Board of Commissioners Regular Meeting Agenda
August 10, 2026 - 4:00 p.m.

Virtual Meeting Participation Information:
Dial: 1-253-215-8782 / Meeting ID No. 86599561103
Webinar link: https://us02web.zoom.us/j/86599561103

Physical Meeting Location:
Pierce Transit Training Center
3720 96th ST SW
Lakewood, WA 98499

Call to Order

Roll Call

Flag Salute and Land Acknowledgement

Presentations

1. Honoring Jim Deloye for Operator of the Month for July 2026 — Scott Gaines, Asst. Transportation Mgr.

Public Comment

Those wishing to provide comment will be given up to three minutes to comment on transit-related matters regardless of whether it is an agenda item or not. The Chair, at his or her discretion, may reduce the comment time to allow sufficient time for the Board to conduct business.

*To request to speak virtually during public comment, please press the Raise Hand button near the bottom of your Zoom window or press *9 on your phone. If speaking in person, please sign in at the table at the back of the room. Your name or the last four digits of your phone number will be called out when it is your turn to speak. Written comments may also be emailed to Djacobson@piercetransit.org.*

Consent Agenda

(*Items listed below were distributed to commissioners in advance for reading and study and are enacted with one motion. Item(s) may be moved to the Action Agenda at the request of a commissioner.)*

1. Approval of Vouchers: July 1-31, 2026

2. Approval of Minutes: July 13, 2026, regular board meeting

3. FS 2026-017, Authorize the Chief Executive Officer to Execute Amendment No. 7 for an Additional $100,000 to Contract 1169 with Karras Consulting, to Provide Agency Recruitments on an As-needed Basis, for a new not to Exceed Contract Amount of $380,000

4. FS 2026-018, Authorize the Chief Executive Officer to Extend Contract No. PT-18-18 with Lytx, Inc. for two Additional Years and Increase the Contract Amount by $385,465.41 to Continue with the DriveCam Operator Training and Safety Program, for a new not to Exceed Contract Spending Authority Amount of $1,833,878.33

5. FS 2026-019, Authorize the Chief Executive Officer to Make Payment to S&A System in the Amount of $190,225.28 for Continued Support of the Fleetwatch Equipment Used for Tracking, Fueling and Reporting of Fuel and Other Lubricants for Pierce Transit's Fleet

6. FS 2026-020, Authorize the Chief Executive Officer to increase the contract spending authority amount of Sole Source Contract E1989 with Toole Design Group, LLC, by $4,888.25 to provide additional Professional Design and Construction Observation Services for the Tacoma Dome Station Wayfinding Project, for a new contract spending authority amount of $134,888.25

Action Agenda

1. FS 2026-021, A Resolution of the Board of Commissioners of Pierce Transit Adopting the 2026-2031 Transit Development Plan — Anna Petersen, Senior Planner

2. FS 2026-022, Authorize the Chief Executive Officer to Purchase up to 27 Replacement Rideshare Vehicles and Purchase up to 16 Replacement Support Vehicles from the Washington State Department of Enterprise Services Contract No. 28423, for a Total not to Exceed Amount of $3,899,390 — Marah Harris, Fleet Manager

Staff Updates

1. CEO's Report — Mike Griffus, Chief Executive Officer

2. Q2 Financial Update — Chris Schuler, Chief Financial Officer

Informational Items

1. Chair Report — Chair Walker

2. Sound Transit Update — Commissioner Mello

3. Puget Sound Regional Council Transportation Policy Board Update — Commissioner Diaz

4. Commissioners' Comments

Executive Session - Labor negotiations, pursuant to RCW 42.30.140 (1)(b); Evaluate the performance of a public employee, pursuant to RCW 42.30.110(1)(g)

Adjournment

Pierce Transit does not discriminate on the basis of disability in any of its programs, activities, or services. Anyone who requires an auxiliary aid or service for effective communication, or a modification of policies or procedures to participate in a program, service, or activity of Pierce Transit should contact the Clerk's Office at 253.581.8066, or Clerks@piercetransit.org as soon as possible but no later than the Thursday preceding the Board meeting.


Pierce Transit
Operator of the Month
July 2026

Jim Deloye

July 2026

- Operator since 2023
- Customer Service Extraordinaire
- Upbeat Personality



PIERCE TRANSIT
Board Payments Over $50,000
Payments From: Jul 1, 2026 to Jul 31, 2026
Cash and Investment Balance: $255,985,257.95

Payment Numbers CK 00388546 through CK 00388747
Wire Numbers EFT 00024154 through EFT 00024484
Total $9,310,539.68

Payments in Excess of $50,000 are as follows:

Operating Fund

	Check	Vendor	Item/Service	Amount
CHK	00388635	CITY OF LAKEWOOD	Policing Services 05/26	128,253.92
CHK	00388656	PIERCE COUNTY	Beyond Borders 01/01-06/30/26	178,553.97
CHK	00388657	PUGET SOUND ENERGY	CARBON CREDIT 06/26	69,669.19
CHK	00388664	US BANK NA	VP Fuel 06/02-07/01/26	75,137.88
CHK	00388668	ATU LOCAL 758 CORP	Union Dues PP15 2026	61,614.65
EFT	00024161	BRIDGESTONE AMERICA	Tire Miles 05/26	88,514.77
EFT	00024174	GILLIG LLC	Misc Bus parts	213,230.58
EFT	00024190	PETROCARD INC	Diesel Usage	80,116.87
EFT	00024211	VIA TRANSPORTATION INC	Runner Svc Gig Harbor 05/26	293,680.93
EFT	00024220	CENTENNIAL CONTRACTORS ENTERPR	Bldg 4 Access Control 06/26	69,856.92
EFT	00024232	DELL MARKETING LP	10 ea Dell Pro Micro QC	73,187.32
EFT	00024251	ICMA RETIREMENT	Deferred Comp PP14 2026	343,589.91
EFT	00024258	PETROCARD INC	Diesel Usage	86,642.88
EFT	00024265	SOUND TRANSIT SMART CARD CENTR	2026-1Q-061 WAGES Q126	32,837.41
EFT	00024288	BRIDGESTONE AMERICA	Tire Miles 06/26	89,212.28
EFT	00024290	CENTENNIAL CONTRACTORS ENTERPR	Light Pole Repl LMTC 06/26	15,388.34
EFT	00024295	CUMMINS INC	Misc Bus parts	94,132.53
EFT	00024302	FIRST TRANSIT INC	ADA Paratransit Fac Exp 06/26	1,247,071.31
EFT	00024326	PETROCARD INC	Diesel Usage	125,752.26
EFT	00024345	UNITED ENERGY TRADING LLC	CNG Supply 06/26	77,478.51
EFT	00024347	VIA TRANSPORTATION INC	SW SUB MTM 05/26-04/27	70,794.30
EFT	00024352	US BANK CORPORATE PAYMENT SYST	P-card misc operating supplies	71,792.30
EFT	00024366	CUMMINS INC	Misc Bus parts	81,704.15
EFT	00024386	ICMA RETIREMENT	COMP CEO PP15 2026	336,480.77
EFT	00024397	PETROCARD INC	FUEL TAX	135,659.04
EFT	00024415	THE AFTERMARKET PARTS CO LLC	02-07-1038 - ARM; LH TAG AXLE	50,888.96
EFT	00024424	AWC EMPLOYEE BENEFIT TRUST	DENTAL PREM 07.26	1,635,170.79
EFT	00024426	WA ST EMPLOYMENT SECURITY DEPT	WA LTC Q226	400,633.46
EFT	00024434	CUMMINS INC	Misc Bus parts	152,519.28
EFT	00024453	NEOPART TRANSIT LLC	Misc Bus parts	58,724.52
Payments for Fund 1 Total				**6,438,290.00**

Self Insurance Fund

	Check	Vendor	Item/Service	Amount
CHK	00388745	WA ST EMPLOYMENT SECURITY DEPT	UNEMPLOYMENT Q226	83,558.46
Payments for Fund 4 Total				**83,558.46**

Capital Fund

	Check	Vendor	Item/Service	Amount
CHK	00388738	SNOWY RIVER EQUIPMENT SALES LL	Skidsteer 2023 Cat 279D3	67,393.30
EFT	00024220	CENTENNIAL CONTRACTORS ENTERPR	Commerce Real Time Sign 06/26	59,168.87
EFT	00024224	CLARY LONGVIEW LLC	Ford F350 2026 2071	72,008.32
EFT	00024265	SOUND TRANSIT SMART CARD CENTR	ngORCA 26-023 TAP 03/26-05/26	20,007.66
EFT	00024290	CENTENNIAL CONTRACTORS ENTERPR	Install Barrier CNG #1 06/26	74,492.72
EFT	00024324	PARAMETRIX ENGINEERING	PROF SVC SPANTC 05/02-05/29/26	70,841.02
EFT	00024352	US BANK CORPORATE PAYMENT SYST	Permit 1071151 Pierce County	5,740.84
Payments for Fund 9 Total				**369,652.73**
Total Payments in Excess of $50,000.00				**6,891,501.19**

Pierce Transit
Payment Certification for Jul 31, 2026
Payments Jul 1, 2026 to Jul 31, 2026

Payment Numbers CK 00388546 through CK 00388747
Wire Numbers EFT 00024154 through EFT 00024484

	Check Number	Check Date	Vendor Name	Amount
CHK	00388546	07/01/2026	ADVANCE ENVIRONMENTAL INC	3,864.50
CHK	00388547	07/01/2026	AT&T	12,584.00
CHK	00388548	07/01/2026	BADGEPASS LLC	118.91
CHK	00388549	07/01/2026	BUNCE RENTALS INC	112.90
CHK	00388550	07/01/2026	CITY OF PUYALLUP	37,873.61
CHK	00388551	07/01/2026	COMCAST HOLDINGS CORPORATION	182.76
CHK	00388552	07/01/2026	COURVAL SCHEDULING INC	35,304.10
CHK	00388553	07/01/2026	DAILY JOURNAL OF COMMERCE INC	201.60
CHK	00388554	07/01/2026	DENNIS JENKINS	198.63
CHK	00388555	07/01/2026	LOCAL DEVELOPMENT COUNCIL	3,000.00
CHK	00388556	07/01/2026	ELISA RIZZOLO	14.30
CHK	00388557	07/01/2026	ENERGY SYSTEMS MANAGEMENT/TRS	11,882.30
CHK	00388558	07/01/2026	GIG HARBOR CHAMBER OF COMMERCE	2,500.00
CHK	00388559	07/01/2026	HAUGEN GRAPHICS	347.40
CHK	00388560	07/01/2026	HOME DEPOT USA INC	403.38
CHK	00388561	07/01/2026	IOPREDICT INC	1,089.00
CHK	00388562	07/01/2026	KIMBERLY SCHULTZ	13.10
CHK	00388563	07/01/2026	KIRK'S AUTOMOTIVE INC	2,305.50
CHK	00388564	07/01/2026	KITE REALTY GROUP LP	1,068.27
CHK	00388565	07/01/2026	SYNCHRONY BANK	118.74
CHK	00388566	07/01/2026	MICHAEL G MALAIER	2,297.08
CHK	00388567	07/01/2026	MULTICARE HEALTH SYSTEM	20,491.48
CHK	00388568	07/01/2026	O'REILLY AUTO ENTERPRISES LLC	196.65
CHK	00388569	07/01/2026	OCCUPATIONAL HEALTH CENTERS OF	534.00
CHK	00388570	07/01/2026	ODP BUSINESS SOLUTIONS LLC	104.51
CHK	00388571	07/01/2026	WASHINGTON STATE SCHOOL FOR TH	36.62
CHK	00388572	07/01/2026	OLYMPIC SPORTS & SPINE PLLC	496.00
CHK	00388573	07/01/2026	PACIFIC OUTDOOR ADVERTISING LL	8,000.00
CHK	00388574	07/01/2026	PIERCE COUNTY POLICE CHIEFS AS	150.00
CHK	00388575	07/01/2026	PUGET SOUND ENERGY	1,993.57
CHK	00388576	07/01/2026	SHERWIN-WILLIAMS	1,149.26
CHK	00388577	07/01/2026	T-MOBILE	480.17
CHK	00388578	07/01/2026	TK ELEVATOR CORPORATION	825.75
CHK	00388579	07/01/2026	WB SPRAGUE CO INC	524.40
CHK	00388580	07/01/2026	WILLIAM PARKER JR	12.11
CHK	00388581	07/09/2026	AT&T	33.41
CHK	00388582	07/09/2026	ATU LOCAL 758 CORP	1,729.00
CHK	00388583	07/09/2026	BLUETRITON BRANDS INC	111.64
CHK	00388584	07/09/2026	CITY OF TACOMA	1,955.25
CHK	00388585	07/09/2026	CITY OF TACOMA	3,884.50
CHK	00388586	07/09/2026	COLONIAL SUPPLEMENTAL LIFE	2,133.69
CHK	00388587	07/09/2026	COMCAST HOLDINGS CORPORATION	177.71
CHK	00388588	07/09/2026	COMCAST HOLDINGS CORPORATION	314.14
CHK	00388589	07/09/2026	COMCAST HOLDINGS CORPORATION	165.73
CHK	00388590	07/09/2026	COMMITTEE ON POLITICAL EDUCATI	716.34
CHK	00388591	07/09/2026	SIMON AND COMPANY INC	3,750.00
CHK	00388592	07/09/2026	DDMK INC	231.21
CHK	00388593	07/09/2026	DAILY JOURNAL OF COMMERCE INC	965.50
CHK	00388594	07/09/2026	DM RECYCLING CO INC	3,366.46
CHK	00388595	07/09/2026	ELITE MECHANICAL SERVICES LLC	1,858.44
CHK	00388596	07/09/2026	ENERGY SYSTEMS MANAGEMENT/TRS	21,929.54
CHK	00388597	07/09/2026	FREDERICK OLSON	161.81
CHK	00388598	07/09/2026	FRUITLAND MUTUAL WATER COMPANY	253.20
CHK	00388599	07/09/2026	GENERAL MECHANICAL INC	3,628.76
CHK	00388600	07/09/2026	HAROLD LEMAY ENTERPRISES	8,420.15
CHK	00388601	07/09/2026	HOERBIGER SERVICE INC	3,731.50
CHK	00388602	07/09/2026	HOME DEPOT USA INC	66.17
CHK	00388603	07/09/2026	IAM & AW	921.75
CHK	00388604	07/09/2026	INTERNAL REVENUE SERVICE	220.00
CHK	00388605	07/09/2026	INTERWEST METALS INC	256.67
CHK	00388606	07/09/2026	JASON THOMPSON	290.21
CHK	00388607	07/09/2026	KIRK'S AUTOMOTIVE INC	739.87
CHK	00388608	07/09/2026	LEMAY MOBILE SHREDDING	445.59
CHK	00388609	07/09/2026	LIKE MEDIA	425.00

CHK	00388610	07/09/2026	SYNCHRONY BANK	46.31
CHK	00388611	07/09/2026	MICHAEL G MALAIER	2,004.00
CHK	00388612	07/09/2026	MOHAWK RESOURCES LTD.	23,457.07
CHK	00388613	07/09/2026	NORTHWEST IAM BENEFIT TRUST	2,616.90
CHK	00388614	07/09/2026	O'REILLY AUTO ENTERPRISES LLC	86.68
CHK	00388615	07/09/2026	PENINSULA LIGHT COMPANY	198.98
CHK	00388616	07/09/2026	PIERCE COUNTY	5,562.21
CHK	00388617	07/09/2026	PURE FILTRATION PRODUCTS INC	1,989.25
CHK	00388618	07/09/2026	REPUBLIC PARKING NORTHWEST LLC	5,632.44
CHK	00388619	07/09/2026	THE LAMAR COMPANY LLC	2,915.00
CHK	00388620	07/09/2026	UNIVOX MEDIA LLC	35,000.00
CHK	00388621	07/09/2026	USMAN SIDDIQUI	36.32
CHK	00388622	07/09/2026	WA ST DEPT OF SOCIAL & HEALTH	162.50
CHK	00388623	07/09/2026	WALTER E NELSON CO	1,371.25
CHK	00388624	07/09/2026	WASHINGTON SELF-INSURERS ASSOC	1,275.00
CHK	00388625	07/09/2026	WESCO EQUIPMENT	1,532.64
CHK	00388626	07/09/2026	WESTERN GOVERNORS UNIVERSITY	3,838.50
CHK	00388627	07/16/2026	4IMPRINT	6,769.90
CHK	00388628	07/16/2026	ANGELICA MARGULLIS	89.79
CHK	00388629	07/16/2026	AT&T	20,086.31
CHK	00388630	07/16/2026	BUILDERS EXCHANGE OF WASHINGTO	198.54
CHK	00388631	07/16/2026	BUNCE RENTALS INC	333.08
CHK	00388632	07/16/2026	QWEST CORPORATION	102.16
CHK	00388633	07/16/2026	QWEST CORPORATION	87.72
CHK	00388634	07/16/2026	CITY OF FEDERAL WAY	34,611.40
CHK	**00388635**	**07/16/2026**	**CITY OF LAKEWOOD**	**128,253.92**
CHK	00388636	07/16/2026	CITY OF PUYALLUP	37,873.61
CHK	00388637	07/16/2026	CITY OF TACOMA	40.00
CHK	00388638	07/16/2026	CLINICAL REFERENCE LABORATORY	55.05
CHK	00388639	07/16/2026	COMCAST HOLDINGS CORPORATION	215.71
CHK	00388640	07/16/2026	DAILY JOURNAL OF COMMERCE INC	288.00
CHK	00388641	07/16/2026	DIAMOND MANUFACTURING	76.50
CHK	00388642	07/16/2026	DISH NETWORK LLC	126.21
CHK	00388643	07/16/2026	ECONOMIC DEVELOPMENT BOARD	5,000.00
CHK	00388644	07/16/2026	FIRST RESPONDER OUTFITTERS INC	517.78
CHK	00388645	07/16/2026	GHAZI BRIGHITH	100.00
CHK	00388646	07/16/2026	HOME DEPOT USA INC	184.31
CHK	00388647	07/16/2026	INTERWEST METALS INC	105.79
CHK	00388648	07/16/2026	KIRK'S AUTOMOTIVE INC	768.50
CHK	00388649	07/16/2026	TITUS WILL INVESTMENTS LLC	220.14
CHK	00388650	07/16/2026	LANGUAGE LINE SERVICES	105.83
CHK	00388651	07/16/2026	SYNCHRONY BANK	297.69
CHK	00388652	07/16/2026	O'REILLY AUTO ENTERPRISES LLC	59.28
CHK	00388653	07/16/2026	OCCUPATIONAL HEALTH CENTERS OF	400.50
CHK	00388654	07/16/2026	WASHINGTON STATE SCHOOL FOR TH	48.39
CHK	00388655	07/16/2026	OLYMPIC SPORTS & SPINE PLLC	620.00
CHK	**00388656**	**07/16/2026**	**PIERCE COUNTY**	**178,553.97**
CHK	**00388657**	**07/16/2026**	**PUGET SOUND ENERGY**	**69,669.19**
CHK	00388658	07/16/2026	ROBIN LUCAS	660.00
CHK	00388659	07/16/2026	OD SNIDER & SON INC	4,991.15
CHK	00388660	07/16/2026	TRANSIT FINANCE LEARNING EXCHA	1,500.00
CHK	00388661	07/16/2026	TECHVOLT LLC	2,031.23
CHK	00388662	07/16/2026	TRUVIEW BSI LLC	576.52
CHK	00388663	07/16/2026	VERIZON WIRELESS	2,564.68
CHK	**00388664**	**07/16/2026**	**US BANK NA**	**75,137.88**
CHK	00388665	07/16/2026	WALTER E NELSON CO	342.81
CHK	00388666	07/23/2026	SCOOTERS AMERICA LLC	324.92
CHK	00388667	07/23/2026	AT&T	120.60
CHK	**00388668**	**07/23/2026**	**ATU LOCAL 758 CORP**	**61,614.65**
CHK	00388669	07/23/2026	AVA LEE	1,494.58
CHK	00388670	07/23/2026	QWEST CORPORATION	4,283.27
CHK	00388671	07/23/2026	QWEST CORPORATION	915.48
CHK	00388672	07/23/2026	CHINESE RECONCILIATION PROJECT	2,500.00
CHK	00388673	07/23/2026	COMCAST HOLDINGS CORPORATION	269.71
CHK	00388674	07/23/2026	COMCAST HOLDINGS CORPORATION	177.79
CHK	00388675	07/23/2026	COMCAST HOLDINGS CORPORATION	8,860.01
CHK	00388676	07/23/2026	DAILY JOURNAL OF COMMERCE INC	201.60
CHK	00388677	07/23/2026	GILCHRIST CHEVROLET BUICK GMC	1,942.11
CHK	00388678	07/23/2026	INTERNAL REVENUE SERVICE	220.00
CHK	00388679	07/23/2026	INTERWEST METALS INC	375.18
CHK	00388680	07/23/2026	KIRK'S AUTOMOTIVE INC	768.50
CHK	00388681	07/23/2026	LAKEWOOD WATER DISTRICT	511.53
CHK	00388682	07/23/2026	SYNCHRONY BANK	239.70
CHK	00388683	07/23/2026	MICHAEL G MALAIER	2,004.00
CHK	00388684	07/23/2026	O'REILLY AUTO ENTERPRISES LLC	188.41

CHK	00388685	07/23/2026	WASHINGTON STATE SCHOOL FOR TH	36.69
CHK	00388686	07/23/2026	OLIVIA LEE	1,494.58
CHK	00388687	07/23/2026	PARKLAND LIGHT & WATER CO	510.63
CHK	00388688	07/23/2026	PENINSULA LIGHT COMPANY	81.33
CHK	00388689	07/23/2026	PIERCE COUNTY	3,528.68
CHK	00388690	07/23/2026	PROFESSIONAL PLASTICS INC	9,863.65
CHK	00388691	07/23/2026	PURE FILTRATION PRODUCTS INC	2,637.73
CHK	00388692	07/23/2026	PUROSIL CO LLC	419.30
CHK	00388693	07/23/2026	REGINALD SIMPSON	13.21
CHK	00388694	07/23/2026	REPUBLIC PARKING NORTHWEST LLC	5,175.39
CHK	00388695	07/23/2026	ROBERT HUNTLEY	38.35
CHK	00388696	07/23/2026	THE SEATTLE TIMES	3,217.50
CHK	00388697	07/23/2026	OD SNIDER & SON INC	734.65
CHK	00388698	07/23/2026	SPV ASSOCIATES INC	49,022.02
CHK	00388699	07/23/2026	THE LAMAR COMPANY LLC	5,166.00
CHK	00388700	07/23/2026	UNITED WAY OF PIERCE COUNTY	2,000.82
CHK	00388701	07/23/2026	VERIZON WIRELESS	2,585.11
CHK	00388702	07/23/2026	VERIZON WIRELESS	1,296.80
CHK	00388703	07/23/2026	VERIZON WIRELESS	581.68
CHK	00388704	07/23/2026	VERIZON WIRELESS	581.68
CHK	00388705	07/23/2026	VERIZON WIRELESS	581.68
CHK	00388706	07/23/2026	VERIZON WIRELESS	712.40
CHK	00388707	07/23/2026	VERIZON WIRELESS	581.68
CHK	00388708	07/23/2026	VERIZON WIRELESS	1,454.56
CHK	00388709	07/23/2026	VERIZON WIRELESS	581.68
CHK	00388710	07/23/2026	VERIZON WIRELESS	2,070.69
CHK	00388711	07/23/2026	VERIZON WIRELESS	554.63
CHK	00388712	07/23/2026	VERIZON WIRELESS	561.18
CHK	00388713	07/23/2026	VERIZON WIRELESS	558.50
CHK	00388714	07/23/2026	VERIZON WIRELESS	4,516.30
CHK	00388715	07/23/2026	VERIZON WIRELESS	235.88
CHK	00388716	07/23/2026	WA ST DEPT OF SOCIAL & HEALTH	162.50
CHK	00388717	07/23/2026	WASHINGTON WATER SERVICE COMPA	130.08
CHK	00388718	07/23/2026	WESCO EQUIPMENT	215.47
CHK	00388719	07/23/2026	WURTH USA INC	379.43
CHK	00388720	07/30/2026	AT&T	12,604.29
CHK	00388721	07/30/2026	BADGEPASS LLC	118.91
CHK	00388722	07/30/2026	BPCP BRIMAR HOLDINGS LLC	2,102.06
CHK	00388723	07/30/2026	CITY OF TACOMA	10,400.56
CHK	00388724	07/30/2026	COMCAST HOLDINGS CORPORATION	182.73
CHK	00388725	07/30/2026	COMCAST HOLDINGS CORPORATION	182.79
CHK	00388726	07/30/2026	MARIA ERIKA VILLASENOR DIAMA	7,742.98
CHK	00388727	07/30/2026	GILCHRIST CHEVROLET BUICK GMC	919.44
CHK	00388728	07/30/2026	GLEN JOHNSON	40.73
CHK	00388729	07/30/2026	HOERBIGER SERVICE INC	3,124.53
CHK	00388730	07/30/2026	HOME DEPOT USA INC	70.65
CHK	00388731	07/30/2026	KIRK'S AUTOMOTIVE INC	1,455.96
CHK	00388732	07/30/2026	KITE REALTY GROUP LP	1,068.27
CHK	00388733	07/30/2026	SYNCHRONY BANK	387.81
CHK	00388734	07/30/2026	METRO GLASS CO INC	4,250.36
CHK	00388735	07/30/2026	MULTICARE HEALTH SYSTEM	14,176.36
CHK	00388736	07/30/2026	OCCUPATIONAL HEALTH CENTERS OF	1,201.50
CHK	00388737	07/30/2026	PUGET SOUND COLLECTIONS INC	810.06
CHK	**00388738**	**07/30/2026**	**SNOWY RIVER EQUIPMENT SALES LL**	**67,393.30**
CHK	00388739	07/30/2026	TACOMA MALL PARTNERSHIP	5,599.65
CHK	00388740	07/30/2026	TACOMA PIERCE COUNTY CHAMBER O	1,933.75
CHK	00388741	07/30/2026	TECHVOLT LLC	1,015.88
CHK	00388742	07/30/2026	TODD ROSENBAUM	13.08
CHK	00388743	07/30/2026	TOOLE DESIGN GROUP LLC	7,262.28
CHK	00388744	07/30/2026	WA ST DEPT OF LABOR & INDUSTRI	2,055.00
CHK	**00388745**	**07/30/2026**	**WA ST EMPLOYMENT SECURITY DEPT**	**83,558.46**
CHK	00388746	07/30/2026	WESTERN WASHINGTON FAIR ASSOCI	10,000.00
CHK	00388747	07/30/2026	WESCO EQUIPMENT	1,622.48
EFT	00024154	07/01/2026	ABA CLEANING SERVICES LLC	32,000.00
EFT	00024155	07/01/2026	AMY CLEVELAND	1,755.29
EFT	00024156	07/01/2026	ANGELA CORNYN	50.01
EFT	00024157	07/01/2026	ANIXTER INC	1,094.58
EFT	00024158	07/01/2026	CONTINENTAL BATTERY COMPANY	1,915.00
EFT	00024159	07/01/2026	BEN'S CLEANER SALES INC	1,320.12
EFT	00024160	07/01/2026	BRAVO ENVIRONMENTAL NW INC	5,994.01
EFT	**00024161**	**07/01/2026**	**BRIDGESTONE AMERICA**	**88,514.77**
EFT	00024162	07/01/2026	CABBROS CLEANING SERVICE LLC	17,256.89
EFT	00024163	07/01/2026	CENTENNIAL CONTRACTORS ENTERPR	13,136.10
EFT	00024164	07/01/2026	CENTRAL PUGET SOUND REGIONAL T	11,136.75
EFT	00024165	07/01/2026	CHARGEPOINT INC	6,421.02

EFT	00024166	07/01/2026	CHEVRON PRODUCTS CO	48,500.73
EFT	00024167	07/01/2026	CINTAS CORPORATION NO 2	8,987.53
EFT	00024168	07/01/2026	CITY OF TACOMA	277.02
EFT	00024169	07/01/2026	MCG LTD	681.65
EFT	00024170	07/01/2026	CUMMINS INC	18,614.84
EFT	00024171	07/01/2026	FIRST RESPONDER OUTFITTERS INC	1,966.24
EFT	00024172	07/01/2026	GENES TOWING CORP	1,661.34
EFT	00024173	07/01/2026	SPX CORPORATION	5,905.85
EFT	**00024174**	**07/01/2026**	**GILLIG LLC**	**213,230.58**
EFT	00024175	07/01/2026	GRAINGER	7,801.71
EFT	00024176	07/01/2026	MOTION INDUSTRIES, INC.	88.92
EFT	00024177	07/01/2026	KARRAS CONSULTING	11,666.66
EFT	00024178	07/01/2026	KELLEY CREATE CO	831.03
EFT	00024179	07/01/2026	LOGIC STAFFING LLC	1,991.41
EFT	00024180	07/01/2026	MALLORY SAFETY & SUPPLY LLC	2,642.40
EFT	00024181	07/01/2026	MCGUIRE BEARING CO	197.32
EFT	00024182	07/01/2026	MCMASTER-CARR SUPPLY	101.24
EFT	00024183	07/01/2026	MOHAWK MFG & SUPPLY	594.75
EFT	00024184	07/01/2026	MUNCIE RECLAMATION & SUPPLY CO	1,263.96
EFT	00024185	07/01/2026	NAVIA BENEFIT SOLUTIONS	1,419.00
EFT	00024186	07/01/2026	NORTHWEST EQUIPMENT GROUP LLC	72.05
EFT	00024187	07/01/2026	WORKSPACE DEVELOPMENT LLC	1,060.86
EFT	00024188	07/01/2026	AMERIDIAN INDUSTRIES LLC	15,759.66
EFT	00024189	07/01/2026	PARAMETRIX ENGINEERING	1,391.09
EFT	**00024190**	**07/01/2026**	**PETROCARD INC**	**80,116.87**
EFT	00024191	07/01/2026	REXEL USA INC	99.80
EFT	00024192	07/01/2026	PRINT NW	910.61
EFT	00024193	07/01/2026	PURCELL TIRE & RUBBER COMPANY	427.88
EFT	00024194	07/01/2026	SHUMAN LLC	165.00
EFT	00024195	07/01/2026	S AND S METAL FABRICATION INC	17,112.00
EFT	00024196	07/01/2026	SIR SPEEDY	1,904.73
EFT	00024197	07/01/2026	STANDARD PARTS CORP	1,212.80
EFT	00024198	07/01/2026	STAPLES INC	3,164.31
EFT	00024199	07/01/2026	STERICYCLE INC	65.75
EFT	00024200	07/01/2026	STOEL RIVES LLP	7,954.00
EFT	00024201	07/01/2026	SOUND PUBLISHING	511.93
EFT	00024202	07/01/2026	UNIVERSAL AUTO GROUP 1	856.06
EFT	00024203	07/01/2026	TACOMA SCREW PRODUCTS INC	907.96
EFT	00024204	07/01/2026	TECHNICAL CABLE APPLICATIONS I	868.51
EFT	00024205	07/01/2026	TERRYBERRY COMPANY LLC	175.89
EFT	00024206	07/01/2026	THE WW WILLIAMS COMPANY LLC	334.20
EFT	00024207	07/01/2026	THE AFTERMARKET PARTS CO LLC	24,212.56
EFT	00024208	07/01/2026	TRISTAR CLAIMS MANAGEMENT SERV	23,998.00
EFT	00024209	07/01/2026	UNITED PARCEL SERVICE INC	79.84
EFT	00024210	07/01/2026	UNITED RENTALS (NORTH AMERICA)	2,699.65
EFT	**00024211**	**07/01/2026**	**VIA TRANSPORTATION INC**	**293,680.93**
EFT	00024212	07/01/2026	WESMAR COMPANY INC	2,197.42
EFT	00024213	07/01/2026	DOBBS HEAVY DUTY HOLDINGS LLC	46,641.23
EFT	00024214	07/01/2026	WORLDPAC INC	1,459.15
EFT	00024215	07/01/2026	ZUMAR INDUSTRIES INC	5,593.08
EFT	00024216	07/09/2026	AIRGAS INC	367.40
EFT	00024217	07/09/2026	ANGI ENERGY SYSTEMS	47,763.99
EFT	00024218	07/09/2026	BEN'S CLEANER SALES INC	715.41
EFT	00024219	07/09/2026	CCC INTELLIGENT SOLUTIONS INC	516.37
EFT	**00024220**	**07/09/2026**	**CENTENNIAL CONTRACTORS ENTERPR**	**129,025.79**
EFT	00024221	07/09/2026	CHERRY THOMAS	495.31
EFT	00024222	07/09/2026	CHRISTINA MORRISON	2,008.48
EFT	00024223	07/09/2026	CINTAS CORPORATION NO 2	1,483.15
EFT	**00024224**	**07/09/2026**	**CLARY LONGVIEW LLC**	**72,008.32**
EFT	00024225	07/09/2026	COMMERCIAL BRAKE & CLUTCH	990.05
EFT	00024226	07/09/2026	CONSOLIDATED PRESS	3,745.06
EFT	00024227	07/09/2026	CONVERGINT TECHNOLOGIES LLC	738.76
EFT	00024228	07/09/2026	PACIFIC APEX CONSTRUCTION LLC	990.88
EFT	00024229	07/09/2026	CUMMINS INC	27,378.55
EFT	00024230	07/09/2026	CYBERSOURCE CORPORATION	291.48
EFT	00024231	07/09/2026	DAVID EVANS AND ASSOCIATES INC	43,088.78
EFT	**00024232**	**07/09/2026**	**DELL MARKETING LP**	**73,187.32**
EFT	00024233	07/09/2026	DENOVO VENTURES LLC	6,447.89
EFT	00024234	07/09/2026	FIRST RESPONDER OUTFITTERS INC	1,101.80
EFT	00024235	07/09/2026	GALLS LLC	6,162.17
EFT	00024236	07/09/2026	GENES TOWING CORP	4,044.72
EFT	00024237	07/09/2026	SPX CORPORATION	11,264.57
EFT	00024238	07/09/2026	GILLIG LLC	32,778.71
EFT	00024239	07/09/2026	GRAINGER	7,355.55
EFT	00024240	07/09/2026	GROENEVELD LUBRICATION SOLUTIO	106.91

