigation Plan is hereby adopted.

ADOPTED by the Board of Commissioners of Pierce Transit at a regular meeting thereof held on the 13th day of December 2010.


Terry Lee, Chairman
Board of Commissioners

ATTEST:


Treva Percival, CMC
Clerk of the Board



The plan was reviewed and approved as follows:

AGENCY	REPRESENTATIVE	DATE
Washington State Military Dept., Emergency Management Division	Beverly O'Dea	Approved—
FEMA Region X	Mark Carey Mitigation Division Director	Approved—January 13, 2010

FEMA Letter of approval follows below.



FEMA

April 18, 2012

Honorable Joyce McDonald
Chair, Pierce County Council
930 Tacoma Ave. S., Room 1046
Tacoma, Washington 98402 -2176

Dear Council Chair McDonald:

On January 13, 2010, the U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA) approved the *Region 5 Hazard Mitigation Plan* as a multi-jurisdictional local plan as outlined in 44 CFR Part 201. With approval of this plan, the following entities are now eligible to apply for the Robert T. Stafford Disaster Relief and Emergency Assistance Act's hazard mitigation project grants through January 13, 2015:

Pierce County	Town of Carbonado	Town of Steilacoom
City of Sumner	City of Roy	City of Bonney Lake
Raft Island Improvement Association	Metro Park District	Spanaway Water Control
Herron Management Company	Sumner School District	Pierce Transit
Firgrove Mutual Water Company	Crystal River Ranch Association	East Pierce Fire and Rescue
Riverside Fire & Rescue District	<i>Riviera Community Club</i>	<i>Crystal Village Homeowner Association</i>
<i>Taylor Bay Beach Club</i>	<i>Clover Park School District</i>	<i>South Pierce Fire District #17</i>


The list of approved jurisdictions has been updated to include the jurisdictions in italics. The plan's approval provides eligibility to apply for hazard mitigation projects through your State. All requests for funding will be evaluated individually according to the specific eligibility and other requirements of the particular program under which the application is submitted. For example, a specific mitigation activity or project identified in the plan may not meet the eligibility requirements for FEMA funding, and even eligible mitigation activities are not automatically approved for FEMA funding under any of the aforementioned programs.

Council Chair McDonald
April 18, 2012
Page 2

Over the next five years, we encourage the communities to follow the plan's schedule for its monitoring and updating, and to develop further mitigation actions. The plan must be reviewed, revised as appropriate, and resubmitted for approval within five years in order to continue project grant eligibility.

If you have questions regarding your plan's approval or FEMA's mitigation grant programs, please contact our State counterpart, Washington Emergency Management Division, which coordinates and administers these efforts for local entities.

Sincerely,


for Mark Carey, Director
Mitigation Division

cc: Jamie Mooney, Washington Emergency Management Division

BH:bb

APPENDIX B

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PIERCE TRANSIT**

Region 5 Hazard Mitigation Planning Member

Pierce Transit

NAME	TITLE	JURISDICTION-DEPARTMENT
Rod Chandler	Emergency Management Coordinator	Pierce Transit

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APPENDIX C

REGION 5 ALL HAZARD MITIGATION PLAN 2020-2025 EDITION PIERCE TRANSIT

Plan Revisions

RECORD OF CHANGES			
Change Number	Description of Change (with page numbers)	Date	Authorized by:
1	Section 4 – Risk Reviewed Plan with team members; Trent Stephens, Tim Lenk, John Zwosta, Paul Ross and Debbie Bailey. Omitted Landslide Map on pg. 4-10 and associated information on pg. 4-13, 4-14, 4-15 in tables. Tax parcel is not located in landslide area and GIS data was taken from a historical database due to it being the best available science for full regional data being taken from the same source. Jurisdictions need to review it on an individual level for relevancy.	1/26/2016	Trent Stephens
2	Section 6 – Infrastructure Reviewed Plan with team members; Trent Stephens, Tim Lenk, John Zwosta, Paul Ross and Debbie Bailey. Infrastructure Section 6 to update. John Zwosta will work with Debbie Bailey on updating. The tables on pg. 6-3 and 6-4 will be adjusted also. In addition, a name change on the matrix on pg. 6-5 will change from LESA to SS911.	1/26/2016	Trent Stephens
3	Section 5 – Mitigation Strategy Reviewed Plan with team members; Trent Stephens, Tim Lenk, John Zwosta, Paul Ross and Debbie Bailey. Reviewed Mitigation Measures and completed the Installing of GPS Guidance Features in all Pierce Transit Support Vehicles. Trent will review additional Mitigation Measures identifying those that are complete.	1/26/2016	Trent Stephens

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APPENDIX D

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PIERCE TRANSIT**

OVERVIEW

This appendix contains the spatial results from the Hazus Earthquake Scenario results showing the Essential Facilities for 90% functionality for Day 1 and Day 7 following an earthquake event based on three earthquakes scenarios. Information was based on ShakeMaps developed by U.S. Geological Survey for a 7.1M earthquake occurring on the Tacoma Fault, 7.2M earthquake on the Nisqually Fault and a 7.2M earthquake on the SeaTac Fault. There was a total of four Essential Facilities that were modeled; fire stations, police stations, schools and hospitals. Additional information can be found in the Risk Assessment Section of the Pierce County All Hazard Mitigation Plan.

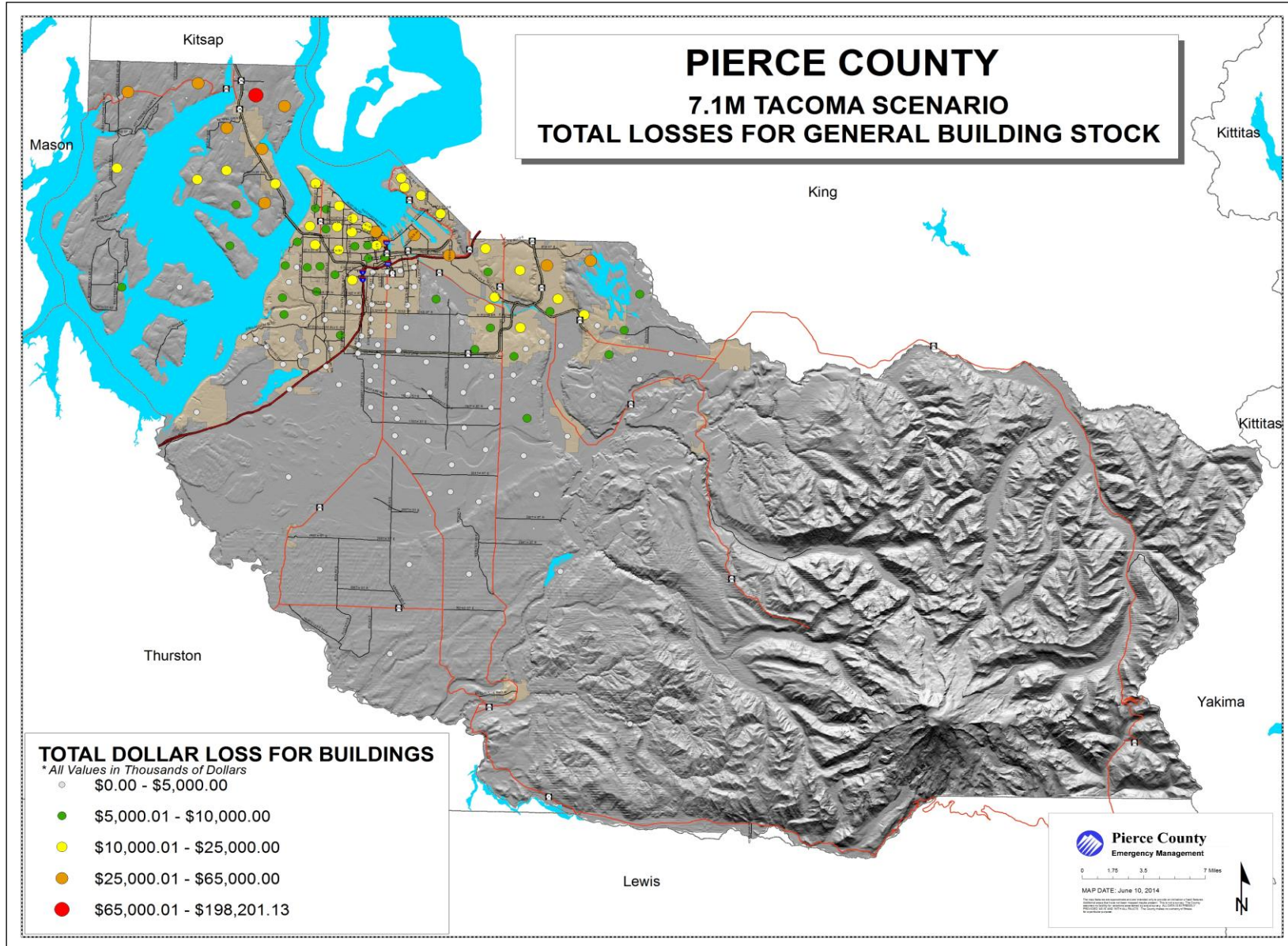
Inherent Errors

As a special note to the Gig Harbor and Key Peninsula areas St. Anthony's Hospital is not identified on Maps D-6, D-7, D-15, D-16, D-24 or D-25 due to the recent construction of St. Anthony's Hospital and lack of data. With future updates of the Region 5 All Hazard Mitigation Plan, St. Anthony's Hospital will be included in the scenario analysis. If this information becomes available prior to the five-year update in 2020, revised analysis will be done and the revised maps will be distributed to the City of Gig Harbor, Gig Harbor Fire & Medic One and the Key Peninsula Fire Department.

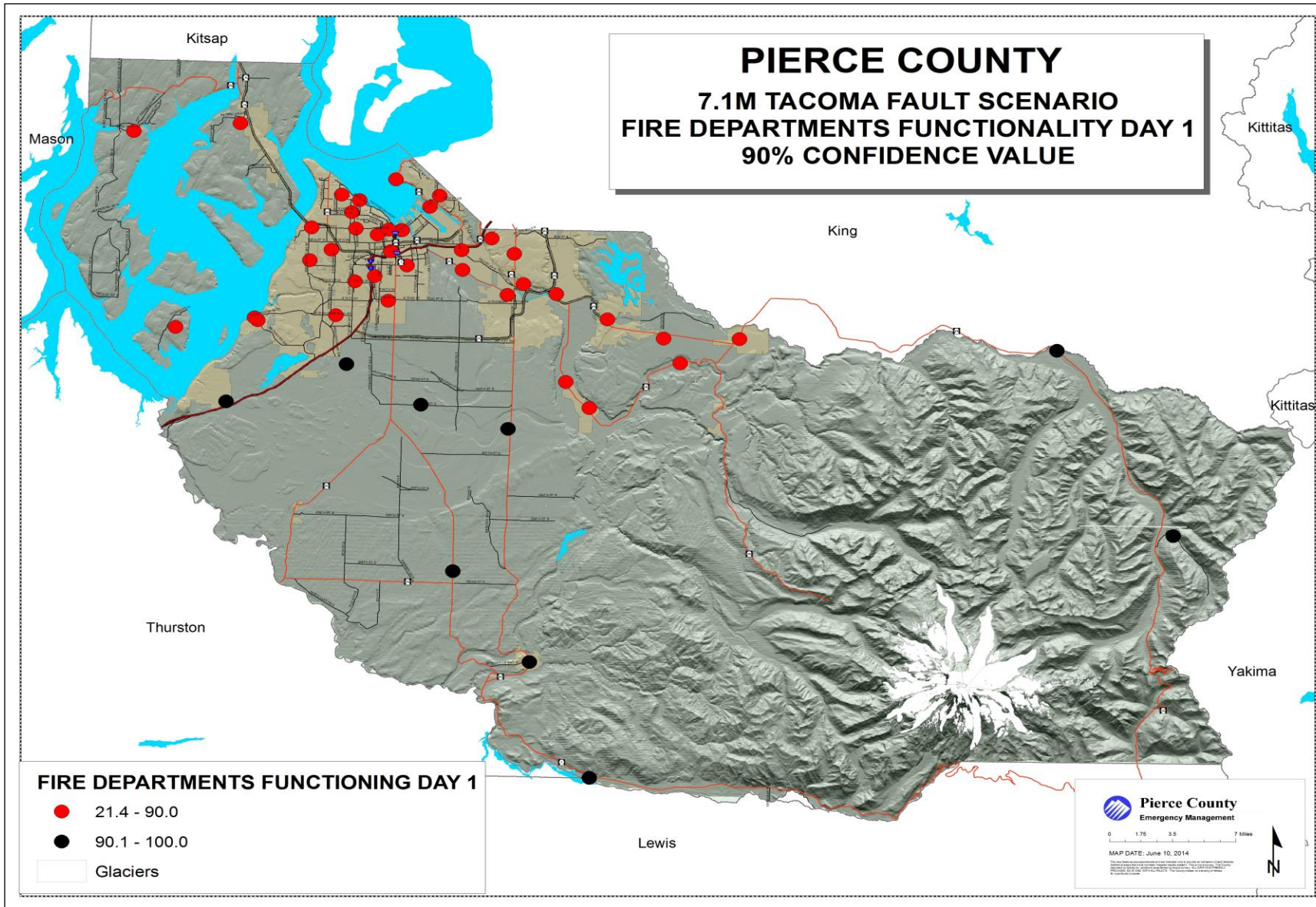
It has been identified that the police station located to the west side of Orting is not in the correct location as seen on Maps: D-4, D-5, D-13, D-14, D-22 and D-23. The police department shares a building with the Fire District #18 at 401 Washington Ave S, which is located in the middle of town. As Hazus-MH is updated the police station will show a co-location with the fire station at this same location. If this information becomes available prior to the five-year update in 2020, revised analysis will be done and the revised maps will be distributed to the City of Orting and to Pierce County Fire District #18.

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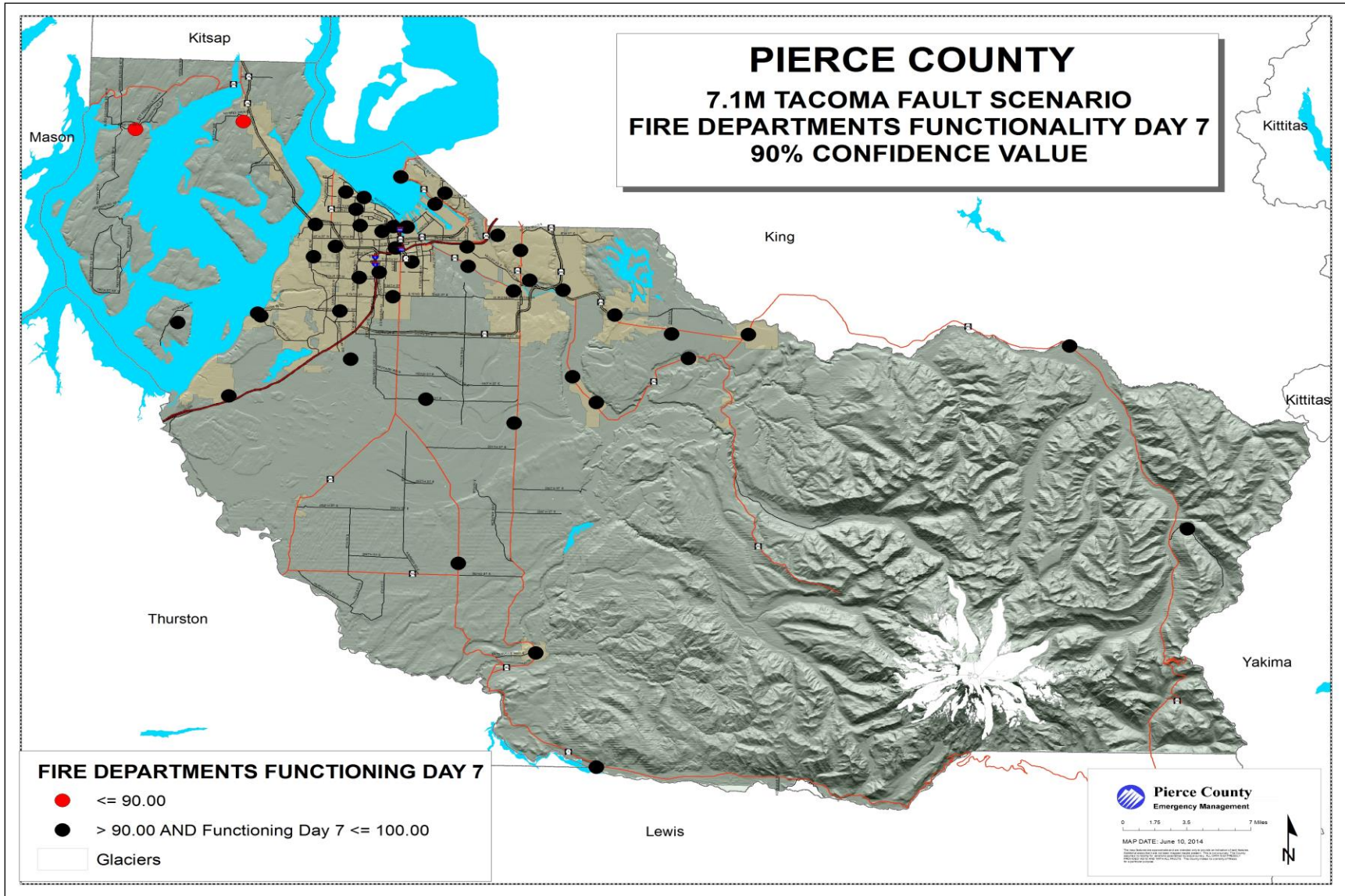
Map D-1 Pierce County Tacoma Fault Scenario Total Losses Map



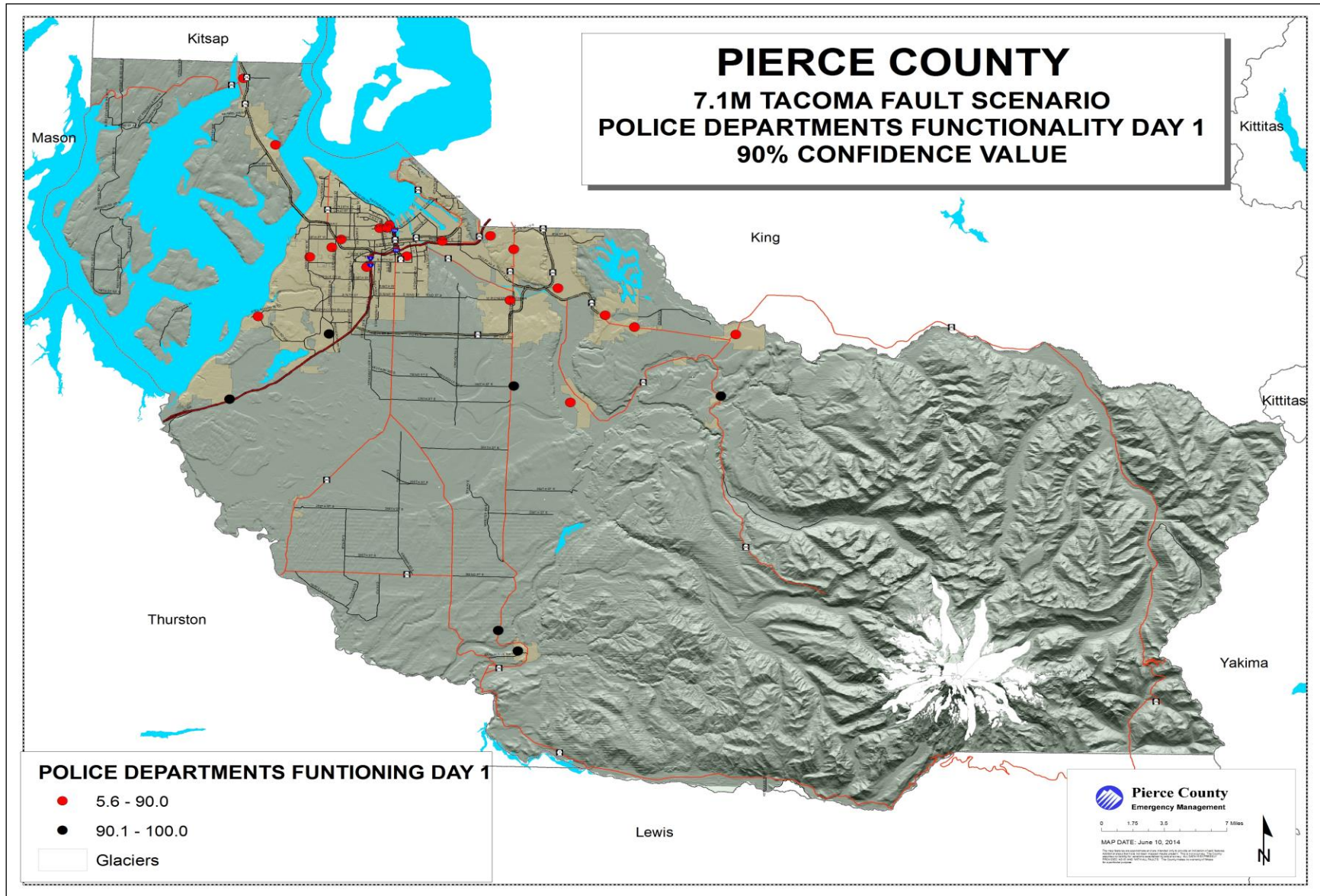
Map D-2 Pierce County Tacoma Fault Scenario Fire Department Functionality Day 1 Map



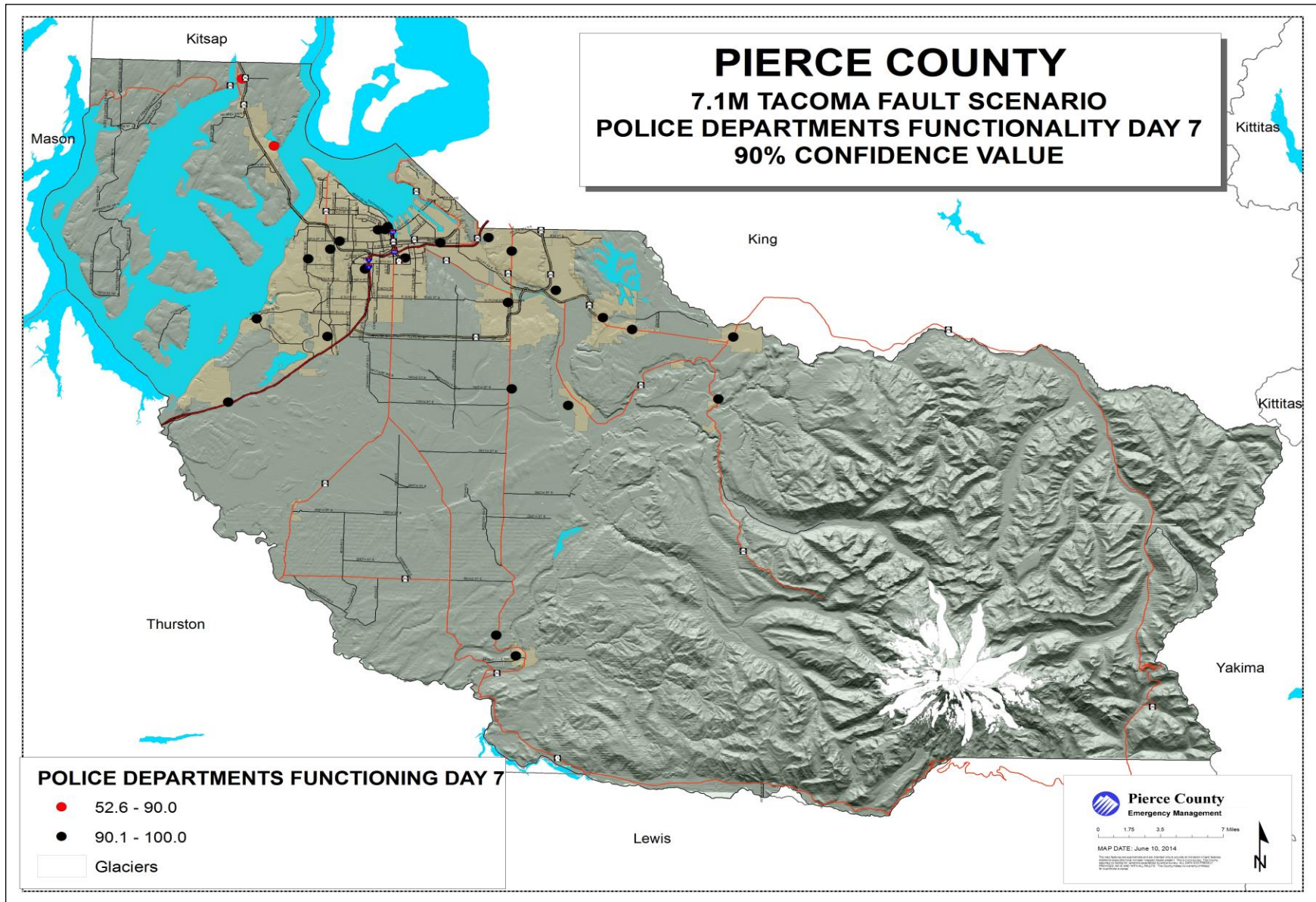
Map D-3 Pierce County Tacoma Fault Scenario Fire Department Functionality Day 7 Map



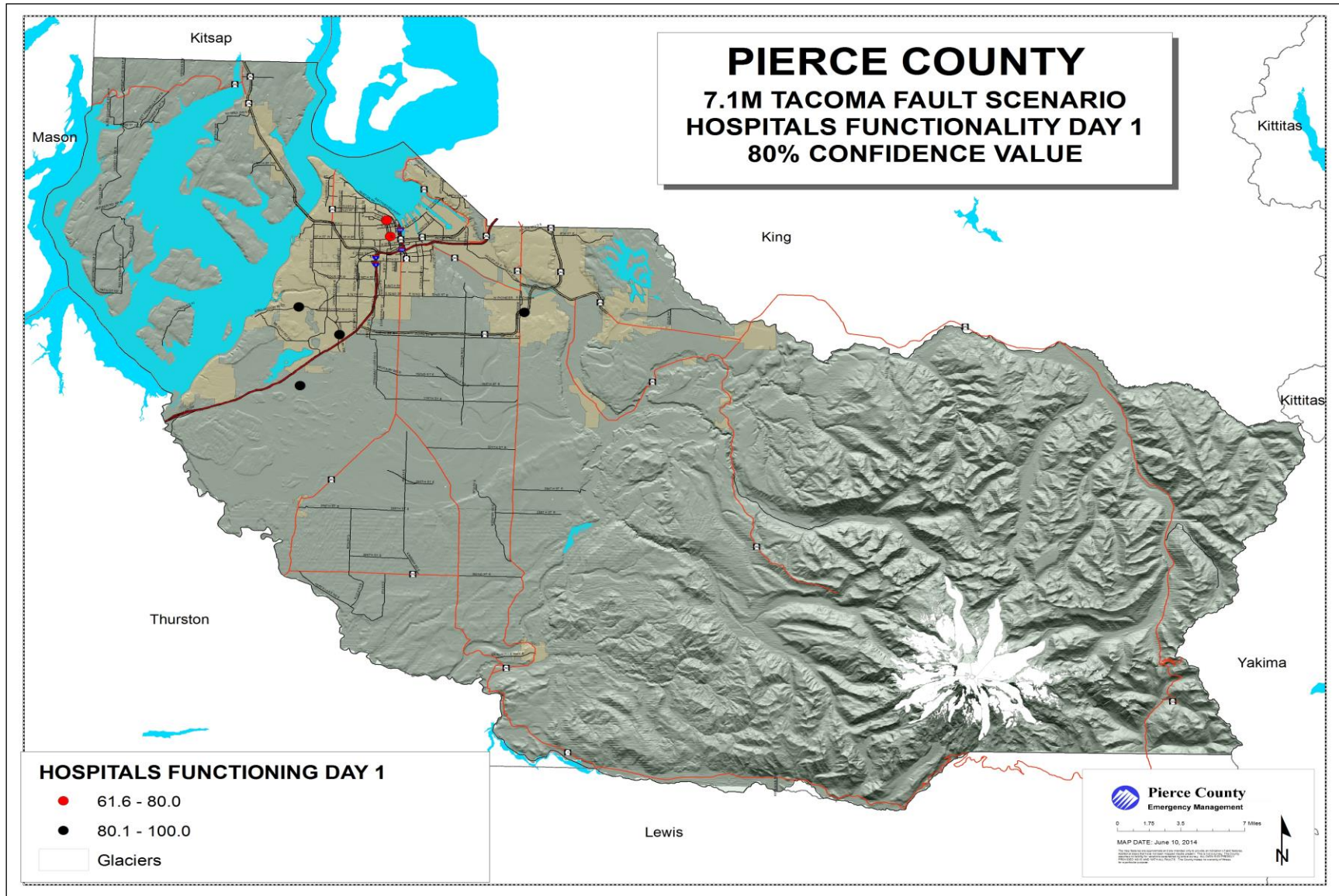
Map D-4 Pierce County Tacoma Fault Scenario Police Department Functionality Day 1¹



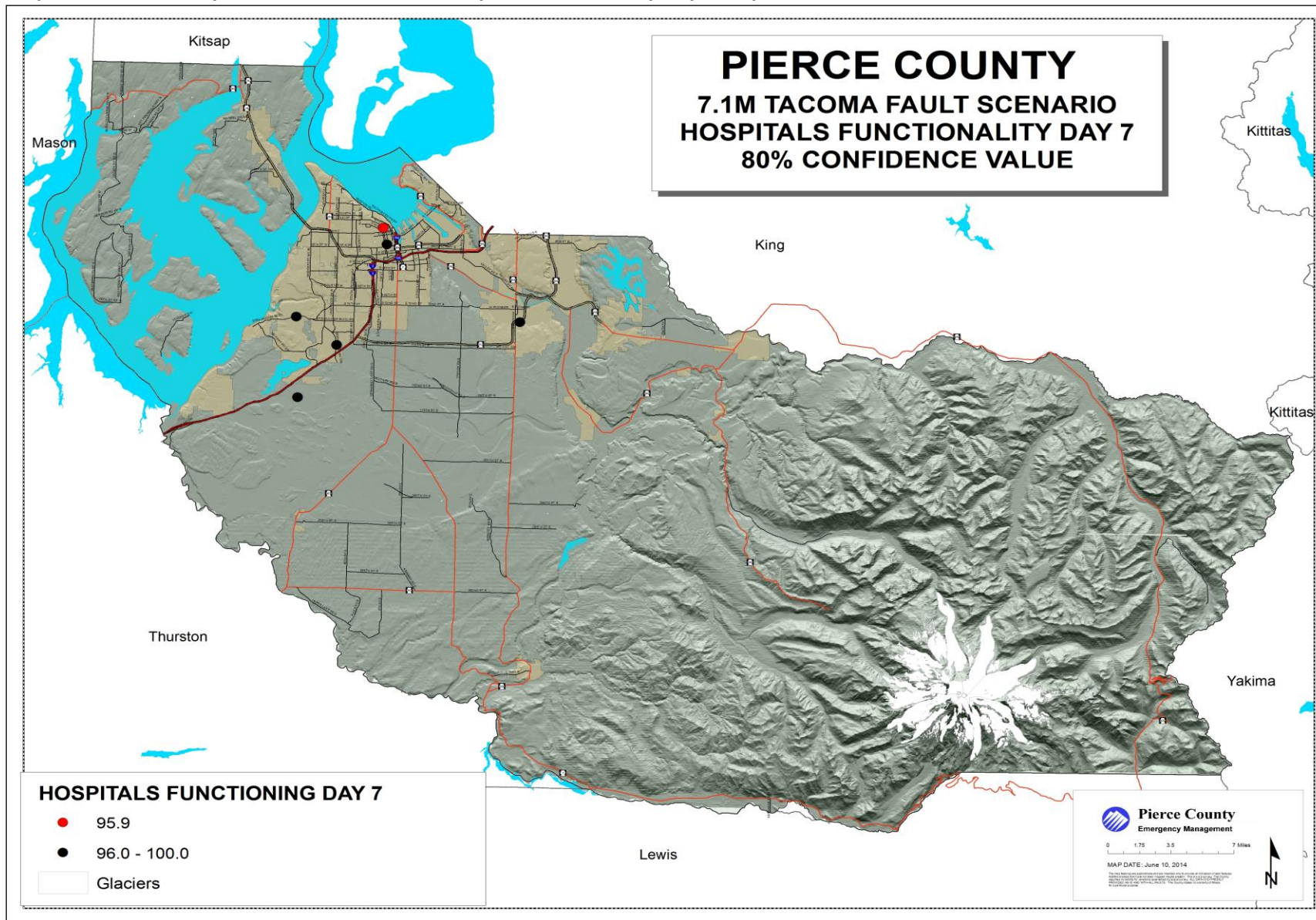
Map D-5 Pierce County Tacoma Fault Scenario Police Department Functionality Day 7 Map²