EFT	00024241	07/09/2026	HUITT-ZOLLARS INC	12,405.01
EFT	00024242	07/09/2026	MOTION INDUSTRIES, INC.	231.58
EFT	00024243	07/09/2026	INTERCLEAN EQUIPMENT LLC	1,407.14
EFT	00024244	07/09/2026	JAJ ENTERPRISES LLC	3,003.53
EFT	00024245	07/09/2026	LEEANN MCNULTY	391.88
EFT	00024246	07/09/2026	LES TURBO IMAGES INC	695.00
EFT	00024247	07/09/2026	LOGIC STAFFING LLC	658.72
EFT	00024248	07/09/2026	MALLORY SAFETY & SUPPLY LLC	269.75
EFT	00024249	07/09/2026	MCMASTER-CARR SUPPLY	84.10
EFT	00024250	07/09/2026	MICHAEL GRIFFUS	5.25
EFT	**00024251**	**07/09/2026**	**ICMA RETIREMENT**	**343,589.91**
EFT	00024252	07/09/2026	MOHAWK MFG & SUPPLY	403.82
EFT	00024253	07/09/2026	MONA SULLIVAN	33.93
EFT	00024254	07/09/2026	MUNCIE RECLAMATION & SUPPLY CO	5,370.26
EFT	00024255	07/09/2026	NAVIA BENEFIT SOLUTIONS	20,978.31
EFT	00024256	07/09/2026	OLYMPIC HOLDINGS STG LLC	1,362.17
EFT	00024257	07/09/2026	PEAK INDUSTRIAL INC	3,334.21
EFT	**00024258**	**07/09/2026**	**PETROCARD INC**	**86,642.88**
EFT	00024259	07/09/2026	QUADIENT FINANCE USA INC	3,056.07
EFT	00024260	07/09/2026	ROMAINE ELECTRIC CORP	1,759.23
EFT	00024261	07/09/2026	REFRIGERATION SUPPLIES DISTRIB	1,214.28
EFT	00024262	07/09/2026	SCHETKY NORTHWEST SALES INC	260.60
EFT	00024263	07/09/2026	SIGN DOG WEST LLC	25,928.55
EFT	00024264	07/09/2026	SOUND TRANSIT	36,850.72
EFT	**00024265**	**07/09/2026**	**SOUND TRANSIT SMART CARD CENTR**	**52,845.07**
EFT	00024266	07/09/2026	STANDARD PARTS CORP	1,495.87
EFT	00024267	07/09/2026	STAPLES INC	712.96
EFT	00024268	07/09/2026	STELLAR INDUSTRIAL SUPPLY INC	824.07
EFT	00024269	07/09/2026	SUMMIT LAW GROUP PLLC	11,567.10
EFT	00024270	07/09/2026	SOUND PUBLISHING	248.82
EFT	00024271	07/09/2026	UNIVERSAL AUTO GROUP 1	110.06
EFT	00024272	07/09/2026	TACOMA EMPLOYEES RETIREMENT SY	20,318.45
EFT	00024273	07/09/2026	TACOMA SCREW PRODUCTS INC	1,570.31
EFT	00024274	07/09/2026	TECHNICAL CABLE APPLICATIONS I	870.09
EFT	00024275	07/09/2026	SIJ HOLDINGS LLC	2,733.23
EFT	00024276	07/09/2026	TITUS-WILL FORD SALES INC	583.24
EFT	00024277	07/09/2026	THE AFTERMARKET PARTS CO LLC	29,182.31
EFT	00024278	07/09/2026	UNITED PARCEL SERVICE INC	54.77
EFT	00024279	07/09/2026	UNITED SITE SERVICES OF NEVADA	2,080.84
EFT	00024280	07/09/2026	DOBBS HEAVY DUTY HOLDINGS LLC	5,129.69
EFT	00024281	07/09/2026	WORLDPAC INC	565.72
EFT	00024282	07/09/2026	ZUMAR INDUSTRIES INC	715.65
EFT	00024283	07/10/2026	CITY OF PUYALLUP	590.55
EFT	00024284	07/10/2026	WA ST CHILD SUPPORT REGISTRY	3,456.91
EFT	00024285	07/16/2026	AMERICAN CUSTODIAN INC	27,058.00
EFT	00024286	07/16/2026	ANGI ENERGY SYSTEMS	1,048.41
EFT	00024287	07/16/2026	ATWORK! COMMERCIAL ENTERPRISES	13,168.72
EFT	**00024288**	**07/16/2026**	**BRIDGESTONE AMERICA**	**89,212.28**
EFT	00024289	07/16/2026	PRECARE INC	1,925.85
EFT	**00024290**	**07/16/2026**	**CENTENNIAL CONTRACTORS ENTERPR**	**89,881.06**
EFT	00024291	07/16/2026	CENTRAL PUGET SOUND REGIONAL T	14,271.32
EFT	00024292	07/16/2026	CINTAS CORPORATION NO 2	4,122.12
EFT	00024293	07/16/2026	CITY OF TACOMA	988.76
EFT	00024294	07/16/2026	COGENT COMMUNICATIONS INC	3,862.46
EFT	**00024295**	**07/16/2026**	**CUMMINS INC**	**94,132.53**
EFT	00024296	07/16/2026	M2 PROJECT LLC	3,198.70
EFT	00024297	07/16/2026	DAVID EVANS AND ASSOCIATES INC	7,443.69
EFT	00024298	07/16/2026	DENOVO VENTURES LLC	6,110.24
EFT	00024299	07/16/2026	EASTER SEALS WASHINGTON	2,617.00
EFT	00024300	07/16/2026	ENGINEERING SYSTEMS INC	1,674.71
EFT	00024301	07/16/2026	EUGENE KAUL	66.05
EFT	**00024302**	**07/16/2026**	**FIRST TRANSIT INC**	**1,247,071.31**
EFT	00024303	07/16/2026	GENES TOWING CORP	1,024.57
EFT	00024304	07/16/2026	SPX CORPORATION	7,949.97
EFT	00024305	07/16/2026	GILLIG LLC	4,088.11
EFT	00024306	07/16/2026	GORDON THOMAS HONEYWELL	6,850.00
EFT	00024307	07/16/2026	GRAINGER	1,780.56
EFT	00024308	07/16/2026	MOTION INDUSTRIES, INC.	743.17
EFT	00024309	07/16/2026	INFOJINI INC	8,739.74
EFT	00024310	07/16/2026	JAJ ENTERPRISES LLC	1,953.41
EFT	00024311	07/16/2026	TYCO FIRE & SECURITY (US) MANA	1,397.00
EFT	00024312	07/16/2026	JORDAN EUSTAQUIO	165.00
EFT	00024313	07/16/2026	K & L GATES	855.61
EFT	00024314	07/16/2026	KARRAS CONSULTING	11,666.66
EFT	00024315	07/16/2026	LAKEVIEW LIGHT & POWER CO	45,786.75

EFT	00024316	07/16/2026	LARSCO INC	702.10
EFT	00024317	07/16/2026	LEVEL 3 FINANCING INC	3,064.01
EFT	00024318	07/16/2026	LOOMIS ARMORED US LLC	1,982.62
EFT	00024319	07/16/2026	MCMASTER-CARR SUPPLY	73.27
EFT	00024320	07/16/2026	DB PRINTING LLC	669.94
EFT	00024321	07/16/2026	NORTHWEST PLAYGROUND EQUIPMENT	19,736.53
EFT	00024322	07/16/2026	OLYMPIC HOLDINGS STG LLC	1,117.21
EFT	00024323	07/16/2026	PACIFICA LAW GROUP LLP	428.00
EFT	**00024324**	**07/16/2026**	**PARAMETRIX ENGINEERING**	**70,841.02**
EFT	00024325	07/16/2026	PEAK INDUSTRIAL INC	2,714.24
EFT	**00024326**	**07/16/2026**	**PETROCARD INC**	**125,752.26**
EFT	00024327	07/16/2026	PURCELL TIRE & RUBBER COMPANY	571.50
EFT	00024328	07/16/2026	ROMAINE ELECTRIC CORP	1,631.34
EFT	00024329	07/16/2026	SHUMAN LLC	165.00
EFT	00024330	07/16/2026	REX V PEGG FABRICS INC	846.10
EFT	00024331	07/16/2026	SHAWN PERRY	595.14
EFT	00024332	07/16/2026	SNAP-ON INDUSTRIAL ICSC	299.30
EFT	00024333	07/16/2026	SOUND TRANSIT SMART CARD CENTR	2,087.18
EFT	00024334	07/16/2026	STANDARD PARTS CORP	207.45
EFT	00024335	07/16/2026	STAPLES INC	4,185.63
EFT	00024336	07/16/2026	UNIVERSAL AUTO GROUP 1	807.97
EFT	00024337	07/16/2026	TACOMA SCREW PRODUCTS INC	1,314.73
EFT	00024338	07/16/2026	TECHNICAL CABLE APPLICATIONS I	1,740.18
EFT	00024339	07/16/2026	THE WW WILLIAMS COMPANY LLC	1,703.45
EFT	00024340	07/16/2026	THRONE LABS INC	13,572.57
EFT	00024341	07/16/2026	TINA GIVENS	73.86
EFT	00024342	07/16/2026	TITUS-WILL FORD SALES INC	482.93
EFT	00024343	07/16/2026	THE AFTERMARKET PARTS CO LLC	8,880.59
EFT	00024344	07/16/2026	TRIBOLOGIK CORPORATION	15,640.50
EFT	**00024345**	**07/16/2026**	**UNITED ENERGY TRADING LLC**	**77,478.51**
EFT	00024346	07/16/2026	UNITED PARCEL SERVICE INC	19.78
EFT	**00024347**	**07/16/2026**	**VIA TRANSPORTATION INC**	**70,794.30**
EFT	00024348	07/16/2026	WA ST AUDITOR'S OFFICE	20,290.01
EFT	00024349	07/16/2026	WAXIE SANITARY SUPPLY	1,535.41
EFT	00024350	07/16/2026	DOBBS HEAVY DUTY HOLDINGS LLC	18,164.81
EFT	00024351	07/16/2026	WORLDPAC INC	1,642.37
EFT	**00024352**	**07/16/2026**	**US BANK CORPORATE PAYMENT SYST**	**77,533.14**
EFT	00024353	07/22/2026	WA ST DEPT OF REVENUE	3,539.01
EFT	00024354	07/23/2026	AARON'S INDUSTRIAL LLC	387.16
EFT	00024355	07/23/2026	ALLIANT INSURANCE SERVICES INC	29,005.12
EFT	00024356	07/23/2026	AMAZON CAPITAL SERVICES INC	1,288.78
EFT	00024357	07/23/2026	AMB TOOLS INC	71.50
EFT	00024358	07/23/2026	ANIXTER INC	2,726.90
EFT	00024359	07/23/2026	CONTINENTAL BATTERY COMPANY	4,994.40
EFT	00024360	07/23/2026	BEN'S CLEANER SALES INC	2,597.27
EFT	00024361	07/23/2026	BRAUN CORPORATION	490.75
EFT	00024362	07/23/2026	CINTAS CORPORATION NO 2	11,918.96
EFT	00024363	07/23/2026	CITY OF PUYALLUP	620.08
EFT	00024364	07/23/2026	CITY OF TACOMA	16,846.47
EFT	00024365	07/23/2026	COMMERCIAL BRAKE & CLUTCH	8.74
EFT	**00024366**	**07/23/2026**	**CUMMINS INC**	**81,704.15**
EFT	00024367	07/23/2026	DRUG FREE BUSINESS	3,531.70
EFT	00024368	07/23/2026	ENGINEERED MACHINED PRODUCTS	504.64
EFT	00024369	07/23/2026	EVERGREEN FUEL AND LUBES LLC	2,522.45
EFT	00024370	07/23/2026	FIRST RESPONDER OUTFITTERS INC	3,291.38
EFT	00024371	07/23/2026	GORDON TRUCK CENTERS INC	136.73
EFT	00024372	07/23/2026	GALLUP INC	787.50
EFT	00024373	07/23/2026	GENES TOWING CORP	5,513.91
EFT	00024374	07/23/2026	SPX CORPORATION	2,394.60
EFT	00024375	07/23/2026	GILLIG LLC	49,423.75
EFT	00024376	07/23/2026	GRAINGER	2,889.42
EFT	00024377	07/23/2026	MOTION INDUSTRIES, INC.	204.62
EFT	00024378	07/23/2026	IDIS AMERICAS INC	3,570.44
EFT	00024379	07/23/2026	JAYRAY ADS & PR INC	11,080.23
EFT	00024380	07/23/2026	TYCO FIRE & SECURITY (US) MANA	7,678.63
EFT	00024381	07/23/2026	JOSHUA DUNN	101.06
EFT	00024382	07/23/2026	CANAM MINERALS	169.21
EFT	00024383	07/23/2026	LARSEN SIGN COMPANY	132.36
EFT	00024384	07/23/2026	LEVEL 3 FINANCING INC	1,322.51
EFT	00024385	07/23/2026	MCMASTER-CARR SUPPLY	292.85
EFT	**00024386**	**07/23/2026**	**ICMA RETIREMENT**	**336,480.77**
EFT	00024387	07/23/2026	MOHAWK MFG & SUPPLY	3,208.12
EFT	00024388	07/23/2026	MUNCIE RECLAMATION & SUPPLY CO	5,669.16
EFT	00024389	07/23/2026	NAVIA BENEFIT SOLUTIONS	20,891.93
EFT	00024390	07/23/2026	NEOPART TRANSIT LLC	40,185.03

EFT	00024391	07/23/2026	NORTHWEST PUMP & EQUIPMENT CO	660.57
EFT	00024392	07/23/2026	OLYMPIC HOLDINGS STG LLC	1,486.07
EFT	00024393	07/23/2026	WORKSPACE DEVELOPMENT LLC	5,811.25
EFT	00024394	07/23/2026	OUTFITTER SATELLITE INC	104.88
EFT	00024395	07/23/2026	PACIFIC FITNESS PRODUCTS	1,169.18
EFT	00024396	07/23/2026	AMERIDIAN INDUSTRIES LLC	3,318.00
EFT	**00024397**	**07/23/2026**	**PETROCARD INC**	**135,659.04**
EFT	00024398	07/23/2026	PURCELL TIRE & RUBBER COMPANY	729.01
EFT	00024399	07/23/2026	ROMAINE ELECTRIC CORP	575.83
EFT	00024400	07/23/2026	SHUMAN LLC	165.00
EFT	00024401	07/23/2026	RILEY HARPER	379.90
EFT	00024402	07/23/2026	SEATTLE AUTOMOTIVE DISTRIBUTIN	296.79
EFT	00024403	07/23/2026	SIR SPEEDY	1,312.57
EFT	00024404	07/23/2026	SOUND TRANSIT	42,671.40
EFT	00024405	07/23/2026	SOUTH SOUND 911	3,387.50
EFT	00024406	07/23/2026	STANDARD PARTS CORP	3,679.12
EFT	00024407	07/23/2026	STAPLES INC	3,467.71
EFT	00024408	07/23/2026	UNIVERSAL AUTO GROUP 1	1,807.41
EFT	00024409	07/23/2026	TACOMA EMPLOYEES RETIREMENT SY	20,318.44
EFT	00024410	07/23/2026	TACOMA SCREW PRODUCTS INC	1,794.13
EFT	00024411	07/23/2026	TECHNICAL CABLE APPLICATIONS I	3,480.36
EFT	00024412	07/23/2026	TENNANT SALES AND SERVICE COMP	604.69
EFT	00024413	07/23/2026	THE WW WILLIAMS COMPANY LLC	340.82
EFT	00024414	07/23/2026	TITUS-WILL FORD SALES INC	53.86
EFT	**00024415**	**07/23/2026**	**THE AFTERMARKET PARTS CO LLC**	**50,888.96**
EFT	00024416	07/23/2026	UNITED PARCEL SERVICE INC	10.19
EFT	00024417	07/23/2026	UNITED RENTALS (NORTH AMERICA)	8,638.77
EFT	00024418	07/23/2026	WAXIE SANITARY SUPPLY	1,856.74
EFT	00024419	07/23/2026	DOBBS HEAVY DUTY HOLDINGS LLC	36,148.38
EFT	00024420	07/23/2026	WORLDPAC INC	1,211.15
EFT	00024421	07/23/2026	WASHINGTON STATE TRANSIT ASSOC	494.10
EFT	00024422	07/23/2026	XPO LOGISTICS FREIGHT INC	296.17
EFT	00024423	07/23/2026	ZAYO GROUP HOLDINGS INC	2,415.63
EFT	**00024424**	**07/24/2026**	**AWC EMPLOYEE BENEFIT TRUST**	**1,635,170.79**
EFT	00024425	07/24/2026	WA ST CHILD SUPPORT REGISTRY	3,296.18
EFT	**00024426**	**07/24/2026**	**WA ST EMPLOYMENT SECURITY DEPT**	**400,633.46**
EFT	00024427	07/30/2026	ABA CLEANING SERVICES LLC	32,000.00
EFT	00024428	07/30/2026	AMAZON CAPITAL SERVICES INC	2,470.66
EFT	00024429	07/30/2026	ARCHITECTURAL WOODS LP	178.73
EFT	00024430	07/30/2026	CONTINENTAL BATTERY COMPANY	2,877.70
EFT	00024431	07/30/2026	BRAUN CORPORATION	451.16
EFT	00024432	07/30/2026	CITY OF TACOMA	2,324.11
EFT	00024433	07/30/2026	PACIFIC APEX CONSTRUCTION LLC	20,498.39
EFT	**00024434**	**07/30/2026**	**CUMMINS INC**	**152,519.28**
EFT	00024435	07/30/2026	CUMMINS-ALLISON CORP	252.84
EFT	00024436	07/30/2026	DENOVO VENTURES LLC	9,717.22
EFT	00024437	07/30/2026	DEZRA NAULS	140.99
EFT	00024438	07/30/2026	E-BUILDER INC	2,649.46
EFT	00024439	07/30/2026	GALLS LLC	5,346.74
EFT	00024440	07/30/2026	GENES TOWING CORP	3,511.61
EFT	00024441	07/30/2026	SPX CORPORATION	521.03
EFT	00024442	07/30/2026	GILLIG LLC	42,203.67
EFT	00024443	07/30/2026	GRAINGER	3,508.50
EFT	00024444	07/30/2026	MOTION INDUSTRIES, INC.	724.88
EFT	00024445	07/30/2026	TYCO TECHNOLOGY GMBH	2,672.60
EFT	00024446	07/30/2026	LOGIC STAFFING LLC	658.68
EFT	00024447	07/30/2026	LUMINATOR TECHNOLOGY GROUP GLO	28,528.44
EFT	00024448	07/30/2026	MALLORY SAFETY & SUPPLY LLC	1,843.23
EFT	00024449	07/30/2026	MCMASTER-CARR SUPPLY	389.15
EFT	00024450	07/30/2026	MONA SULLIVAN	370.48
EFT	00024451	07/30/2026	MOOD MEDIA NORTH AMERICA HOLDI	140.16
EFT	00024452	07/30/2026	MUNCIE RECLAMATION & SUPPLY CO	1,519.64
EFT	**00024453**	**07/30/2026**	**NEOPART TRANSIT LLC**	**58,724.52**
EFT	00024454	07/30/2026	NORMED INC	756.44
EFT	00024455	07/30/2026	NORTHWEST BUS SALES INC	297.10
EFT	00024456	07/30/2026	AMERIDIAN INDUSTRIES LLC	1,695.52
EFT	00024457	07/30/2026	PACIFICA LAW GROUP LLP	12,483.70
EFT	00024458	07/30/2026	PETROCARD INC	34,197.08
EFT	00024459	07/30/2026	PRINT NW	1,972.27
EFT	00024460	07/30/2026	PRINTWEST	743.11
EFT	00024461	07/30/2026	PURCELL TIRE & RUBBER COMPANY	2,106.03
EFT	00024462	07/30/2026	ROMAINE ELECTRIC CORP	5,947.29
EFT	00024463	07/30/2026	REFRIGERATION SUPPLIES DISTRIB	7,926.92
EFT	00024464	07/30/2026	ROBERT BOSCH NORTH AMERICA COR	9,551.98
EFT	00024465	07/30/2026	RONALD MACKENZIE	73.65

EFT	00024466	07/30/2026	S AND S METAL FABRICATION INC	872.95
EFT	00024467	07/30/2026	SEATTLE AUTOMOTIVE DISTRIBUTIN	412.56
EFT	00024468	07/30/2026	STANDARD PARTS CORP	262.36
EFT	00024469	07/30/2026	STOEL RIVES LLP	2,624.00
EFT	00024470	07/30/2026	SOUND PUBLISHING	88.92
EFT	00024471	07/30/2026	UNIVERSAL AUTO GROUP 1	336.61
EFT	00024472	07/30/2026	TACOMA SCREW PRODUCTS INC	1,197.99
EFT	00024473	07/30/2026	TECHNICAL CABLE APPLICATIONS I	3,480.36
EFT	00024474	07/30/2026	TERRYBERRY COMPANY LLC	116.18
EFT	00024475	07/30/2026	THE WW WILLIAMS COMPANY LLC	16,289.99
EFT	00024476	07/30/2026	TITUS-WILL FORD SALES INC	100.38
EFT	00024477	07/30/2026	THE AFTERMARKET PARTS CO LLC	17,489.15
EFT	00024478	07/30/2026	ULINE INC	150.07
EFT	00024479	07/30/2026	UNITED PARCEL SERVICE INC	57.66
EFT	00024480	07/30/2026	UNITED RENTALS (NORTH AMERICA)	2,704.56
EFT	00024481	07/30/2026	UNITED SITE SERVICES OF NEVADA	219.28
EFT	00024482	07/30/2026	WAXIE SANITARY SUPPLY	1,116.73
EFT	00024483	07/30/2026	DOBBS HEAVY DUTY HOLDINGS LLC	14,881.52
EFT	00024484	07/30/2026	WORLDPAC INC	1,291.03
Total Payments				**$9,310,539.68**

PIERCE TRANSIT
BOARD OF COMMISSIONERS
REGULAR BOARD MEETING MINUTES

July 13, 2026

CALL TO ORDER

Chair Walker called the regular board meeting to order at 4:02 p.m.

ROLL CALL

Commissioners present:
Lauren Adler, City of Puyallup Councilmember
Rosie Ayala, Vice Chair, Pierce County Council
Paul Bocchi, Mayor of Lakewood
Olgy Diaz, City of Tacoma Councilmember
John Hines, City of Tacoma Councilmember
John Hoheusle, President of ATU 758
Ryan Mello, Pierce County Executive
Shannon Reynolds, City of Fircrest Mayor *(representing Fircrest, University Place, and Gig Harbor)*
Kristina Walker, City of Tacoma Councilmember

Commissioners excused:
Doug Fagundes, City of Fife Councilmember
(representing Fife/Milton/Edgewood/Pacific/Auburn/Ruston/Steilacoom)
Staff present:
Mike Griffus Chief Executive Officer
Deanne Jacobson, Clerk of the Board
Mona Sullivan, Deputy Clerk of the Board
Chris Schuler, Chief Financial Officer
Tina Lee, Interim Chief of Planning and Community Development
Kim McGilvery, Planning and Community Development Manager
Abe Weill, Counsel from K&L Gates
Jaime Lisagor, Counsel from Pacifica Law Group
Scott Ferron, Counsel from Pacifica Law Group

LAND ACKNOWLEDGMENT AND FLAG SALUTE

Chair Walker led attendees in the land acknowledgment, followed by the flag salute.

OPENING REMARKS AND HOUSEKEEPING ITEMS

Chair Walker welcomed board members, staff, and citizens to the meeting and provided attendees with instructions for meeting participation.

PRESENTATIONS

1. **Honoring Hak You for Operator of the Month for June 2026**

   Assistant Transportation Manager John Riggs honored Operator Hak You for being selected Operator of the Month (*Commissioner Bocchi arrived at approximately 4:05 p.m.)* for June 2026, who has been an operator since October 1997. He recognized Mr. You for being humble, patient, kind, and respected by his peers. He highlighted that Mr. You is a member of the Million Miler club, signifying that he is a professional, safe driver.

   On behalf of the Board of Commissioners, Chair Walker congratulated Mr. You for receiving the award and thanked him for his service.

   Mr. You thanked Pierce Transit for honoring him for his work and service and commented that he enjoys driving the bus and has been doing so for nearly 29 years.

2. **Action Mapping and Rider Stories Project**

   Strategic Initiatives Administrator Dustin Annis gave an overview of the Action Mapping and Rider Stories Project. He advised that the Action Mapping project is designed to explore how transit serves and moves youth and will help give feedback to the agency for future transit planning.

   Mr. Annis gave a preview of the transit rider stories webpage and shared a couple transit stories that have been submitted by riders showcasing how transit helps them in their everyday lives.

PUBLIC COMMENT

After providing instructions for participation, Chair Walker opened the public comment period.

Clerk Jacobson reported that three written comments were received and distributed to the full Board in advance of today's meeting. [Written comments were received from the following individuals/entities in favor of the proposed ballot measure to maintain and enhance transit services: Ryan Davis, Colleen Waterhouse, LeAnne Laux-Bachand, and the Economic Development Board of Tacoma-Pierce County.]

The following individuals spoke during public comment:

- Anna Zivarts, Non-drivers Alliance, provided comments in favor of the proposed ballot measure.
- Prem Subedi, Non-drivers Alliance, provided comments.
- Cinderella Helga, provided comments about a bus stop near the Pierce County courthouse that needs a bench/improvements. She also spoke about a recent SHUTTLE experience.
- Ken Paulson, questioned the efficiency of the bus size, noting that he often sees the bus with very few people on them.

- Laura Svancarek, Tacoma on the Go, provided comments in support of the proposed ballot measure.
- Krystal Monteros, community activist, spoke in favor of the proposed ballot measure.
- Day-Z Gould, member of the Pierce Transit Community Transportation Advisory Group, provided comments representing her own capacity in favor of the proposed ballot measure.
- Kirk HovenKotter, Transportation Choices Coalition, provided comments in support of the proposed ballot measure.
- Nathe Lawver, Pierce County Central Labor Council, provided comments in favor of the proposed ballot measure.

No other comments were received, and the public comment period was closed.

PUBLIC HEARING

2026-2031 Transit Development Plan

Senior Planner Anna Petersen presented the proposed plan, reviewing the purpose of the plan, statutory requirements for the plan, key accomplishments the agency achieved in 2025. She noted that plan also gives a forecasted outlook through 2031 and aligns with state policy goals.

Chair Walker provided attendees with instructions to speak during the public hearing.

The public hearing was opened at 4:50 p.m. There were no public comments received and the public hearing was closed at 4:51 p.m.

CONSENT AGENDA

(*Items listed below were distributed to Commissioners in advance for reading and study and are enacted with one motion. Item(s) may be moved to the Action Agenda at the request of a commissioner.)*

Commissioners Ayala and Hines **moved** and seconded to approve the consent agenda as presented.

Motion **carried,** 8-0.

1. Approval of Vouchers, June 1-30, 2026
   Operating Fund #10
   Self-Insurance Fund #40
   Capital Fund #90
   Payment Nos. 388377 through 388545
   Wire Nos. 23861 through 24153
   Total $14,211,709.71

2. Approval of Minutes: June 8, 2026, regular board meeting

3. Q2 2026 Contracts Report

ACTION AGENDA

1. **FS 2026-015, A Resolution of the Board of Commissioners of Pierce Transit Providing for a Ballot Proposition to be Submitted to the Qualified Electors of the Pierce County Public Transportation Benefit Area on November 3, 2026, to Collect an Additional Three-Tenths of One Percent (0.3%) Sales and Use Tax within the Pierce County Public Transportation Benefit Area for the Purpose of Transit Service Preservation and Enhancement**

   Staff provided a robust presentation of a ballot measure package developed to maintain and expand current (*Commissioner Reynolds arrived at approximately 4:51 p.m.)* Pierce Transit services within its current boundary for consideration of placing a measure on the ballot for the November 3, 2026, general election. The ballot measure package proposed would increase the sales tax authority by three-tenths of one percent (0.3%), if approved by the voters.

   The Board received an overview of the financial health of the agency and current overview of current service levels and projected service levels should a ballot measure be approved. It was noted that largely due to inflation, expenses are expected to exceed revenues as early as 2027. By 2032, reserves are projected to fall below required minimums. Without additional funding, Pierce Transit would continue running the current level of service for as long as possible but rising costs would eventually need to be covered by cuts in service, most likely beginning in 2031. Pierce Transit has not had a sales tax increase since 2002 and currently operates service at six-tenths of one percent (0.6%), which is three-tenths of one percent (0.3%) below its legal taxing authority, operating a much lower sales tax rate than its peer agencies in Washington state.

   Staff advised that the proposed package took several years to develop, and it includes priorities and input received from both riders and non-riders across the 13 cities, towns, and unincorporated portions of Pierce County that make up the Pierce Transit boundary and reflects conversations the more than 480 operators have with their customers every day. It also included input from employers who provide Pierce Transit passes to their employees, feedback from local jurisdictions, and the experts of staff who have spent decades working to improve mobility throughout the region.

   Staff also showcased stories of transit riders who currently use the system and demonstrated how improved/expanded transit service would improve their lives, such as helping them get to work, eliminate long wait times for the bus, later evening service to allow for overtime shifts, more access to healthcare and childcare options, as an example.

   Staff reviewed themes and input collected from the community, which resulted in people wanting transit services that gave them independence, more access, and better reliability. The ballot measure package proposed the following:

- Fare free rides for seniors and youth
- Expanded paratransit service
- New bus routes
- Special service to events
- More frequent service
- Later service
- Better connections
- Seniors 65+ ride free on buses and SHUTTLE paratransit
- No more routes with hourly service

Staff reviewed the estimated revenue projections expected should the voters approve the ballot measure in November 2026 and reviewed the timeline for implementing the expanded service, which would be phased in over five years, which factors in lead time to purchase more buses/infrastructure and recruit more operators.

A question-and-answer period ensued between staff and the commissioners.

Various commissioners spoke in support of better transit for Pierce County and shared sentiment that the proposed ballot package reflects what the community wants and needs and to meet expected population increases.

Commissioner Adler thanked staff for all of their work on the proposed ballot measure package and for keeping riders front and center. She talked about growth/increase in housing units that are coming to Puyallup and noted that she would like to see the 425 Connector to eventually return to service in Puyallup

Commissioners Ayala and Hines **moved** and seconded to approve Resolution No. 2026-006, authorizing a ballot proposition to be submitted to the qualified electors of the Pierce County Public Transportation Benefit Area on November 3, 2026, to collect an additional three-tenths of one percent (0.3%) Sales and Use Tax within the Pierce County Public Transportation Benefit Area for the purpose of Transit Service Preservation and Enhancement.

Motion **carried,** 8-0.

STAFF UPDATES

1. CEO's Report

CEO Mike Griffus reported on the following:

- As of July 1, Runner customers can pay for their rides using debit or credit card when they book their trip in the PT On Demand App.

- Announced that the regional bus Roadeo was held Sunday, June 28th in Olympia. He congratulated Pierce Transit Operator Bonnie Mitchell who

took first place in the Body on Chassis Master category, winning the regional title for the second year in a row.

He also congratulated Operator John Waite who took first place in the 40' coach Bus Master category of operators representing Pierce Transit and second place in the region overall. Both Bonnie and John will represent Pierce Transit at the WSTA State Roadeo being held here at Pierce Transit on August 9.

- The agency completed the wayfinding signing project at Tacoma Dome Station. New directional and real-time signage, color-coded parking garage features and use of regional icons help riders navigate their way from bus to train to parking.

Due to high temperatures this week. Pierce Transit will be offering free rides to cooling centers and shelters July 14 and 15

INFORMATIONAL BOARD ITEMS

1. **Chair's Report**

   - Announced that the Tacoma Late Nights program is in full swing across Tacoma through August 28 and youth 18 and younger can ride Pierce Transit for free to many of the events. Those interested were directed to the Pierce Transit website for bus route information to the locations.

   - Announced that since the Board approved the ballot measure proposal today, the Board will need to hold a special meeting to address the for and against committee members for the measure. She advised that the meeting will be held Monday, July 27 at 2:00 p.m. here in the board meeting room. (*Commissioner Bocchi left the meeting*)

2. **Sound Transit Update**

   Commissioner Mello reported on Sound Transit's ridership during the FIFA World Cup, noting that for one of the events they moved 280,000 people in a single day with no interruptions.

3. **Puget Sound Regional Council Transportation Policy Board (TPB) Update**

   Commissioner Diaz provided a brief update on trail projects that were recently approved that will benefit Tacoma and Pierce County. She also reported that they have begun reviewing the agenda for the upcoming legislative session.

4. **Commissioners' Comments**

   No comments were provided.

EXECUTIVE SESSION

There was no executive session held.

ADJOURNMENT

Commissioners Adler and Hines **moved** and seconded to adjourn the meeting at 6:03 p.m.

Motion **carried**, 7-0.

Deanne Jacobson Clerk of the Board	Kristina Walker, Chair Board of Commissioners

July 13, 2026

Expanding Local Transit

PierceTransit

Today's Agenda

- Purpose and Overview
- Community Priorities and Feedback
- Refined Package
- Financial and Operational Considerations
- Questions
- Community Impact

Steps to Expand Local Transit

APRIL 2024	JULY 2024	AUG 2025	NOV 2025	MAY 2026	JULY 2026	JULY 2026	NOV 3 2026	APRIL 1 2027
Long Range Plan development begins	Long Range Plan outreach begins	Long Range Plan developed and adopted	Budget adopted, goals set and continued engagement	First presentation of measure package	Concluded community engagement from Nov 2025	Board vote *If approved, sent to auditor's office*	General election	New sales tax collected *If approved*



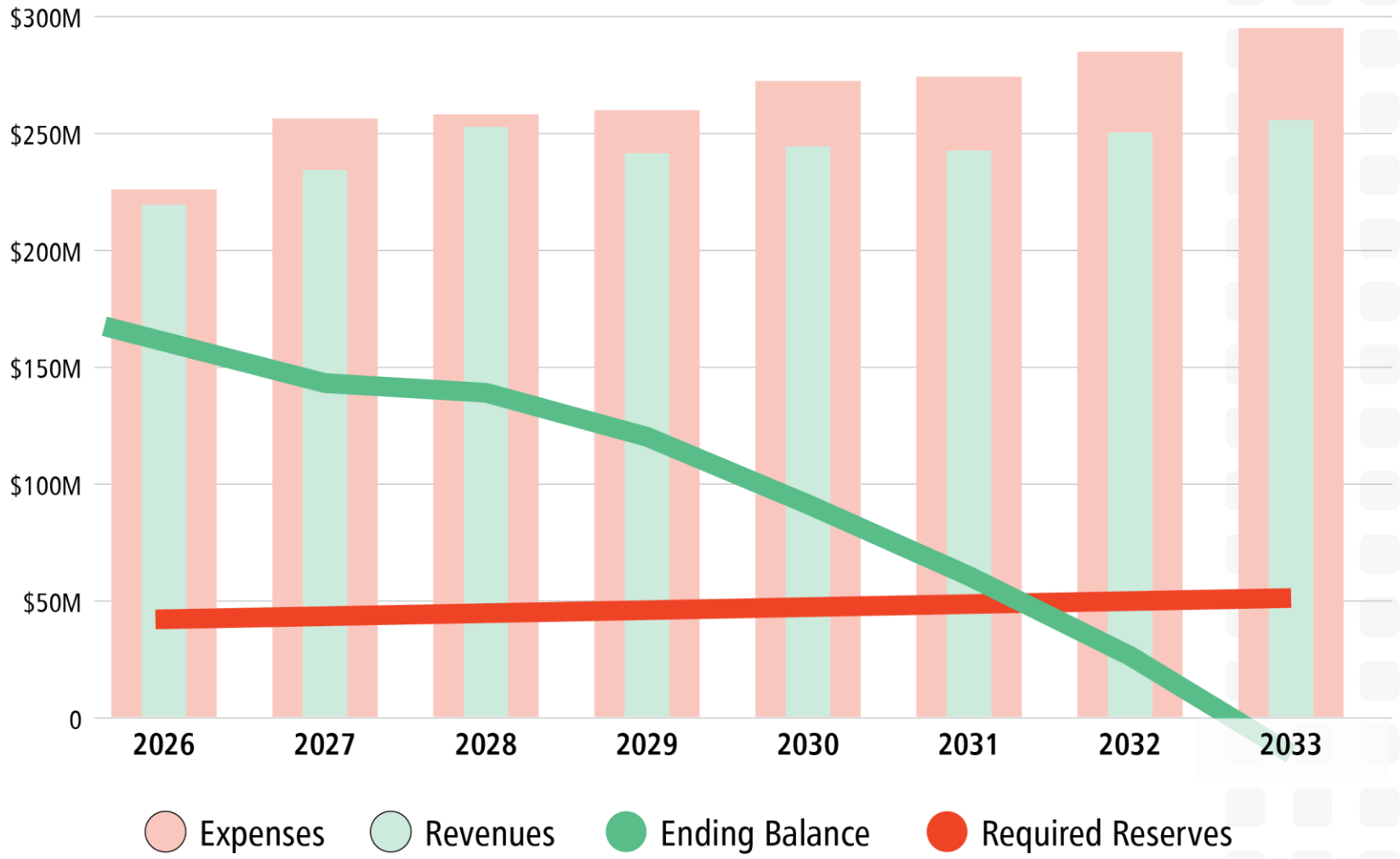
Developed for the community, with the community.