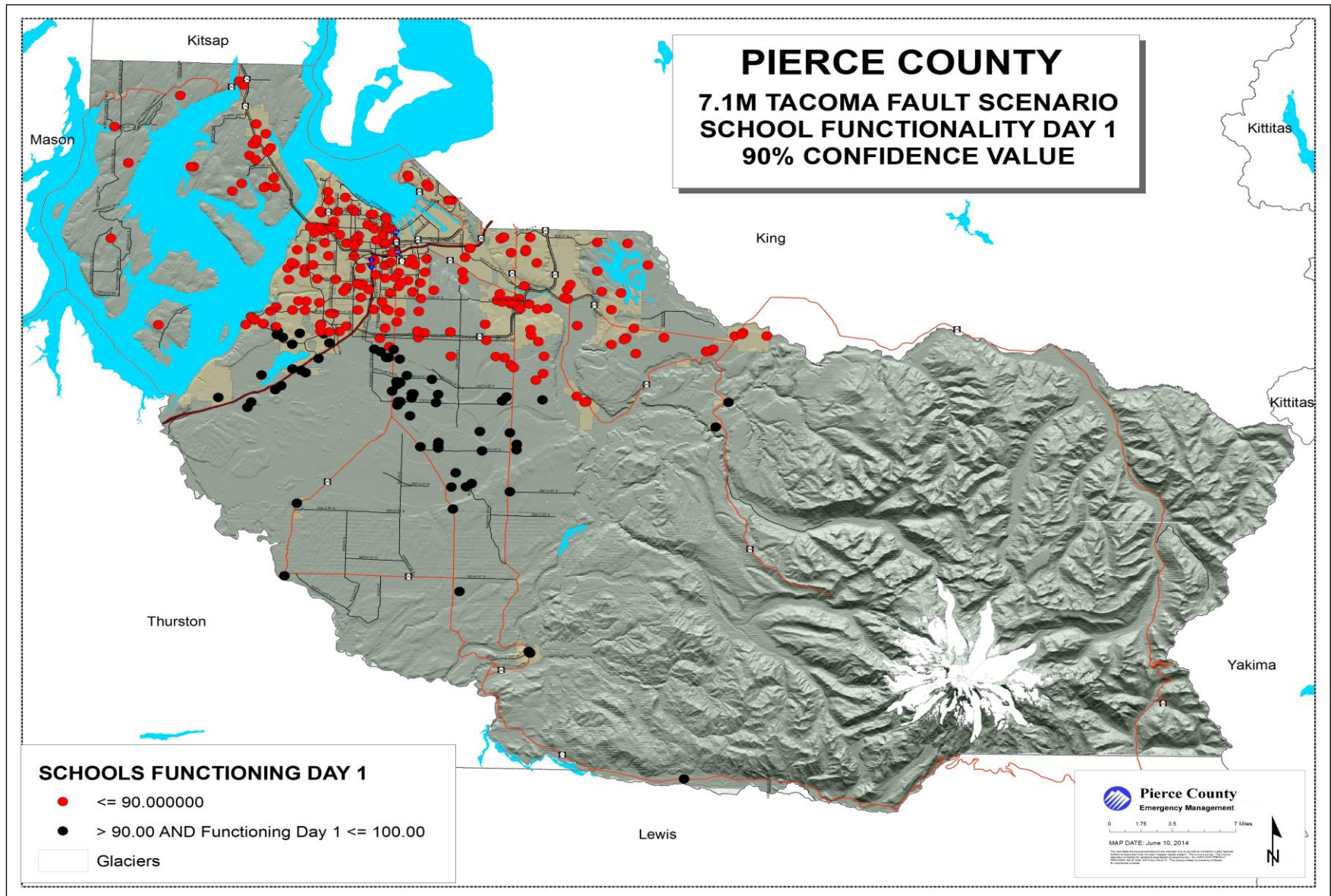
Map D-6 Pierce County Tacoma Fault Scenario Hospitals Functionality Day 1 Map³



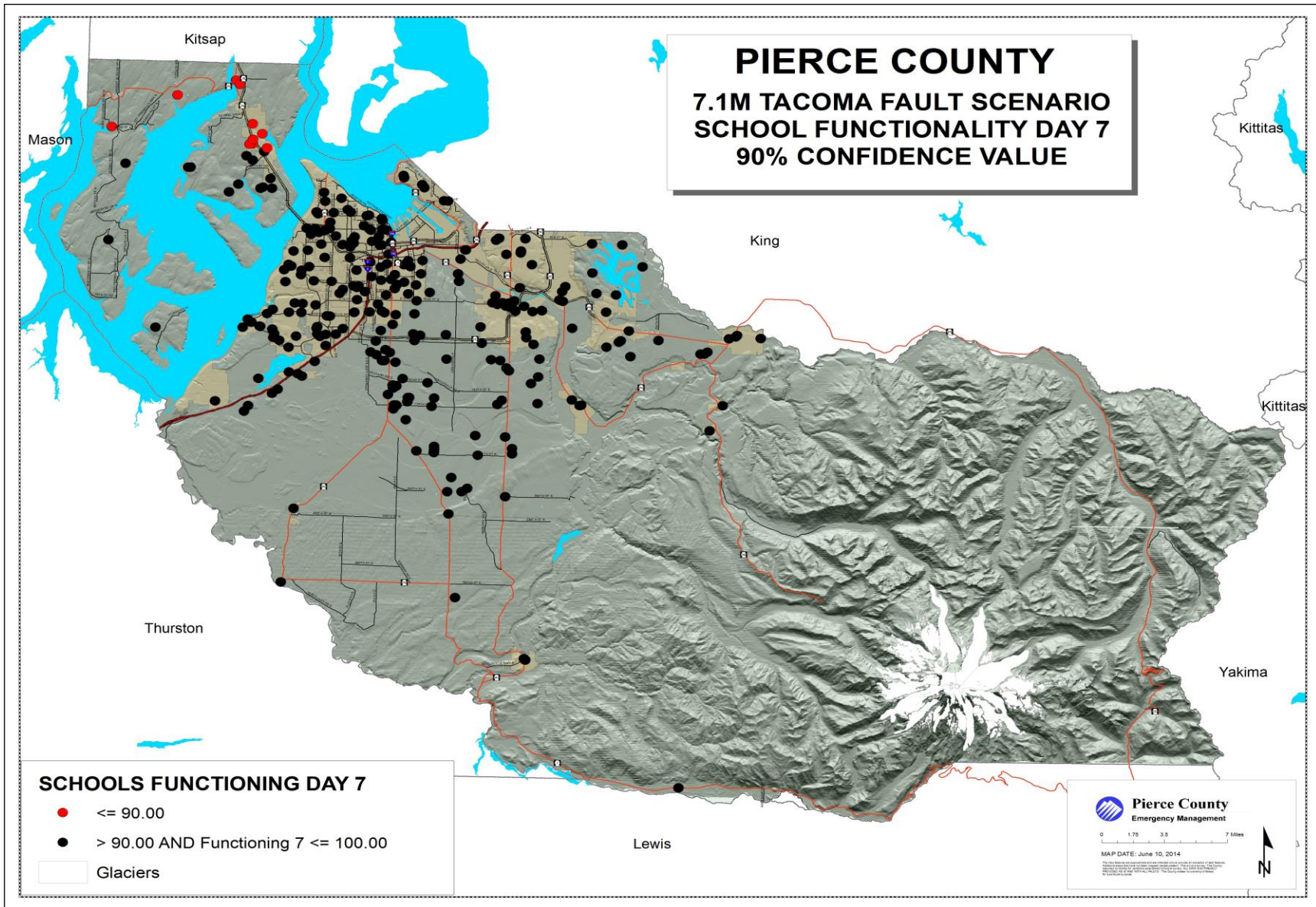
Map D-7 Pierce County Tacoma Fault Scenario Hospitals Functionality Day 7 Map⁴



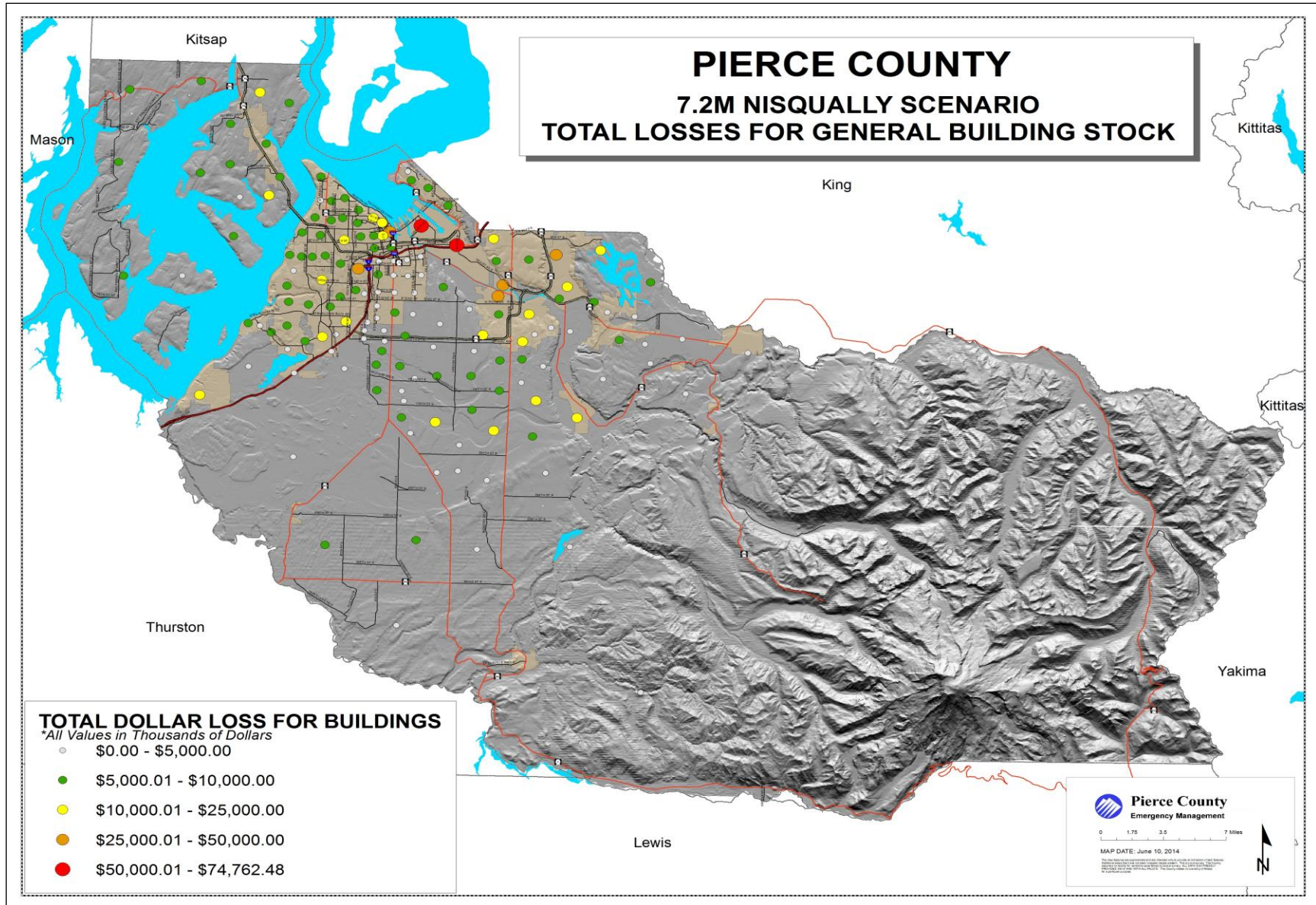
Map D-8 Pierce County Tacoma Fault Scenario School Functionality Day 1 Map



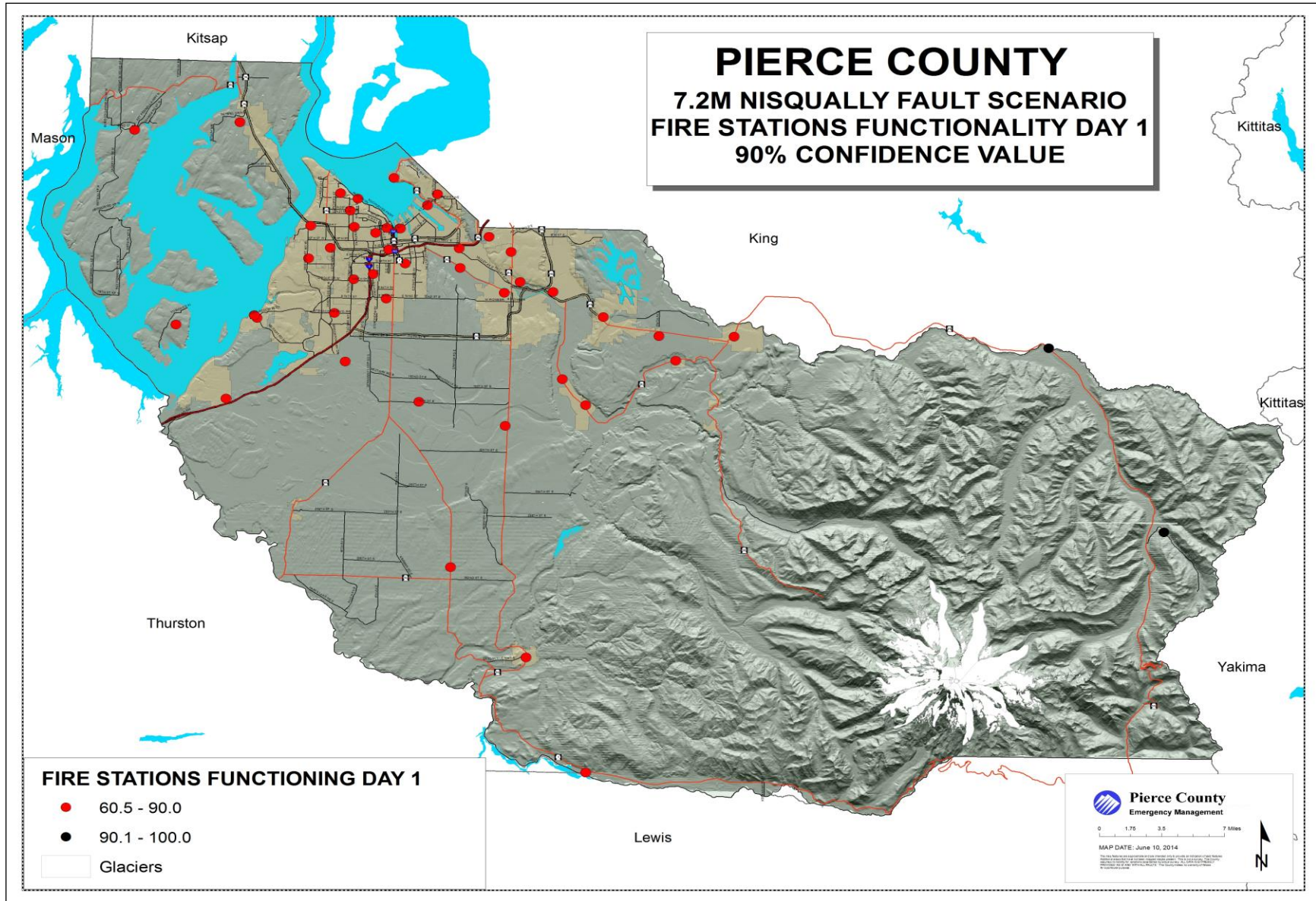
Map D-9 Pierce County Tacoma Fault Scenario School Functionality Day 7 Map