14 months of outreach
July '24 – August '25

79 community events and meetings

700 survey responses received

Reserves Fall Short in 2032



Current Sales Tax

0.6%

Sales Tax Rate

our rate since 2002

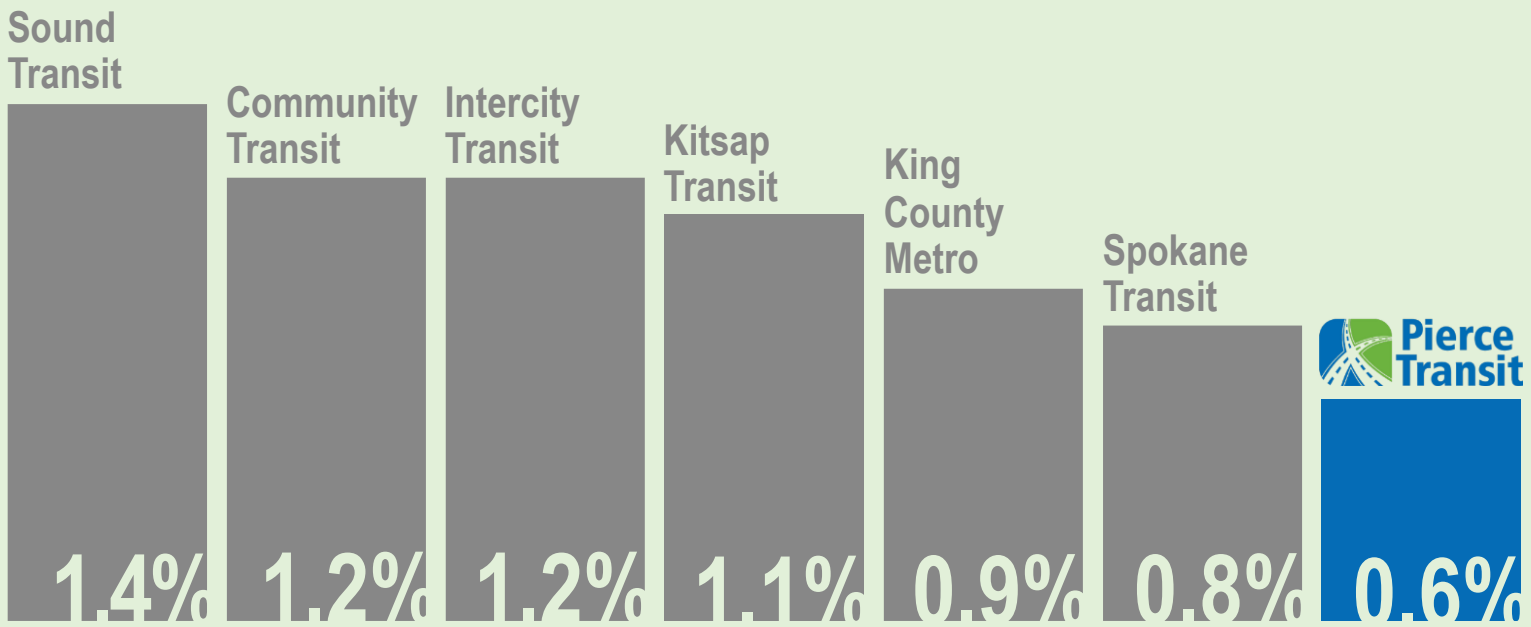
6¢

Of Every $10 Spent

*on qualifying purchases in the PTBA**

**Public Transportation Benefit Area*

Sales Tax Compared to Peer Transit Agencies in Washington



Current Funding

The Cost of Inflation: 2002 vs 2026

2002 was the last time Pierce Transit had a sales tax rate increase

Gallon of Gasoline

$1.50
in 2002

VS

~$5.00
in 2026

WA Minimum Wage (hourly)

$6.90
in 2002

VS

$17.13
in 2026

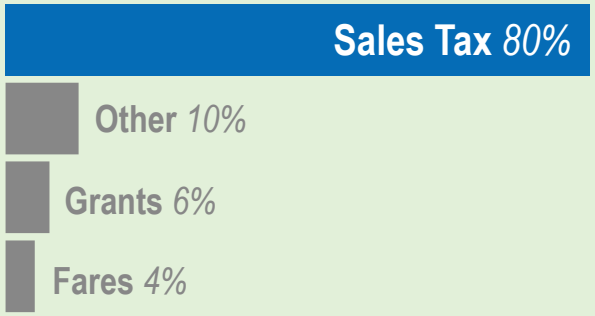
Transit Bus (new)

$312K
in 2002

VS

$860K
in 2026

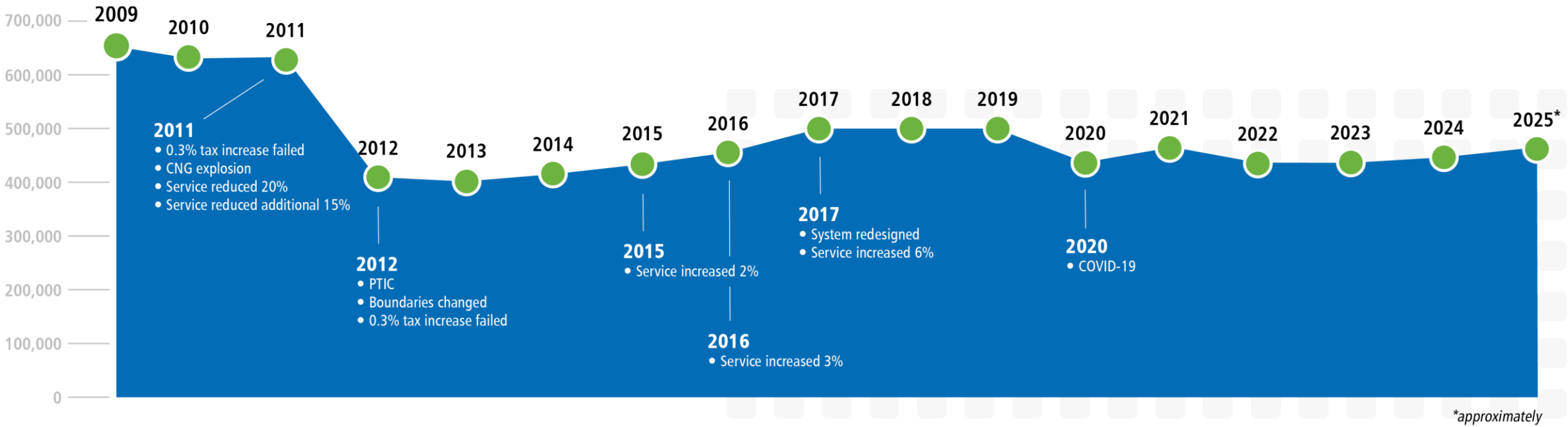
Sales Tax is Our Primary Source of Funding



We DON'T Collect:

- Car Tabs
- Payroll Tax
- Vehicle Fees
- Property Tax

Service Hours Over Time



Community Input

The most regular feedback we received from the community was to help people get to work, school, and fun

More Frequent	New Routes	Extended Hours
Growth	Congestion	Economy
Work	School	Fun





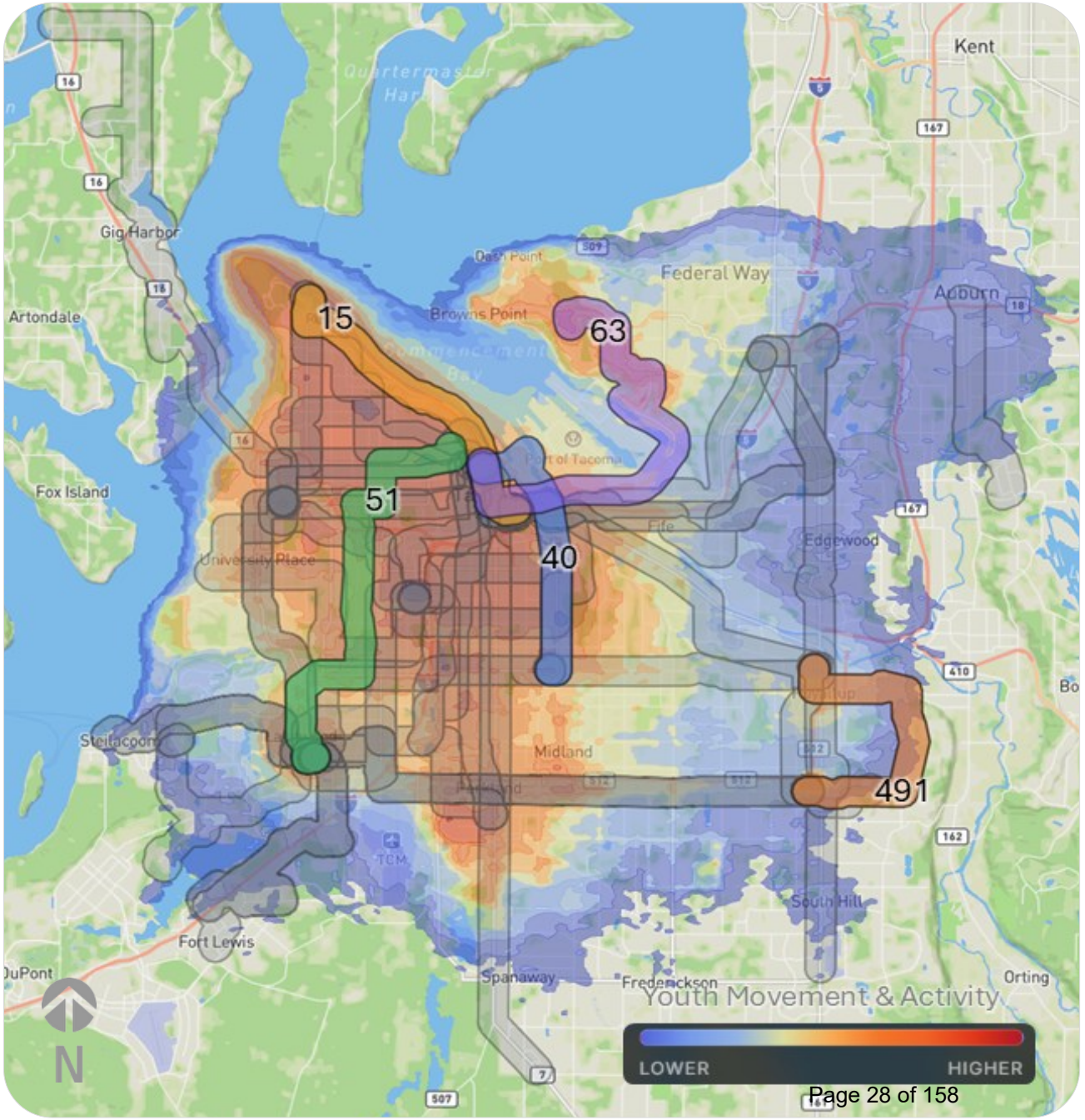
Engagement Themes

- Remove hourly weekday frequencies
- Explore increased affordability
- Restore Route 63 NE Tacoma
- Restore Route 13 N Tacoma
- Later/same weekend service
- Improve transfer wait times
- Special event/seasonal service
- Talk about what it feels like/does

Action Mapping Analysis

New routes improve access between youth activity hubs in Lakewood, Ruston, Downtown, Northeast, and East Tacoma.

- **Tacoma routes** connect neighborhoods where youth live, learn, and play, including links between Lakewood and neighboring communities.
- **Ruston route** improves access to recreation and the waterfront.
- **Puyallup route** strengthens regional connections to eastern Pierce County.



Rider Profiles

Tricia
Community College Student

Age and Location:
19 and lives NE Tacoma

Destination:
TCC and part-time job at mall

Today:
Takes multiple buses to campus. Misses connections when classes run late. Weekend service is limited, making it difficult to get to work.

Kevin
Person with Disability

Age and Location:
65 and lives in Puyallup

Destination:
Medical appointments, shopping, and community events

Today:
Relies on transit for independence. Limited service options can make trips take much longer than driving.

Carlos
Essential Worker

Age and Location:
33 and lives in Lakewood

Destination:
Healthcare job in Tacoma

Today:
Starts work before peak commute hours. Worries about missing a bus. Limited evening service makes overtime shifts challenging.

JP
Parent and Caregiver

Age and Location:
46 and lives in Fircrest

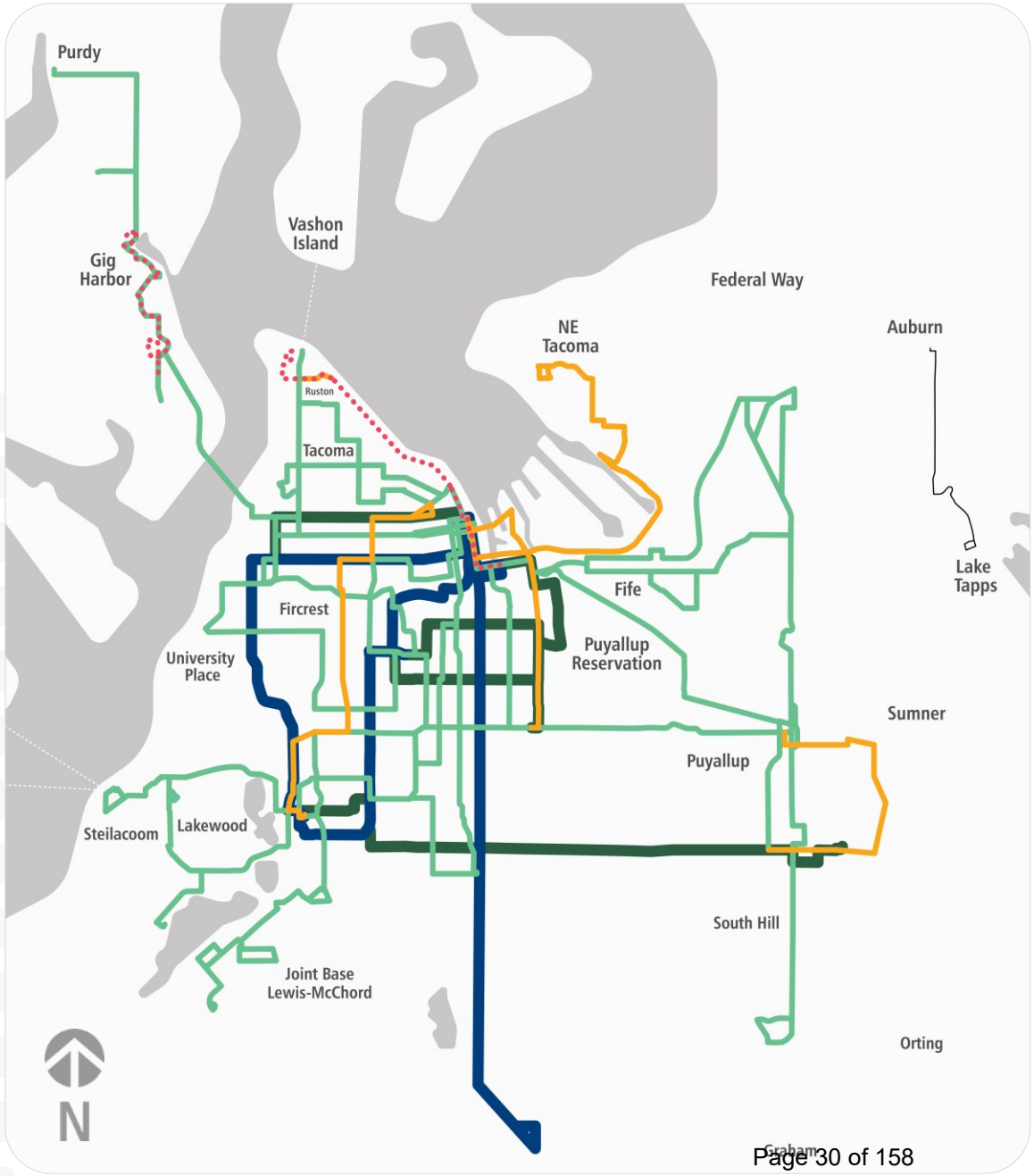
Destination:
Work, childcare, and errands

Today:
Coordinates multiple trips throughout the day. Long waits make it difficult to balance family responsibilities.

PierceTransit

MORE PEOPLE. MORE PLACES. MORE OFTEN.





Revised Package

Independence

Fare Free Rides
Seniors and Youth

Expanded Paratransit

Access

New Bus Routes

Special Service

Reliability

More Frequent

Later Service

Better Connections





Summary of Service Changes

- Added Northeast Tacoma Route
- Added Route 11 Deviation to Waterfront
- Changed new Ruston Route to Seasonal
- Added Special Event and Seasonal Service
- Eliminated all hourly weekday frequencies
- Buses and SHUTTLE Fare-Free for seniors

New Routes

Route 40
Port of Tacoma and East Tacoma

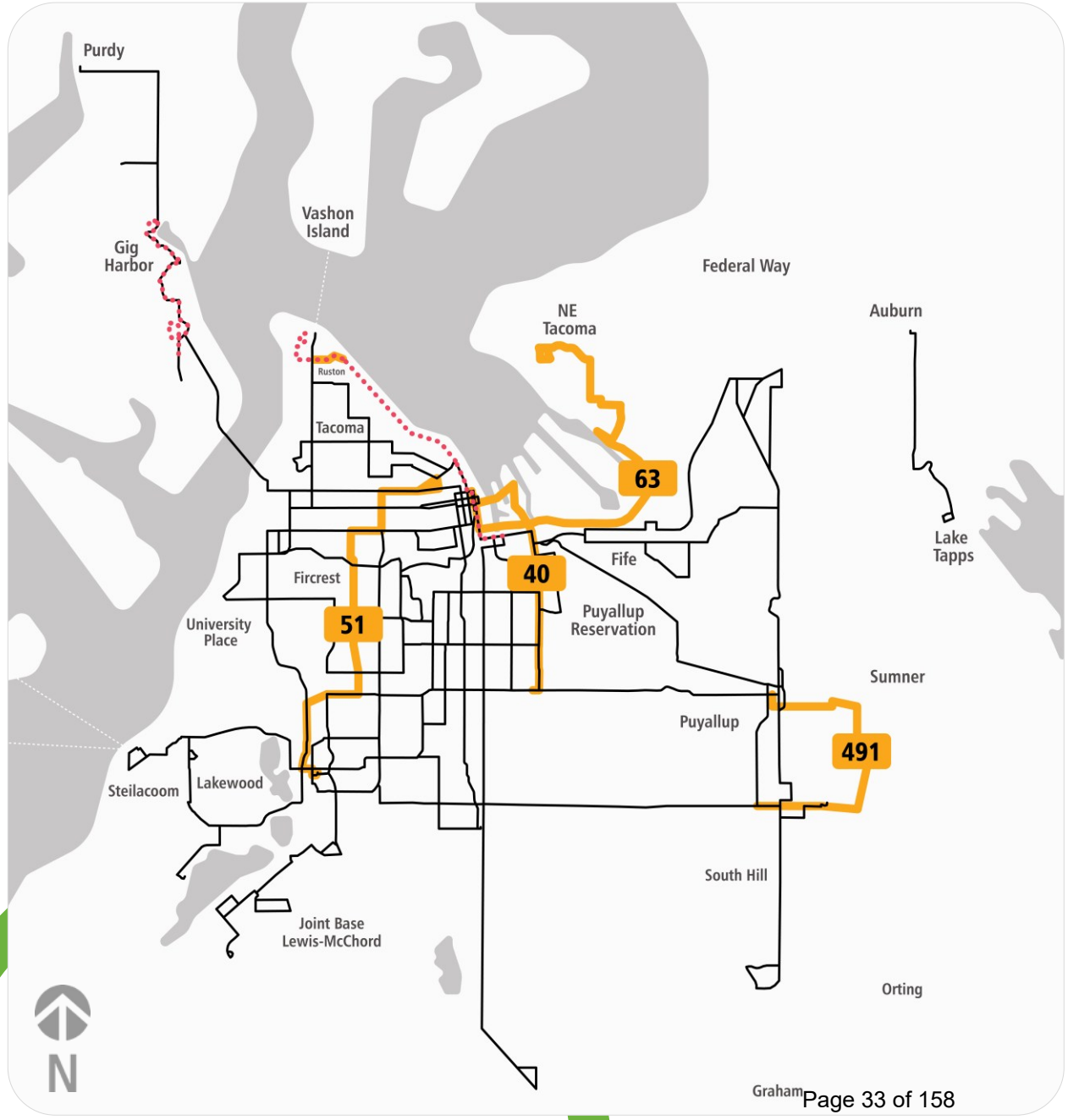
Route 51
Tacoma

Route 63
Northeast Tacoma

Route 491
Puyallup

weekday service

The Result: *more places and more possibilities*



Special Service

Seasonal Waterfront Connectors

- Gig Harbor
- Ruston

Special Event Service

- Fairs
- Sport Events
- Festivals
- Concerts Series

To be determined annually based on community events

The Result: *more places and more possibilities*









Rapid Routes

Route 1
Route 2
Route 3

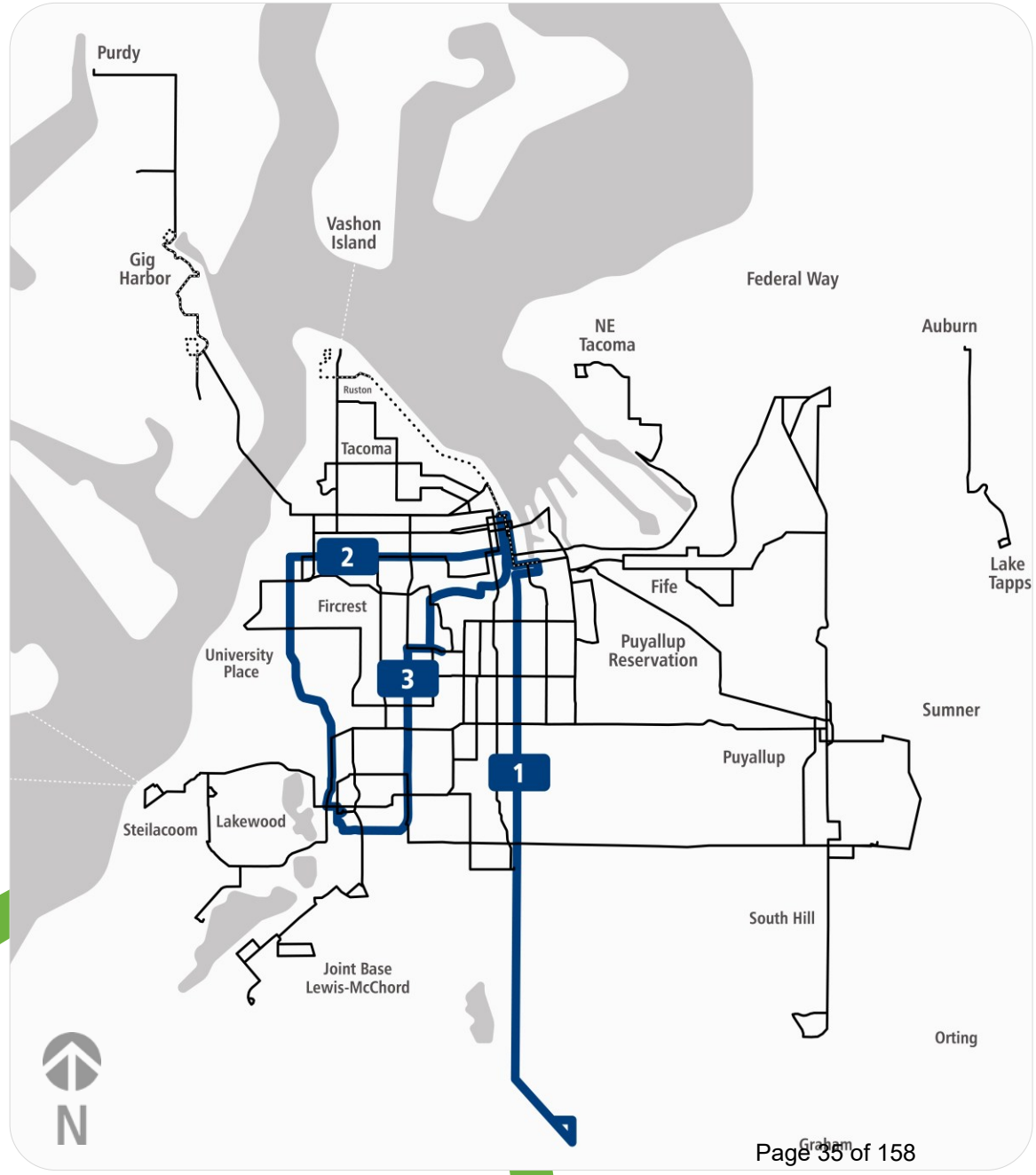
15-minute Weekdays

20-minute Weekends and Evenings

Fewer Stops
Only serves major bus stops so you can get where you're going sooner

Bus Stop Upgrades
New shelters, benches, solar lighting, and real-time arrival signs

The Result: *less waiting and more reliable trips*



More Frequent

Map reflects weekday hours

Weekdays

7 Routes
every 15-20 minutes

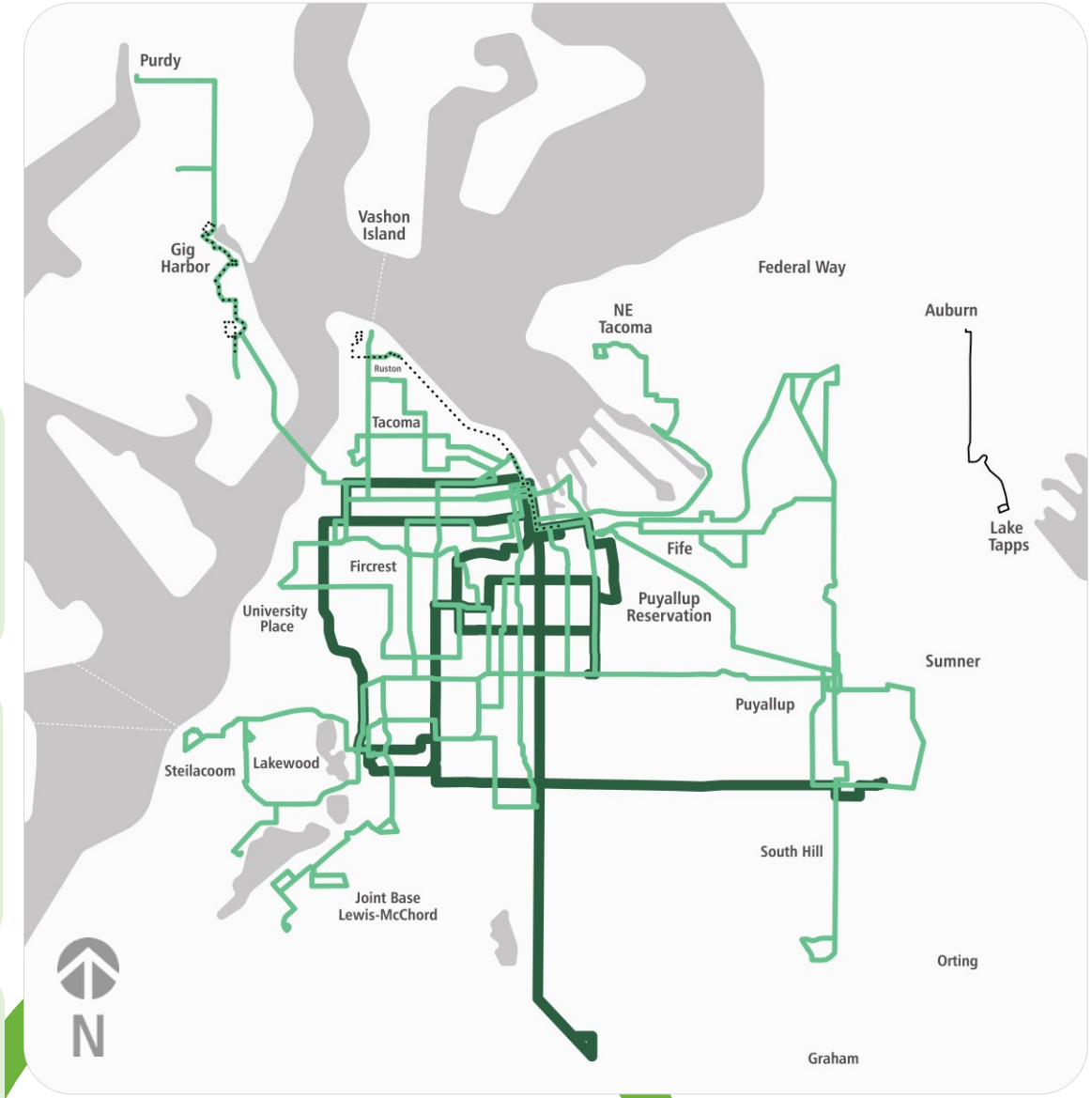
currently 3 routes

24 Routes
every 30 minutes

currently 18 routes

0 Routes
every 60 minutes

currently 7 routes
5 routes receive more frequent service or are adapted



The Result: *less waiting and more reliable trips*

More Frequent

Saturdays

3 Routes
every 20 minutes



currently 0 routes

20 Routes
every 30 minutes



currently 11 routes

6 Routes
every 60 minutes



currently 15 routes
9 routes receive more frequent service or are adapted

Sundays

3 Routes
every 20 minutes



currently 0 routes

18 Routes
every 30 minutes



currently 4 routes

8 Routes
every 60 minutes



currently 22 routes
14 routes receive more frequent service or are adapted

Later Service

Map reflects weekday hours

23 Routes
will run longer hours

5 - 6 a.m.
when most routes start

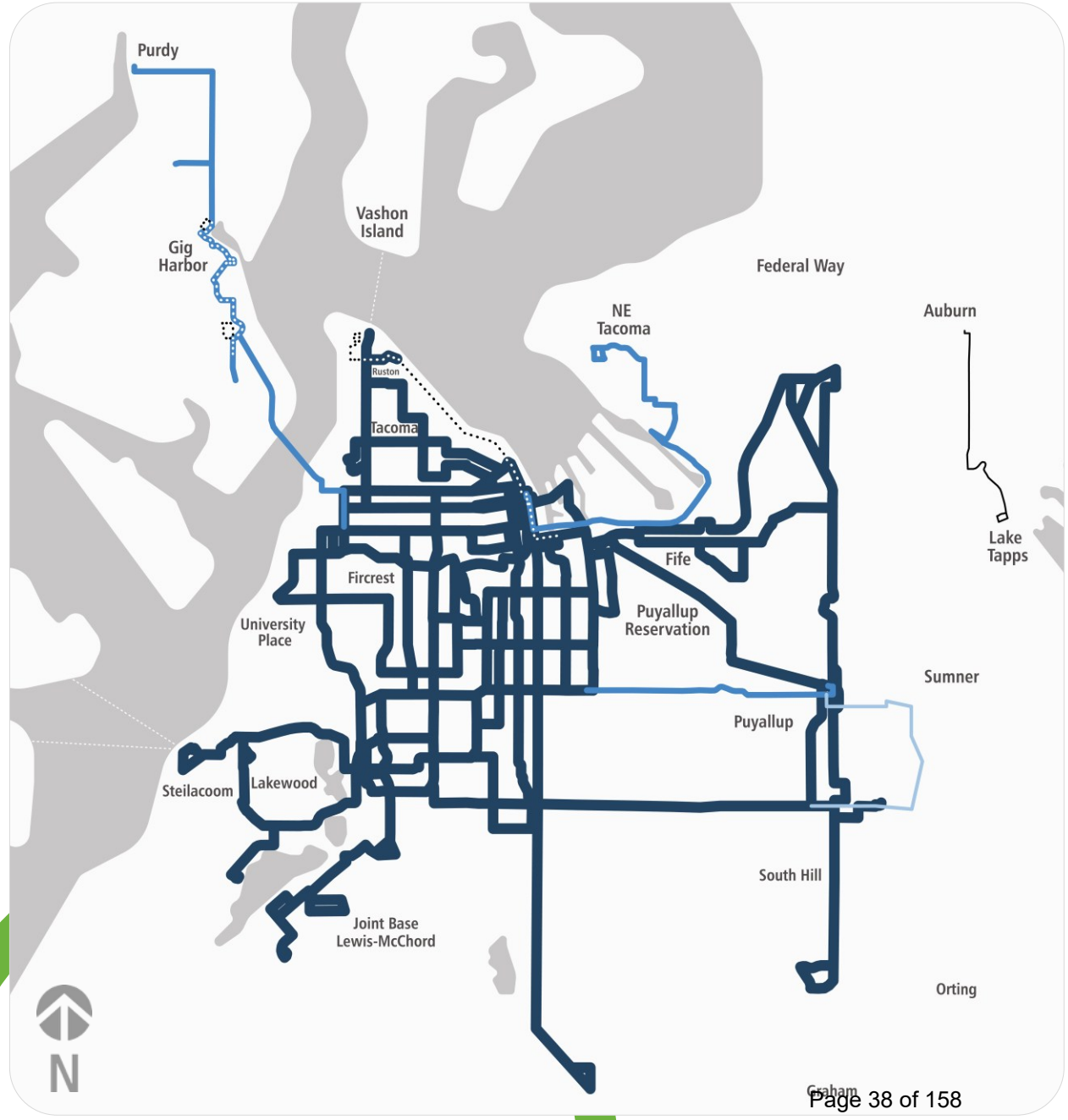
Most Routes

10 p.m.
or later on Weekdays

10 p.m.
or later on Saturdays

8 p.m.
or later on Sundays

***The Result:** more options for diverse schedules*



Better Connections

2 41 42 63
400 402 500 501

Local bus routes modified to improve connections to regional light rail in Tacoma, Fife, and Federal Way

25

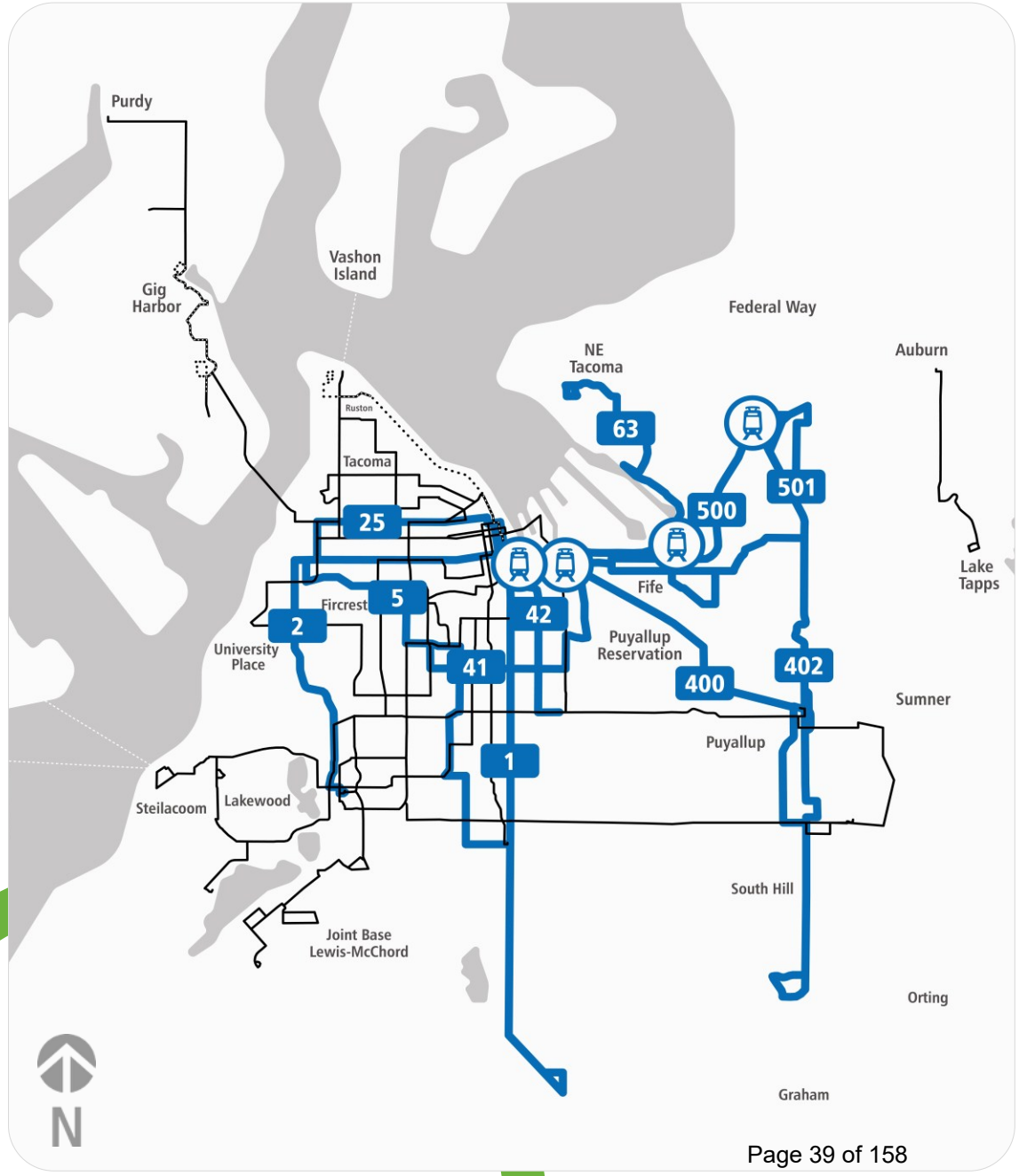
New route added along 6th Avenue every 15 minutes to replace Route 1 between TCC and Commerce St Station

Route 1 upgrades serving Spanaway Transit Center to Commerce Street

5

Routes 52 and 55 combined for simpler, more efficient service

***The Result:** easier transfers and more direct trips*



Expanded Paratransit

SHUTTLE Service Also Increases

- **New Places**
- **More People**
- **Later Service**

Did You Know?