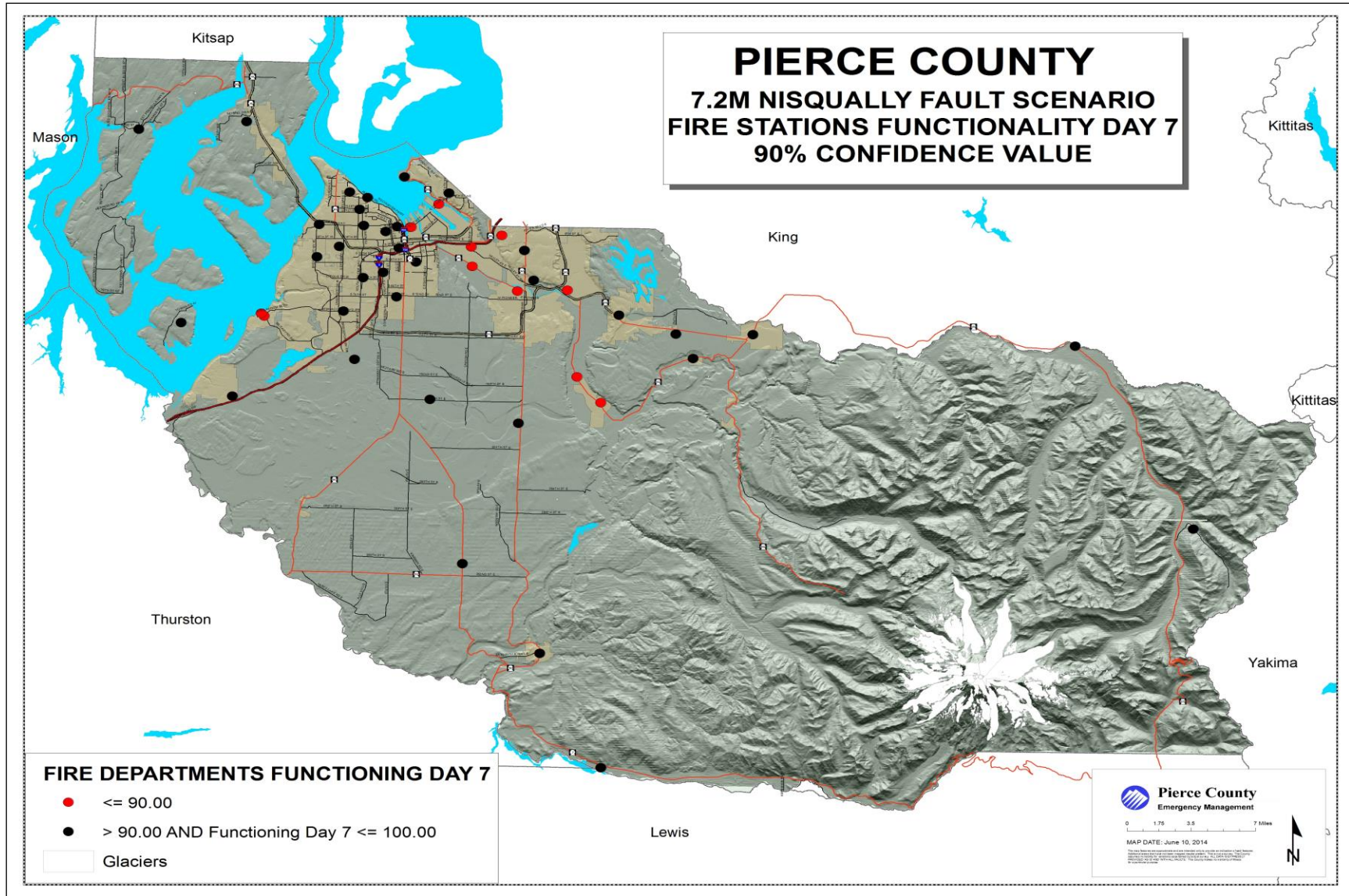
Map D-10 Pierce County Nisqually Fault Scenario Total Losses Map



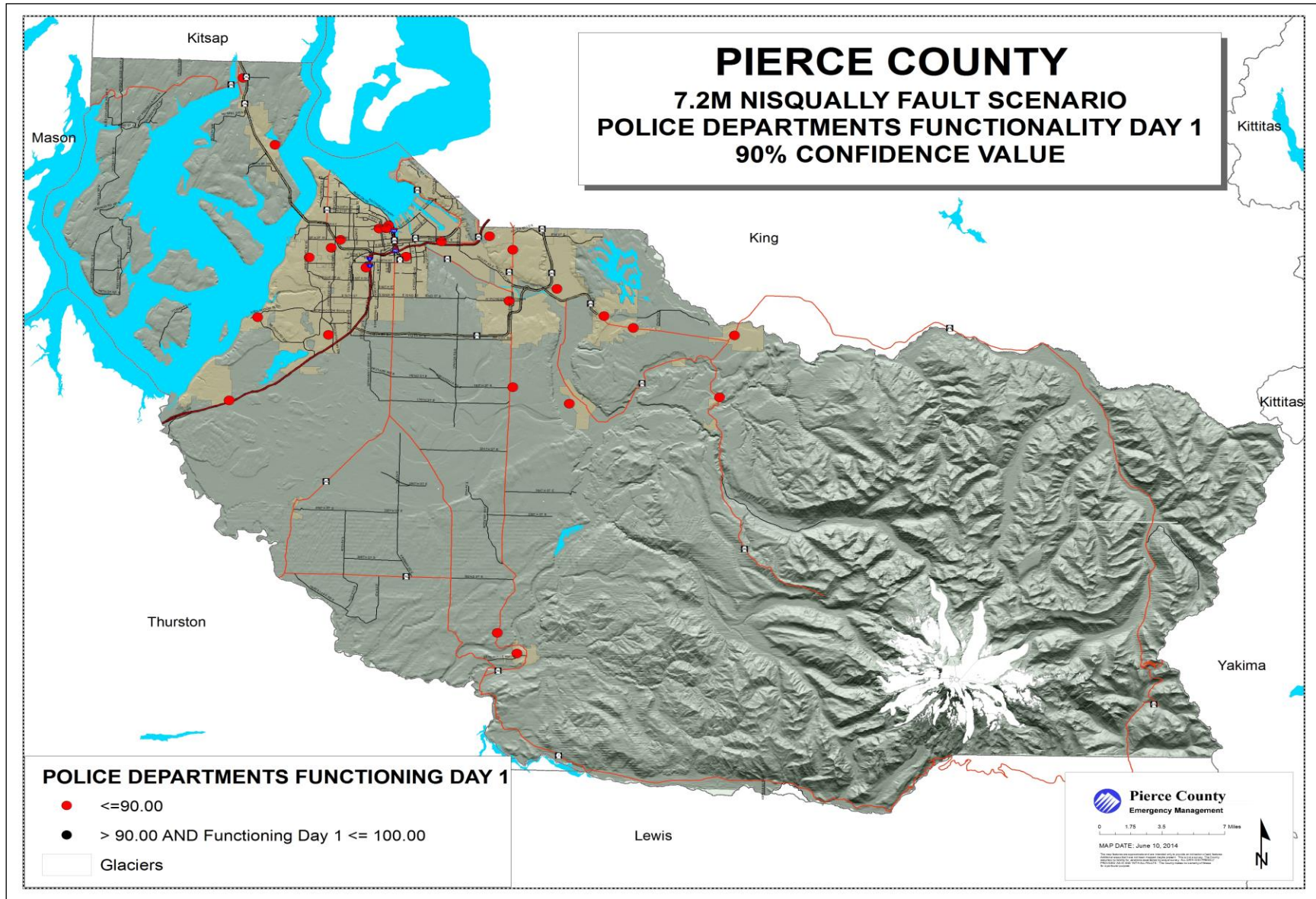
Map D-11 Pierce County Nisqually Fault Scenario Fire Stations Functionality Day 1 Map



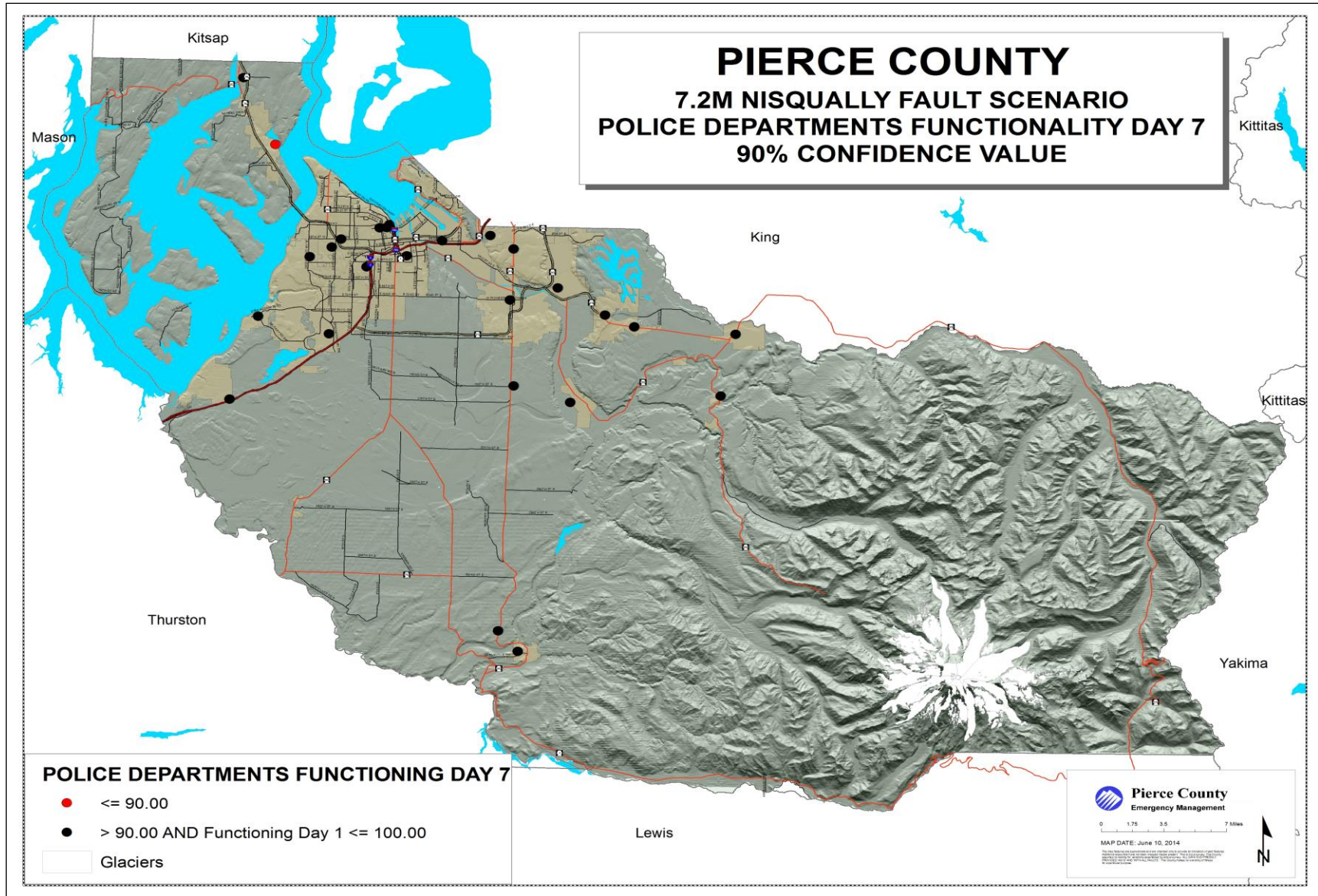
Map D-12 Pierce County Nisqually Fault Scenario Fire Stations Functionality Day 7 Map



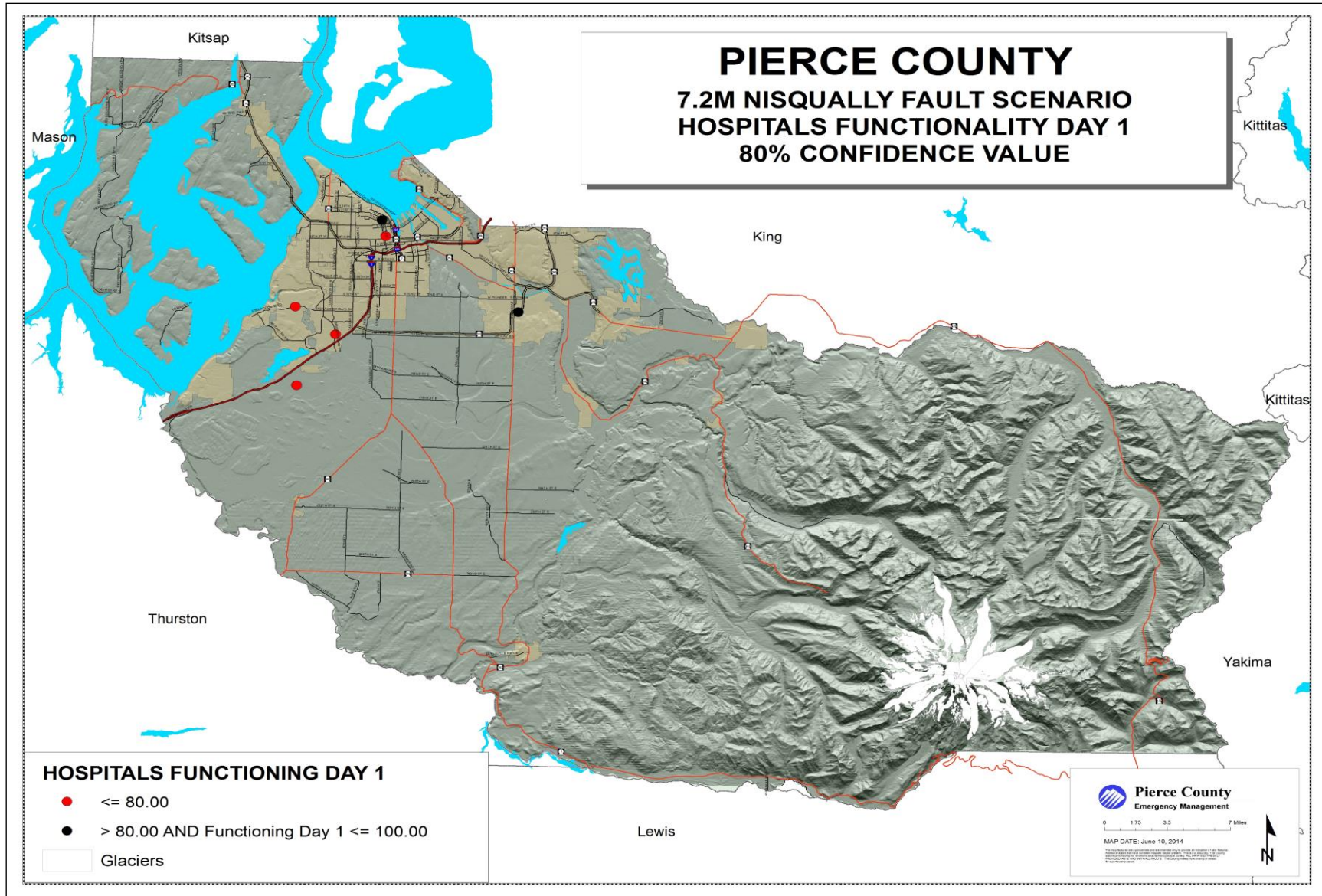
Map D-13 Pierce County Nisqually Fault Scenario Police Departments Functionality Day 1 Map⁵



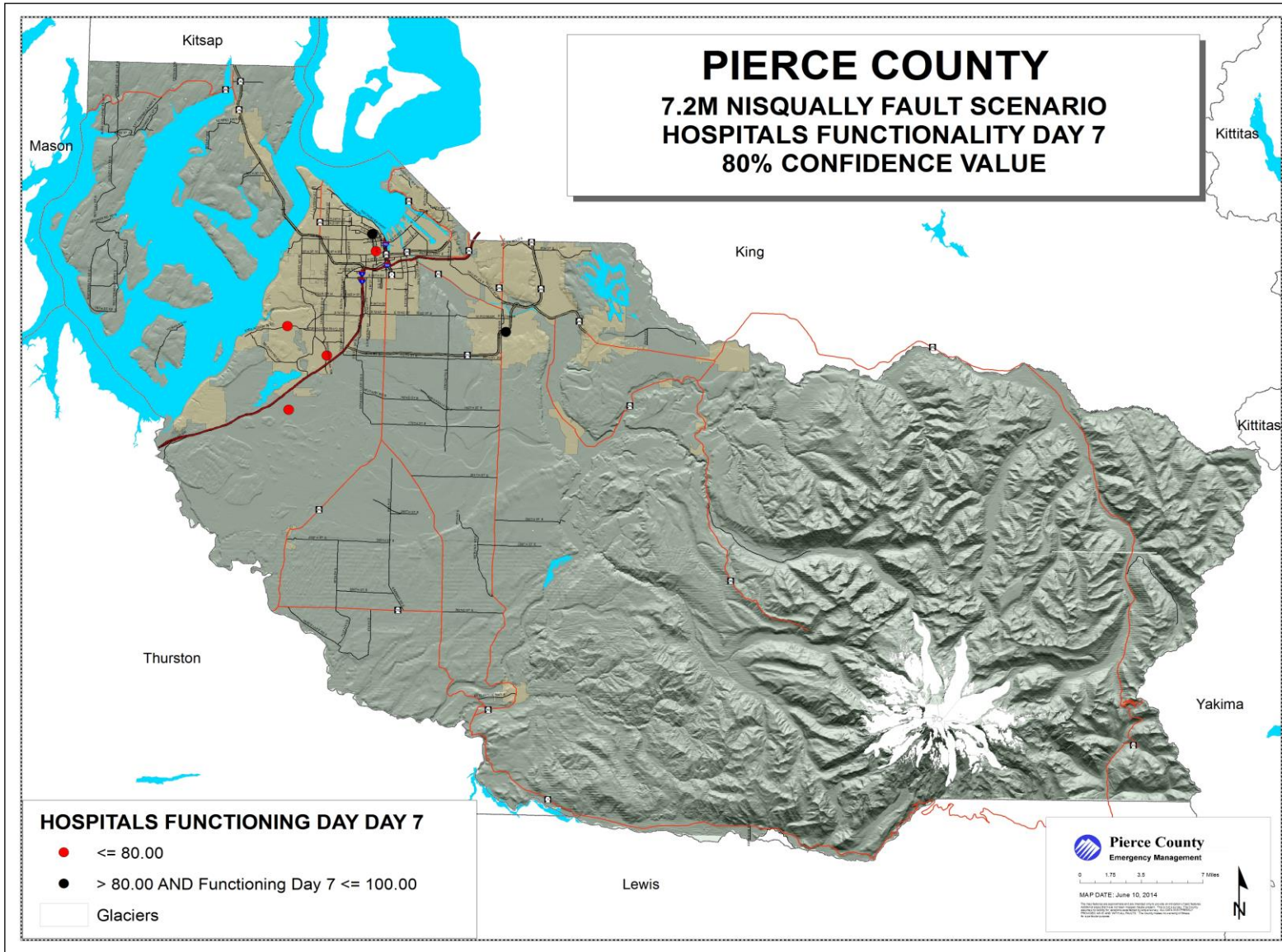
Map D-14 Pierce County Nisqually Fault Scenario Police Departments Functionality Day 7 Map⁶



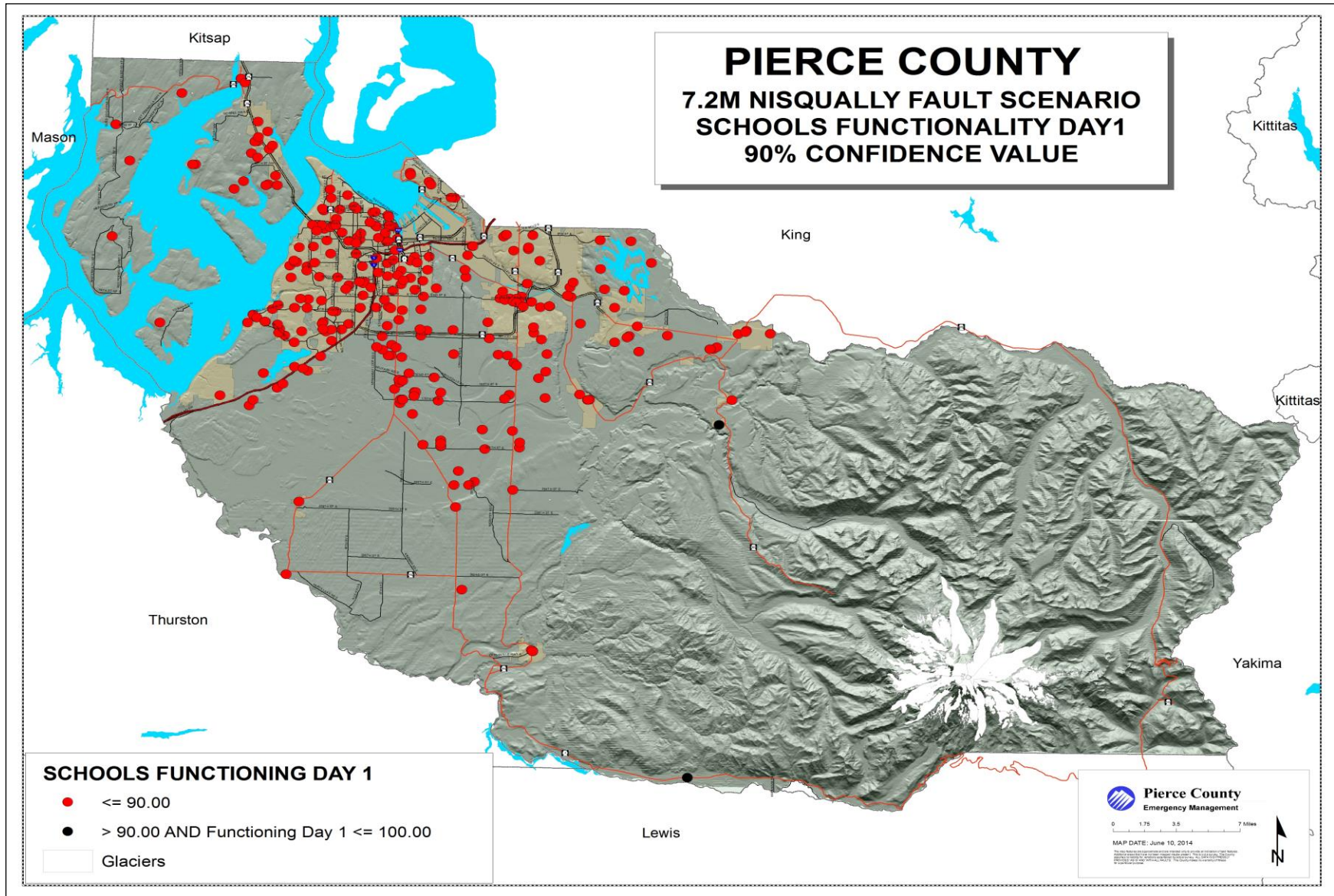
Map D-15 Pierce County Nisqually Fault Scenario Hospital Functionality Day 1 Map⁷



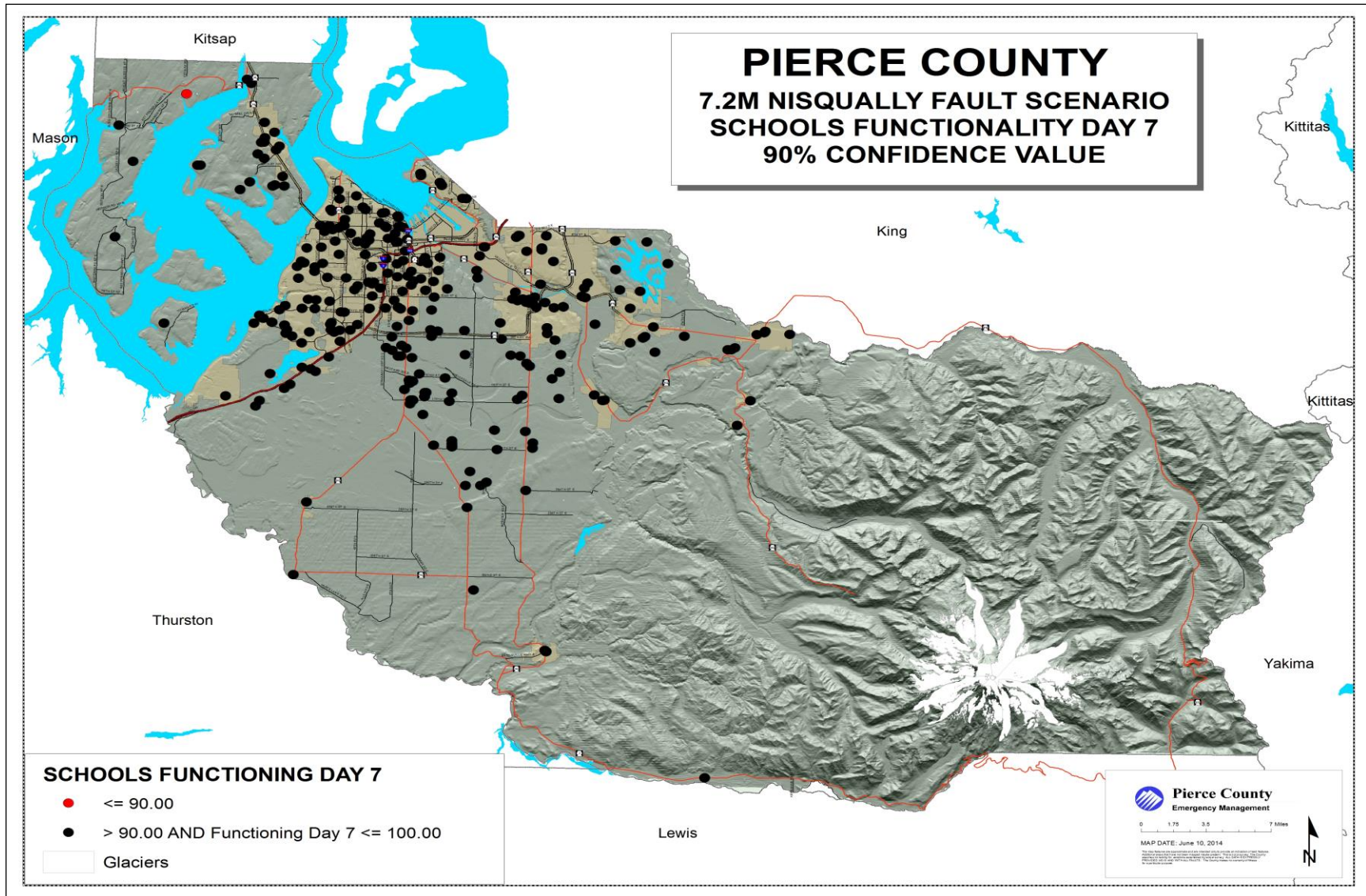
Map D-16 Pierce County Nisqually Fault Scenario Hospital Functionality Day 7 Map⁸



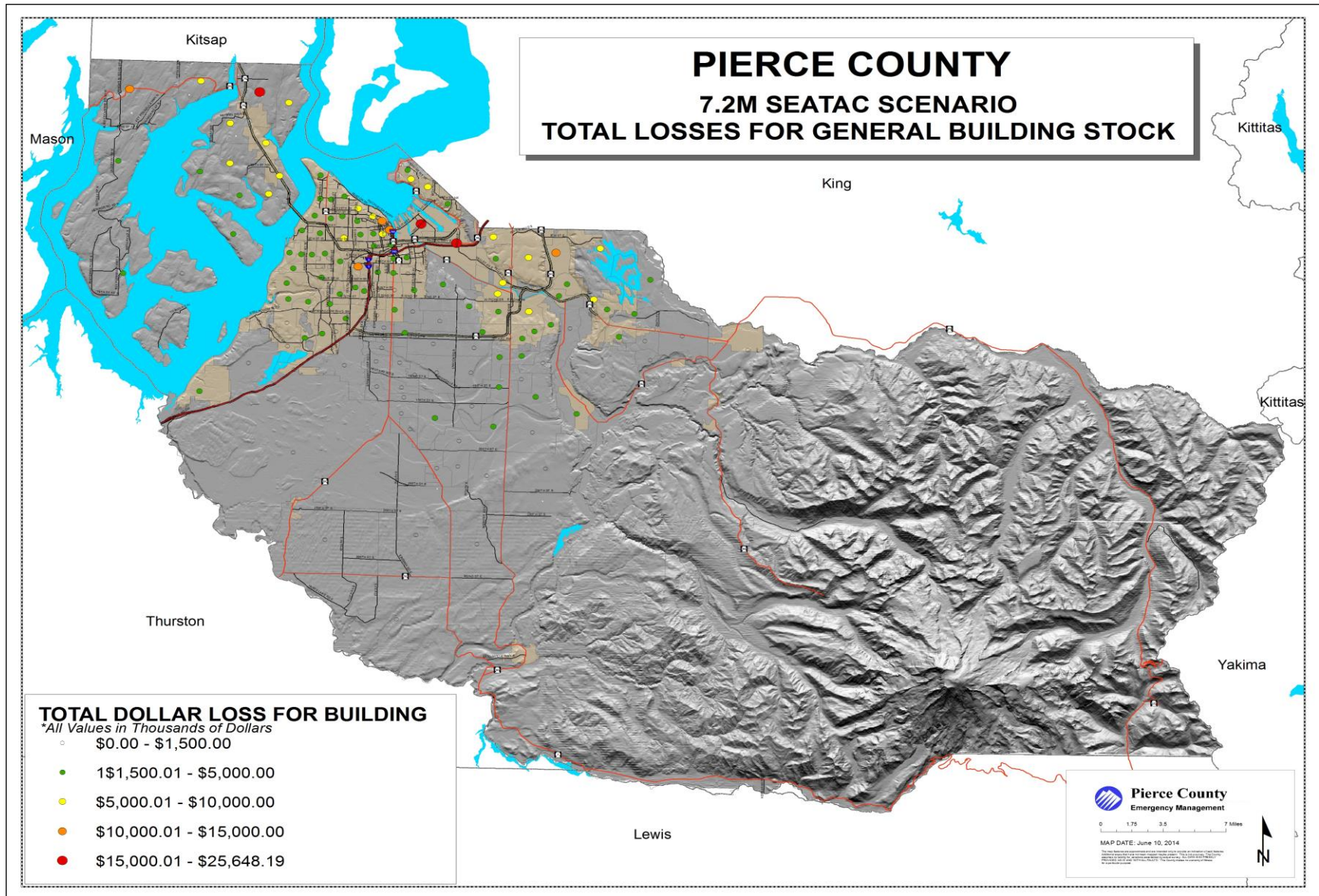
Map D-17 Pierce County Nisqually Fault Scenario Schools Functionality Day 1 Map