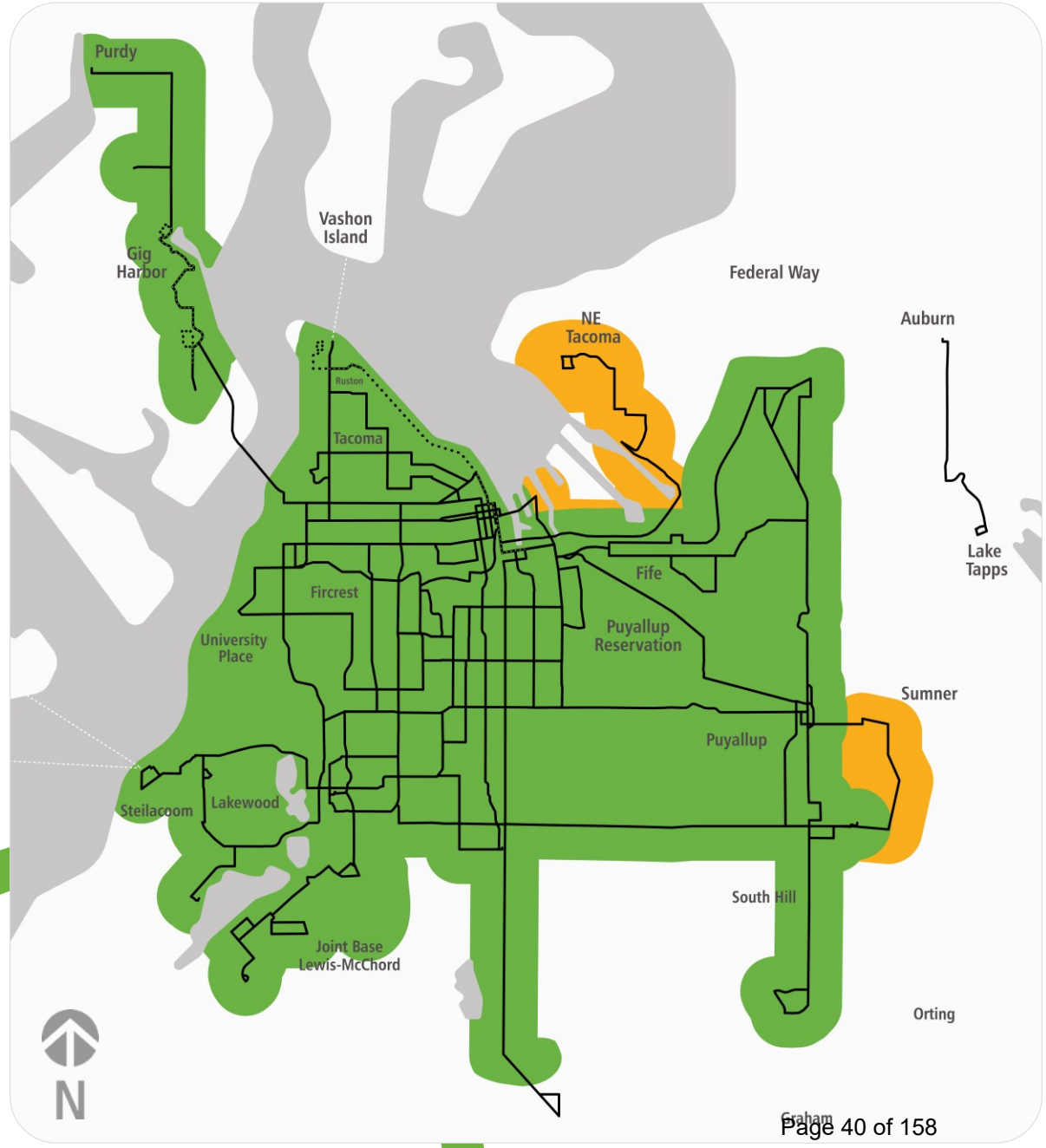
SHUTTLE paratransit service is available within ¾ of a mile of all local bus routes…

¾ of a mile

…and most service vehicles are equipped for accessibility.

- Bus
- SHUTTLE
- Runner

***The Result:** more people and more inclusive*



Fare Free Buses and Paratransit for Seniors

Seniors 65+ ride free on buses and SHUTTLE paratransit.

Youth already ride free on all our services

Continue to offer ORCA LIFT/reduced fare







Proposed Sales Tax Increase

0.9%
Proposed Sales Tax

3¢ per $10 spent
Proposed Increase

47%
Service Increase

You DON'T Pay Sales Tax On:

- Rent or Mortgage
- Groceries
- Most Healthcare

You DO Pay Sales Tax On:

- Dining
- Clothing
- Electronics

What does a 0.3% sales tax increase look like?

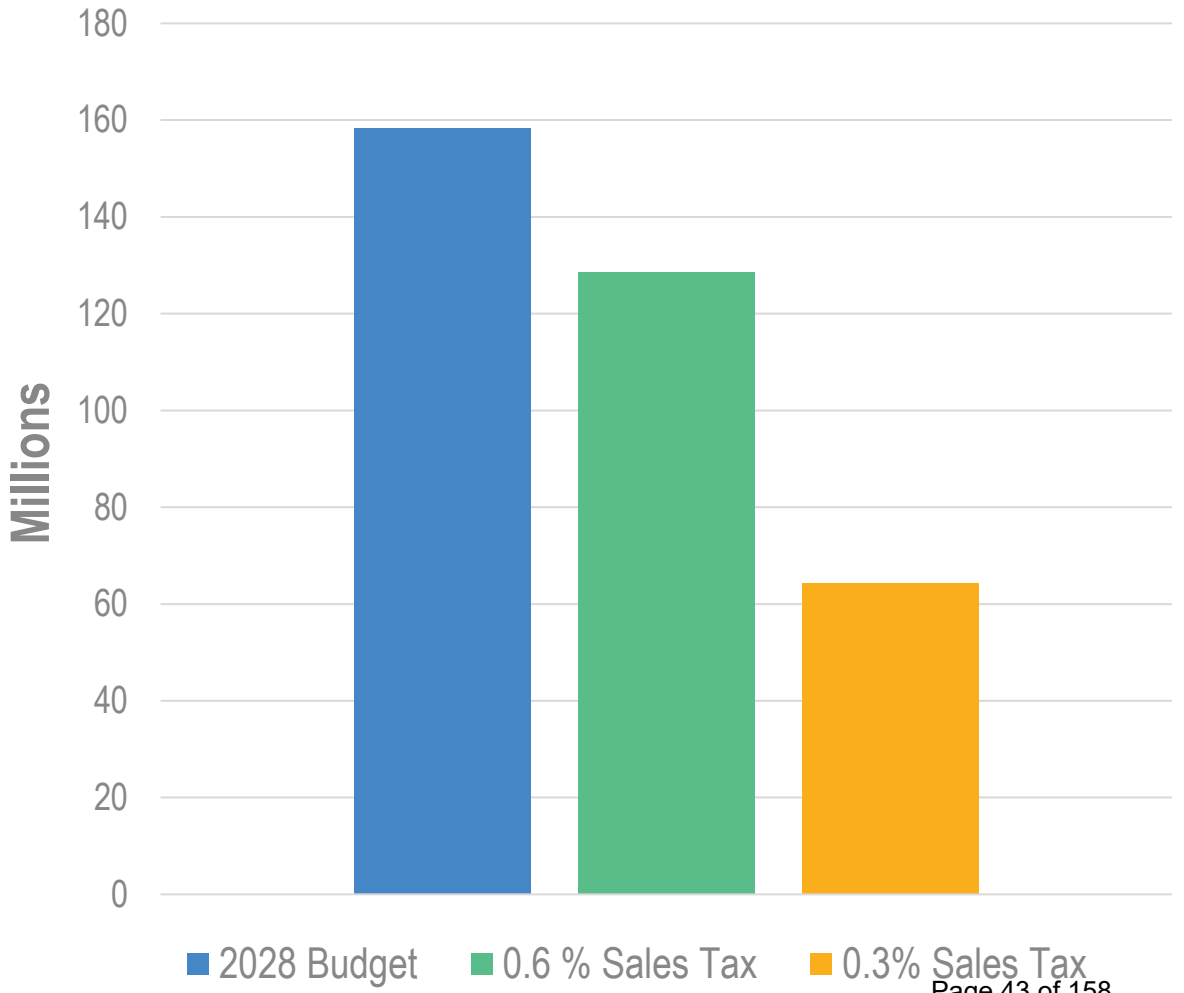
- $10 Sandwich = 0.03¢
- $20 Sweater = 0.06¢
- $80 Headphones = 0.24¢
- $225 Furniture = 0.68¢

Revenue Projections

Projected 2028 Operating Budget:
$158.4M at current 0.6% sales tax

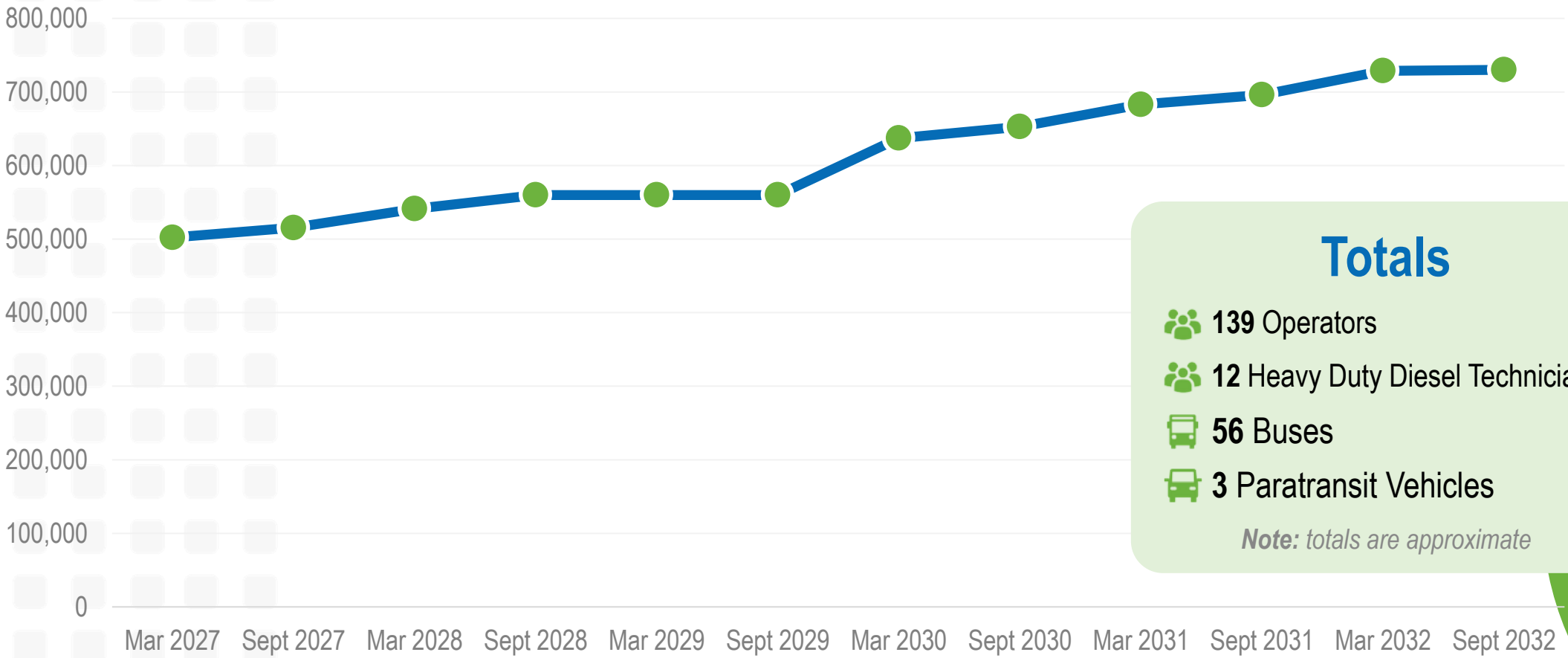
Estimated 2028 Tax Revenue:
$128.6M at 0.6% sales tax

Estimated 2028 0.3% sales tax revenue change:
$64.3M



Implementation Timeline

ANNUAL SERVICE HOURS



Totals

- **139** Operators
- **12** Heavy Duty Diesel Technicians
- **56** Buses
- **3** Paratransit Vehicles

Note: *totals are approximate*

Today's Agenda

- Purpose and Overview
- Community Priorities and Feedback
- Refined Package
- Financial and Operational Considerations
- **Questions**
- **Community Impact**

Rider Profiles

Tricia
Community College Student

New route improves access

More frequent service and better connections means less waiting

Later weekend service helps her get to work and school activities

Kevin
Person with Disability

Fare-free transit reduces transportation costs

More service expands access

Improved connections reduces travel times

Carlos
Essential Worker

Shorter waits mean more predictable travel

Improved service allows him to combine errands and appointments more efficiently

Faster, more dependable trips reduce commute stress

JP
Parent and Caregiver

Higher-frequency routes provide more flexibility

Later evening service supports varying work schedules

Seasonal service provides affordable opportunities to make memories

Community Impact

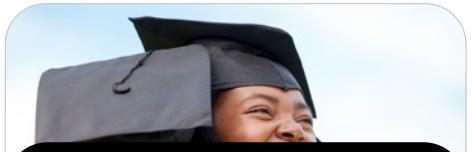
Local transit impacts all of us – whether you rely on it or someone you rely on does. Strengthening it strengthens our community, for riders and non-riders, alike.


Local Residents


High-Need Areas

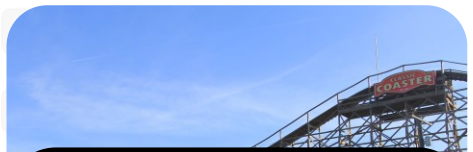

Seniors

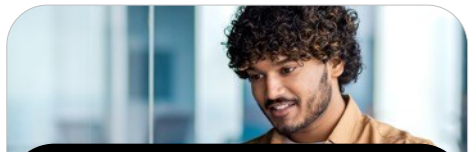

Special Needs

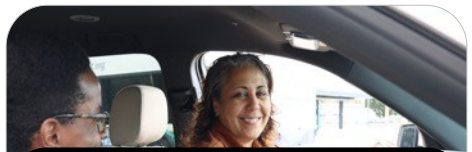

Students



Diverse Schedules


Special Events


Local Businesses


Commuters

Ballot Language

The Board of Commissioners of the Pierce County Public Transportation Benefit Area (commonly known as Pierce Transit) adopted Resolution No. 26-006 concerning increasing its sales and use tax for local transportation services.

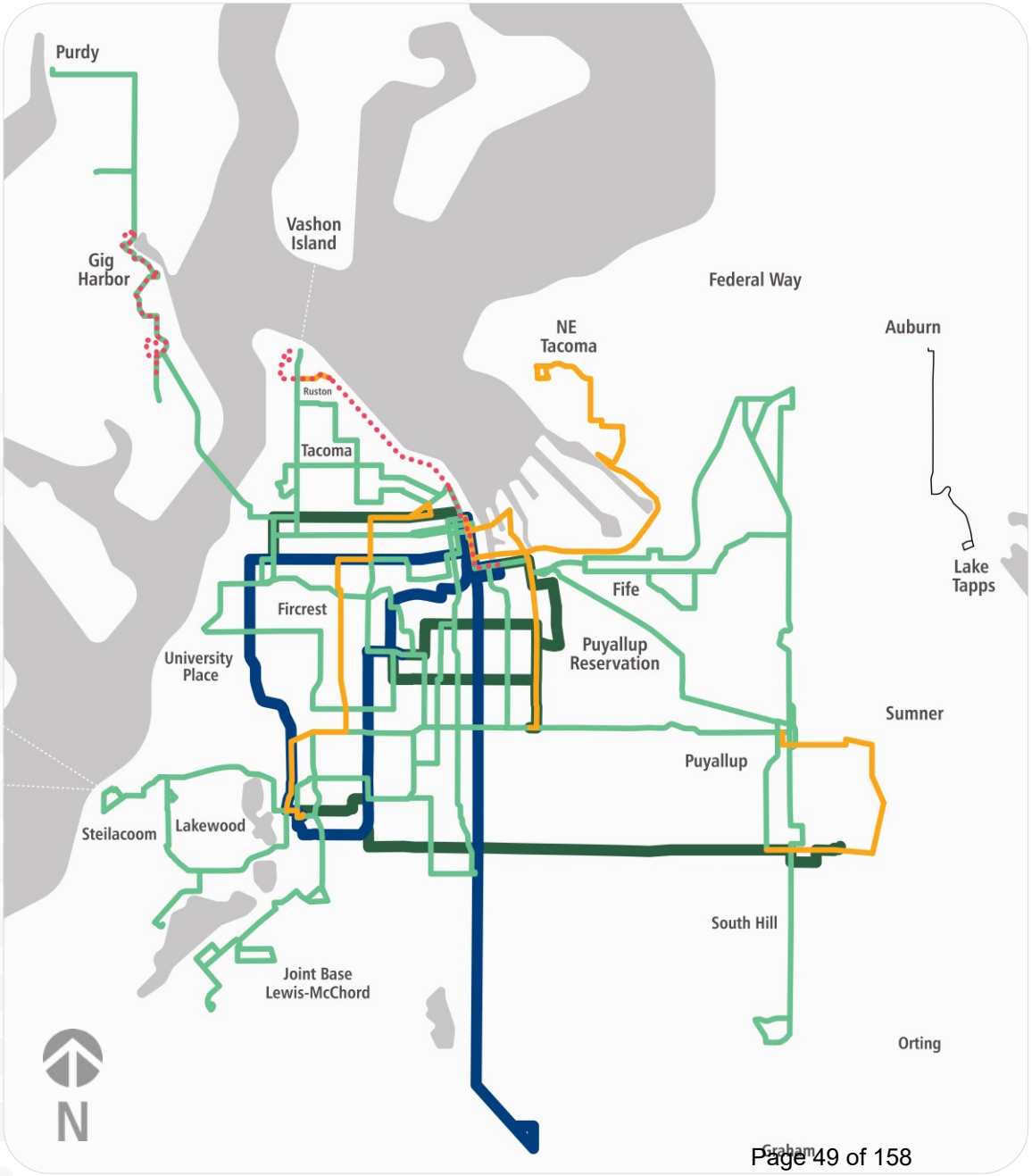
This proposition would authorize the collection of an additional sales and use tax of three-tenths of one percent, or three pennies for every $10 spent, to maintain and improve transit service, including adding bus routes and special event service; expanding daytime, evening, and weekend service; reducing wait times between buses; improving access to light rail, healthcare, schools, and jobs; expanding service for people with disabilities; and providing fare-free bus service to seniors and youth, effective April 1, 2027

Should this proposition be:
Approved [ ]
Rejected [ ]

PierceTransit

MORE PEOPLE. MORE PLACES. MORE OFTEN.





TITLE: Authority to Execute Amendment No. 7 to Contract No. 1169 with Karras Consulting, to Provide Agency Recruitments on an As-needed Basis

DIVISION: Administration

SUBMITTED BY: Amy Cleveland, Chief Administrative Officer

RELATED ACTION:

FS 2021-011, Authorize the Chief Executive Officer to enter into and execute a two-year contract with Karras Consulting (Contract No 1169) to provide consulting services on an as-needed basis to include the recruitment of the Chief Executive Officer in an amount not-to-exceed $80,000.

ATTACHMENTS: N/A

RELATION TO STRATEGIC PLAN: Internal

BUDGET INFORMATION

Is it Budgeted? ☒ Yes / ☐ No

☒Operating Budget ☐Capital Budget

FUNDING SOURCE:		EXPLANATION:
Current Contract Authority	$ 280,000	Increase Contract 1169 with Karras Consulting by an additional $100,000, for a new contract spending authority of $380,000.
Increase Contract Authority Amount	$ 100,000	
New Contract Authority Amount	$ 380,000	

BACKGROUND:

Pierce Transit's Procurement Department issued a Request for Proposals (RFP) in January 2021 to solicit proposals from recruitment firms to assist with the recruitment of a new CEO and other executive level positions that may be necessary in the future on an as-needed basis. As a result of this process, the Pierce Transit Board of Commissioners approved Contract 1169 with Karras Consulting.

Since Contract 1169 was initially approved, Amendment 1 was issued to increase the contract spending authority by an additional $100,000 under the CEO's authority. Amendment 2 extended the expiration date to February 28th of 2024. Amendment 3 expanded the scope of the contract to include non-executive level recruitments, such as department manager positions. Amendment 4 extended the contract an additional year. Amendment 5 increased the contract spending authority by an additional $100,000 in January 2025. Amendment 6 extended the contract

to March 2027. Karras Consulting has successfully recruited for the positions of CEO, CFO, COO (multiple recruitments), CPO, CCO, and manager positions under this Contract.

ALTERNATIVES:
Reject Amendment No. 7 which includes an increase of $100,000 and issue a new RFP. This would potentially delay any needed agency recruitments.

RECOMMENDATION:

Execute Amendment No. 7 to increase Contract 1169 with Karras Consulting by an additional $100,000 to continue providing the agency with recruitment services as needed.

PROPOSED MOTION:

Move to: Authorize the Chief Executive Officer to execute Amendment No. 7 for an additional $100,000 to Contract 1169 with Karras Consulting, to provide agency recruitments on an as-needed basis, for a new not to exceed contract amount of $380,000.

TITLE: Authorize the Chief Executive Office to Extend Contract No. PT-18-18 with Lytx, Inc., for Two Additional Years and Increase the Contract Amount to Continue with the DriveCam Operator Training and Safety Program

DIVISION: Finance

SUBMITTED BY: Brent Campbell, IT Assistant Manager

ATTACHMENTS: N/A

RELATION TO STRATEGIC PLAN: Internal

BUDGET INFORMATION

Is it Budgeted? ☒ Yes / ☐ No

Project Name or Number: Cost Center 262 – IT Dept

☒Operating Budget ☐Capital Budget

FUNDING SOURCE:		EXPLANATION:
Previous Authorization	$ 1,448,412.92	This request is for two additional years of support for Lytx DriveCam from September 7, 2026, through September 7, 2028.
This Increase Request	$ 385,465.41	
Revised Total	$ 1,833,878.33	

BACKGROUND:

Pierce Transit has utilized the Lytx DriveCam System since 2018. LYTX provides real-time analysis and recording of driver incidents, which are used by staff for operator coaching and safety monitoring.

Current System:

Lytx DriveCam is currently licensed for 450 vehicles. The system consists of camera units in each vehicle and a "software as a service" (SAAS) contract to gather and analyze the data. The SAAS contract will expire on September 7, 2026. This amendment will extend the current system until September 7, 2028, with no change in services, devices, or number of vehicles.

STAFF RECOMMENDATION:

Staff recommend approval of the proposed modification to Contract #PT-18-18, which extends support on the LYTX DriveCam solution until September 7, 2028.

ALTERNATIVES:

Do not renew Lytx. This is not recommended as our safety program relies on the videos provided by this for operator coaching. Failure to renew the Lytx DriveCam subscription would require reworking of our operator's safety review program.

PROPOSED MOTION:

Move to: Authorize the Chief Executive Officer to extend Contract No. PT-18-18 with Lytx, Inc., for two additional years and increase the contract amount by $385,465.41 to continue with the DriveCam operator training and safety program, for a new not to exceed contract spending authority amount of $1,833,878.33.

TITLE: Authorize Payment on S & A Systems Inc. Sole Source Contract No. E2452

DIVISION: Finance

SUBMITTED BY: Heidi H. Soule, PMO Manager

RELATED ACTION: N/A

ATTACHMENTS: N/A

RELATION TO STRATEGIC PLAN: Employee

BUDGET INFORMATION

Is it Budgeted? ☒ Yes / ☐ No

Project Name or Number: 706 – Fleetwatch Bldg 1

☐Operating Budget ☒Capital Budget

FUNDING SOURCE:		BUDGETARY EXPLANATION:
Local Amount	$ 190,225.28	his expense is budgeted in capital project #706 – leetwatch Bldg 1. Board approval is required for any sole ource purchase over $100,000.
Grant/Other Amounts	$	
Total Expenditure	$ 190,225.28	

BACKGROUND:

S&A Systems, Inc. is the sole source provider of the Fleetwatch equipment Pierce Transit uses for tracking, fueling and reporting of fuel, oil and other lubricants on our fleet. Out-dated hardware for this system is being replaced under capital project 706.

A purchase order in the amount of $190,225.28 was issued to S & A Systems to provide the equipment needed for the project, including remote island heads, junction boxes, wall brackets, pulse transmitters and solenoid valves. A sole source justification form was prepared by staff and authorized. Delivery of the equipment and invoicing occurred before approval by the Board and we are requesting approval prior to releasing payment.

Staff has implemented additional safeguards in the process to prevent issuance of sole source commitments over $100,000 before Board approval.

STAFF RECOMMENDATION:

Authorize payment to S & A Systems Inc. on sole source contract E2452 in the amount of $190,225.28.

ALTERNATIVES:

Do not authorize payment, which would leave out-dated equipment at risk of failure.

PROPOSED MOTION:

Move to: Authorize the Chief Executive Officer to make payment to S&A Systems, Inc., in the amount of $190,225.28 for continued support of the Fleetwatch equipment used for tracking, fueling and reporting of fuel and other lubricants for Pierce Transit's fleet.

TITLE: Authority to Increase Sole Source Contract E1989 with Toole Design Group, LLC, in the amount of $4,889 to Provide Additional Professional Design and Construction Observation Services for the Tacoma Dome Station Wayfinding Project

DIVISION: Finance

SUBMITTED BY: Monica Adams, Sr. Project Manager

RELATED ACTION:

FS 2024-026, Authority to Execute Sole Source Contract E1989 with Toole Design Group, LLC, to Provide Professional Design and Construction Observation Services for the Tacoma Dome Station Wayfinding Project.

ATTACHMENTS: N/A

RELATION TO STRATEGIC PLAN: Customer

BUDGET INFORMATION

Is it Budgeted? ☒ Yes / ☐ No

Project Name or Number: 608 – TDS Wayfinding Design and Construction

☐Operating Budget ☒Capital Budget

FUNDING SOURCE:		BUDGET EXPLANATION:
Current Contract Authority	$ 130,000	The additional costs will be covered by savings realized by contracts completed under budget.
Contract Increase	$ 4,889	
New Contract Authority Amount	$ 134,889	Board approval is required for sole source contracts that are greater than $10,000.

BACKGROUND:

The Wayfinding project became more involved than Toole Design and Pierce Transit originally anticipated. To incorporate Sound Transit's input, as well as the new MultiCare/Stream Community Line branding elements, we added a significant amount of new design work to Toole's contract. These elements also required several multi-agency design and coordination meetings. This additional coordination ultimately led to a more comprehensive and cohesive project, but it added design and staff hours for the design team. This work led to additional costs that ultimately exceeded the original fee proposal.

To illustrate one tangible increase in their level of effort, there were approximately 400 sign locations in the original sign packet, which grew to just over 600 signs at the end. Beyond the additional design work, the increased quantity also expanded the level of effort required during construction administration, including responding to Requests For Information, reviewing submittals, conducting inspections on site,

and documenting deficiencies.

Additionally, the project delivery approach required coordination with two separate contractors: one for fabrication and another for installation, which was not anticipated. It was assumed one contractor would do both the fabrication and installation.

While minor adjustments are expected over the course of a project of this nature, the number and magnitude of scope additions, revisions, and meetings ultimately exceeded Toole's original fee proposal. Toole was very forthcoming and transparent about this possibility, communicating often with the project manager. Now that the design work and fabrication is complete, they have accounted for the actual additional level of effort, up to and including their final inspection at the end of June.

Their additional fee request of $4,889.00 has been reviewed by the project manager, who agrees it is fair and reasonable.

STAFF RECOMMENDATION:

Staff recommends the approval of the contract increase for Toole Design in the amount of $4,889.00.

ALTERNATIVES:

Do not approve the contract increase. This is not recommended as Toole Design has sufficiently documented the additional time and effort they applied to this project.

PROPOSED MOTION:

Move to: Authorize the Chief Executive Officer to increase the contract spending authority amount of Sole Source Contract E1989 with Toole Design Group, LLC by $4,888.25 to provide additional Professional Design and Construction Observation Services for the Tacoma Dome Station Wayfinding Project, for a new contract spending authority amount of $134,888.25.

2026 – 2031 Transit Development Plan

PierceTransit

Background

What is the TDP?



Required under state law

- Updated and submitted annually
- Six-year time horizon
- Public hearing

Includes

- Review of 2025
- Service area, facilities & operations
- State and agency goals
- Performance standards & measures
- Service, financial, & capital plans

TDP Next Steps

CTAG Presentation
June 25

Public Comment Period
June 25 – July 15

Public Hearing
July 13

Board Adoption
August 10

WSDOT Submittal
September 1

Public Comment



- June 25—July 15th (3 weeks)
- Eight written comments, majority positive
- Themes include:
  - Need for service to match expected ridership & unmet demand
  - Importance of investment in transit
  - Better access for Gig Harbor commuters

Summary of Changes



Clean-up & Minor Text Edits

Formatting, clarifications, etc.

Unfunded Needs List – Appendix A

Rideshare operations and vehicle storage property

Public Comment Summary

Chart outlining public comments and agency responses

Proposed Motion

- **Approve Resolution No. 2026-XXX, adopting the 2026-2031 Transit Development Plan as presented.**

2026 – 2031 Transit Development Plan

PierceTransit

TITLE: Adopting the 2026-2031 Transit Development Plan (TDP)

DIVISION: Planning & Community Development

SUBMITTED BY: Anna Petersen, Senior Planner

RELATED ACTION: N/A

ATTACHMENTS:
Proposed Resolution
Exhibit A, 2026-2031 Transit Development Plan
Exhibit B, Written Public Comments

RELATION TO STRATEGIC PLAN: Financial

BUDGET INFORMATION: N/A

BACKGROUND:

The Board of Commissioners received an overview of the proposed 2026-2031 Transportation Development Plan at its July 13, 2026, meeting as part of the public hearing process.

The 2026-2031 Transit Development Plan is a six-year plan required by Washington State (RCW 35.58.2795). The plan is updated annually for submittal to WSDOT and has been prepared in accordance with applicable statutes. The Pierce Transit 2026-2031 TDP looks back at 2025, describes the present state of the agency, and looks forward over a six-year planning period.

Specifically, the 2026-2031 TDP describes major agency accomplishments and activities in 2025, Pierce Transit's existing system, the agency's goals and strategies including how Pierce Transit meets state and local long-range priorities for public transportation, performance measures and targets, plan consistency, planned capital improvements, significant service and operating changes planned for the system, a multiyear financial plan, projects of regional significance, and unfunded project needs.

A public comment period was held from June 25, 2026, through July 15, 2026. During this time, the plan was widely distributed through e-newsletters (nearly 10,000 subscribers), social media, the Pierce Transit website, a news release, local jurisdictions in Pierce County, Community Transportation Advisory Group members, Pierce Transit Commissioners, and the Puget Sound Regional Council (PSRC) Metropolitan Planning Organization. During the public comment period, eight (8) written public comments were received, which are attached as Exhibit B.

On June 25, an information session was held at the Community Transportation Advisory Group (CTAG) public meeting. On July 13, a public hearing was held as part of the regular Pierce Transit Board of Commissioners meeting.

In response to comments received, staff have made minor edits and clarifications and corrected minor typographic errors. One project was added to Appendix A, Unfunded Needs List. With continued internal discussion regarding space needs on base, the rideshare operations and vehicle storage site were added to the list. Staff are recommending that this project be added to the unfunded list to formally document the interest.

STAFF RECOMMENDATION:

Adopt the Pierce Transit 2026-2031 Transit Development Plan as presented in Exhibit A.

ALTERNATIVES:

Do not adopt the Pierce Transit 2026-2031 Transit Development Plan and direct staff to make specific revisions.

PROPOSED MOTION:

Move to: Approve Resolution No. 2026-008, adopting the 2026-2031 Transit Development Plan as presented in Exhibit A.

RESOLUTION NO. 2026-008

A RESOLUTION of the Board of Commissioners of Pierce Transit
Adopting the 2026-2031 Transit Development Plan

WHEREAS, the 2026-2031 Transit Development Plan (TDP) reports on 2025 Pierce Transit activities, service area and operations, state and agency goals, local performance standards and measures, plan consistency, planned service and operating changes, planned capital expenses, a multiyear financial plan, projects of regional significance, and unfunded agency needs; and

WHEREAS, the Revised Code of Washington (RCW) Chapter 35.58 requires that municipal corporations, including Public Transportation Benefit Areas such as Pierce Transit, prepare and approve a Six-Year Transit Development Plan for that calendar year and the ensuing five years; and

WHEREAS, on June 25, 2026, the draft TDP was distributed publicly for review and comment; and

WHEREAS, a public comment period was open from June 25, 2026, through July 15, 2026; and

WHEREAS, Eight (8) public comments were received during the public comment period and are reference in Exhibit B; and

WHEREAS, on June 25, 2026, the Community Transportation Advisory Group held a public meeting to review the draft TDP; and

WHEREAS, on July 13, 2026, the Pierce Transit Board of Commissioners held a public hearing to review the draft TDP; and

WHEREAS, the 2026-2031 TDP is categorically exempt from the State Environmental Policy Act pursuant to Washington Administrative Code 197-11-800 as Procedural Action and Information Collection and Research.

NOW THEREFORE, BE IT RESOLVED by the Board of Commissioners of Pierce Transit as follows:

Section 1. The Transit Development Plan for 2026-2031, attached hereto as Exhibit A, is hereby adopted and constitutes Pierce Transit's current Six-Year Transit Development Plan.

ADOPTED by the Board of Commissioners of Pierce Transit at their regular meeting thereof held on the 10th day of August 2026.

PIERCE TRANSIT

Kristina Walker, Chair
Board of Commissioners

ATTEST/AUTHENTICATED

Deanne Jacobson, CMC
Clerk of the Board

2026-2031

Transit Development Plan (TDP)

A SHORT RANGE PLAN

PierceTransit

LAKEWOOD, WASHINGTON | PIERCETRANSIT.ORG | JULY 2026

Table of Contents

Section 1 – Background.....06

Section 2 – Looking Back: 2025 in Review.....11

Section 3 – Description of Service Area, Operations, and Facilities.....18

Section 4 – State and Agency Goals, Objectives, and Action Strategies.....27

Section 5 – Measuring Performance.....31

Section 6 – Plan Consistency.....37

Section 7 – Planned Service and Operating Changes.....44

Section 8 – Planned Capital Expenses.....47

Section 9 – Multiyear Financial Plan.....54

Section 10 – Projects of Regional Significance.....58

Section 11 – Public Comment Summary.....60

Appendix A – Unfunded Needs List.....64

Americans with Disabilities Act (ADA) Information:

In accordance with the Americans with Disability Act, this document is available in alternate formats upon request.

Title VI Notice to Public:

Pierce Transit, as a recipient of federal funding, gives public notice of its policy to fully comply with Title VI of the Civil Rights Act of 1964 and all related laws and statutes. No person in the United States shall, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any Pierce Transit program or activity, as provided by Title VI of the Civil Rights Act of 1964 and as amended, and the Civil Rights Restoration Act of 1987 (P.L. 100.259). Pierce Transit operates its programs without regard to race, color, or national origin.

Any person who believes that he or she has individually, or as a member of any specific class of persons, been excluded from participation in, been denied the benefits of, or otherwise subjected to discrimination under any Pierce Transit service, program, or activity, and believes the discrimination is based upon race, color, or national origin has the right to file a Title VI complaint with Pierce Transit's Civil Rights Officer. All complaints must be filed in writing with Pierce Transit within 180 days of the alleged discriminatory act or occurrence. Complaint forms may be obtained through the following contacts:

- Pierce Transit
  Attention: Civil Rights Officer
  3701 96th Street SW
  Lakewood, WA, 98499
- Email: crofficer@piercetransit.org
- Visit the website: PierceTransit.org/title-vi-complaint-process/
- Call Customer Service: 253.581.8000, option 2

In addition to the Title VI process at Pierce Transit, Title VI complaints may be filed with the Federal Transit Administration, Attention: Complaint Team, East Building, 5th Floor – TCR 1200, New Jersey Avenue, SE Washington, DC 20590.

For information on the Title VI nondiscrimination policy regarding discrimination based on race, color, or national origin, contact the Pierce Transit Civil Rights Officer.

Translation Service

Translation service is available in more than 200 languages, by calling 253.581.8000.

Llame al 253.581.8000. Habrá un representante y servicio de traducción en español disponible para atenderle.

Заказать услуги представителя с переводом на русский язык можно по телефону 253-581-8000.

Xin gọi 253-581-8000 để nói chuyện với Nhân Viên Đại Diện Ban Phục Vụ Khách Hàng là người sẽ cung cấp dịch vụ thông dịch Việt Ngữ.

Tawagan ang 253-581-8000 upang makipag-usap sa Representatibo ng Pangserbisyong Kustomer na magbibigay ng serbiyong pagsasalin ng wika sa Tagalog.

한국어 번역 서비스를 제공하는 상담원과 통화하시려면 253-581-8000 으로 전화하십시오.

អាចទំនាក់ទំនងភ្នាក់ងារសេវាបកប្រែភាសាខ្មែរ (កម្ពុជា) ដោយហៅតាមរយៈ លេខទូរស័ព្ទ ២៥៣-៥៨១-៨OOO ។

致电253-581-8000 联系客户服务代表，将提供中文翻译服务。

State Environmental Policy Act (SEPA):

The 2026-2031 Transit Development Plan is categorically exempt from SEPA pursuant to WAC 197-11-800, Procedural Action and Information Collection and Research.

Plan Adoption – Public Participation Process – Distribution

Pierce Transit followed Open Public Meetings Act requirements including protocols for public noticing, public hearing and adoption of the 2026 Transit Development Plan as outlined in RCW 35.58.2795 and Chapter 42.30 RCW. Information on the Pierce Transit Board of Commissioners meetings may be found at PierceTransit.org/board-of-commissioners/#board-meetings. Information on the Pierce Transit Community Transportation Advisory Group meetings may be found at PierceTransit.org/community-transportation-advisory-group/.

Submit Public Comments – No later than July 15, 2026

Via email to apetersen@piercetransit.org

Via mail to 3701 96th St. SW, Attn: Anna Petersen, Lakewood, WA 98499

CTAG Presentation:	June 25, 2026
Public Comment Period:	June 25, 2026 - July 15, 2026
Board Public Notice:	July 2, 2026
Board Presentation and Hearing:	July 13, 2026
Board Adoption:	August 10, 2026
Submit to WSDOT:	September 1, 2026

[Pierce Transit Board Resolution placeholder]

Glossary

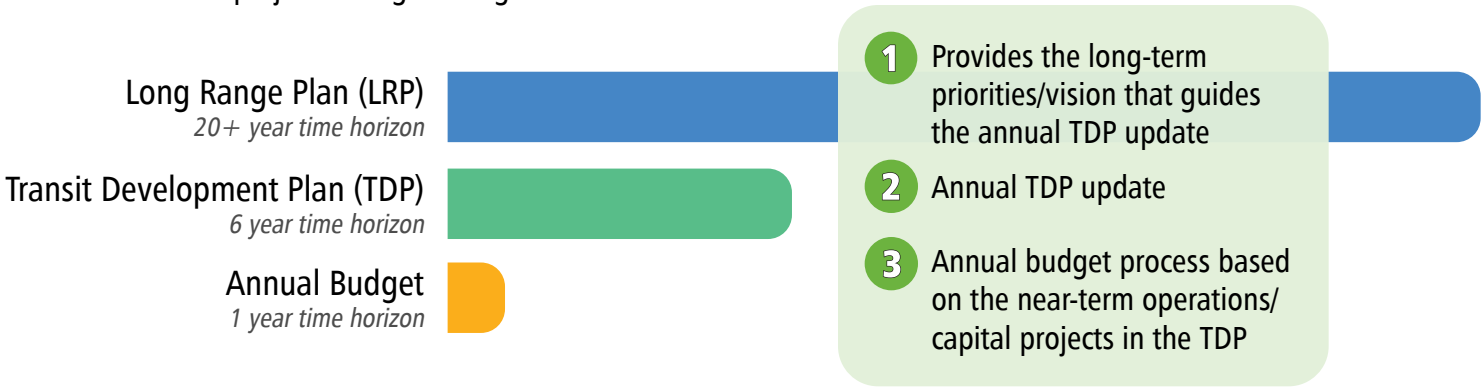
ADA	Americans With Disabilities Act
APTA	American Public Transportation Association
BEB	Battery electric bus
Board	Pierce Transit Board of Commissioners
BRT	Bus Rapid Transit
CAD/AVL	Computer Aided Dispatch/Automated Vehicle Location System
CDL	Commercial Driver License
CIP	Capital Improvement Program
CNG	Compressed Natural Gas
CTAG	Community Transportation Advisory Group
CoLI	Center of Local Importance
FFRN	Fast Frequent and Reliable Network
FTA	Federal Transit Administration
HCT	High Capacity Transit
JBLM	Joint Base Lewis-McChord
KPI	Key Performance Indicators
LRP	Long Range Plan
MOBI	Maintenance & Operations Base Improvements
POG	Pierce Transit Project Oversight Group
PSRC	Puget Sound Regional Council Metropolitan Planning Organization
PTBA	Public Transportation Benefit Area
RCW	Revised Code of Washington
RGS	Regional Growth Strategy
RTP	Regional Transportation Plan
SGR	State of Good Repair
TAMP	Transit Asset Management Plan
TOD	Transit Oriented Development
TDP	Transit Development Plan
TDS	Tacoma Dome Station
TIP	Transportation Improvement Program
VR	Virtual reality
WSDOT	Washington State Department of Transportation
ZEB	Zero emission bus

SECTION 01

Background Information

The 2026-2031 Transit Development Plan (TDP) is a six-year plan required by Washington State (RCW 35.58.2795). The plan is updated annually for submittal to WSDOT and has been prepared in accordance with applicable statutes. The Pierce Transit 2026-2031 TDP looks back at 2025, describes the present state of the agency, and looks forward over a six-year planning period. It draws data and information from other documents, plans, and reports created and published by Pierce Transit. The TDP brings together longer- and shorter-term plans/proposals for a more comprehensible glance at Pierce Transit operations. Specific topics include:

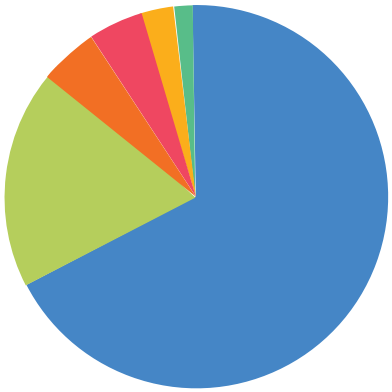
- Major agency accomplishments and activities in 2025
- An overview of the agency's existing transit system
- Adopted goals and strategies, as well as specific strategies on how the agency will meet state and local long-range priorities
- Performance measures and targets
- Planned capital improvements
- Planned significant service and operating changes
- The adopted multiyear financial plan
- And projects of regional significance



The Agency's Long Range Plan, Destination 2045, envisions Pierce Transit's future for a 20+ year time horizon. While the TDP is a mid-range implementation plan for the long-range vision, the agency's annual budget looks at the short-term time horizon, operationalizing Pierce Transit's needs over a one-year period. Pierce Transit's Six-Year Financial Plan and Six-Year Capital Plan are updated during each annual budget process.

About Pierce Transit

Pierce Transit is a Public Transportation Benefit Area Corporation incorporated under the authority of RCW Chapter 36.57A. The adopted 2026 budget totals $345,362,700 which is funded through a combination of sales tax revenues, fares, and grants, as further detailed in the TDP. A total of 967 staff positions (965 full-time equivalent employees) are budgeted for 2026 and are distributed according to Budgeted Positions (pie chart to the right).



2026 Budgeted Positions
967 total positions

- **Service Delivery & Support** *63%*
- **Maintenance** *20%*
- **Planning & Community Develop.** *8%*
- **Finance** *5%*
- **Administration** *3%*
- **Executive** *1%*

Pierce Transit provides public transportation services for Pierce County, Washington's second largest county with approximately 941,000 residents. The defined service area, or Public Transportation Benefit Area (PTBA), covers nearly 300 square miles in Pierce County's urban area and contains about 70% of the county population. The service area includes the incorporated cities and towns of Auburn, Edgewood, Fife, Fircrest, Gig Harbor, Lakewood, Milton, Pacific, Puyallup, Ruston, Steilacoom, Tacoma, and University Place. It also includes multiple population centers within unincorporated Pierce County.

Pierce Transit is governed by a nine-member Board of Commissioners representing communities in the service area, plus a tenth non-voting member representing the Amalgamated Transit Union Local 758 and the International Labor Union of Machinists and Aerospace Workers. The nine voting Board members are comprised of elected officials representing Pierce County, Tacoma, Lakewood, Puyallup, University Place and the smaller cities and towns in Pierce County. Members provide direction on a variety of short, medium, and long-range planning efforts, strategic visions, as well operational and capital investments needed by the agency. The current Board members may be found at PierceTransit.org/board-commissioners/.



Kristina Walker
Board Chair, Commissioner
Tacoma City Council



Rosie Ayala
Board Vice Chair, Commissioner
Pierce County Council



Lauren Adler
Commissioner
Puyallup City Council



Paul Bocchi
Commissioner
Mayor of Lakewood



Olgy Diaz
Commissioner
Tacoma City Council



Doug Fagundes
Commissioner
Represents cities of Auburn, Edgewood, Fife, Milton, Pacific, Ruston, and Steilacoom



John Hines
Commissioner
Tacoma City Council



John Hoheusle
Commissioner
Non-voting Labor Representative



Ryan Mello
Commissioner
Pierce County Executive



Shannon Reynolds
Commissioner
Fircrest City Council
Represents cities of Fircrest, Gig Harbor, and University Place

Pierce Transit engages community stakeholders through a chartered Community Transportation Advisory Group. CTAG makes recommendations that go to the Board based on their knowledge of and interest in the community.

2024-2029 Strategic Plan



Our Vision
Your preferred transportation choice.

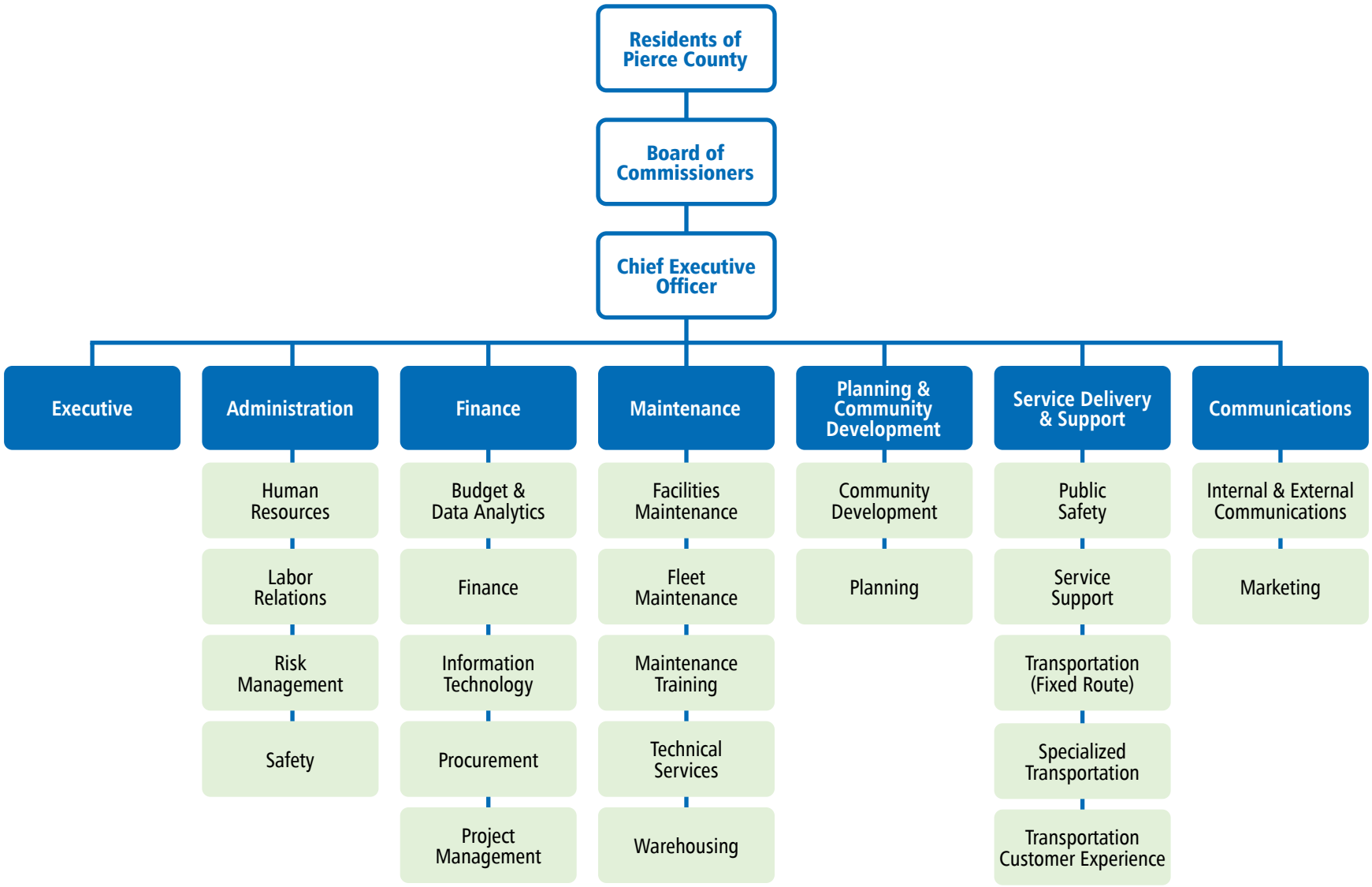
Our Values
Innovative, Driven, Responsible, Equitable

Our Mission
Improve people's quality of life by providing safe, reliable and accessible transportation services that are locally based and regionally connected.

Goals
1. Adopt a "Customer First" mindset
2. Engage with the community through outreach, partnerships, and listening opportunities
3. Elevate the employee experience
4. Assure sustainability of agency's finances, infrastructure and environment

The full Strategic Plan, including specific actions and objectives, is available on the agency website at Strategic Initiatives - Pierce Transit.

Our Organization



SECTION 02

Looking Back: 2025 in Review

Strategic Plan Implementation

In 2025 Pierce Transit reached several significant milestones related to strategies in the agency's 2024-2029 Strategic Plan. The plan aims to tackle major issues facing Pierce Transit, as well as transit agencies across the United States, including prioritizing the customer experience, increasing safety, retaining and attracting employees, and forging a strong relationship with the community. Notable achievements include:

- Reaching an on-time performance rate of 84%.
- Meeting the walkability goal of 25% of service area residents can walk to a high-frequency bus route.
- Increased the number of ORCA Business accounts by 25%, ensuring more employers can provide transportation resources for their workers.
- Pierce Transit achieved 86% employee retention rate (goal is 85%).

Customer Experience Action Plan

The plan describes detailed priorities and actions to improve the customer experience. Priorities include route frequency and service reliability, communication, convenience and accessibility, safety, and cleanliness and comfort. The implementation roadmap contains quarterly steps from 2024-2029 to support each priority. In 2025 the agency achieved several significant milestones to improve the customer experience. We increased hours and presence of customer service by adding two employees to the Building 4 lobby. Significant strides were made in reducing the agency complaint response time achieving a 7 day turn around, exceeding the goal of 8 days. In 2025 Pierce Transit received a total of 510 customer compliments, recognizing the good work operators do every day, an almost 70% increase from 301 in 2024. Existing system security and safety plans were assessed in 2025 and updated with a customer first focus. In an ongoing effort to deliver services that are inclusive to all individuals, in 2025 the agency hired its first ADA coordinator, responsible for the coordination of ADA policy across the agency and in centering access inclusivity in the agency's services.

Enhancing the Relationship with the Community and Agency Partners

In alignment with the Strategic Plan goal of engaging with community, the agency continued to prioritize and expand its partnerships. Over the past year, we strengthened relationships with key organizations such as The Black Collective, the Asia Pacific Cultural Center, and Tacoma Community House, while broadening our community event support program to create new opportunities for collaboration and service. In 2025, Community Development exceeded its goal of participating in 24 cultural events by engaging in 26, and connected with businesses and community organizations more than 474 times—sharing agency information and reinforcing a positive presence in the community. The agency also launched its first partnership with the Tacoma Art Museum to enhance the student art contest, including dedicated community art room sessions for students to create and submit work, as well as a hosted drop box for submissions throughout the contest period. In addition, the agency hosted its first Business Leader and Community Partner Summit at the Tacoma Dome Station Garage and introduced the ORCA Business District Passport Program, further strengthening community engagement efforts.

Looking ahead to 2026, the agency will continue building on this momentum by introducing quarterly themed pop-up events within the community to increase visibility and accessibility, as well as launching an online networking and education forum for employers to learn about commute solutions offered by Pierce Transit. These efforts will further expand outreach, strengthen partnerships, and support sustainable transportation choices across the region.

Sustainability Recognition

In the past year Pierce Transit received three awards for the agency's commitment to sustainability: the American Public Transportation Association's Silver-level Sustainability Commitment award; the Tacoma-Pierce County Chamber's Environmental Steward Award; and the Puget Sound Business Journal's Environmental and Sustainability Award.

Hardship Assistance Response Team (HART) Program

Pierce Transit's Hardship Assistance Response Team (HART) program went live July 1, 2025. In partnership with Pierce County Human Services and MultiCare Health System, HART responds to non-emergency, non-criminal calls where an individual may be in crisis in our transit system. The goal is to change how we manage individuals in crisis by keeping our values of being innovative, driven, responsible, and equitable in mind. By assisting people, on or near our transit system, who are in crisis with behavioral health resources, HART is directly aligned for our mission of improving people's quality of life by providing safe, reliable, and accessible transportation services that are locally based and regionally connected.

To make the best use of available resources and to ensure each partner agency can focus on their primary skill set, HART program management and coordination will transfer to Multicare in July 2026. Despite the change in host organization, the mission of the HART program will live on as the behavioral health response team continues their positive impact in the community.



Hardship Assistance Response Team

Pierce Transit | Pierce County Human Services | MultiCare

HART Highlights 2025

(July 1, 2025-December 31, 2025)

17	23	3	14	14	27
Responses	MRE's Distributed	Referrals to Pierce County Crisis Line	Hygiene Kits Distributed	Pierce Transit Employee Referrals	Mental Health Requests in Tacoma

Bus Stop Shelter Upgrades



In 2025, Pierce Transit continued to upgrade bus stop shelters throughout the agency's service area. The project began in 2024 and includes new, easier to repair shelters designed with modular glass panes, solar lighting, and black metal frames. The agency installed approximately 50 new shelters in 2025 and acquired funding and equipment to install even more shelters in 2026.

Continuing Emergency Preparedness

The agency continues to partner with the Transportation Security Administration (TSA) and Pierce County Department of Emergency Management (PCDEM) to conduct emergency event "tabletop" exercises for agency employees who would be involved in a response to such events. Past events have included exercises designed to test security policies and procedures related to events such as bomb threat on a coach, hostage on a coach and more. The agency also partners with TSA to conduct Sustainment Exercises Throughout Enhancement (SETA) exercises that challenge the agency with security breaches, suspicious packages, and passengers left on the coach exercises–designed to test our existing processes and policies.

The agency also participates monthly with PCDEM, Pierce County Human Services, the East Pierce Interlocal Coalition, Homeless Coalition and the West Pierce Emergency Manager Coalition. Participation includes a seat on the Region 5 Homeland Security Regional Coordinating Council (RCC), Intelligence and Information Sharing Committee, Training and Exercise Committee, where we help develop planning workshops, exercise preparation and participating in Pierce County Emergency Operation Center activations.

The agency also finished and submitted our appendix to the Regional Hazard Mitigation Plan which is completed and submitted every five years. This thorough review helps identify plans and mitigation measures to help us protect the agency from natural and man-made disasters. Being part of this plan, we are recognized by FEMA to be compliant and eligible for disaster funding.

Regional Coordinating Council | Pierce County, WA - Official Website

Building A Stronger Pierce County

In alignment with the agency's goals and mission, Pierce Transit steps up and helps the community when the need arises.

When the White River Bridge was closed due to a vehicle impact, Pierce Transit launched a temporary service to transport community members free of charge from several locations within the City of Buckley to the southern end of the Foothills Trail footbridge. The Connector service allowed Buckley residents to more quickly and easily access the footbridge to reach work, appointments, school, community events, and resources in Enumclaw and beyond.

In addition to the five regularly scheduled fare free days each year, Pierce Transit often steps in to help the community by waiving fares during emergencies. During the Fall 2025 Government Shutdown, Pierce Transit waived fares and rideshare fees for federal government employees to support the federal workforce. The agency also provided free rides to warming and cooling shelters on several extreme temperature days throughout the year. Sometimes, the transportation need is less dire. When Mt Tahoma High School qualified to play at Husky Stadium for the playoffs, Pierce Transit helped students, families, and fans travel from the school to the Federal Way Downtown Station, where the newly-opened extension of the Link light rail took them the rest of the journey.

Pierce Transit employees go above and beyond by volunteering in the community. Pierce Transit's Good to Give Committee is made up of employees who volunteer their time to support those in need in communities we serve. The Committee continued its efforts in 2025 by assisting with packing food at the Emergency Food Network, cleaning up a section of South Tacoma Way through the Adopt-A-Street litter control program, registering employees to donate at several BloodWorks Northwest blood drives, gathering a busload of school supplies through a Stuff the Bus donation drive for local students, conducting fundraising events with proceeds going to HopeSparks and HopesCloset, stocking the Lakewood Rotary Little Free Pantry in Tillicum, running a very successful employee campaign and gathering Suit Her Up clothing donations for the United Way of Pierce County.

Transit Service

Bus System Recovery

In 2025, Pierce Transit continued to build on its post-pandemic recovery. Local bus ridership reached 7,039,888 total boardings, a 3.99% increase over 2024. This marks the highest ridership since 2019 and reflects steady progress toward restoring transit use across the system. System performance remained stable throughout the year. Productivity averaged 1.5 passengers per revenue mile and 14.89 passengers per service hour, reflecting consistent utilization.

Additional advances in system recovery and performance include:

- Cost efficiency improvements.
- Adoption of new route classifications based on land use density and activity levels.
- Advancements in customer service, progress implementing the Better Stops Initiative with 53 bus shelter replacements and progress in providing a bench at every stop.
- Success of the Youth Ride Free program - over 1.05 million youth boardings, a 2.1% increase over 2024.
- Service enhancements to advance the Bus System Recovery Plan through Phase 2 include:
    - Expanded 15-minute service on Routes 1 and 3.
    - Schedule adjustments to improve reliability.
    - Opening of the Spanaway Transit Center.
    - Targeted routing adjustments and timing adjustments to improve service consistency and efficiency.



Looking ahead, Pierce Transit remains focused on implementing the remaining phases of the Bus System Recovery Plan and advancing the vision outlined in the Destination 2045 Long-Range Plan. While future expansion depends on funding and staffing, the agency is well-positioned to improve reliability, expand high-frequency corridors, and deliver a more connected and accessible transit system in the years ahead. For additional details on 2025 ridership please see the 2025 All Modes Performance and Ridership Report.

Flexible Service

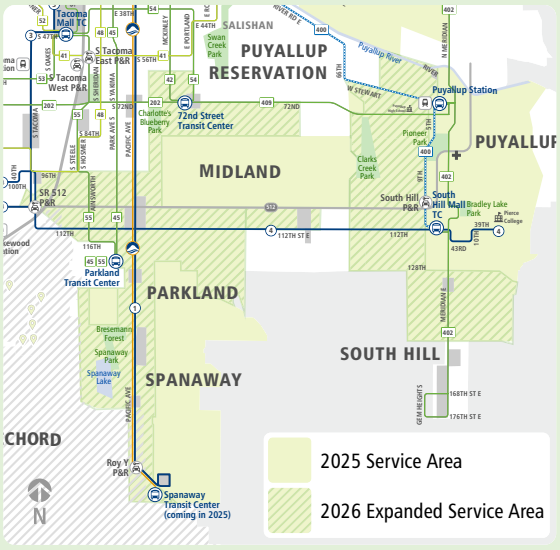
In 2025, Pierce Transit's on-demand Runner service was adjusted to better serve riders. Working with contractor Via, the Spanaway service zone was split into North and South Zones. The Puyallup zone was also adjusted. These modifications improved efficiency. However, as ridership grew—from 52,379 in 2024 to 87,188 in 2025—service demand returned to previous levels, and funding remains the primary challenge for Runner.

Capital Projects

Spanaway Transit Center

In August 2025, the Spanaway Transit Center opened for service. The ribbon-cutting event marked the completion of Phase 1 of the project, providing a much-needed terminal facility for the Route 1 and Stream Community Line that includes commuter parking, public electric vehicle chargers, a drop-off area, an operator comfort station, and real-time bus arrival information. Engineering and design are underway for Phase 2, which will include additional parking and improved access to and from the facility.

Runner Service Map



Stream Community Line Service

The agency's first enhanced bus service, Stream Community Line, continued for its second year of service. Running between the new Spanaway Transit Center and Tacoma Dome Station, Stream Community Line is designed to be fast and frequent by using a combination of technologies like Transit Signal Priority (TSP) and operational improvements such as wider stop spacing. By having fewer stops than the Route 1, which operates on the same corridor, Stream buses spend more time moving. In 2025, the agency completed improvements to all Stream Community Line stops, which include amenities such as lighted shelters, benches, and real-time arrival signage.

Maintenance and Operations Base Improvements Project (MOBI)

In alignment with the Strategic Plan goal of assuring the sustainability of the agency's finances, infrastructure and the environment, Pierce Transit continues to adapt the MOBI project based on the needs and desires of our customers, funding, and market conditions. Agency staff continues to work on a modified MOBI project to upgrade the Lakewood base. MOBI continued with elements of the project such as restriping or reconfiguring of the lot and Building 6 improvements. We continue to operate out of a maintenance facility sized for a smaller fleet and not sized to current industry standards. In 2025, MOBI Planning continued to focus on identifying base needs for Building 1, requirements needed to extend the life of the Maintenance Shop to accommodate the fleet operating from our base. We also focused on coordinating with our regional transportation partner, Sound Transit, to support their desires to bring additional 60 ft coaches and electric double decker (DD) buses on the Pierce Transit base. Neither of these vehicles currently fit in the existing maintenance building so cannot be incorporated into their fleet of contracted services. Coordination and current activities include planning for:

- **Building 1:** In 2025, the agency focused on a variety of projects that will continue to bring Building 1 into a state of good repair.
- **West Base:** In 2025, the agency continued coordinating with Sound Transit to develop plans for West Base. Located in the bus lot immediately to the west of existing Building 1, West Base would accommodate articulated coaches. The facility would add a new 60 ft bus paint booth as well 12 maintenance bays, parts storage, and office space. This facility would be a partnership project requiring funding from both Pierce Transit and Sound Transit.
- **South Base:** A partnership project funded by Sound Transit that is located on Pierce Transit property (behind our Building 5 Training Center) to develop the site with a maintenance facility, fleet parking and eventual electric bus charging for approximately 50 buses. This project would be 100% funded by Sound Transit.

Zero Emission Transition

Pierce Transit has developed a Zero Emission Bus Transition Strategy to further the agency's electrification efforts and to align with the FTA Zero Emission Transition Plan guidelines. The pathway to operating a zero-emission bus (ZEB) fleet includes many elements such as design and construction of charging infrastructure, purchasing of electric buses, and workforce development.

In 2025, the agency made progress advancing its sustainability objectives despite increasing uncertainty in federal support for emissions reduction projects. Efforts included continued (though slower-than-planned) transition to battery electric buses (BEBs), with two additional vehicles on order, and expansion of charging infrastructure to support both transit and non-revenue electric vehicles. The agency also completed comprehensive energy assessments across all facilities, identifying scopes for future energy efficiency and electrification projects to decrease operational costs. Recognizing funding constraints and schedule impacts, the agency began emphasizing more cost-effective emissions reductions, including accelerating electrification of the non-revenue fleet.

The next phases of the transition projects noted above in addition to continued transition to a zero-emission fleet are subject to continued and new grant funding.

SECTION 03

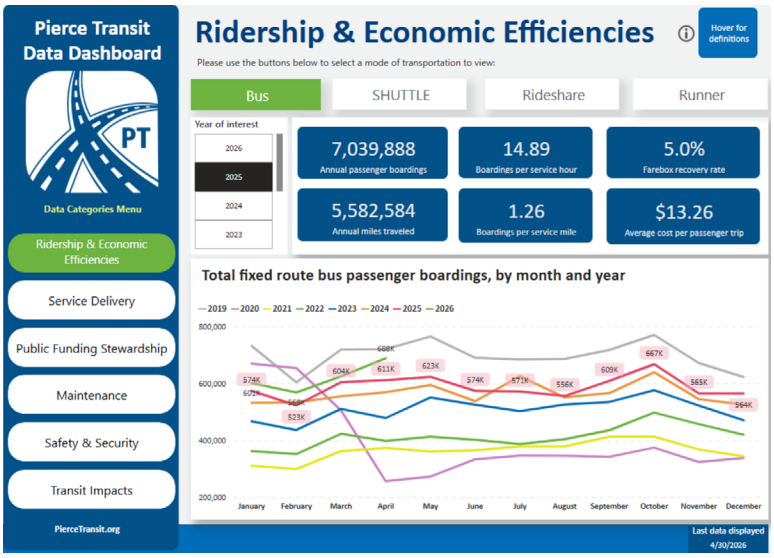
Description of Service Area, Operations, and Facilities

Overview of Service Area and Operations

The agency currently offers four service types: fixed route bus, SHUTTLE (ADA Paratransit), Rideshare, and Runner (On-Demand Microtransit). A detailed system map can be found at: PierceTransit.org/system-map. The agency also operates a number of regional express bus routes under contract with Sound Transit.



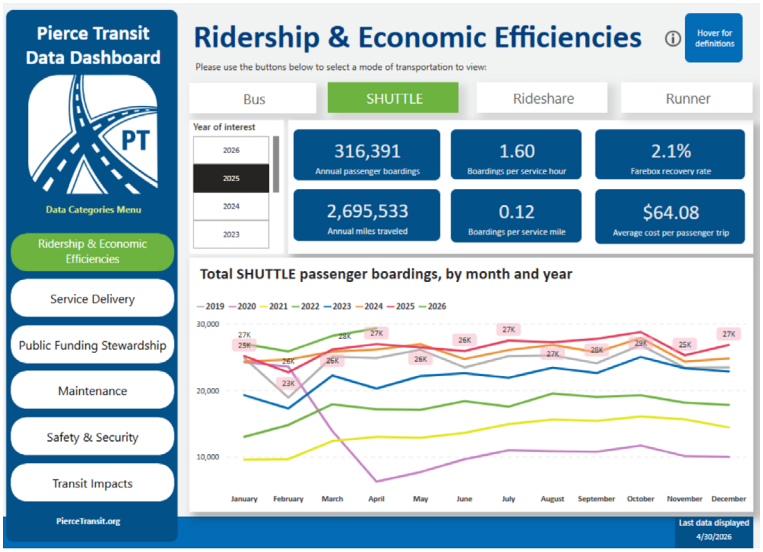
BUS	SHUTTLE	RIDESHARE	RUNNER
7,039,888 Boardings	316,391 Boardings	388,390 Boardings	87,192 Boardings
5,582,584 Service Miles	2,695,533 Service Miles	3,509,334 Service Miles	686,506 Service Miles
420,621 Revenue Hours	171,904 Revenue Hours	106,880 Revenue Hours	34,776 Revenue Hours



Fixed Route Bus

Pierce Transit runs and operates 29 bus routes on set schedules, plus additional regional express bus routes under contract with Sound Transit.

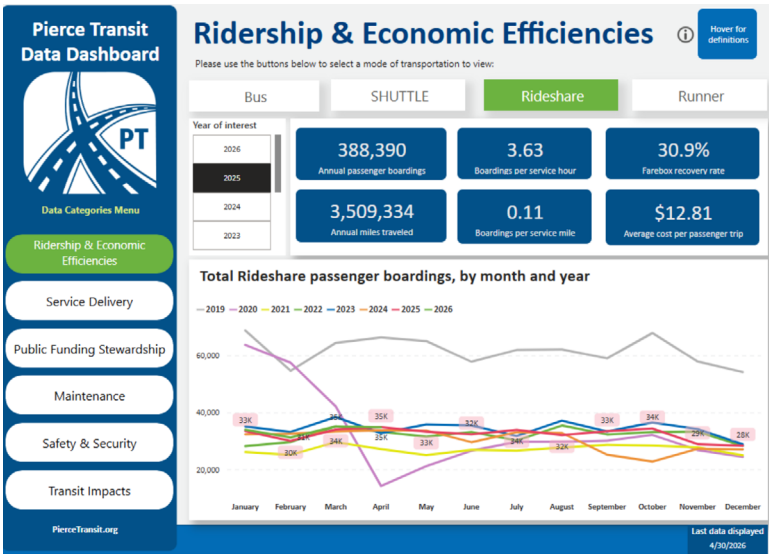
- Service Information
- Fares
- Service Map
- Performance Data



SHUTTLE (ADA Paratransit)

SHUTTLE is a ride-request transportation service providing door-to-door rides for qualifying persons with disabilities anywhere within ¾-mile of a bus route. A portion of these services are operated under contract.