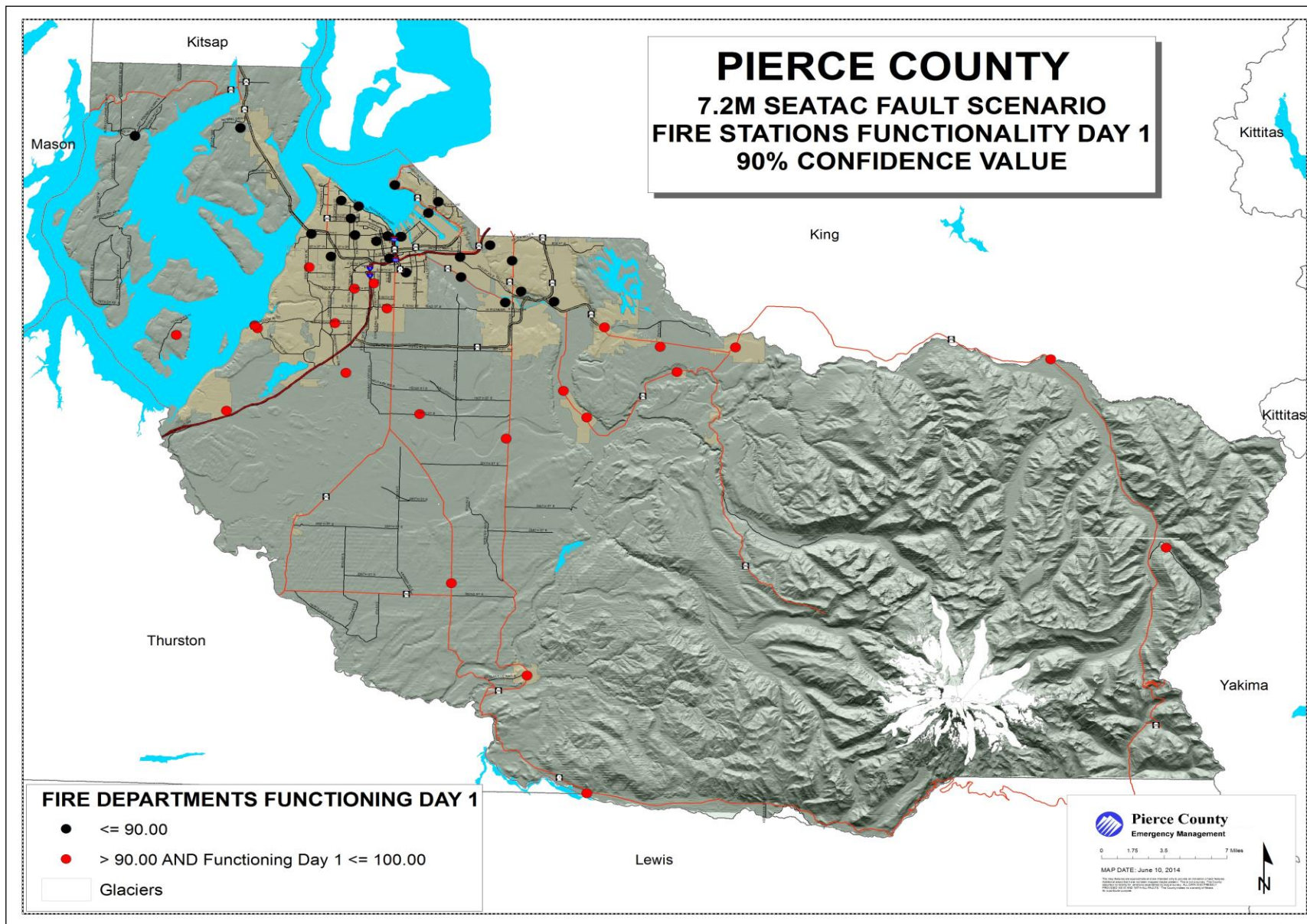
Map D-18 Pierce County Nisqually Fault Scenario Schools Functionality Day 7 Map



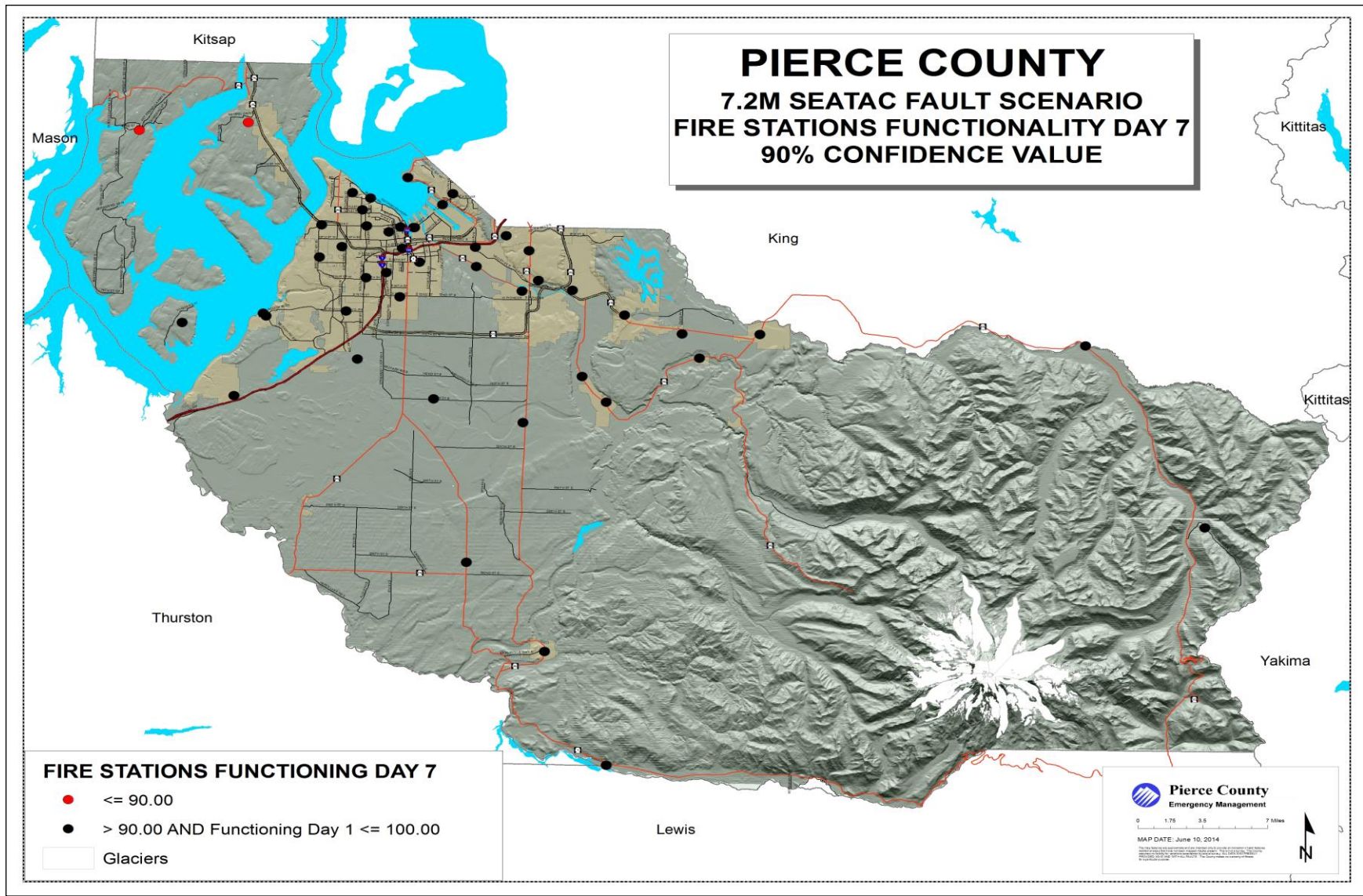
Map D-19 Pierce County SEATAC Fault Scenario Total Losses Map



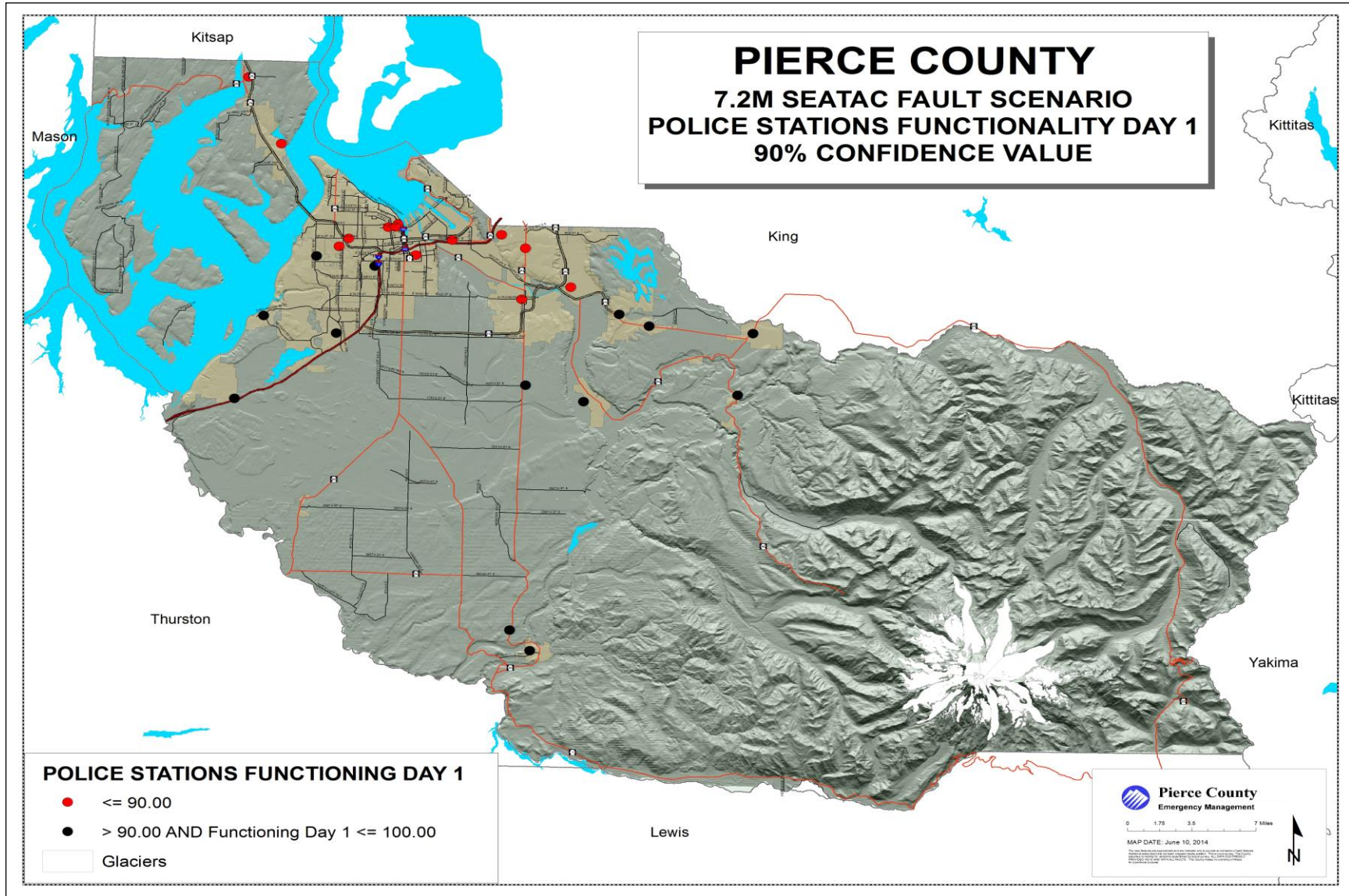
Map D-20 Pierce County SEATAC Fault Scenario Fire Stations Functionality Day 1 Map



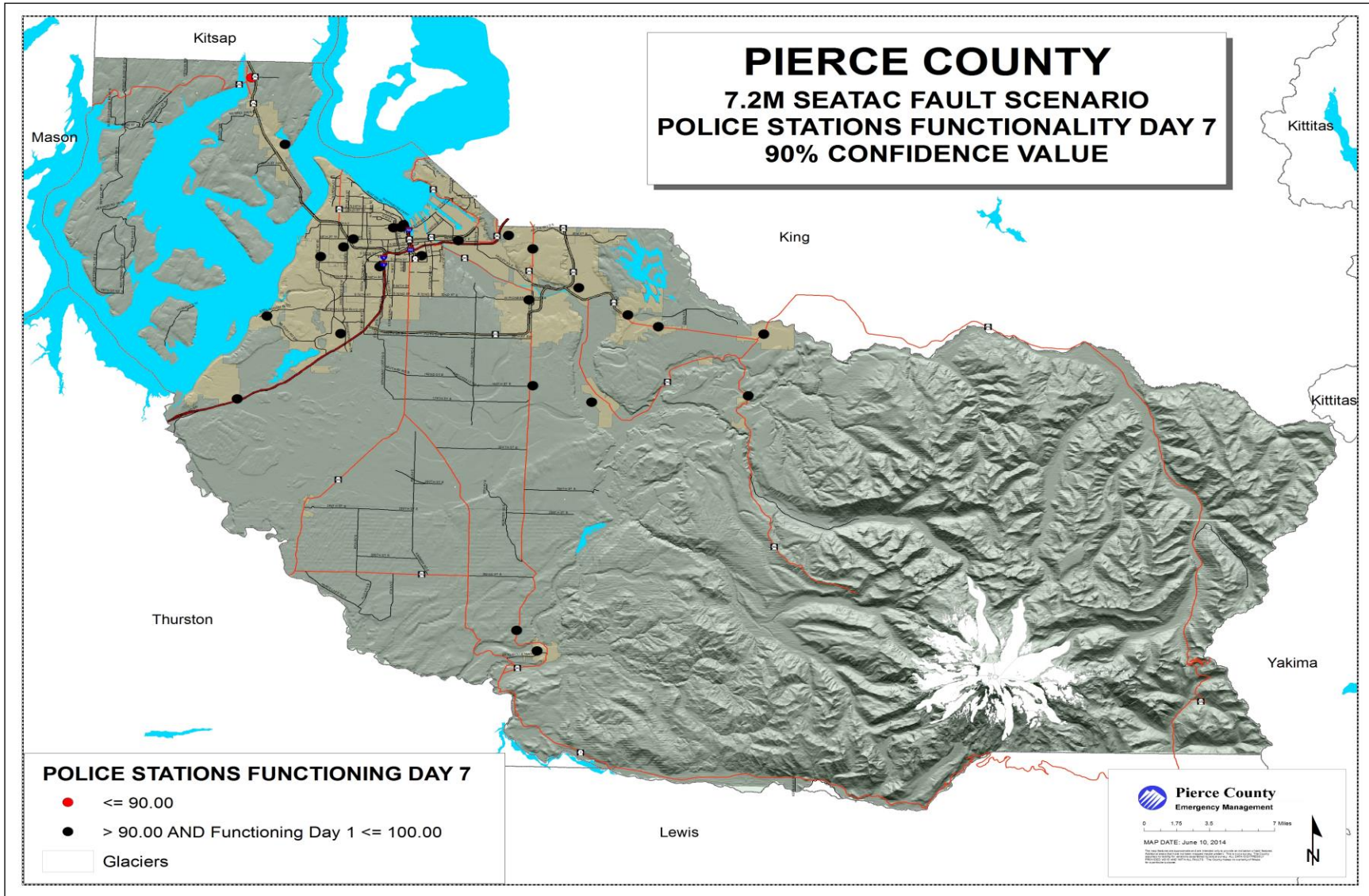
Map D-21 Pierce County SEATAC Fault Scenario Fire Stations Functionality Day 7 Map