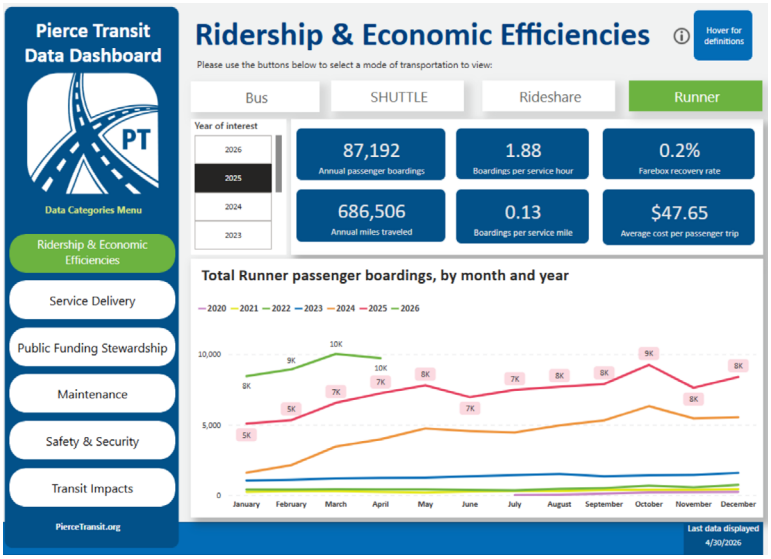
- Service Information
- Fares
- Performance Data



Rideshare

The agency's rideshare program provides vehicles for three or more occupants to share a commute, reducing travel by single-occupancy-vehicles.

- Rideshare Service Information
- Performance Data



Runner (On-Demand Microtransit)

Pierce Transit's Runner is on-demand public transportation that allows customers to book rides from a smartphone within dedicated microtransit zones, providing flexible rides and transit connections in the areas of Joint Base Lewis-McChord, Parkland/ Spanaway/Midland, Ruston Way, Port of Tacoma Tideflats, Puyallup, and Gig Harbor. These services are currently operated under contract.

- Service Information
- Performance Data

Facilities

Pierce Transit has its headquarters and main operating base in Lakewood on 96th Street SW, just west of South Tacoma Way. The agency operates nine transit centers throughout the PTBA. They are central and convenient connection points for several different local and regional bus routes and are well-lit with highly visible shelters, seating, and travel information. In addition, the agency leases and maintains five park-and-rides.

The agency also leases a base for its contracted SHUTTLE operations at 2410 104th Street Court South in Lakewood.

Headquarters



Pierce Transit Main Operating Base

- **Address:** 3701 96th Street SW, 3720 96th Street SW, 9622 40th Avenue SW, Lakewood
- **Description:** Includes vehicle maintenance and operations, fuel and wash facility, safety and training, Operator's Lobby, and administrative offices.

Auxillary Operations

Tacoma Dome Station Customer Service Center and Public Safety Office

- **Address:** 505 East 25th Street, Tacoma
- **Description:** Customer service and public safety functions for Pierce Transit are located at Tacoma Dome Station to provide centralized, easily accessible services for customers.

Transit Centers



Tacoma Dome Station (TDS)

- **Address:** 610 Puyallup Avenue, Tacoma
- **Bus Zones**: 8
- **Parking:** 2,337 public spaces
- **Description:** Tacoma's primary transit center with bus bays and 2,337-space Park & Ride parking garage, covered waiting area, real-time bus arrival/departure displays, bicycle lockers and racks, secure bicycle parking area, 24-hour security, and ride-hailing pick-up and drop-off area. TDS is also the hub for Amtrak, regional Sounder rail, Link light rail, and long-distance bus services.



Lakewood Transit Center

- **Address:** 5719 Lakewood Towne Center Blvd SW, Lakewood
- **Bus Zones**: 13
- **Parking:** None
- **Description:** Lakewood's primary transit center with eight loading zones and real-time bus arrival/departure displays.



Parkland Transit Center

- **Address:** 303 South 121st Street, Lakewood
- **Bus Zones**: 6
- **Parking:** 62 public spaces
- **Description:** Just north of the Parkland Community Center, this transit center with six bus loading zones and a 62-stall Park & Ride lot provides covered waiting areas and an operator comfort station.



72nd Street Transit Center

- **Address:** 1319 E 72nd Street, Tacoma
- **Bus Zones**: 8
- **Parking:** 68 public spaces
- **Description:** This facility near 72nd & Portland Avenue has bus loading zones, shelters, a 68-stall Park & Ride lot, real-time bus arrival/departure displays and an operator comfort station.



South Hill Mall Transit Center

- **Address:** 503 39th Avenue E, Puyallup
- **Bus Zones**: 10
- **Parking:** None
- **Description:** This transit center is located between the South Hill Mall parking lot and 39th Avenue SW. It has four bus loading zones, an operator comfort station, covered waiting areas and real-time bus arrival/departure displays.



Tacoma Mall Transit Center

- **Address:** 2508 S 47th Street, Tacoma
- **Bus Zones**: 11
- **Parking:** None
- **Description**: This transit center is located on the south side of 47th Street, opposite the Tacoma Mall. It has 11 bus loading zones, an operator comfort station, two covered seating areas and real-time bus arrival/departure displays.



Tacoma Community College (TCC) Transit Center

- **Address:** 6615 South 19th Street, Tacoma
- **Bus Zones**: 13
- **Parking:** 95 public spaces
- **Description:** This transit center is located on TCC property at the northeast corner of S Mildred Street and S 19th Street. It offers 13 bus loading zones, an operator comfort station, covered seating areas, real-time bus arrival/departure displays, and an adjacent 95-stall Park & Ride lot.



Commerce Street Station

- **Address:** Commerce Street between South 9th & South 11th Streets, Tacoma
- **Bus Zones**: 7
- **Parking:** None
- **Description:** Located in the downtown Tacoma along Commerce Street and including the Theater on the Square along Broadway, this station shares roadway with the Tacoma Link and has a unique bus tunnel. The station includes seven passenger boarding zones, a bus turnaround/layover facility for operators, covered waiting areas, and real-time bus arrival/departure displays.



Spanaway Transit Center

- **Address:** 20702 Mountain Highway E, Spanaway
- **Bus Zones**: 2
- **Parking:** 38 public spaces
- **Description:** Newly opened in 2025, this 38-stall Park & Ride and bus turnaround facility with drop off area serves the southern end of Route 1 and Stream Community Line enhanced bus corridor in Spanaway. It has an operator comfort station, public electric vehicle chargers, bus shelters, and real-time bus arrival/departure displays. The expansion, with up to 222 additional parking stalls, is in design and expected to open in 2028.

Park & Ride Lots

In addition to nine transit centers, the fixed route bus system serves 18 standalone Park & Ride areas in Pierce County, as well as eight in King County. The locations of all Park & Ride areas served, including the availability of bike lockers, may be found at PierceTransit.org/park-and-rides.

Pierce Transit owns, leases, and/or maintains five of the standalone Park & Ride lots, listed below. WSDOT, the City of Tacoma, and other public or private entities manage the remaining 21 Park & Ride lots served by Pierce Transit.

- Narrows / Skyline – 7201 6th Avenue, Tacoma: 195-stall Park & Ride lot owned by City of Tacoma and maintained by Pierce Transit.
- North Purdy (Purdy Crescent) – 14301 Purdy Drive NW, Gig Harbor: 220-stall Park & Ride lot with covered passenger shelter area, owned by WSDOT and maintained by Pierce Transit.

- Kimball Drive – 6808 Kimball Drive, Gig Harbor: 306-stall Park & Ride lot with two passenger shelter areas, owned by Tacoma Public Utilities and maintained by Pierce Transit.
- SR 512 at I-5 – 10617 South Tacoma Way, Lakewood: 493-stall Park & Ride lot with two passenger shelter areas, owned by WSDOT and maintained by Pierce Transit.
- Roy Y - 19110 State Route 7 E, Spanaway, Unincorporated. Pierce County: Approximately 100-stall Park & Ride lot owned by Department of Defense and maintained by Pierce Transit.



Bus Stops and Other Amenities

The agency serves 1,981 bus stops in Pierce and King Counties, with 1,870 managed by Pierce Transit. At Pierce Transit bus stops, there are 950 benches and 547 passenger shelters, 31 bus stops include bicycle racks, and seven stops include bicycle lockers.

Equipment + Other Assets

Rolling Stock

A full inventory of agency-owned rolling stock is shown below.



Fixed Route Bus | Total: 162

- 40-foot CNG Coaches: 130
- 40-foot Diesel-Electric Hybrid Coaches: 17
- 40-foot Battery Electric Buses: 6
- Bus Plus (Cutaway) Vehicles: 9



SHUTTLE (Paratransit) | Total: 100

- SHUTTLE (Paratransit) Vehicles Operated by Pierce Transit: 13
- SHUTTLE (Paratransit) Vehicles Operated by Transdev: 87



Rideshare | Total: 278

- 6-passenger Vehicles: 1
- 7-passenger Vehicles: 176
- 12-passenger Vehicles: 57
- 15-passenger Vehicles: 44



Service & Support (Non-Revenue) | Total: 117

- Facilities Vehicles: 27
- Maintenance Vehicles: 20
- Public Safety Vehicles: 7
- Operator Relief Vehicles: 22
- Service Supervisor Vehicles: 20
- Administrative/Marketing/Other Assigned Vehicles: 21



Equipment | Total: 13

- Special Purpose Equipment (not licensed and only used on base): 6
- Special Purpose Facilities Vehicles: 7

SECTION 04

State and Agency Goals, Objectives, and Action Strategies

The State of Washington requires that all transit agencies report how they intend to meet the state's statutory transportation policy goals in RCW 47.04.280 for the planning period of 2026-2031. These goals and related objectives are also identified in the Washington Transportation Plan 2040 & Beyond.

Pierce Transit's 2024-2029 agency goals and strategies are contained in the adopted Strategic Plan, as shown in Section 1. This section contains stated goals and specifies which agency strategies and objectives meet those goals for the planning period.

The agency's actions to implement the below strategies, consistent with state and local goals, are contained in subsequent chapters of the TDP. The agency also tracks key performance indicators (KPIs) related to the goals below; these KPIs are described in Section 5 – Measuring Performance.

State Goals	Pierce Transit Strategies/Objectives
Economic Vitality Promote and develop transportation systems that stimulate, support, and enhance the movement of people and goods to ensure a prosperous economy.	**Pierce Transit 2024-2029 Strategic Plan** • Develop a High-Capacity Transit Plan for at least three corridors. • Expand career launch opportunities with apprenticeships, local non-profits, and regional education partners. • Increase the number of ORCA Business Accounts by 25%. • Establish a metric to report on employee recruitment that is a result of local partnerships. **Pierce Transit Customer Experience Action Plan** • Improve headway schedules on primary routes.
Preservation Maintain, preserve, and extend the life and utility of prior investments in transportation systems and services.	**Pierce Transit 2024-2029 Strategic Plan** • 95% or more of the revenue fleet meets the useful life benchmark. • 75% of the agency's facilities meet the state of good repair standard. **Pierce Transit Draft 2026 Transit Asset Management Plan** • Rehabilitate and restore at least 70 percent of capital facilities to a condition rating of 3.5 or above on the Transit Economic Requirements Model (TERM) scale by the end of calendar year 2029 (which is the end of the next four-year TAM horizon period).

State Goals	Pierce Transit Strategies/Objectives
Safety Provide for and improve the safety and security of transportation customers and the transportation system.	**Pierce Transit 2024-2029 Strategic Plan:** • Assess and improve system security and safety plans with "customer first" focus. **Pierce Transit Customer Experience Action Plan:** • Conduct a stop location review focused on safety parameters. • Launch Mental Health Crises Response Team – Hardship Assistance Response Team (HART). • Increase Public Safety personnel in the field, at transit centers and on coaches. • Implement a Transit Watch system where customers can easily report safety concerns.
Mobility Improve the predictable movement of goods and people throughout Washington state, including congestion relief and improved freight mobility.	**Pierce Transit 2024-2029 Strategic Plan:** • Finalize implementation of the new Computer-Aided Dispatch-Automatic Vehicle Location (CAD-AVL) system. • Adopt and implement a Service Restoration Plan. **Pierce Transit Customer Experience Action Plan:** • Expand on-demand service coverage areas. • Improve headway schedules on primary routes. • Provide more instructors and facilitate additional training classes for onboarding new operators. • Ensure that all service-related data provided to customers is timely and accurate. • Increase reliability reviews conducted by the On-Time Performance Group of on time performance and missed trips. • Implement timed transfers on lead frequency routes. • Optimize service schedules and conduct regular scheduling reviews.

State Goals	Pierce Transit Strategies/Objectives
Environment & Health Enhance Washington's quality of life through transportation investments that promote energy conservation, enhance healthy communities, and protect the environment.	**Pierce Transit 2024-2029 Strategic Plan:** • Develop a Climate Action Plan (fleet, facilities, and operations). • Reduce total greenhouse gas emissions compared to 2017 by 40%. (metric tons of CO2). **Pierce Transit Executive Order No. 1 Amended June 24, 2022** • Commit to 20% electrification of revenue fleet by 2030 pending available financial resources. • Reduce fuel consumption through measures such as minimizing vehicle idling on Pierce Transit properties and encouraging carpooling and use of public transit or other modes when traveling to meetings, events, and job sites. • Work with energy providers to maximize the percentage of renewable energy purchased. Utilize renewable fuels including renewable natural gas and electricity. • Enhance commute trip reduction efforts. • Support workplace and public electric vehicle charging at PT facilities. • Support alternative methods of transportation to connect to transit (bicycles, walking, rideshare).
Stewardship Continuously improve the quality, effectiveness, resilience, and efficiency of the transportation system.	**Pierce Transit 2024-2029 Strategic Plan:** • Improve the prioritization process for major service improvement and infrastructure projects. The process improvement would include expanded project development and evaluation criteria to align with the Strategic Plan. • Assess and improve system security and safety plans with "customer first" focus. • Design and deliver services that are inclusive to all individuals and abilities. • Increase the satisfaction levels in rider surveys for questions on overall satisfaction, personal security on the bus and at the bus stop, and cleanliness of buses and Pierce Transit facilities by 20%. • Achieve 85% on time performance. • Establish and regularly communicate an accountability dashboard for the Strategic Plan. • Empanel a public equity task force. • Complete a Pierce Transit Equity Framework, including metrics.

SECTION 05

Measuring Performance

Key Performance Indicators and Targets

At Pierce Transit, we believe good decisions start with good data. To ensure our system meets strategic and operational goals, we track key performance indicators (KPIs)—quantifiable measures that gauge performance and progress. By using data-driven insights, we enhance service delivery and uphold our commitment to the residents of Pierce County who fund our services.

Performance indicators and targets help shape the agency's service and capital investment priorities. We set measurable performance targets to track progress toward our adopted goals. While external factors can influence goal achievement, these measures serve as a critical first step in evaluating agency objectives.

For more details on our KPIs, refer to Service Hierarchy, System Performance and Standards (Appendix A) of the Destination 2045 Long Range Plan, the Transit Asset Management Plan, and the 2024-2029 Strategic Plan.

To explore current and historical performance data, visit Pierce Transit's website. Our dashboard includes insights on service delivery, ridership and economic efficiency, public funding stewardship, maintenance, safety, and the broader impact of transit. For progress on the metrics and milestones included in the recently adopted Strategic Plan, the Strategic Plan Accountability Dashboard can be accessed here Strategic Initiatives - Pierce Transit.

The table below, from Appendix A of the Destination 2045 Long Range Plan, summarizes all metrics tracked and monitored by the agency.

Metric	System-Wide	Fixed Route	SHUTTLE	Runner	Rideshare
Annual Service Hours*		Yes	Yes	Yes	Yes
Annual Service Miles*		Yes	Yes	Yes	Yes
Annual Vehicle Revenue Hours*		Yes	Yes	Yes	Yes
Annual Service Revenue Miles*		Yes	Yes	Yes	Yes
On Time Performance		Yes	Yes		
Annual Boardings	Yes	Yes	Yes	Yes	Yes
Missed Trips		Yes	Yes		
Average Passenger Load		Yes	Yes	Yes	Yes
Cost Per Service Hour		Yes	Yes	Yes	Yes
Cost Per Service Mile		Yes	Yes	Yes	Yes
Cost Per Revenue Hour		Yes	Yes	Yes	Yes
Cost Per Revenue Mile		Yes	Yes	Yes	Yes
Cost Per Passenger Boarding		Yes	Yes	Yes	Yes
Net Cost Per Passenger Boarding		Yes	Yes	Yes	Yes
Seat Availability				Yes	
Average Wait Time				Yes	
Annual Operating Expenses	Yes	Yes	Yes	Yes	Yes
Annual Capital Expenses	Yes	Yes	Yes	Yes	Yes
Annual Farebox Revenues	Yes	Yes	Yes	Yes	Yes
Farebox Recovery Ratio		Yes	Yes	Yes	Yes
Number of Passenger Amenities (Benches, Shelters, Trash Cans)		Yes			
Number of Complaints	Yes	Yes	Yes	Yes	Yes
Number of Compliments	Yes	Yes	Yes	Yes	Yes
Overall Satisfaction Index	Yes				

*Service hours/miles and revenue hours/miles are identical for Rideshare.

Route Performance Report

Pierce Transit publishes a yearly Bus Performance and Ridership Report. The recently-released 2025 report can be found at PierceTransit.org/wp-content/uploads/public-documents/Transit-Related/FINAL_2025-All-Modes-Performance-Ridership-Report.pdf. The report covers the following topics:

- Ridership trends
- Productivity benchmarks
- Trip level productivity analysis
- Customer satisfaction survey results
- Cost metrics
- On time performance
- Distribution of passenger amenities and compliance with ridership standards
- Customer complaints
- Actions taken to address performance and customer feedback

Route Classifications

As part of the Destination 2045 long range plan, Pierce Transit adopted new route classifications for the first time in almost 20 years. The new classifications are based on transit planning best practices, allowing route frequency targets and stop spacing to adjust based on changes in development and travel patterns. The table below outlines the classifications, density thresholds, corresponding service targets, and bus stop spacing. While full alignment with these targets is currently constrained by available resources, they serve as a guiding framework for future service adjustments.

		Frequency Targets		
Route Type	Density Served (Residential, Jobs, & Students)	Peak/Midday	Evening/Weekend	Bus Stop Spacing
Stream (High Capacity)	>8,000 per square mile	10- 20 minutes	15 – 30 minutes	½ mile
Core	>8,000 per square mile	15 - 30 minutes	30 - 60 minutes	1/8 to ¼ mile
Urban	6,000 per square mile – 8,000 per square mile	30 – 60 minutes	30 – 60 minutes	1/8 to ¼ mile
Connector	<6,000 per square mile	30 – 60 minutes	60 minutes	1/8 to ¼ mile
Express	Variable	Variable	Variable	Variable

Transit Asset Management Performance Measures and Targets

In 2026, Pierce Transit is developing new performance measures and targets for capital facilities, IT equipment, and rolling stock. Among other elements, these measures and targets will be used to develop the agency's 2026 Transit Asset Management Plan (TAMP). The measures and targets, shown in State of Good Repair (SGR) Performance Measures & Targets (on the next page), will be used to assess the agency's assets over the four-year TAMP horizon and ensure they remain in a State of Good Repair.

Pierce Transit	State of Good Repair (SGR) Performance Measures & Targets for Capital Facilities, Equipment, and Rolling Stock Calendar Years 2026-2029 (Revised and Updated September 2025)			
Asset Category	**Measured by**	**Revenue Vehicle Type**	**Performance Measure**	**Target**
Facilities	Condition		Percent of capital facilities with a condition rating below 3.5 on the TERM scale.	Rehabilitate and restore at least 70 percent of capital facilities to a condition rating of 3.5 or above on the TERM scale by the end of calendar year 2029 (which is the end of the next four-year TAM horizon period).
Equipment	Age		Percentage of non-revenue, support, and service vehicles that have met or exceeded their Useful Life Benchmark (ULB).	No more than 10 percent of non-revenue, support, and service vehicles will be kept in operation beyond their ULB by the end of calendar year 2029.
	Condition		Percentage of equipment with a condition rating below 3.0 on the TERM scale.	Update, replace, or upgrade all equipment to a condition rating of 3.0 or above on the TERM scale by the end of calendar year 2029.
	IT Hardware's adherence to manufacturer defined hardware life cycle. *		Percentage of Information Technology hardware in operation that is a currently supported model, is meeting the Agency's needs, and can meet the industry's security standards.	Ninety (90) percent of Information Technology hardware will meet the IT hardware performance measure.
	IT Software's adherence to vendor supported versions and execution platform specifications. *		Percentage of Information Technology software in use that is at a version supported by the vendor, is meeting the Agency's needs, and can meet the Agency's security requirements.	Ninety (90) percent of Information Technology software will meet the IT software performance measure.
Rolling Stock	Age	Fixed Route Motorbus (40-foot) & BRT Articulated Coach (60-foot)	Percentage of revenue vehicles within a particular asset class that have met or exceeded their ULB.	No more than 15 percent of fixed route buses will exceed their 16-year ULB by the end of calendar year 2029.
		SHUTTLE (Paratransit)		No more than 10 percent of paratransit vehicles will exceed their ULB by the end of calendar year 2029.
		Vanpool		No more than 15 percent of the other three revenue vehicle types will be kept in operation beyond their ULB by the end of calendar year 2029.
		Community Connector (Small Bus)		
		Rubber Tired Trolley		

*Policies are also in place to ensure that the Agency is continuously meeting cyber security best practices.

The SGR PMs and Targets were drafted for internal guidance only but will not be submitted to the NTD since they are not required. Instead, we will use them as a footnote in our all-new TAM Plan of September 2026. However, they are also used for annual asset conditions reporting to WSDOT and the PSRC.

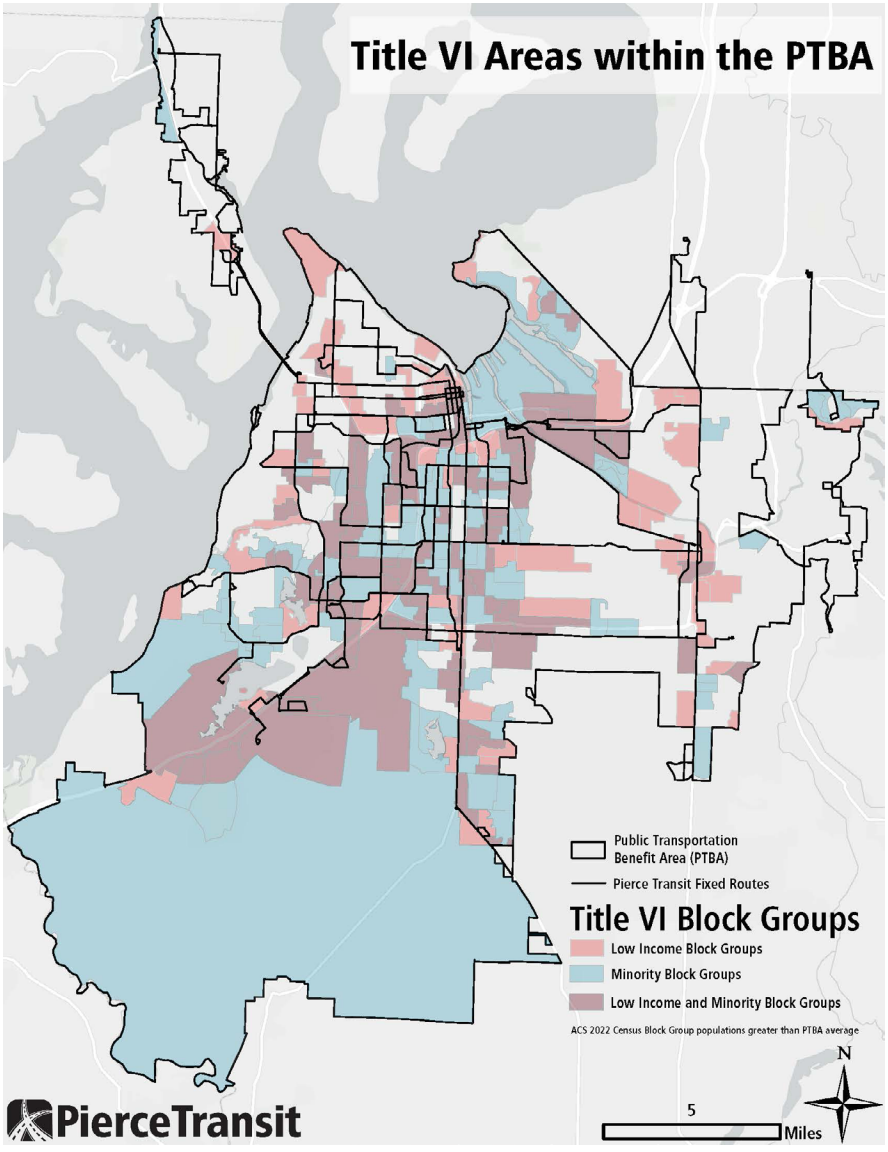
Major Service & Fare Change Analysis

As a recipient of federal funds, Pierce Transit is required to comply with Title VI of the Civil Rights Act of 1964 which protects individuals and groups from discrimination in the provision of transit service. A component of Title VI requires the agency to prepare a Service Equity Analysis for major service changes and a Fare Equity Analysis for all fare changes.

The Service Equity Analysis is used to determine whether the major service change results in a disparate impact on minority populations and whether the change results in a disproportionate burden on low-income populations. The Fare Equity Analysis evaluates the effects of fare changes on low-income and other protected groups.

If Pierce Transit finds that protected populations are impacted by fare changes or major service changes, the agency must avoid, minimize, or mitigate those impacts where practicable.

In addition to the Title VI analysis completed when there is a fare change or major service change, every three years Pierce Transit submits to the FTA a report documenting compliance with Title VI of the Civil Rights Act of 1964 . This report outlines how Pierce Transit complies with requirements of Title VI, reviews any actions that trigger a title VI analysis, provides an overview of service and amenity distribution in relation to demographic data on income and minority groups, and reviews any complaints received in the previous three years. The most recent Title VI Program Submittal can be viewed at https://piercetransit.org/wp-content/uploads/2024/08/2024-Title-VI-FINAL-AC-08.13.24.pdf



Runner Performance Indicators and Targets

Pierce Transit tracks a wide range of performance measures related to cost effectiveness, service productivity, safety, accessibility, customer experience, and sustainability. While these quantitative metrics provide an objective view of on-demand operations, qualitative factors are equally important in evaluating overall service success. These include:

- Overall mobility improvements
- Customer experience
- Expanded access for people with disabilities, older adults, and youth
- Connections to key destinations such as employment centers, healthcare facilities, and essential local services.

SECTION 06

Plan Consistency

PierceTransit

Introduction

The Puget Sound Regional Council (PSRC) Metropolitan Planning Organization guides comprehensive planning in the four-county King-Snohomish-Pierce-Kitsap region through VISION 2050 and implemented through the Regional Transportation Plan. VISION 2050 provides a framework for how and where the region should grow by 2050, called the "Regional Growth Strategy." The Regional Growth Strategy calls for attracting 65% of the region's residential growth and 75% of its employment growth within a quarter- to a half-mile of current and planned high-capacity transit routes.

To support alignment at local and regional levels, adopted plans must be complementary and consistent with one another. Local comprehensive plans must be consistent with the VISION 2050 plan, and in turn, the TDP must be consistent with local comprehensive plans. The TDP subsequently informs future updates to local comprehensive plans (RCW 36.70A.070(6)), the Regional Transportation Plan (RCW 47.80.030), Commute Trip Reduction plans (RCW 70.94.527), and WSDOT's Summary of Public Transportation (RCW 35.58.2796).

Pierce Transit continually coordinates with the county and local jurisdictions it serves to address transit needs in the service area and ensure consistency between plans and policies. Each year, agency staff attend over 150 ongoing external meetings with local and regional partners and stakeholders, including business districts, subarea project groups, associations, advocacy boards, and others. This includes the Pierce County Regional Council, Puget Sound Regional Council MPO, Pierce County Coordinated Transportation Coalition, Regional Fares Committee, ORCA coordination groups, Sound Transit, the Puyallup Tribe of Indians, and WSDOT, along with many other planning, transit, and cultural committees and working groups.

Throughout 2025 while developing Pierce Transit's long range plan, Destination 2045, the agency sought targeted feedback from the 13 local jurisdictions, Pierce County, and other stakeholders, to ensure that any proposed long range, high capacity transit projects or new bus routes are in alignment with local or regional transportation plans.

In developing the TDP, the agency reviewed current local comprehensive plans for jurisdictions within the service area, including Auburn, Edgewood, Fife, Fircrest, Gig Harbor, Lakewood, Milton, Pierce County, Puyallup, Ruston, Steilacoom, Tacoma, and University Place. The TDP is consistent with these plans and their goals and policies. A sample of local comprehensive plans, goals, and policies related to Pierce Transit is provided below.

VISION 2050 and Regional Transportation Plan

(VISION 2050: A Plan for the Central Puget Sound Region, Adopted 10/2020)

Goal: Collaborative planning for a healthy environment, thriving communities, and opportunities for all.

Relevant Policy Direction

1. Prioritize services and access to opportunity for people of color, people with low incomes, and historically underserved communities to ensure all people can attain the resources and opportunities to improve quality of life and address past inequities.

2. Give funding priority to centers and high-capacity transit areas.

Goal: Substantial regional reductions in greenhouse gases and preparation for climate change impacts.

Relevant Policy Direction

1. Advance the adoption and implementation of actions that substantially reduce greenhouse gas emissions in support of state, regional, and local emissions reduction goals, including by expanding the use of alternative energy sources, electrifying the transportation system, and reducing vehicle miles traveled by increasing alternatives to driving alone.

2. Advance the resilience of the transportation system by identifying and addressing the impacts of climate change, incorporating redundancies, preparing for disasters and other impacts, and coordinated planning for system recovery.

Goal: Prospering and sustainable regional economy through supporting businesses and job creation, investing in all people and their health, sustaining environmental quality, and creating great places and communities.

Relevant Policy Direction

1. Ensure the efficient flow of people, goods, services, and information in and through the region with infrastructure investments, particularly in and connecting designated centers, to meet the needs of the regional economy.

Goal: A sustainable, equitable, affordable, safe, and efficient multimodal transportation system, with specific emphasis on an integrated regional transit network that supports the Regional Growth Strategy and promotes vitality of the economy, environment, and health.

Relevant Policy Direction

1. Maintain, operate, and expand transportation systems to provide safe, efficient, and reliable movement of people, goods, and services.

2. Protect the investment in the existing system and lower overall life-cycle costs through effective maintenance and preservation programs.

3. Focus on investments that produce the greatest net benefits to people and minimize the environmental impacts of transportation.

4. Ensure mobility choices for people with special transportation needs, including persons with disabilities, seniors, youth, and people with low income. Implement transportation programs and projects that provide access to opportunities while preventing or mitigating negative impacts to people of color, people with low incomes, and people with special transportation needs.

5. Emphasize transportation investments that provide and encourage alternatives to single-occupancy vehicle travel and increase travel options, especially to and within centers and along corridors connecting centers. Increase the proportion of trips made by alternative modes by ensuring the availability of reliable and competitive transit options.

6. Support the transition to a cleaner transportation system through investments in zero emission vehicles, low carbon fuels and other clean energy options.

7. Prepare for and respond to changes in transportation technologies and mobility patterns to support communities with a sustainable and efficient transportation system, including through partnerships with the private sector.

Goal: Encourage and cooperate with transit agencies to provide services that meet the needs of residents.

Relevant Policy Direction

1. Coordinate with transit agencies to increase the number of and span of routes as well as frequency, as funding becomes available, especially to underserved areas and designated centers within the unincorporated area.
2. Cooperate with transit agencies in the location of transit centers, park and ride lots, rail stations, bus stops, and support transit services around these areas.
3. Support efforts to develop tourist-related transit service that reduces vehicle trips to local attractions, especially Mount Rainier.
4. Work with transit agencies to improve bus and rail connections to popular bicycle and pedestrian routes and ferry terminals.
5. Encourage transit agencies to add bicycle lockers and other amenities to accommodate multimodal connections at major transit centers or park-and ride lots.
6. Coordinate funding opportunities when planned projects overlap.
7. Work with transit agencies to identify improvements within the County right-of-way to support transit operations and rider access to transit facilities..
8. Support the development of the regional park-and-ride lot system.
9. Encourage the placement of transit shelters that are well lit, clearly visible, well-marked, posted with easy-to-read schedules and route maps, equipped with litter receptacles, and that protect users from inclement weather.
10. Coordinate with the Pierce County Coordinated Transportation Services Coalition to address mobility for people with special transportation needs and to implement the countywide Coordinated Transportation Plan recommendations.
11. Periodically assess the County's land use goals, changing demographics, and travel needs of the urban growth area in determining the potential demand for transit services and the need to re-examine the Pierce Transit's Public Transit Benefit Area boundary for unincorporated areas as allowed by State law.
12. Periodically review the changing demographics of the County to identify the degree to which the needs of minority and low-income communities are served by transit and participate in review of the transit agencies assessment of the benefits, burdens, and relative impacts of transit plans and projects to help determine whether they will be equitably distributed among underserved and non-underserved persons and communities.
13. Support opportunities to serve or increase transit service to high-employment commercial and industrial centers within the Urban Growth Area.
14. Encourage Pierce Transit to explore and implement cost effective transit service to and from existing cities/towns in rural areas.

Goal: Explore strategies to lead to higher levels of transit service.

Relevant Policy Direction

1. Integrate transit-supportive design, in coordination with transit agencies, such as facilities for on-demand transit services, well-connected street networks, transit signal priority/preemption, bus bulbs/islands, bus turnouts, and queue jump lanes.
2. Work with transit agencies to address first and last mile barriers to transit use and connections to jobs and housing including locating active transportation facilities to sidewalks that best serve transit routes.

3. Work with partners to develop a range of alternative service options in areas not well served by fixed route transit such as community shuttles, real-time rideshare, community vans, and other innovative options.
4. Coordinate with Pierce Transit and WSDOT to implement speed and reliability treatments along County arterials and state highways to support bus and enhanced bus routes.

Goal: Implement the Compact Urban designation within the central UGA to encourage the development of transit-oriented compact urban communities.

Relevant Policy Direction
1. Designate Compact Urban areas within or near a half mile of major transportation corridors.
2. Ensure there is an intensity and density of land uses sufficient to support high-capacity transit while also encouraging an increase of transit ridership, which may reduce single-occupancy vehicle use especially during peak hours and commute times.
3. Promote transit expansion and use, which contributes to cumulative reductions in greenhouse gas emissions and resilient communities.

Tacoma

(One Tacoma Plan, adopted 6/24/25)

Goal: Tacoma's growth is focused in a citywide network of transit-connected centers that anchor 15-minute neighborhoods providing nodes of activity and access to housing, employment, and services.

Relevant Policy Direction
1. Plan for an equitable distribution of centers across the city to enhance equitable access to services, employment, and housing opportunities. See Exhibit 22: Centers Map for existing designations.
2. Connect centers to each other and to other key destinations, such as schools and parks, by frequent, safe, and convenient transit, bicycle routes, a complete and accessible pedestrian network, and electric vehicle charging stations.
3. When planning capital and transportation improvements in centers, emphasize equitable outcomes and co-benefits. Consider the priorities outlined in the TMP and Public Facilities and Services elements, which should reflect these priorities.
4. Expand the boundary of a center if the change can better implement the vision of a city of 15-minute neighborhoods. Examples include:

- **a.** Support boundary expansion where the demand for additional growth exists and where the capacity for additional growth is limited.
- **b.** Support boundary expansion to establish mid-scale transition areas near Centers that provide a scale and intensity transition down to low-scale neighborhoods while supporting well-designed, context-sensitive, pedestrian-oriented housing in walkable, transit-supportive urban.

Goal: Cultivate Meaningful Partnerships–Local, regional, state, and intergovernmental efforts are coordinated and aligned, supporting a more seamless multimodal transportation system.

Relevant Policy Direction
1. Develop shared goals with other agencies, which balance local and regional needs, to help guide and navigate

trade-offs in ongoing coordination.
2. Establish and maintain regular communication channels across departments and agency partners to identify opportunities for better alignment in decision-making, funding, and planning processes.
3. Equip Tacoma city staff with the skills and resources to engage in multimodal transportation planning and design using a Safe Systems Approach, promoting partnerships across work groups and departments to foster collaborative improvements.
4. Promote ongoing capacity building for community organizations to strengthen local advocacy networks.
5. Collaboratively define scope and responsibilities for using the city right-of-way early in the planning process, while balancing enhancements with the need for effective project delivery.
6. Pursue City-led initiatives to raise revenue for the development, operation, and maintenance of the city's multimodal transportation system, leveraging the resources of private development, and local, regional, state, and federal partnerships.