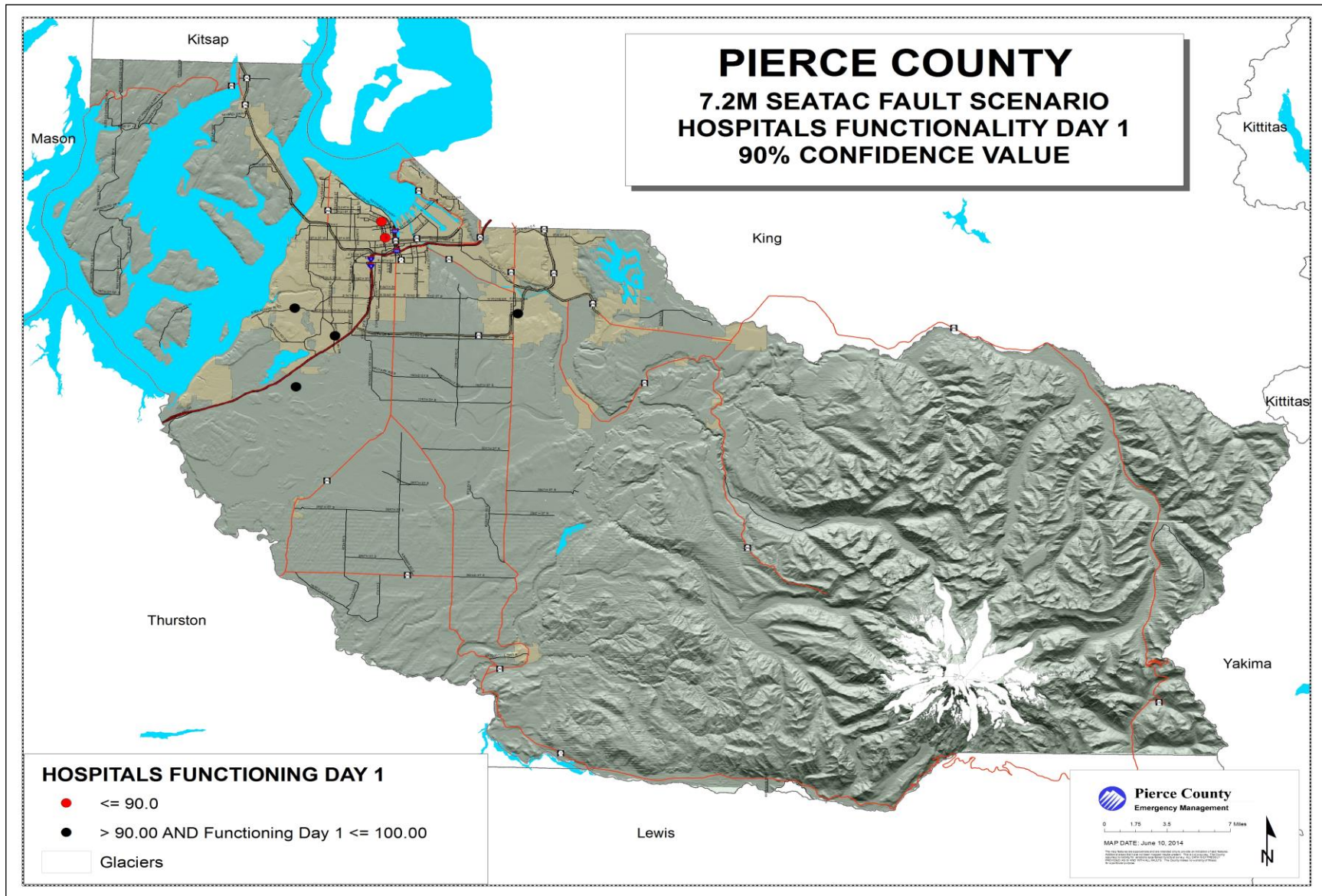
Map D-22 Pierce County SEATAC Fault Scenario Police Department Functionality Day 1 Map⁹



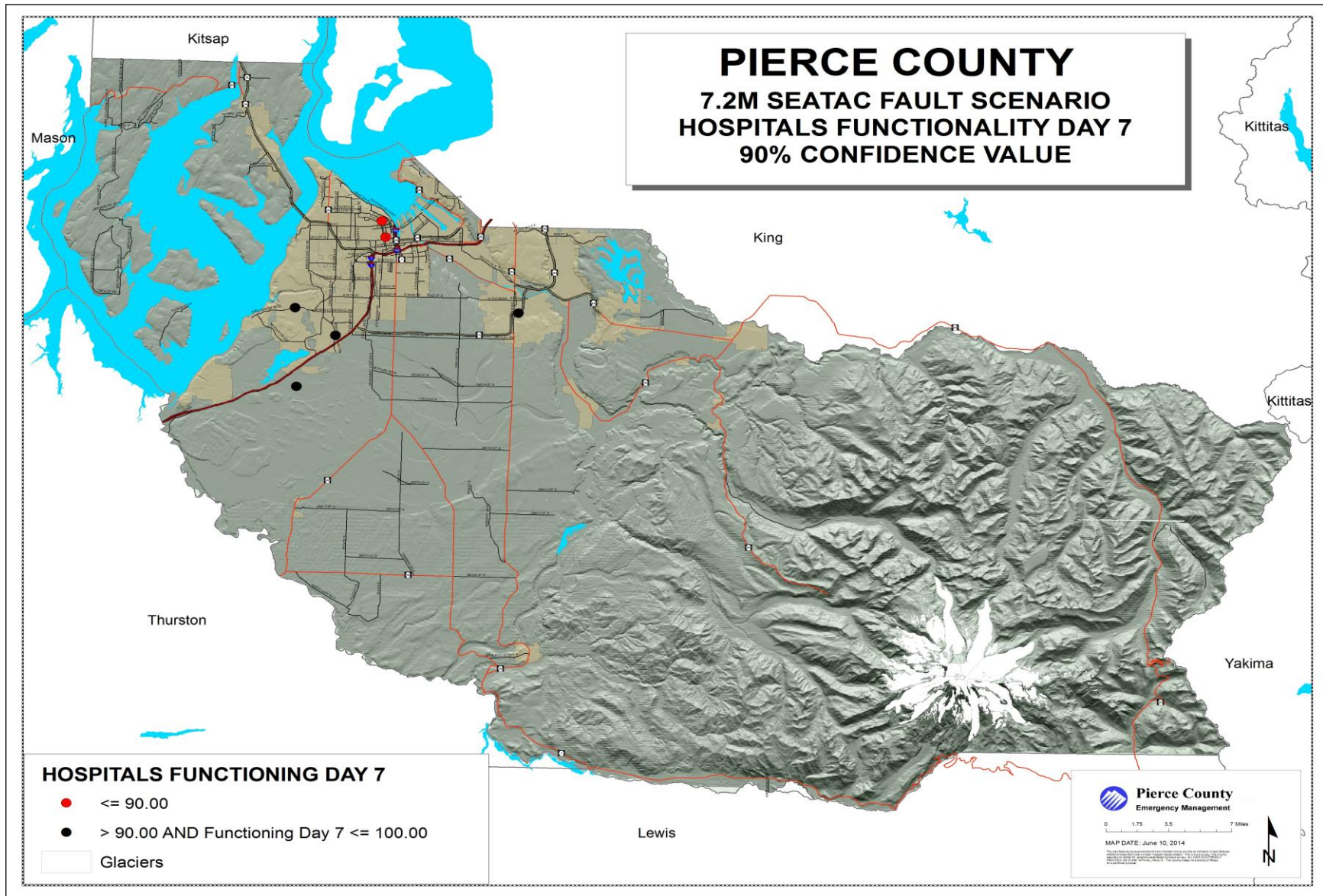
Map D-23 Pierce County SEATAC Fault Scenario Police Department Functionality Day 7 Map¹⁰



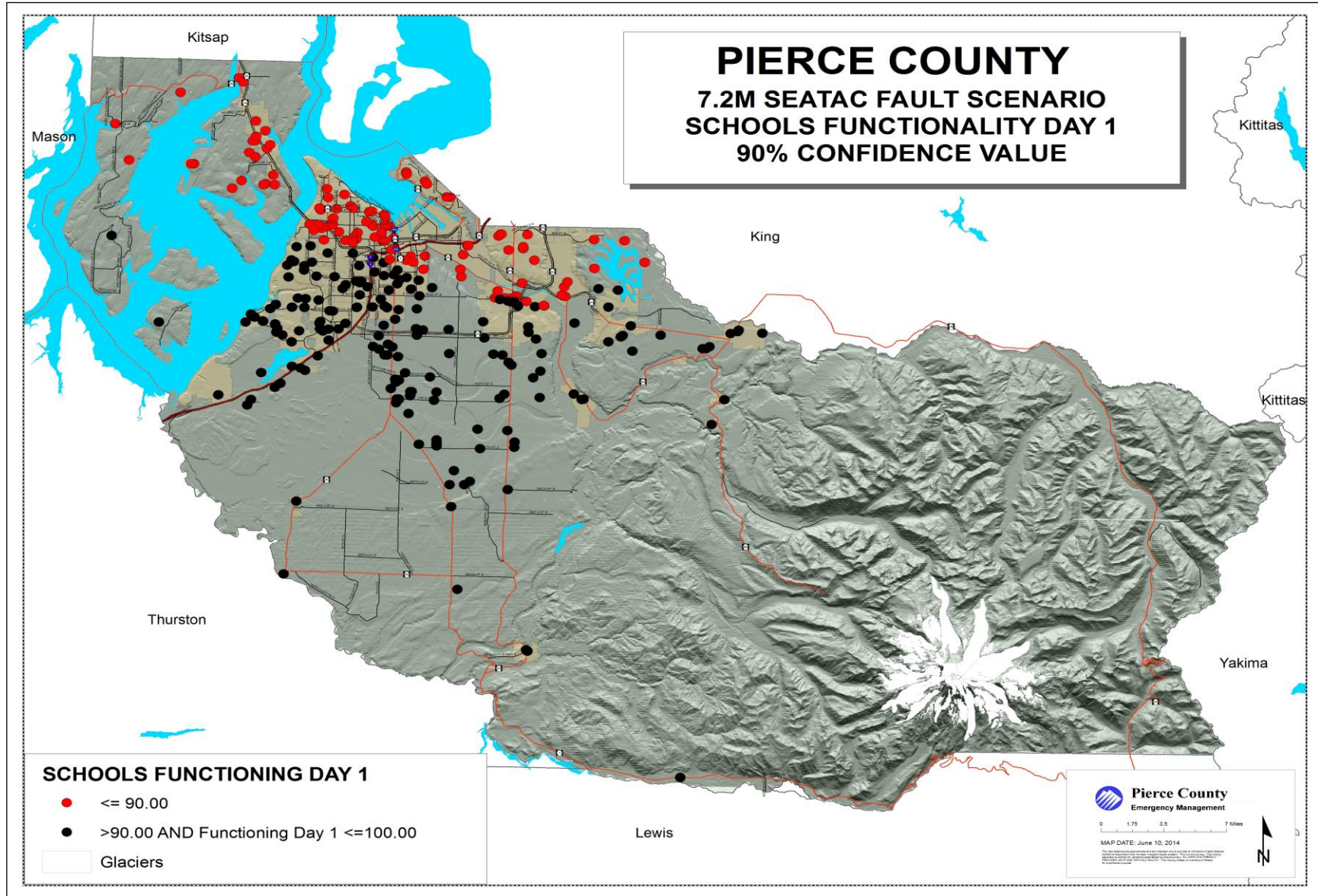
Map D-24 Pierce County SEATAC Fault Scenario Hospital Functionality Day 1 Map¹¹



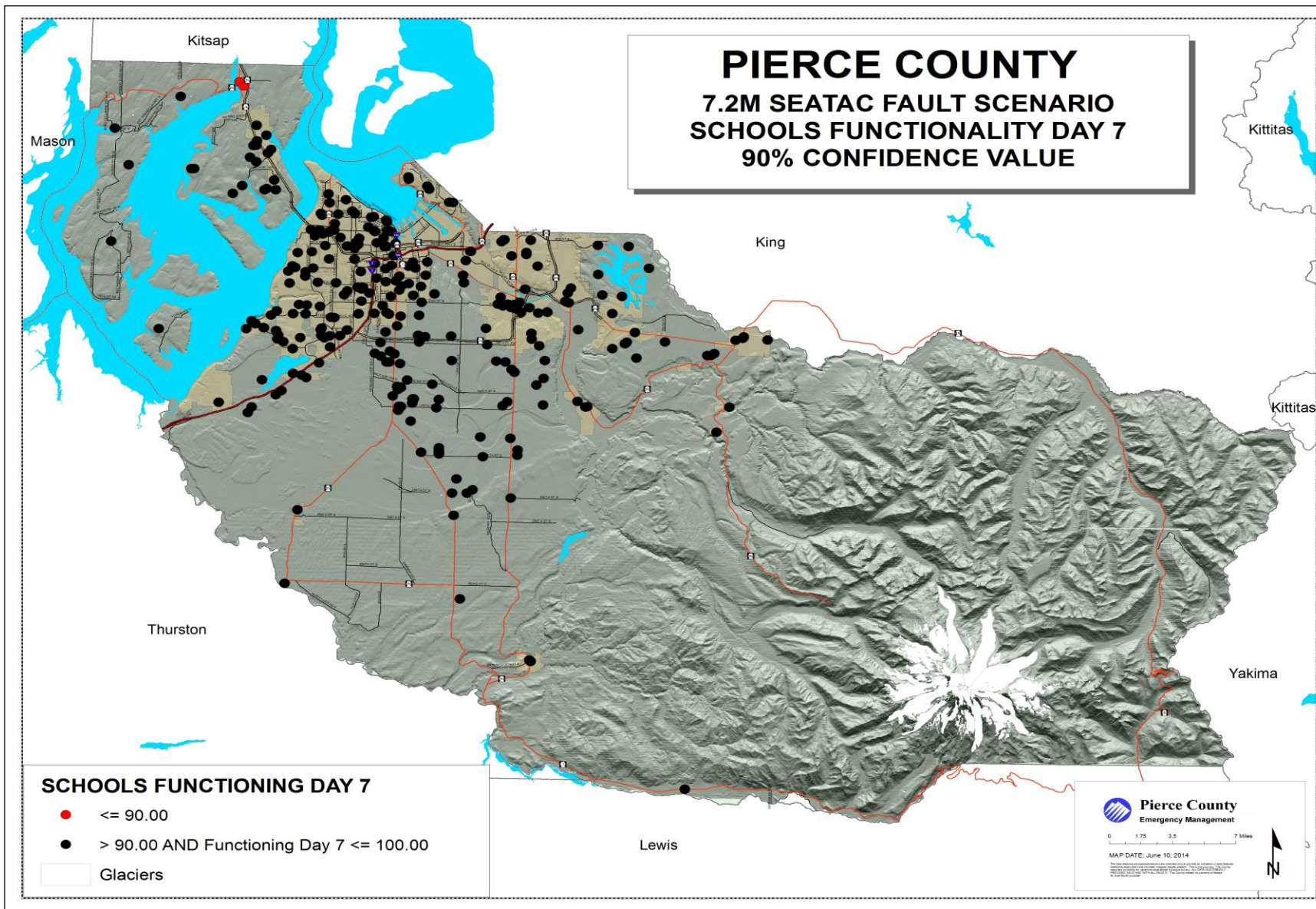
Map D-25 Pierce County SEATAC Fault Scenario Hospital Functionality Day 7 Map¹²



Map D-26 Pierce County SEATAC Fault Scenario Schools Functionality Day 1 Map



Map D-27 Pierce County SEATAC Fault Scenario Schools Functionality Day 7 Map



Endnotes

¹ Hazus has placed the police station location incorrectly for the City of Orting. It should be located in the middle of the city with Fire District #18 as they share the same building.

² Hazus has placed the police station location incorrectly for the City of Orting. It should be located in the middle of the city with Fire District #18 as they share the same building.

³ St. Anthony's Hospital is not included on the map due to the recent construction of the hospital lack of data at the time the analysis was done.

⁴ St. Anthony's Hospital is not included on the map due to the recent construction of the hospital lack of data at the time the analysis was done.

⁵ Hazus has placed the police station location incorrectly for the City of Orting. It should be located in the middle of the city with Fire District #18 as they share the same building.

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⁷ St. Anthony's Hospital is not included on the map due to the recent construction of the hospital lack of data at the time the analysis was done.

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¹¹ St. Anthony's Hospital is not included on the map due to the recent construction of the hospital lack of data at the time the analysis was done.

¹² St. Anthony's Hospital is not included on the map due to the recent construction of the hospital lack of data at the time the analysis was done.

APPENDIX E

**REGION 5 ALL HAZARD MITIGATION PLAN
2020-2025 EDITION
PIERCE TRANSIT
COMPLETED/DEFERRED MITIGATION STRATEGIES**

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 PURCHASE AUTOMATED EXTERNAL DEFIBRILLATORS (AEDs) FOR TACOMA DOME STATION 4
 GIS IMAGERY SYSTEM/SOFTWARE 4
 REFRESHER FIRST AID TRAINING FOR TRANSIT OPERATORS AND SERVICE SUPERVISORS 5
 CONTROLLER INTEGRATED TELEPHONE/CAD SYSTEM W/DISPLAY MONITOR (DAISY) 6
ENDNOTES8

Deferred or Completed Mitigation Strategies

The following mitigation strategies were removed from the Section 5 Mitigation Plan and placed in Appendix E to retain them. They have either been completed, deferred, or removed from the last update. In the future as mitigation strategies are completed, they will be moved to this location to provide a history of accomplishments. Deferred mitigation strategies can be moved back into the “working” mitigation strategies of Section 5 at any time.

Table E-1 Pierce Transit: Mitigation Strategy Matrix¹

Implementation	Mitigation Measure	Pierce Transit Lead Jurisdiction(s) / Department(s)	Timeline (years) Status	Plan Goals Addressed					
				LIFE AND PROPERTY	CONTINUITY OF OPERATIONS	PARTNERSHIPS	NATURAL RESOURCES	PREPAREDNESS	SUSTAINABLE ECONOMY
Pierce Transit	1. Purchase AEDs for Tacoma Dome Station (<i>E, LA, LS, F, D, TS, SW</i>)	Public Safety	Completed and continues	X				X	
	2. GIS Imagery System/Software (<i>E, TS, LA, F, SW, WUI, MM</i>)	Pierce Transit/ PC DEM	Completed and continues	X	X	X		X	
	3. Refresher First Aid Training (<i>E, LS, TS, LA, F, SW</i>)	Safety & Training/Public Safety	Completed and continues		X	X		X	
	4. Controller Integrated Telephone/CAD system (<i>E, TS, LA, F, SW, WUI, MM</i>)	Operations/Communications	Completed and continues	X	X			X	

Completed/Deferred Mitigation Measures

Purchase Automated External Defibrillators (AEDs) for Tacoma Dome Station

Hazards: E, LA, LS, F, D, TS, SW

Priority: PT-1

Description: Pierce Transit would purchase two AEDs to be placed at Tacoma Dome Station. One at the Customer Service area and one near the island. Pierce Transit will implement activities that assist in protecting lives by making critical facilities, infrastructure, and other property more resistant to all hazards. It will provide information on tools, partnership opportunities, and funding resources to assist in implementing mitigation activities.

1. **Goal(s) Addressed** = Protect Life and Property; Increase Public Preparedness for Disasters
2. **Cost of Measure** = \$3600
3. **Funding Source and Situation** = Funding could be obtained through local budgets or grants.
4. **Lead Jurisdiction** = Pierce Transit Public Safety
5. **Timeline**= Short Term 1-2 years
6. **Benefit** = Direct: Employees and Customers of Pierce Transit / Indirect: City of Tacoma, First Responders
7. **Life of Measure** = 5+ years
8. **Community Reaction** = The proposal is likely to be endorsed by the entire community.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
X	X		
Comments			
<ul style="list-style-type: none"> • Pierce Transit has AEDs in the Bldg. 1 breakroom; Bldg. 4 Ops Lobby & 2nd floor breakroom; Bldg. 5 and Bldg. 6 lobbies; TDS island (2) and Commerce, and we just added one to The Bus Shop at Tacoma Dome Station. The latter is an access-controlled area, but our Bus Shop employees and Public Safety team members can access it anytime there is an emergent need. • We are actively looking at more locations to place AEDs 			

Origin

Previous Plan	Current Plan
X	X

GIS Imagery System/Software

Hazards: E, TS, LA, F, SW, WUI, MM

Priority: PT-2

Description: Pierce Transit will provide common GIS mapping throughout Pierce County to provide a centralized mapping network w/DEM, Law Enforcement, Fire, hospitals, schools, etc.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations, Establish and Strengthen Partnerships for Implementation; Increase Public Preparedness for Disaster
2. **Cost of Measure** = TBD
3. **Funding Source and Situation** = Funding could be obtained through state, and federal grants.
4. **Lead Jurisdiction** = Pierce Transit / PC DEM
5. **Timeline**= Continuous
6. **Benefit** = Direct: 900+ Pierce Transit Employees; Indirect: Pierce County and Local Cities/Towns, First Responders
7. **Life of Measure** = 5-10 years for upgrades/replacements
8. **Community Reaction** = The proposal would benefit those affected, with no adverse reaction from others.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
X	X		
Comments			
<ul style="list-style-type: none">• PT is currently using CAD with integrated GIS mapping.• PT also using the Swiftly application• PT currently has an RFP out to replace our CAD system to include updated mapping			

Origin

Previous Plan	Current Plan
X	X

Refresher First Aid Training for Service Supervisors

Hazards: E, LS, TS, F, LA, SW

Priority: PT-3

Description: Pierce Transit would maintain a constant level of current First Aid capability for all service delivery employees. This training will provide potential benefit to employee base as well as first responder resource in service area. This training would provide a life support and potential lifesaving function at all levels of operation within agency properties and as public service. It would establish a commitment to public service beyond the requirements of the immediate agency functions and continue a practice of preparedness and responsibility to employees, citizens and customers alike.

1. **Goal(s) Addressed** = Ensure Continuity of Operations; Establish and Strengthen Partnerships for Implementation; Increase Public Preparedness for Disasters.

2. **Cost of Measure** = Labor costs only. TBD based on regular, or overtime pay. Materials and instruction available with existing resources. Volunteer opportunities for advanced level of instruction and training. Requires commitment to community by participants.
3. **Funding Source and Situation** = Funding could be obtained through local, state, and federal budgets or grants (HLS/FTA).
4. **Lead Jurisdiction** = Pierce Transit Safety and Training, or Public Safety
5. **Timeline**= Long term 1-5years
6. **Benefit** = Direct: 1,100 Pierce Transit employees; Indirect: Local and Express Service Areas
7. **Life of Measure** = Perpetual
8. **Community Reaction** = The proposal is likely to be endorsed by the entire community and would benefit those affected with no adverse reaction from others.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
X	X		
Comments			
Training is conducted for initial hire into the Department. Bi-annual training is provided, training consists of a 4 hour refresher session.			

Origin

Previous Plan	Current Plan
X	X

CAD system w/Display Monitor (Daisy)

Hazards: E, TS, LA, F, SW, WUI, MM

Priority: PT-4

Description: Pierce Transit will provide accurate information and expedite response time when contacting required personnel; this will continue critical business operations and expedite response times during emergencies.

1. **Goal(s) Addressed** = Protect Life and Property; Ensure Continuity of Operations; Increase Public Preparedness for Disaster
2. **Cost of Measure** = TBD
3. **Funding Source and Situation** = Funding could be obtained through local, state, and federal budgets or grants.
4. **Lead Jurisdiction** = Pierce Transit Ops Communications
5. **Timeline**= 1-2 years
6. **Benefit** = Direct: 25 Pierce Transit Employees in Communications Center; Indirect: Transportation Services and Public Safety Employees
7. **Life of Measure** = 5 years
8. **Community Reaction** = The proposal would benefit those affected with no adverse reaction from others.

Status Update: 2020 – 2025 Edition

Complete	Ongoing	Partially Complete	Deferred
X	X		

Comments
<ul style="list-style-type: none"> • CAD system with Display monitors in place • PT has issued GETS/WPS to Communication Center

Origin

Previous Plan	Current Plan
X	X



Endnotes

¹ Hazard Codes:

Where necessary, the specific hazards addressed are noted as follows:

A:	Avalanche
E:	Earthquake
F:	Flood
D:	Drought
TS:	Tsunami
V (LA or t):	Volcanic (lahar or tephra-specific)
SW:	Severe Storm (wind-specific)
LS:	Landslide
WUI:	Wildland/Urban Interface Fire
MM:	Man-made to include terrorism
All:	All hazards, including some man-made. Where only natural hazards are addressed, it is noted.

¹ While this Plan is strictly a *Natural* hazard mitigation plan, where a measure stems from a facility recommendation (Infrastructure Section) that deals specifically with terrorism, the mitigation strategy will use that analysis. Other measures, such as those that deal with multi-hazard community preparedness or recovery planning, mitigate man-made hazards and are noted as such. It is not the intent of this notation to imply that all measures were analyzed with regard to man-made hazards or that measures were identified with that in mind. Rather, the notation merely illustrates the potential on this template for the inclusion of man-made hazard analysis.

Section 1:

- Updated Change Matrix tables to reflect Pierce County and Pierce Transit changes
- Added Pierce Transit Emergency Management Coordinator to planning teams
- Added a Joint Planning Requirement, previous version did not have one from PT, added a list of all plans developed

Section 2:

- Updated PT Overview
- Updated Service Summary
- Updated Demographics
- Updated PT Jurisdiction Infrastructure working with the Risk Department

Section 3:

- Updated Technical Capability with the addition of 5 plans
 - Private Medication Center
 - Emergency Communication Plan
 - Emergency CNG Refueling Plan
 - Emergency Evacuation Plan
 - Pierce Transit Emergency Operation Center

Section 4:

- Added text to Changes in Development
- Updated Table 4-5a Consequence Analysis Chart

Section 5:

- Updated Table 5-1 Pierce Transit: Mitigation Strategy Matrix
- Updated, added text in the Mitigation Measure Tables

Section 6:

- Updated Tables 6-1, 6-2a, 6-3, 6-3a, 6-4, 6-4a, 6-6, 6-6a

Section 7:

- Added text to Implementation

Appendix A:

- Will be updated once all approvals are received by Pierce County DEM

Appendix B

- Updated Region 5 Hazard Mitigation Planning Member information

Appendix C:

- Will be updated once all approvals are received by Pierce County DEM



Action Agenda

TITLE: Amending the 2022 Capital Budget to Add the Bus Shelter Rehabilitation Project to the 2022 Capital Budget and Authorizing Execution of Contract No. 1309 with John R. Leskajan, LLC., dba Tacoma Iron Work, for Fabrication and Powder Coating of New Expanded Metal Panels in Addition to Powder Coating of Existing Bus Shelters

DIVISION: Maintenance

SUBMITTED BY: Adam Davis, Executive Director of Maintenance

RELATED ACTION: N/A

ATTACHMENTS: N/A

RELATION TO STRATEGIC PLAN: Customer

BUDGET INFORMATION

Is it Budgeted? Yes / No

Project Name or Number: 1309 Bus Shelter Rehabilitation

Operating Budget

Capital Budget

FUNDING SOURCE:		EXPLANATION:
Local Amount	\$ \$1,000,000	The budget amendment is procedural in nature in that the monies for this project were originally appropriated as an operating expense. Due to new Generally Accepted Accounting Principles (GAAP), project monies are being transferred to the 2022 Capital Budget.
Grant/Other Amounts	\$	
Total Expenditure	\$ \$1,000,000	

BACKGROUND:

Pierce Transit issued a Request for Bid published on October 25, 2021 and received two (2) responsive bids on the bid due date of November 10, 2021. John R. Leskajan, LLC dba Tacoma Iron Work was determined to be the low responsible bidder.

There are approximately 500 bus shelters that require rehabilitation work. Existing bus shelters will be disassembled by Pierce Transit Facilities staff and Tacoma Iron Work will powder coat the shelter parts and pieces restoring them to a like-new appearance. Shelters need new powder coating due to faded paint, vandalism, rusting, and flaking. Newly fabricated perforated metal panels will replace existing shelter glass. This contract will be for the supply and fabrication of the expanded metal panels and the powder coating services for the new panels and refurbishing the existing shelter finish.

The change in material from glass to expanded metal panels will help greatly reduce the cost and deterioration of the shelters due to vandalism of the current glass panels. The annual labor and material expense for the replacement of the glass in bus stop shelters has been approximately \$250,000. We are also experiencing significant price increases of approximately 25% for the glass panels and an unpredictable delivery schedule for orders placed due to supply chain delays. The metal panels are very durable and can withstand most types of vandalism. This change in materials is patterned after the design used successfully by Community Transit for the past 10 years. Several old stock reserve shelters will be powder coated and the new metal panels will be installed prior to installation. This will reduce impact to the public for a closed bus stop by minimizing the time at the stop required to approximately two to three hours to complete an exchange of new for old. Due to unpredictable fluctuations for metal and paint products, work will be authorized by issuance of individual Task Orders. Task Orders will define the amount of product and price when the need arises.

There has been a change in the Generally Accepted Accounting Principles (GAAP) that will move this project from the operating budget to a capital budget project. For that reason, this contract will also require an amendment to the current approved capital budget.

Further study will be conducted to determine if there is a more cost-effective installation process, such as outsourcing installation of the shelters, which could compress the project timeline and improve the conditions of the bus shelter sooner and reduce the anticipated losses due to glass vandalism. If an alternative is found that requires additional funds or contract approval, staff will return to the Board of Commissioners for appropriate review and action.

STAFF RECOMMENDATION:

Staff recommends adding the Bus Shelter Rehabilitation Project to the 2022 Capital Budget and to Authorize the Chief Executive Officer to execute Contract No. 1309 with John R. Leskajan, LLC dba Tacoma Iron Work to fabricate and powder coat new metal panels and refurbish existing shelter parts and pieces for the Bus Shelter Rehabilitation Project.

ALTERNATIVES:

Do not award this Contract. Not entering into this contract would result in the bus shelters not being refurbished. Pierce Transit Facilities staff does not have the ability to fabricate sheet metal panels and perform powder-coating work, therefore, it needs to be contracted. It isn't expected to get a better response by releasing another bid. Tacoma Iron Work is a local company in good standing and is looking forward to working with Pierce Transit on this project.

PROPOSED MOTION:

Move to: Authorize Amending the 2022 Capital Budget to add the Bus Shelter Rehabilitation Project to the 2022 Capital Budget and authorize the execution of Contract No. 1309 with John R. Leskajan, LLC., dba Tacoma Iron Work, for a total not to exceed amount of \$1,000,000 for fabrication and powder coating of new expanded metal panels in addition to powder coating of existing bus shelters.