Gig Harbor

(Gig Harbor Comprehensive Plan Adopted April 2025)

Goal: Promote and plan for a transportation system that is smart, efficient, and achievable transportation system.

Relevant Policy Direction
1. Promote transportation investments that support transit and pedestrian oriented land use patterns and provide alternatives to single-occupant automobile travel.
2. Partner with Pierce Transit to advocate for improved transit connections to key destinations, including the hospital, community center, and library.
3. Increase public awareness of the City's transportation demand management strategies, including non-motorized transportation and increased use of local transit.

Goal: Provide a transportation system that is effective in connecting centers to the regional transportation system.

Relevant Policy Direction
1. Promote and implement a network of local street and trail infrastructure that supports walking, bicycling, and transit use to enhance connectivity and physical activity for people of all ages and abilities.
2. Prioritize investments in transportation facilities and services in CoLIs that support compact, pedestrian and transit-oriented development.
3. Work with Pierce Transit to satisfy local travel needs, particularly between residential areas, the CoLIs, and major commercial areas along SR 16.
4. Work with Pierce Transit to locate Pierce Transit Park & Ride lots in areas which are accessible to transit routes and local residential collectors.

Lakewood

(Comprehensive Plan, 9/2024)

Goal: Provide a balanced, multimodal transportation system that supports the safe and efficient movement of people and goods.

Relevant Policy Direction

1. Plan, develop, and maintain transportation infrastructure to meet the needs of all users, including drivers, transit riders, bicyclists, and pedestrians of varying ages and abilities..
2. Increase availability and accessibility of alternative transportation modes like walking, biking, carpooling, and public transit, focusing on those without personal vehicles or with mobility needs.

Goal: Improve the transportation system through collaborative efforts with other agencies and organizations.

Relevant Policy Direction

1. Engage transportation agencies early in development proposal reviews to identify transit-oriented design and amenity opportunities.
2. Advocate for and assist in the integration of regional and HCT systems with local transit services.
3. Partner with transit agencies to support ride matching, vanpooling, micro-transit, paratransit, and other HOV transportation.
4. Work with transit agencies to address requirements from new transit routes and frequencies, especially in residential areas and high-traffic corridors.
5. Work with WSDOT to accommodate HOV lanes on I-5 and SR 512 to meet the needs of the city and regional transit.
6. Pursue joint state and federal transportation grant applications with other jurisdictions on projects with mutual benefits.
7. Investigate the potential for local shuttle, micro-transit, and paratransit services in high-density areas with significant ridership prospects.

University Place

(Comprehensive Plan, 12/2024)

Goal: Create avenues for increased encourage use of public transportation to accommodate a larger proportion of the traveling public.

Relevant Policy Direction

1. Work with Pierce Transit to support the provision of local transit service on principal, minor, and collector arterials providing feeder service to residential areas and connections to adjacent jurisdictions. Local transit service should be expanded to serve the entire community including underserved neighborhoods and those individuals with special needs.
2. Coordinate with Pierce Transit and the Tacoma and University Place school districts to develop bus stops and shelters with seating to provide greater comfort for riders and encourage higher ridership.
3. Use transit as a way to provide for access, circulation and mobility needs in University Place, especially in the City's Regional Growth Center, additional areas planned for higher intensity mixed-use development, and favorable pedestrian environments.

SECTION 07

Planned Service and Operating Changes

Fixed Route Services

The table below presents budgeted service hours and projected ridership for fixed-route services. Due to budget constraints, service hours cannot increase over most of the TDP time frame, which will likely impact ridership growth. The projected ridership growth beyond 2025 aligns with Pierce County's average yearly population increase.

	2026	2027	2028	2029	2030	2031
Service Hours	482,000	482,000	482,000	482,000	482,000	482,000
Service Hour Change	1.5%	0.0%	0.0%	0.0%	0.0%	0.0%
Service Miles	5,673,099	5,673,099	5,673,099	5,673,099	5,673,099	5,673,099
Service Miles Change	1.5%	0.00	0.0%	0.0%	0.0%	0.0%
Ridership (Estimated)	7,288,292	7,383,040	7,479,019	7,576,247	7,674,738	7,774,509
Ridership Change	7.4%	1.3%	1.3%	1.3%	1.3%	1.3%

Service Recovery Plan

In December 2023, Pierce Transit's Board of Commissioners adopted a Bus System Recovery Plan to strategically recover service across the system as staffing becomes available. As of March 2025, Phases 1 and 2 are complete, with 15-minute weekday service on Routes 1 and 3. Pierce Transit has also made progress on other priority improvements, such as the additional frequency on Route 1. The remaining phases, which focus on increasing frequency, extending service hours, and restoring additional trips, will be implemented as funding allows. More details are available on the agency's website at PierceTransit.org/public-documents/.

SHUTTLE ADA Paratransit

The agency's SHUTTLE service directly correlates to service areas and service hours of fixed route services by matching operating hours and providing rides, scheduled one to five days in advance, within ¾ mile of any bus route. Route retirements and adjustments associated with the adopted Service Recovery Plan may affect existing and potential SHUTTLE customers.

No significant changes to SHUTTLE service are expected in the next six years.

	2026	2027	2028	2029	2030	2031
Service Hours	215,185	221,643	221,643	221,643	221,643	221,643
Service Miles	3,018,197	3,108,606	3,108,606	3,108,606	3,108,606	3,108,606
Ridership	357,552	368,280	368,280	368,280	368,280	368,280

Rideshare

Demand for Pierce Transit's Rideshare program continues to grow alongside the resurgence of worker commutes.

The agency currently maintains a fleet of 269 vehicles, including 221 assigned to commuter groups, 45 service loaners to ensure continuity of service, and 3 community vans. Demand for the program remains strong, with ongoing interest at times exceeding available capacity. The program typically maintains a waitlist of approximately 7–10 groups ready to launch as vehicles become available. As a result, the agency is focused on maximizing utilization of the existing fleet before considering future expansion.

In 2025, a total of 1,028 participants utilized the Rideshare program. Commuter groups traveled 3,511,424 revenue miles and generated $1,539,145 in revenue, demonstrating the program's continued value and impact.

To better meet customer needs, the Rideshare program has diversified its fleet beyond traditional vans to include a mix of vehicle types. Recent additions include electric vehicles such as the Tesla Model Y, as well as SUVs like the Chevrolet Traverse and Ford Explorer. These options provide greater flexibility for different group sizes and trip types, while also supporting the agency's sustainability goals through the inclusion of electric and more fuel-efficient vehicles.

In addition to fleet optimization, the program continues to prioritize marketing and outreach efforts to increase awareness and participation, helping reduce single-occupancy vehicle trips in the region. The program's mobile application enhances the customer experience by allowing participants to more easily manage and coordinate their rides.

These efforts align with Pierce Transit's commitment to delivering efficient, sustainable, and customer-focused transportation solutions for the region through 2031.

Runner On-Demand

Pierce Transit's Runner on-demand service is expected to continue evolving over the next six years. A primary goal is to improve efficiency within the existing service by increasing funding, with the aim of achieving approximately 90% seat availability across all service zones.

Current grant funding supports the program through June 2027, and additional grant opportunities may be pursued to sustain and expand service beyond that timeframe.

At present, there are no planned changes to service zones. However, zone expansion or modifications may be reconsidered after the implementation and evaluation of the proposed service improvements.

	2026	2027	2028	2029	2030	2031
Tideflats Vehicle Hours	20,000	20,000	20,000	20,000	20,000	20,000
Tideflats Ridership	36,407	36,407	36,407	36,407	36,407	36,407
Ruston Vehicle Hours	2,100	2,100	2,100	2,100	2,100	2,100
Ruston Ridership	1,983	1,983	1,983	1,983	1,983	1,983
Spanaway North Vehicle Hours	3,848	3,848	3,848	3,848	3,848	3,848
Spanaway North Ridership	13,052	13,052	13,052	13,052	13,052	13,052
Spanaway South Vehicle Hours	10,140	10,140	10,140	10,140	10,140	10,140
Spanaway South Ridership	20,779	20,779	20,779	20,779	20,779	20,779
JBLM Vehicle Hours	1,600	1,600	1,600	1,600	1,600	1,600
JBLM Ridership	1,400	1,400	1,400	1,400	1,400	1,400
Puyallup Vehicle Hours	17,784	17,784	17,784	17,784	17,784	17,784
Puyallup Ridership	31,344	31,344	31,344	31,344	31,344	31,344
Gig Harbor Vehicle Hours	5,900	5,900	5,900	5,900	5,900	5,900
Gig Harbor Ridership	4,753	4,753	4,753	4,753	4,753	4,753

SECTION 08

Planned Capital Expenses

Pierce Transit's Project Oversight Group (POG) oversees all capital projects and consists of representatives from across the agency. Capital project selection is a process during which capital projects are proposed by agency staff and prioritized by the POG, using the adopted Strategic Plan as a guide. The POG's recommendations are presented to the Executive Team for funding in the annual budget for the following year. These projects are also included in the six-year capital plan. Projects that are not included in the annual budget or six-year plan may be placed on the Unfunded Needs List in Appendix A – Unfunded Needs List.

Rolling Stock Purchases

Pierce Transit's rolling stock and revenue vehicles are replaced on a regular cycle, which meets or exceeds FTA useful life benchmarks. For fixed route buses, routine replacement occurs when the 40-foot vehicles reach their 16-year lifespan or 640,000 miles. Replacement of 25-foot cutaway (body-on-chassis) vehicles takes place at ten years or 150,000 miles. Routine replacement for SHUTTLE vehicles follows a 10-year or 150,000 miles limit; whichever comes first. New and replacement rolling stock planned for 2026–2031 is shown below.

	2026	2027	2028	2029	2030	2031
Bus Coaches	0	10	10	0	7	0
25-ft Cutaway	0	0	0	0	0	0
SHUTTLE Coaches	0	11	0	0	0	16
Rideshare Vehicles	27	27	27	27	27	27
Runner Vehicles	0	0	0	0	0	0
Support Vehicles	18	9	12	14	8	5

State of Good Repair and Other Capital Projects

Pierce Transit's facilities and equipment are repaired and replaced on regular cycles based on adopted transit asset management goals, performance measures and targets. The agency has many projects that fit into this category, as well as other capital projects that enhance service or improve efficiency. For a complete list, Pierce Transit's 2026-2031 Six-Year Capital Plan, as adopted in the 2026 Budget, is shown on at the end of Section 8. The Capital Plan is consistent with the goals and strategies discussed in Section 4 – State and Agency Goals, Objectives, and Action Strategies. A selection of notable capital projects for this time frame is provided below.

Maintenance & Operations Base Improvements (MOBI) - $62.8M

Future improvements, dependent on funding and coordination with Sound Transit, may include:

- **Building 1:** Continued analysis of needs and recommended updates to improve efficiency and extend the life of the building. In early 2026, the FTA approved reallocating funds from the gantry project to Building 1 State of Good Repair projects. This reallocation aligns with the current federal administration's focus.
- **West Base:** A new maintenance building planned to maintain both Pierce Transit and Sound Transit buses, including 60-foot articulated coaches and double-decker buses. Plans for the facility include a new 60-foot bus paint booth as well 12 maintenance bays, parts storage, and office space. This facility would be a partnership project requiring funding from both Pierce Transit and Sound Transit. The agency is currently pursuing grant funds for this new building and associated improvements.
- **South Base:** The agency is coordinating with Sound Transit on the development of vacant land south of Building 5 (Safety and Training). This project would develop the site with a maintenance facility, fleet parking and will include bus charging to accommodate 3-5 double decker electric buses with the potential to expand to 50 buses. The agency is currently working on the lease and is identifying a team to lead the project. This project would be 100% funded by Sound Transit on Pierce Transit owned property.

Stream Community Line Bus Stop and Intersection Improvements - $5.2M

Investments are underway along Pacific Avenue/SR-7 to support Pierce Transit's new enhanced bus service, sponsored by MultiCare. Throughout 2025, the agency installed transit signal priority equipment, new shelters, station pylons, and real-time arrival information along the Stream Community Line corridor. These improvements are among the many features of Stream Community Line that improve rider experience and speed up travel in the corridor. As part of the March 2026 service change, the agency extended Stream to Commerce Street Station in downtown Tacoma. In the coming year, the agency will develop plans to construct infill stops along the Stream corridor with an approximately half-mile spacing that include all the same amenities as current Stream stops.

Spanaway Transit Center - $18M

The Spanaway Transit Center opened in August 2025 at 20702 Mountain Highway East in the unincorporated community of Spanaway. It serves as the southern terminus for Route 1 and the Stream Community Line. This is Pierce Transit's first new transit center since 1998, constructed to support the significant growth in South Pierce County. The transit center features a bus turnaround, a 38-stall park & ride lot, a comfort station for bus operators, a passenger drop-off area, and public EV chargers. The next phase of the project will expand the park & ride with over 200 parking stalls as well as sidewalk and roadway safety features. the agency expects to break ground on the second phase in 2027.

Bus Shelter Replacement Project - $4.2M

In 2025, Pierce Transit continued to upgrade bus stop shelters throughout the agency's service area. The project began in 2024 and includes new, easier to repair shelters designed with modular glass panes, solar lighting, and black metal frames. The agency installed approximately 50 new shelters in 2025 and acquired funding and equipment to install even more shelters in 2026.

Accessible Bus Stop Signage

The agency continues to make progress with the accessible bus stop signage project, which includes tactile raised lettering and braille signage at bus stops. Following the pilot project at Commerce Street Station, the agency acquired program funding and developed site prioritization criteria. This initiative is currently supported by PSRC Equity Formula funds along with a HUD Community Project Funding grant sponsored by Congresswoman Strickland. While continuing to evaluate the program with stakeholders and community members, the agency plans to install signs at transit centers and other priority locations in 2026 and early 2027 before moving on to other stops in the system.

Meridian/SR 161 TSP - $1.3M

In 2026, the agency will kick off efforts to plan, design, and install transit signal priority equipment at intersections along Meridian Ave (SR 161) between South Hill and the SR 167 interchange in coordination with partner agencies. These improvements would improve transit speed and reliability along this busy corridor, especially during peak commute periods. This project is entirely grant funded through WSDOT.

Paratransit ADA Eligibility Assessment Facility – $2.7M

Pierce Transit will convert the 2,020 sf former Greyhound office at Tacoma Dome Station to a space for conducting SHUTTLE paratransit eligibility testing. Currently, tests are conducted at headquarters using shared conference rooms and the visitor parking lot. This new dedicated space will improve privacy, access, and scheduling for customers, as well

as include permanent testing equipment such as a mock bus. Construction is expected to begin the second half of 2027 with funding from federal equity share formula dollars.

Continued Progress Toward Zero Emissions

Heading into 2026, the agency remains committed to its long-term emissions reduction goals but is shifting to a more phased and financially constrained approach due to reduced federal funding support. Near-term priorities include deploying new charging infrastructure, integrating the BEBs on order, and focusing on reliability and performance of existing electric assets. The agency continues to evaluate required capacity for on route charging as the BEB fleet grows, battery technology improves, and agency training, operations, and scheduling practices continue to mature. The agency will prioritize lower-cost, high-impact actions—such as non-revenue fleet electrification and facility efficiency upgrades—while exploring alternative funding sources like state programs and carbon credit revenues. Overall, the strategy balances continued progress on emissions reduction with the need to maintain core service delivery and financial sustainability.

In accordance with Pierce Transit Executive Order 1, the transition to zero emission must be grant funded. Projects planned include:

- **Zero Emission Bus Base Gantry and Battery Electric Buses (BEBs) - $14.8M**
  Awarded in 2024, the original scope of the FY2024 Low or No Emission project grant was to purchase four new BEBs and install covered gantry conductive charging infrastructure. With changes to Federal priorities, the scope of the zero-emission bus and base gantry project was updated to align with federal funding requirements. In March of 2025 the Federal Transit Administration (FTA) approved the request to change the scope of Pierce Transit's 2024 Bus and Bus Facilities Grant. Under the new scope, Pierce Transit will purchase four compressed natural gas (CNG) buses rather than four BEBs, and shift funds that were previously allocated for a gantry-style electric charging system over to safety improvements at the Maintenance facility (Building 1). Those Building 1 safety improvements include a roof replacement and upgrades to the electrical, heating and HVAC system. Pierce Transit is currently in the planning phase for the Building 1 improvements to be funded with the grant.
- **BEBs, Chargers and Workforce Development - $4.4M**
  As part of a FY2022 Low or No Emission project grant the agency is expanding zero emission infrastructure on the agency's main base. In 2026 conductive charging will expand from nine to 12 ChargePoint Chargers to support the battery electric fleet. In addition to the chargers, two 40 ft coaches will be replaced with battery electric vehicles. Pierce Transit continues to schedule and conduct workforce development training sessions for Maintenance Technicians to become familiar with BEBs and electric charging infrastructure. This effort is supported in part by a $3.8M Bus and Bus Facilities grant.
- **New Inductive BEB Charging Infrastructure at Tacoma Community College Transit Center - $2.3M**
  Planned for 2029, this project is on the PSRC 2024 Pierce Countywide Competition recommended funding list (FY 2027-2028) and includes the installation of four inductive BEB wireless charging pads. This project, though delayed, will proceed pending the continued availability of the funding, and evaluation of appropriate charging technology.
- **Lakewood Transit Center Inductive Charging - $6.2M**
  Project is to install four inductive BEB wireless charging pads at the Lakewood Transit Center. The proposed application includes adding two more replacement 40-foot BEBs to the fleet, both with the compatible wireless and contactless inductive undercarriage coils for fast charging. Status - WSDOT Green Transportation Capital Grant program did not fund this project in 2025 due to state funding constraints. Pierce Transit plans to actively seek grant funding to complete this project.

Approved Capital Project List

Line #	Category	Project Name	Project #	Project Budget	Spent Thru 2024	2025 YE Estimate	2026 New Requested	2026 Budget	Local	Grant
1	B	MOBI	525	62,800,000	56,824,280	472,170	(5,000,000)	503,550	503,550	
2	B	Base BEB Charging Exp to 12	653	4,444,500		440		4,444,060	888,510	3,555,550
3	B	Bldg 4 HVAC Retrofit	671	305,900	24,271	19,680		261,950	261,950	
4	B	Bldg 5 Spec Transportation	676	400,400	6,207	371,360		22,830	22,830	
5	B	Gantry w/ Depot for 30	680	16,963,830				16,963,830	2,179,080	14,784,750
6	B	Bus Lot Emergency Notification Sys	683	53,530			50,860	104,390	20,880	83,510
7	B	Bldg 1 Security Cameras & EWS	684	38,760				38,760	38,760	
8	B	F&W TV Monitor Screens	685	17,000				17,000	17,000	
9	B	Bldg 1 Tire Shop Office Reno	690	44,000			41,800	85,800	(29,140)	114,940
10	B	F&W EV Chargers	692	622,160			57,870	680,030	136,000	544,030
11	B	Running Repair Restroom Reno	NEW08				31,500	31,500	31,500	
12	B	Bldg 1 Bodyshop Restroom Reno	NEW09				31,500	31,500	31,500	
13	B	Bldg 1 Lighting Modification	NEW10				151,800	151,800	151,800	
14	B	ADA Eligibility Assessment Fac	NEW14				2,686,350	2,686,350	537,270	2,149,080
15	B	Workspace Design	NEW15				120,000	120,000	120,000	
		Subtotal Base Facilities		**85,690,080**	**56,854,758**	**863,650**	**(1,828,320)**	**26,143,350**	**4,911,490**	**21,231,860**
16	O	Bus Shelter Replacement	633	4,218,430	1,518,674	740,400	2,259,080	4,218,440	772,620	3,445,820
17	O	Enhanced Bus SR7	657	5,672,290	1,754,528	72,000		3,845,760	(895,310)	4,741,070
18	O	Bldg 1 Paint Booth Controls	658	210,580				210,580	210,580	
19	O	Bldg 1 Wheel Alignment Machine	661	103,000				103,000	103,000	
20	O	Bldg 1 Can Crusher	663	25,290		12,140		13,150	13,150	
21	O	Support Vehicle Replacement 2024	666	896,150	272,384	515,060		108,710	108,710	
22	O	Fleet Maintenance Purchases	686	673,800			31,650	705,450	705,450	
23	O	Marketing Plotter Replacement	694	33,410				33,410	33,410	
24	O	Support Vehicle Replacement	696	1,299,880		284,980	2,139,160	3,154,060	3,154,060	
25	O	Stream Community Line Exp	699	1,419,530				1,419,530	283,910	1,135,620
26	O	Stream Meridian/SR161 TSP	703	1,560,000				1,560,000	260,000	1,300,000
27	O	Facilities Maintenance Purchases	704	17,780		17,780	67,440	67,440	67,440	
28	O	Misc. Capital Equipment	778	96,290			103,710	200,000	200,000	
29	O	Bus Stop Bench Expansion	NEW03				575,720	575,720	575,720	
30	O	Bus Stop Upgrades	NEW06				577,000	577,000	115,400	461,600
31	O	Protective Devices	NEW17				75,590	75,590	75,590	
32	O	Bldg 5 Light Pole	NEW18				11,780	11,780	11,780	
		Subtotal Other		**16,226,430**	**3,545,586**	**1,642,360**	**5,841,130**	**16,879,620**	**5,795,510**	**11,084,110**
33	P	Pac Ave/SR7 P&R	556	13,192,886	9,341,274	370,540		3,481,070	3,481,070	
34	P	TDS Elevator Repairs & Upgrades	588	3,451,549	3,327,216	24,440		99,890	99,890	
35	P	Spanaway TC Parking Lot Expansion	607	15,493,350	854,454	76,720		14,562,180	1,859,030	12,703,150
36	P	TDS Wayfinding	608	1,308,837	80,207	49,440		1,179,190	435,790	743,400
37	P	Braille & Real Time Signage	687	2,914,070			(1,136,640)	1,777,430	844,580	932,850
38	P	Commerce Tunnel Gate Retrofit	691	120,000			160,000	280,000	280,000	
39	P	Lakewood Transit Center Roof Repl	698	25,200				25,200	25,200	
40	P	TDS Pedestrian Improvements	NEW05				33,000	33,000	33,000	
41	P	TCC Transit Center SOGR	NEW11				73,120	73,120	73,120	
42	P	Tacoma Mall TC Sealing	NEW12				67,200	67,200	67,200	
43	P	512 P&R Seal and Stripe	NEW13				93,450	93,450	93,450	
44	P	South Hilll TC Sprinkler Sys	NEW16				24,690	24,690	24,690	
		Subtotal Passenger Facilities		**36,505,892**	**13,603,152**	**521,140**	**(685,180)**	**21,696,420**	**7,317,020**	**14,379,400**
45	R	SHUTTLE Replacement 2023	637	3,114,590				3,114,590	623,080	2,491,510
46	R	Bus Fleet Replacement 2024	659	13,651,990				13,651,990	2,730,390	10,921,600
47	R	SHUTTLE Replacement 2024	660	13,898,430				13,898,430	6,121,470	7,776,960
48	R	SHUTTLE Replacement	681	4,120,340				4,120,340	824,070	3,296,270
49	R	Bus Fleet Replacement	682	8,796,250				8,796,250	2,363,840	6,432,410
50	R	RideShare Replacement	693	3,424,360			1,869,430	5,293,790	4,454,210	839,580
		Subtotal Revenue Vehicles		**47,005,960**	-	-	**1,869,430**	**48,875,390**	**17,117,060**	**31,758,330**
51	T	Security Systems Replacement	452	4,080,769	2,873,380			1,207,390	1,207,390	
52	T	ngORCA	482	6,935,194	4,118,243	34,260		2,782,690	2,782,690	
53	T	CAD/AVL	573	11,000,000	9,546,026			1,453,970	1,453,970	
54	T	Call Center Software Replacement	604	159,000	151,465			7,530	7,530	
55	T	ADEPT Replacement	625	2,200,000	311,926	98,210		1,789,860	1,789,860	
56	T	Real Time Sign Replacement	645	43,070				43,070	43,070	
57	T	Finance ERP	675	3,900,000	611			3,899,390	3,899,390	
58	T	Network Infrastructure Repl 2024	678	1,646,880	452,578	46,780		1,147,520	1,147,520	
59	T	Hastus Upgrade 2025	688	824,870				824,870	824,870	
60	T	NW Infrastructure Replacement	689	678,040				678,040	678,040	
61	T	VOAM Module Interface	695	227,920				227,920	227,920	
62	T	Fleetwatch Software Update	NEW01				57,000	57,000	57,000	
63	T	Fleetwatch Bldg 1	NEW02				772,900	772,900	772,900	
64	T	Radio and Telephone Recording	NEW04				75,130	75,130	75,130	
65	T	EAM for Capital Facilities	NEW07				309,320	309,320	309,320	
		Subtotal Technology		**31,695,743**	**17,454,229**	**179,250**	**1,214,350**	**15,276,600**	**15,276,600**	-
		Total Capital		**217,124,105**	**91,457,724**	**3,206,400**	**6,411,410**	**128,871,380**	**50,417,680**	**78,453,700**

Six-Year Capital Plan

Line #	Project Name	Project #	2026	2027	2028	2029	2030	2031
1	Security Systems Replacement	452	1,207,390					
2	ngORCA	482	2,782,690					
3	MOBI	525	503,550					
4	Pac Ave/SR7 P&R	556	3,481,070					
5	CAD/AVL	573	1,453,970					
6	TDS Elevator Repairs & Upgrades	588	99,890					
7	Call Center Software Replacement	604	7,530					
8	Spanaway TC Parking Lot Expansion	607	14,562,180					
9	TDS Wayfinding	608	1,179,190					
10	ADEPT Replacement	625	1,789,860					
11	Bus Shelter Replacement	633	4,218,440					
12	SHUTTLE Replacement 2023	637	3,114,590					
13	Real Time Sign Replacement	645	43,070					
14	Base BEB Charging Exp to 12	653	4,444,060					
15	Enhanced Bus SR7	657	3,845,760					
16	Bldg 1 Paint Booth Controls	658	210,580					
17	Bus Fleet Replacement 2024	659	13,651,990					
18	SHUTTLE Replacement 2024	660	13,898,430					
19	Bldg 1 Wheel Alignment Machine	661	103,000					
20	Bldg 1 Can Crusher	663	13,150					
21	Support Vehide Replacement 2024	666	108,710					
22	Bldg 4 HVAC Retrofit	671	261,950					
23	Finance ERP	675	3,899,390					
24	Bldg 5 Spec Transportation	676	22,830					
25	Network Infrastructure Repl 2024	678	1,147,520					
26	Gantry w/ Depot for 30	680	16,963,830					
27	SHUTTLE Replacement	681	4,120,340					
28	Bus Fleet Replacement	682	8,796,250					
29	Bus Lot Emergency Notification Sys	683	104,390					
30	Bldg 1 Security Cameras & EWS	684	38,760					
31	F&W TV Monitor Screens	685	17,000					
32	Fleet Maintenance Purchases	686	705,450					
33	Braille & Real Time Signage	687	1,777,430					
34	Hastus Upgrade 2025	688	824,870					
35	NW Infrastructure Replacement	689	678,040					
36	Bldg 1 Tire Shop Office Reno	690	85,800					
37	Commerce Tunnel Gate Retrofit	691	280,000					
38	F&W EV Chargers	692	680,030					
39	RideShare Replacement	693	5,293,790					
40	Marketing Plotter Replacement	694	33,410					
41	VOAM Module Interface	695	227,920					
42	Support Vehide Replacement	696	3,154,060					
43	Lakewood Transit Center Roof Repl	698	25,200					
44	Stream Community Line Exp	699	1,419,530					
45	Stream Meridian/SR161 TSP	703	1,560,000					
46	Facilities Maintenance Purchases	704	67,440					
47	Misc. Capital Equipment	778	200,000					
	Subtotal Carryover & Additional		**123,104,330**	-	-	-	-	-
Line #	**Project Name**	**Project #**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
48	Fleetwatch Software Update	NEW01	57,000					
49	Fleetwatch Bldg 1	NEW02	772,900					
50	Bus Stop Bench Expansion	NEW03	575,720					
51	Radio and Telephone Recording	NEW04	75,130					
52	TDS Pedestrian Improvements	NEW05	33,000					
53	Bus Stop Upgrades	NEW06	577,000	606,000	637,000	668,000	702,000	
54	EAM for Capital Facilities	NEW07	309,320					
55	Running Repair Restroom Reno	NEW08	31,500					
56	Bldg 1 Bodyshop Restroom Reno	NEW09	31,500					
57	Bldg 1 Lighting Modification	NEW10	151,800					
58	TCC Transit Center SOGR	NEW11	73,120	37,450				
59	Tacoma Mall TC Sealing	NEW12	67,200					
60	512 P&R Seal and Stripe	NEW13	93,450					
61	ADA Eligibility Assessment Fac	NEW14	2,686,350					
62	Workspace Design	NEW15	120,000					
63	South Hilll TC Sprinkler Sys	NEW16	24,690					
64	Protective Devices	NEW17	75,590					
65	Bldg 5 Light Pole	NEW18	11,780					
	Subtotal New Requests		**5,767,050**	**643,450**	**637,000**	**668,000**	**702,000**	-

Continued

Line #	Project Name	Project #	2026	2027	2028	2029	2030	2031
66	TCC BEB On-Route Charging	700			3,761,410			
67	Lakewood TC Ind Chargers & Support	701			2,841,800			
68	Bus Replacements	OUTYEAR01		11,965,810	13,060,340	14,180,450	15,237,340	15,788,020
69	Shuttle Replacements	OUTYEAR02		3,152,800				1,884,770
70	RideShare Replacement	OUTYEAR03		1,925,760	2,004,590	2,004,590	2,004,590	2,004,590
71	Support Vehide Replacement	OUTYEAR04		1,688,810	1,688,810	1,125,870	562,940	562,940
72	Network Infrastructure Repl	OUTYEAR05		500,000	500,000	500,000	500,000	500,000
73	Bldg 1 Transmission Jack Replacement	OUTYEAR06		10,000				
74	Bldg 6 SOGR	OUTYEAR07		169,420	495,590			
75	Bldg 5 SOGR	OUTYEAR08		1,050,180	724,620			
76	Commerce Station SOGR	OUTYEAR09		296,100				
77	72nd & Portland TC SOGR	OUTYEAR10				37,390		
78	Bldg 4 Fire Alarm System	OUTYEAR11				138,280		
79	Parkland TC SOGR	OUTYEAR12				97,200		
80	72nd PR Seal Coat & Striping	OUTYEAR13					34,070	
81	Bldg 1 Brake Dyno Replacement	OUTYEAR14					250,000	
82	Bldg 1 Horizontal Ban Saw Replacement	OUTYEAR15					13,200	
83	Bldg 1 Parts Washer Replacement	OUTYEAR16					275,000	
84	South Hill TC SOGR	OUTYEAR17						47,530
	Subtotal Outyears		-	**20,758,880**	**25,077,160**	**18,083,780**	**18,877,140**	**20,787,850**
	Total 6-Year Capital	**Totals**	**128,871,380**	**21,402,330**	**25,714,160**	**18,751,780**	**19,579,140**	**20,787,850**

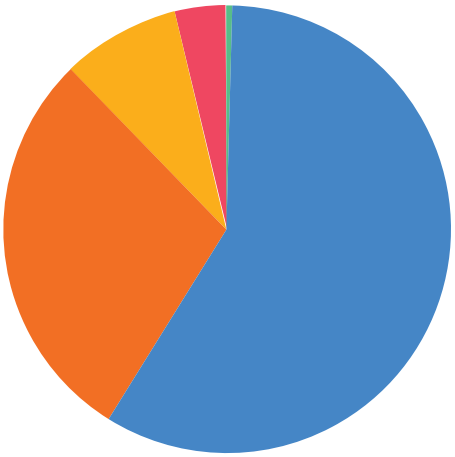
SECTION 09

Multiyear Financial Plan

PierceTransit

Ridership continues to trend upwards, but economic uncertainty and changes to funding priorities continue to impact Pierce Transit. Controlling the overall cost of services and projects remains a significant concern. The agency anticipates that the challenges posed by inflation, including uncertainties related to future fuel and vehicle prices, will impact the cost-of-service delivery over the next few years. Pierce Transit's annual budget planning process considers these challenges while assessing services, staffing, and financial resources, alongside various economic forecasts, to develop a comprehensive financial outlook.

The agency's primary revenue source, sales tax, is closely tied to local economic conditions and retail spending. While sales tax collections are projected to increase over the next six years, uncertainty exists around future collections. Therefore, the six-year plan shows a modest 2.2 percent average annual increase, well below the agency's historical average annual increase of 5.5 percent. With costs continuing to escalate faster than in prior years, the agency is focusing on improving productivity, reducing costs, and obtaining grants for service and projects.



2026 Operating Revenue

Sales Tax *52%*	*$116,794,690*
Sound Transit *29%*	*$65,124,290*
Operating Contributions *11.5%*	*$25,781,750*
Other Miscellaneous *4.5%*	*$10,112,660*
Fares *3%*	*$7,149,240*
Total Operating Revenue	*$224,962,630*

The Six-Year Financial Plan is sustainable for operations. Reserves and operating transfers will be used over the next six years to provide capital infrastructure that supports service plans. Reserves comply with the required levels established by the Board of Commissioners. Reserves provide the ability to deal with adverse economic conditions, emergencies, and exposure to casualty and legal risks. Additional grants and/or other funding sources will be required to fully implement the planned capital program.

Future Revenue Sources and Potential Challenges

Most of Pierce Transit's operating revenue comes from local sales taxes, currently being collected at a rate of 0.6%. The maximum sales tax levy allowed under state law is 0.9%. A component of the agency's newly adopted Strategic Plan and Long Range Plan (Destination 2045) is to build a business case and action plan for expanding funding to the full extent provided by state law. If successful, this initiative would provide a much-needed revenue source for the agency.

Many capital projects are dependent on grant funding. At the time of this document preparation, Pierce Transit and other transit agencies are experiencing funding uncertainty. The federal administration's change in direction resulted in a hold on all unobligated discretionary awards and a move away from federal funding for zero emission projects. Pierce Transit has adapted by prioritizing project components that meet current funding requirements.

In addition to the uncertainty related to discretionary federal awards, the policy changes may impact supply chain and costs associated with maintaining or expanding service that are not accounted for in the Capital Plan.

Pierce Transit also participates in Washington's new Clean Fuel Standard, a market-based compliance program designed to reduce the carbon intensity of transportation fuels in the state. Under the umbrella of the Washington State Transit Association and working with a credit trading company, transit agencies in the state may earn credits related to the "fuels" they use (Compressed Natural Gas, electricity or hydrogen). Those credits will be sold to higher-polluting organizations that need to purchase credits to stay on balance, and the earned funds (minus administrative fees) will be returned to the transit agencies in proportions equal to how many credits each agency generated.

By offering free service to riders under 18 years of age, Pierce Transit receives $8.3M per year as a result of Washington State's 2022 Move Ahead Washington transportation package. The package utilized funding generated by the 2021 Climate Commitment Act, which implemented a cap and invest program for carbon emissions managed by the state's Department of Ecology.

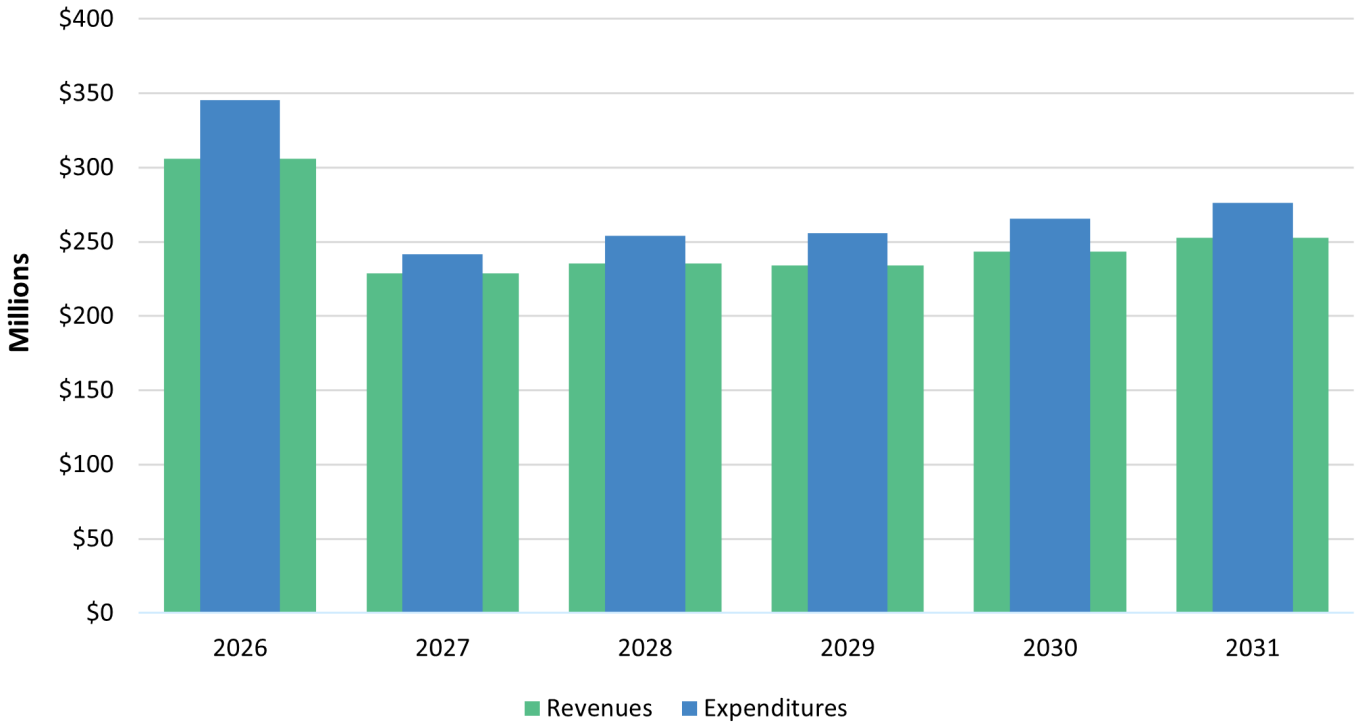
Six-Year Financial Plan and Cash Flow Analysis

The following pages contain the agency's multiyear financial plan and cash flow analysis. The operating financial plan is sustainable and generally balanced for each year. The capital improvement program is provided in Section 8 – Planned Capital Expenses.

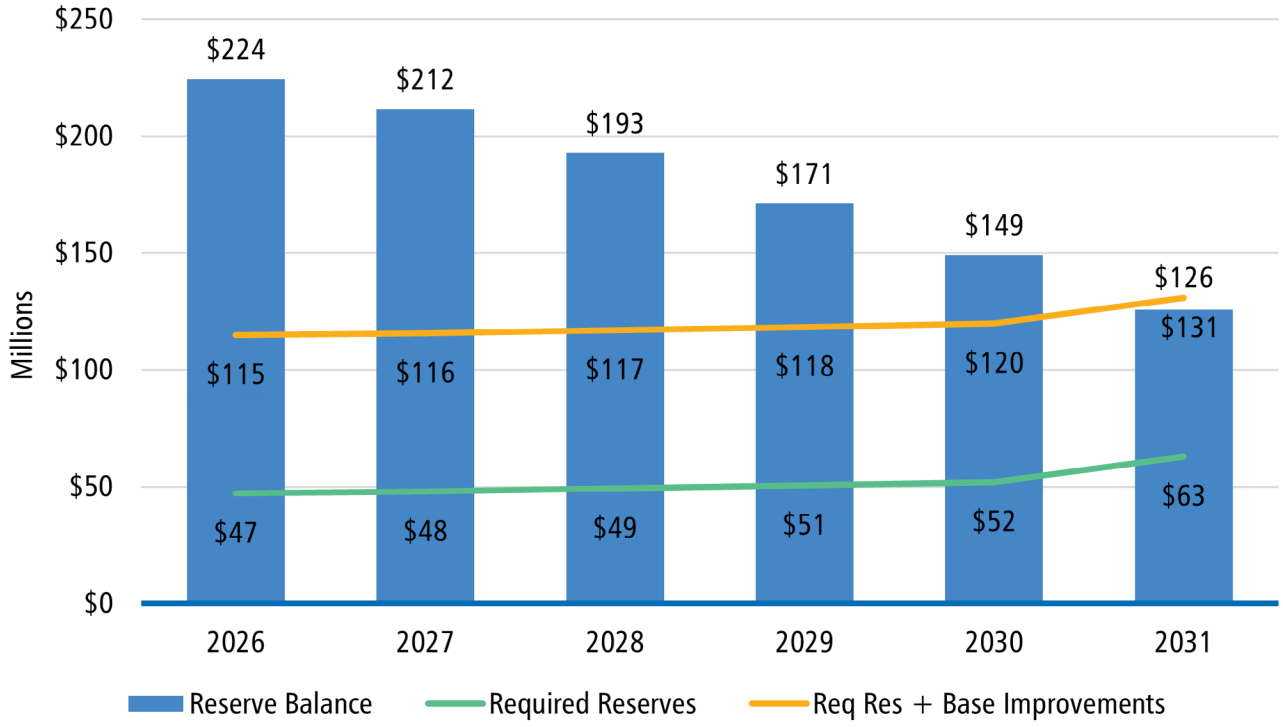
From 2027 through 2031, while our revenues show a year-over-year increase, expenditures continue to outpace revenues. This trend results in a gradual decrease in our reserves each year. However, it is important to note that we maintain reserves higher than those required by our municipal code throughout the entire six-year plan.

	2026	2027	2028	2029	2030	2031
Beginning Balance	263,822,360	224,369,110	211,546,640	192,713,380	171,171,550	149,163,150
Revenues						
Operating						
Passenger Fares	7,149,240	7,507,970	7,866,590	8,225,380	8,584,090	8,942,830
Advertising	610,100	615,300	620,610	626,020	631,540	637,170
Regional Transit Service	65,124,290	67,784,750	70,544,660	73,413,800	76,396,390	79,496,780
Non-Operating						
Sales Tax	116,794,690	119,364,170	121,930,500	124,503,230	127,068,000	129,634,770
Miscellaneous	11,995,680	9,868,400	8,870,830	7,742,390	6,627,230	5,980,240
Contributions						
Operating	25,781,750	14,010,520	13,786,950	13,786,950	13,786,950	13,786,950
Capital	78,453,700	9,777,340	11,807,150	6,041,770	10,508,940	14,138,230
Total Revenue	**305,909,450**	**228,928,450**	**235,427,290**	**234,339,540**	**243,603,140**	**252,616,970**
Expenditures						
Operating						
Wages	100,477,360	103,836,250	107,297,930	110,875,000	114,571,310	118,390,810
Benefits	33,699,740	35,864,930	38,133,540	40,513,580	43,009,950	45,627,640
Maintenance & Operations	80,989,210	79,588,650	82,056,160	84,682,250	87,392,380	90,189,180
Non-Operating	1,325,010	1,058,760	1,058,760	1,058,760	1,058,760	1,058,760
Capital	128,871,380	21,402,330	25,714,160	18,751,780	19,579,140	20,787,850
Total Expenditures	**345,362,700**	**241,750,920**	**254,260,550**	**255,881,370**	**265,611,540**	**276,054,240**
Ending Balances	**224,369,110**	**211,546,640**	**192,713,380**	**171,171,550**	**149,163,150**	**125,725,880**
Required Reserves	47,091,550	47,762,290	49,110,420	50,521,620	51,985,470	62,903,880
Margin/(Deficit)	177,277,560	163,784,350	143,602,960	120,649,930	97,177,680	62,822,000

SIX-YEAR REVENUES & EXPENDITURES



SIX-YEAR ENDING BALANCE & REQUIRED RESERVES



SECTION 10

Projects of Regional Significance

Projects of regional significance are critical to improving the quality of public transportation services in the region. The projects listed below are from PSRC's current Regional Transportation Plan and align with this Transit Development Plan timeframe.

Sponsor: PIERCE TRANSIT
Project ID: 2602
Title: Spanaway Transit Center

MTP Status: Candidate
Estimated Cost: $29,212,500

Description:
The scope of the project constructs a new transit facility in Spanaway, Washington, at the south end of Pierce Transit's service area boundary. The new facility will include a bus loading and unloading area, a transit user parking lot with room for 250 vehicles, secure bicycle parking for active transportation connections, a comfort station for bus operators, and a passenger drop-off area. Associated work includes constructing an onsite sewer system, extending electric and water service, and installing landscaping and security lighting, sidewalks, curb ramps, and six electric vehicle (EV) chargers onsite. In addition, WSDOT is designing a roundabout at the 208th Street E intersection to allow safe and direct access to the transit center from WA State Route 7.

Location / Facility:	From:	To:
20702 Mountain Highway East, Spanaway, WA 98387	n/a	n/a

County:	Completion Year:
Pierce County	2028

Plan Consistency Grade

Total Score: 63%

Supporting Freight Movement:	20%	Puget Sound Land & Water:	80%	Support for Centers:	40%
Supporting Employment:	60%	Transportation Alternatives:	100%	Safety & System Security:	0%
Emissions:	70%	Travel Reliability:	100%	Community Benefits:	100%

Sponsor: PIERCE TRANSIT
Project ID: 2596
Title: South Hill: Meridian Avenue E/SR 161 Park-and-Ride

MTP Status: Candidate
Estimated Cost: $18,450,000

Description:
The project will build a new 350-space Park-and-Ride and bus turnaround facility with improved bicycle and pedestrian access for northbound travelers in the Meridian Avenue E Corridor (SR 161). Replaces a Route 402 bus pullout and single shelter at the south end of the service area in South Hill-Puyallup that is currently operating over capacity. The proposed Park-and-Ride project will also provide multiple bus shelters and other passenger amenities, plus an operator comfort station and passenger safety and security improvements where none exist today. By providing improved drop off or Kiss-and-Ride facilities at this location, Pierce Transit can set the foundation for even more frequent and direct service from the southeastern end of the county into Downtown Puyallup, a designated regional growth center. Constructing a full-service passenger and operator facility at this location will create a hub for higher capacity, Fast, Frequent, and Reliable Newtwork service in the future.

Location / Facility:	From:	To:
South Hill Park & Ride	Meridian Avenue E/SR 161	176th Street E/Sunrise Blvd E

County:	Completion Year:
Pierce County	2035

Plan Consistency Grade

Total Score: 47%

Supporting Freight Movement:	20%	Puget Sound Land & Water:	50%	Support for Centers:	50%
Supporting Employment:	80%	Transportation Alternatives:	60%	Safety & System Security:	0%
Emissions:	40%	Travel Reliability:	80%	Community Benefits:	40%

SECTION 11

Public Comment Summary

Public Comment Summary

Commentor	Comment Summary	Response
Pierce County Planning and Public Works (letter via email)	Expressed support for the TDP and pointed out components they found particularly compelling and supportive of the work they (Pierce County) are doing.	Thank you for the words of support and recognition of Pierce Transit's efforts to support the planning work within the jurisdictions we serve.
Puget Sound Regional Council (letter via email)	Expressed that the TDP overall is a concise and readable, yet thorough, summary of Pierce Transit's 2025 accomplishments and plans for 2026-2031. This draft proactively addressed everything PSRC commented on last year.	Comment noted
Bean (email)	Made grammatical and formatting suggestions.	Thank you for reviewing the TDP.
Bischof (email)	Noted the expected growth of ridership and the need for service to grow to match the need. Also expressed a need for continued investment in transit to match Home in Tacoma goals and regional transit improvements.	Comment noted.

Read (email)	Would like a better connection from Gig Harbor to the transit station in Tacoma to better serve commuters.	Comment noted. Route 100 travels from Gig harbor to the Tacoma Community College Transit Center where riders can transfer to seven different Pierce Transit routes and the Sound Transit 574 to Seattle. In addition to the many stops within Pierce County, these route connections provide riders with access to several other transit centers and connection points within our service area. Tacoma Community College Transit Center is Pierce Transit's second-highest ridership facility for local service and real-time departure signage has recently been added to improve predictability when making a connection. Pierce Transit's board recently authorized a ballot measure to increase funding for the agency. The proposal before voters includes later and more frequent service throughout Pierce Transit's service area. With increased service frequency, transfers at Tacoma Community College could become even easier. More information about the ballot measure is available at piercetransit.org/more-transit Sound Transit Route 595 provides express service from Gig Harbor to Tacoma Dome Station and downtown Seattle but has a limited schedule. Please contact Sound Transit to provide feedback on their routes and schedules. Sound Transit accepts feedback via their website at soundtransit.org
Solien (email)	Expressed recognition and appreciation for Pierce Transit's work to use Title VI principles to address equity and fairness in transit planning.	Comment noted.
Tamasan (email)	Expressed support for the TDP while also noting the need for more frequent bus service with expanded hours.	Comment noted.

Wrenn (email)	Suggested Pierce Transit use reserve funds to maximize service. Also suggested this would show the public there is a demand for service and make the case to the public that additional funds are needed.	Pierce Transit updates its long-term financial forecast annually as part of the budget process. Forecast assumptions draw on recent economic trends, external sources such as the Washington State economic forecast, and internal agency plans aligned with the Strategic Plan and other guiding documents. The adopted 2026 Budget informs development of the TDP; for additional detail, see the 2026 Final Budget. Pierce Transit acknowledges the suggestion to use reserves temporarily to expand service, demonstrate the benefits of increased service, and build ridership. Over the past three years, the agency has already stretched available revenues to add and sustain service levels beyond what current revenues can support long term, particularly through recent service changes. Pierce Transit will continue to provide objective information on current service levels, unmet needs, potential improvements, and the benefits that additional sustained funding could deliver. Reserves comply with levels established by the Board of Commissioners and are essential for responding to adverse economic conditions, emergencies, and casualty or legal risks. The agency maintains three reserve types: Operating, Insurance, and Capital. Pierce Transit's policy is to maintain a stable, balanced financial plan. As noted in the TDP, budget forecasts show expenditures continuing to outpace revenues under the current 0.6% sales tax rate. The budget is developed with a commitment to sustaining current service levels while maintaining prudent financial stewardship and longterm stability. Under the adopted 2026 Budget, Pierce Transit anticipates drawing on reserves, resulting in a gradual decline in reserve balances. The Operating Reserve must remain at or above the agency's required minimum of two months of operating expenses. By 2031, if current service levels and the current funding rate are maintained, projections indicate reserves will fall below required levels.

APPENDIX A

Unfunded Needs List

This list contains unfunded infrastructure or service projects that have not yet been formally incorporated into the agency's six-year financial plans. Project names, scopes, and cost estimates are subject to change as funding opportunities are developed. To proceed with these projects, Pierce Transit may seek grant funding as opportunities arise.

Name	Description	Cost (if known)
Rideshare Expansion	In 2025, Pierce Transit's Rideshare program had the highest boardings per vehicle in the state. If funding becomes available, Rideshare could be expanded to serve more customers.	$1.2 – 4.6M
Micromobility E-Bike Charging Pilot	The employee e-bike charging hub pilot program helps relieve employee parking pressure while meeting clear demand for secure e-bike charging and storage. It advances sustainability goals, promotes active transportation, and provides a scalable model for future deployments at transit centers and park-and-ride locations. This project is dependent on the availability of grant funding.	$50,000
Rideshare Operations and Vehicle Storage Property	Recognizing the limited space available for fleet and maintenance growth at the Pierce Transit base, staff continue to explore opportunities for on-site efficiencies as well as offsite expansion solutions that could relieve current capacity constraints. Property adjacent to the base has been identified as a potential location for Rideshare operations and vehicle storage/overflow. Establishing a dedicated Rideshare site would provide several benefits, including restoring more than 50 employee parking spaces behind Building 5 currently occupied by Rideshare vehicles, creating dedicated storage, fleet staging, and vehicle preparation space for new vehicles entering service, improving safety by reducing conflicts between customer, employee, and maintenance traffic through a controlled pickup and drop-off area, improving customer wayfinding with a clearly designated Rideshare location, and separating Rideshare activities from core maintenance operations while maintaining the operational efficiencies of being adjacent to the auto shop and fleet support facilities.	$4 – 5M

Mission

Improve people's quality of life by providing safe, reliable and accessible transportation services that are locally based and regionally connected.

Vision

Your preferred transportation choice.

PierceTransit

253.581.8000 | Relay: 711 | PierceTransit.org

Puget Sound Regional Council

1201 Third Avenue, Suite 500, Seattle, WA 98101-3055 | psrc.org | 206-464-7090

July 7, 2026

Anna Petersen
Pierce Transit
3701 96th Street SW
Lakewood, WA 98499

Re: Comments on the draft Pierce Transit 2026-2031 Transit Development Plan

Dear Ms. Petersen:

Thank you for sharing the draft 2026-2031 Transit Development Plan with PSRC for review early in the plan development process. We appreciate the ongoing collaboration and information sharing between our two agencies as we work to ensure consistency across regional plans, goals, and processes.

We reviewed the draft plan with a focus on three of the required elements: local performance measures and targets, plan consistency, and regionally significant projects. Below are PSRC's comments on each of these elements.

- **Local Performance Measures and Targets**
  Thank you for including details on service-related performance targets in Section 5 of the plan. We look forward to receiving Pierce Transit's full Transit Asset Management and Transit Safety 2025 Actuals and 2026 Targets by September 1, 2026. PSRC sent a separate email to appropriate Pierce Transit staff with instructions for submitting this data, which we use for regional target setting and performance reporting. No changes are needed to the final TDP itself.

- **Plan Consistency**
  The narrative on Page 38 (Section 7) does a good job describing both how Pierce Transit engages jurisdictions in its own planning processes as well as how the agency was involved in the development of local comprehensive plans and continues coordination efforts with jurisdictions and other stakeholder groups.

- **Regionally Significant Projects**
  Thank you for including a list of regionally significant projects and the associated details in Section 10 of the TDP. In comparing this to our current Regional Capacity Project List, PSRC confirmed they are consistent.

Overall, this was a concise and readable, yet thorough, summary of Pierce Transit's 2025 accomplishments and plans for 2026-2031. This draft proactively addressed everything PSRC commented on last year. Thank you for the great work. If you have any questions or need additional information, please contact me at gcerise@psrc.org or (206) 971-3053.

Sincerely,

Gil Cerise

Gil Cerise
Program Manager

PLANNING & PUBLIC WORKS

1501 Market Street
Tacoma, WA 98402-3333

PierceCountyWa.gov/PPW

Josh Diekmann - Director

July 21, 2026

Pierce Transit
Attn: Anna Petersen, Senior Planner
3701 96th Street SW
Lakewood, WA 98499

Subject: Support for Pierce Transit Draft 2026–2031 Transit Development Plan

Dear Ms. Petersen,

Thank you for the opportunity to review Pierce Transit's Draft 2026–2031 Transit Development Plan.

Pierce County appreciates Pierce Transit's continued commitment to providing reliable transit service and improving access to high-frequency transit throughout the county. We are encouraged by the agency's progress toward its strategic goals, including the achievement of having 25 percent of service area residents within walking distance of high-frequency transit service and the continued focus on expanding high-frequency corridors as funding allows.

We are also encouraged by Pierce Transit's adoption of route classifications based on land use density and activity levels. This approach recognizes the important relationship between transportation and land use planning and is consistent with the assumptions and policy direction reflected in the Pierce County Comprehensive Plan. By aligning service planning with land use patterns and activity centers, Pierce Transit is advancing an approach that supports many of the same growth, mobility, and community development objectives the County is pursuing through Comprehensive Plan implementation, community planning efforts, and ongoing transportation code updates.

As Pierce County continues planning for future growth in communities such as Parkland, Spanaway, South Hill, Frederickson, and other urban areas, coordination between transportation investments and land use planning will remain critical. We appreciate Pierce Transit's partnership and look forward to continued collaboration as both agencies work to improve mobility, expand transportation options, and support thriving communities throughout Pierce County.

Thank you again for your work on the Transit Development Plan and for the opportunity to provide comments.

Sincerely,

Josh Diekmann, P.E. PTOE
Planning and Public Works Director

Anna Petersen

From: Veronica Bean <bean.veronica@gmail.com>
Sent: Wednesday, July 1, 2026 5:09 PM
To: Anna Petersen
Subject: Pierce Transit Draft TDP Comment
Attachments: Draft 2026-2031-Transit-Development-Plan.pdf

You don't often get email from bean.veronica@gmail.com. Learn why this is important

Caution: This email originated from outside of Pierce Transit. Do not click links or open attachments unless you recognize the sender and know the content is safe. When in doubt, contact your IT Department.

Hi Anna,

While I don't have any substantive comments on the actual content of the draft TDP, I did make note of some grammatical and formatting things I spotted. Please see the attached PDF. Please note that I marked up the PDF in BlueBeam. Sometimes those markups don't show up well in Acrobat, so if you have the ability to view the PDF in BlueBeam, that would be preferable. Thanks!

Veronica Bean
bean.veronica@gmail.com
Phone: 360-857-8785

From: Brian Bischof
To: Anna Petersen
Subject: 2026-2031 TDP Public Comment
Date: Monday, July 13, 2026 4:46:15 AM

> **Caution:** This email originated from outside of Pierce Transit. Do not click links or open attachments unless you recognize the sender and know the content is safe. When in doubt, contact your IT Department.

Good morning Anna,

Thank you for the opportunity to comment on the TDP. I appreciate all the work you and your team do for outreach and creating these plans.

My only comment is the same as last year in which I want to highlight the continued and expected growth of ridership and then need for service hours to grow to match that. I will hopefully be able to make today's (7/13) public comment on the tax measure to emphasize that to the Board as well. We need continued investment in transit to match our goals with Home in Tacoma as well as regional transit improvements.

Best,
Brian Bischof

On Mon, Jun 29, 2026, 9:26 AM Pierce Transit <piercetransit@public.govdelivery.com> wrote:

> Horizontal Logo
>
> **Pierce Transit Invites Public Comment on Transit Development Plan for 2026 - 2031**

Pierce Transit's Transit Development Plan (TDP) looks back at work accomplished in 2025 and describes planned activities from 2026 through 2031. The report includes the agency's services and operations, goals and strategies, performance measures, consistency with other plans, planned service and operating changes, planned capital expenses, a multiyear financial plan, and projects of regional significance. The TDP is submitted to the Washington State Department of Transportation (WSDOT) annually.

The draft version of the 2026-2031 TDP is posted to the agency website for public comment. The public comment period will close on Wednesday, July 15, 2026. Those wishing to submit comments may provide them in writing to Anna Petersen, Senior Planner, via email at apetersen@piercetransit.org or via mail at 3701 96th St. SW, Attn: Anna Petersen, Lakewood, WA 98499, no later than Wednesday, July 15, 2026.

The TDP is scheduled for a public hearing at the Pierce Transit Board of Commissioner's July 13, 2026, meeting and formal adoption will be considered at the Board of Commissioner's August 10, 2026, meeting. Pierce Transit Board meeting information may be found on our website.

Pierce Transit

CONNECT

SUBSCRIBER SERVICES:
Subscribe | Manage Subscriptions | Help

This email was sent to bbischof27@gmail.com using GovDelivery Communications Cloud on behalf of:
Pierce Transit · PO Box 99070 · Lakewood, WA 98496-0070

Anna Petersen

From: Carolyn Read <carolyn.engineer@gmail.com>
Sent: Wednesday, July 1, 2026 6:21 PM
To: Anna Petersen
Subject: Public Comment Open for Pierce Transit Development Plan Pierce Transit is inviting the public to review and comment on its draft 2026–2031 Transit Development Plan

[You don't often get email from carolyn.engineer@gmail.com. Learn why this is important at https://aka.ms/LearnAboutSenderIdentification]

Caution: This email originated from outside of Pierce Transit. Do not click links or open attachments unless you recognize the sender and know the content is safe. When in doubt, contact your IT Department.

I live on Fox island. We need better connection from gig harbor to the transit station in Tacoma. Looks like bus route 100 only goes to TCC. That is not convenient for commuters from our area.
Carolyn

Anna Petersen

From: Cheri Solien <csolien@gmail.com>
Sent: Monday, July 6, 2026 6:37 AM
To: Anna Petersen
Subject: My Public Comment on Transit Development Plan 2026-2031

You don't often get email from csolien@gmail.com. Learn why this is important

Caution: This email originated from outside of Pierce Transit. Do not click links or open attachments unless you recognize the sender and know the content is safe. When in doubt, contact your IT Department.

Pierce Transit's 2026–2031 Development Plan demonstrates what fair and balanced equity looks like. The Title VI–based approach treats all parts of Tacoma and Pierce County consistently, without pre-assigning neighborhoods as higher or lower priority. This is a **transparent,** even-handed **system** that **builds trust.**

I want to note how different this is from the **City of Tacoma's Equity Framework (2014–2050),** which has and will continue to result in long-term structural underinvestment in the West End, North End, and Northeast Tacoma. Pierce Transit's equity process avoids those geographic disparities and evaluates impacts directly, which is a much fairer model.

As a Tacoma resident, I appreciate seeing an equity structure that applies uniformly and respects every community. Fairness in transit planning matters because transit is one of the few public services that directly affects daily mobility, access to opportunity, and quality of life. Pierce Transit's approach reflects that responsibility well.

Thank you for presenting a plan that treats all neighborhoods equitably.

Cheri Solien, West End of Tacoma

From: Ion Tamasan
To: Anna Petersen
Subject: Support for the 2026–2031 Pierce Transit Development Plan
Date: Sunday, July 12, 2026 9:28:37 PM

You don't often get email from ion.tamasan@outlook.com. Learn why this is important

Caution: This email originated from outside of Pierce Transit. Do not click links or open attachments unless you recognize the sender and know the content is safe. When in doubt, contact your IT Department.

Good evening,

I am writing to express my strong support for the 2026–2031 Pierce Transit Development Plan. Increasing bus frequency will provide significant benefits to our community by expanding transportation options, improving quality of life, and making it easier for people to choose alternatives to driving. Communities thrive when residents have reliable, convenient ways to get around, and reducing car dependency gives people greater freedom and flexibility.

I live in a dense neighborhood of North Tacoma served by Route 11, where buses currently arrive only once an hour. Increasing service frequency would make it much easier for me to get to work on time and rely less on my car for trips throughout Tacoma, including Proctor and downtown.

Driving into downtown often means spending time searching for parking. More frequent bus service with expanded hours would encourage me to take transit instead. Every person who chooses the bus is one less car on the road and one less parking space occupied. If dozens or even hundreds of people make the same choice, the cumulative benefits are substantial: reduced traffic congestion, less wear and tear on our streets, lower infrastructure maintenance costs, fewer collisions, and stronger community connections as more people share public spaces.

I encourage Pierce Transit to move forward with the 2026–2031 Pierce Transit Development Plan. I strongly support this investment in our community and would be proud to vote in favor of it.

Thank you for your time and consideration.

Ion Tamasan

Anna Petersen

From: Pamela Wrenn <pam.wrenn@gmail.com>
Sent: Friday, July 10, 2026 9:00 AM
To: Anna Petersen
Subject: comment on pierce transit 26 to 31 plan

You don't often get email from pam.wrenn@gmail.com. Learn why this is important

Caution: This email originated from outside of Pierce Transit. Do not click links or open attachments unless you recognize the sender and know the content is safe. When in doubt, contact your IT Department.

Hello, here is my comment:

On page 45 you mention that service hours, and therefore ridership, will be artifically constrained in the future due to budget constraints. How will Pierce Transit make the case to the public that a levy should be approved if it cannot show true demand? This will become a self-fulfilling prophecy. I recommend that the agency use its excess reserves mentioned elsewhere in the report in the short term to provide as much service as can be generated, then use that growth curve to demonstrate funding need to the public. This is no time to hold back!

--Pamela Wrenn, 1244 S Ainsworth, Tacoma

August 10, 2026

2026 Rideshare & Support Vehicle Replacements

PierceTransit

Asset Details

Rideshare Replacements (27)

15 – 12 Pass Chevy Express 2500
12 – 15 Pass Chevy Express 2500

Support Replacements (16)

7 – Ford F-150 (Facilities)
8 – Dodge Promaster Van (Facilities & Parts)
1 – 1988 Yale Forklift

PT Useful Life Standards

Bus
16 Years / 640K Miles

Fixed-Route Service

Rideshare
8 Years / 120K Miles

Revenue Fleet

Non-Revenue Cars
10 Years / 150K Miles

Support Fleet

Shuttle
10 Years / 150K Miles

Paratransit Service

Connectors
10 Years / 150K Miles

Specialty Equipment
15 – 20 Years/100K mi

Forklifts, Sweepers, Tugs, Boom Trucks

Thank You

Marah Harris, Fleet Manager
Contact: mharris@piercetransit.org

TITLE: Authority to Purchase up to Twenty-Seven (27) Replacement Rideshare Vehicles and up to Sixteen (16) Replacement Support Vehicles Utilizing Washington State Department of Enterprise Services (DES) Contract No. 28423

DIVISION: Maintenance

SUBMITTED BY: Marah Harris, Fleet Manager

RELATED ACTION: N/A

ATTACHMENTS: N/A

RELATION TO STRATEGIC PLAN: Financial

BUDGET INFORMATION

Is it Budgeted? ☒ Yes / ☐ No

Project Name or Number: Rideshare 2026 and Support Vehicle Replacement 2026

☐Operating Budget ☒Capital Budget

FUNDING SOURCE:		EXPLANATION:
Local Amount	$ 3,899,390	The Rideshare Replacement project is included in the 2026 Capital Budget in the amount of $1,869,430. The Support Replacement project is included in the 2026 Capital Budget in the amount of $2,029,960.
Total Expenditure	$ 3,899,390	

BACKGROUND:

The 2026 capital budget includes funds to replace existing vehicles that meet the replacement parameters and are beyond their useful life. Staff have reviewed the replacement schedule and found that up to twenty-seven (27) Rideshare Vehicles and up to sixteen (16) Support Vehicles are eligible for replacement per Pierce Transit's and the FTA's Useful Life Benchmark (ULB) replacement policy. Support Vehicles are eligible at: ten (10) years or 150,000 miles. Rideshare Vehicles are eligible for replacement at eight (8) years or 120,000 miles. The replaced vehicles will be sold as surplus in accordance with our surplus policy and exchanged one for one.

The State of Washington has established vehicle contracts that allow for use by political subdivisions. Maintenance staff has reviewed the contracts available and is looking to replace these vehicles with vehicles appropriate for the intended purpose. State contract pricing is obtained on a competitive bid basis and is considered fair and reasonable. Replacing the vehicles in accordance with Pierce Transit and the FTA's ULBs will help mitigate major component failures, downtime, and unplanned maintenance costs. Replacing in accordance with the FTA schedule helps ensure we have a reliable fleet to meet the needs of our customers. Potential vendors include Bud Clary

Dodge, Chevy and Ford, Dwayne Lane Chrysler, Jeep, and Dodge, and any other Vendors on contract through DES Contract No. 28423.

Utilizing the state contract provides Pierce Transit with the best opportunity to purchase vehicles when they become available. It is the intent to purchase Hybrid or Electric vehicles when they are available for purchase; however, at this time there are limited Electric or Hybrid vehicles that meet our requirements, and previous orders have been canceled by the manufacturers. This may result in gas-powered vehicles being ordered.

STAFF RECOMMENDATION:

Staff recommends replacing up to twenty-seven (27) Rideshare Vehicles and up to sixteen (16) Support Vehicles. Utilizing the state contract.

ALTERNATIVES:

Develop specifications and solicit bids ourselves; however, in the past Pierce Transit was not able to achieve the same discounts offered in the state contract due to combined statewide volume. Alternatively, we could decide not to replace any of the Rideshare or Support Vehicles; however, these vehicles will be beyond their useful life and will incur higher maintenance costs.

PROPOSED MOTION:

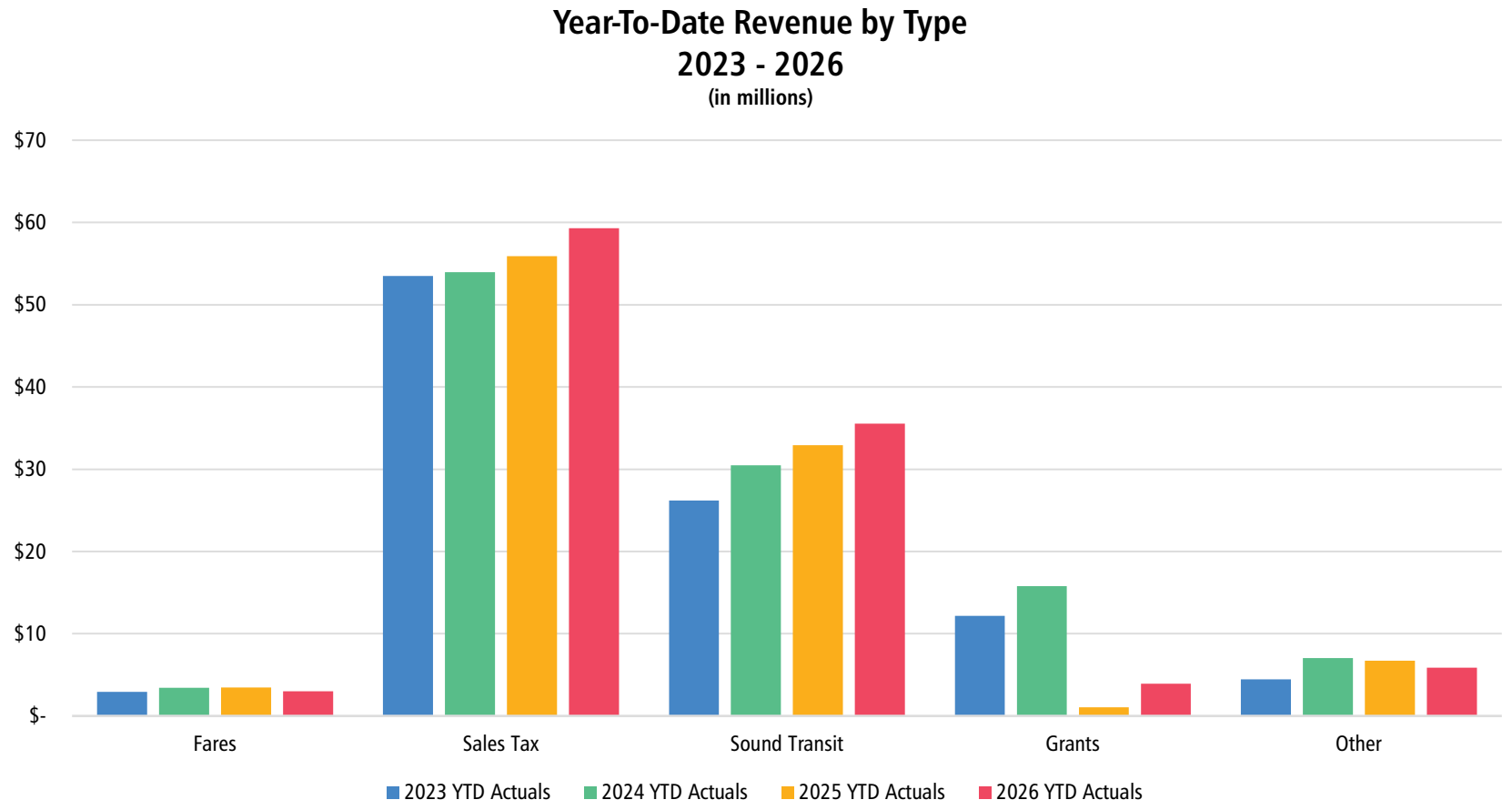
Move to: Authorize the Chief Executive Officer to purchase up to twenty-seven (27) Rideshare Vehicles in an amount not to exceed $1,869,430, and to purchase up to sixteen (16) replacement Support Vehicles in an amount not to exceed $2,029,960 from the Washington State Department of Enterprise Services Contract No. 28423, for a total not to exceed amount of $3,899,390.

2nd Quarter Financial Report

August 10, 2026

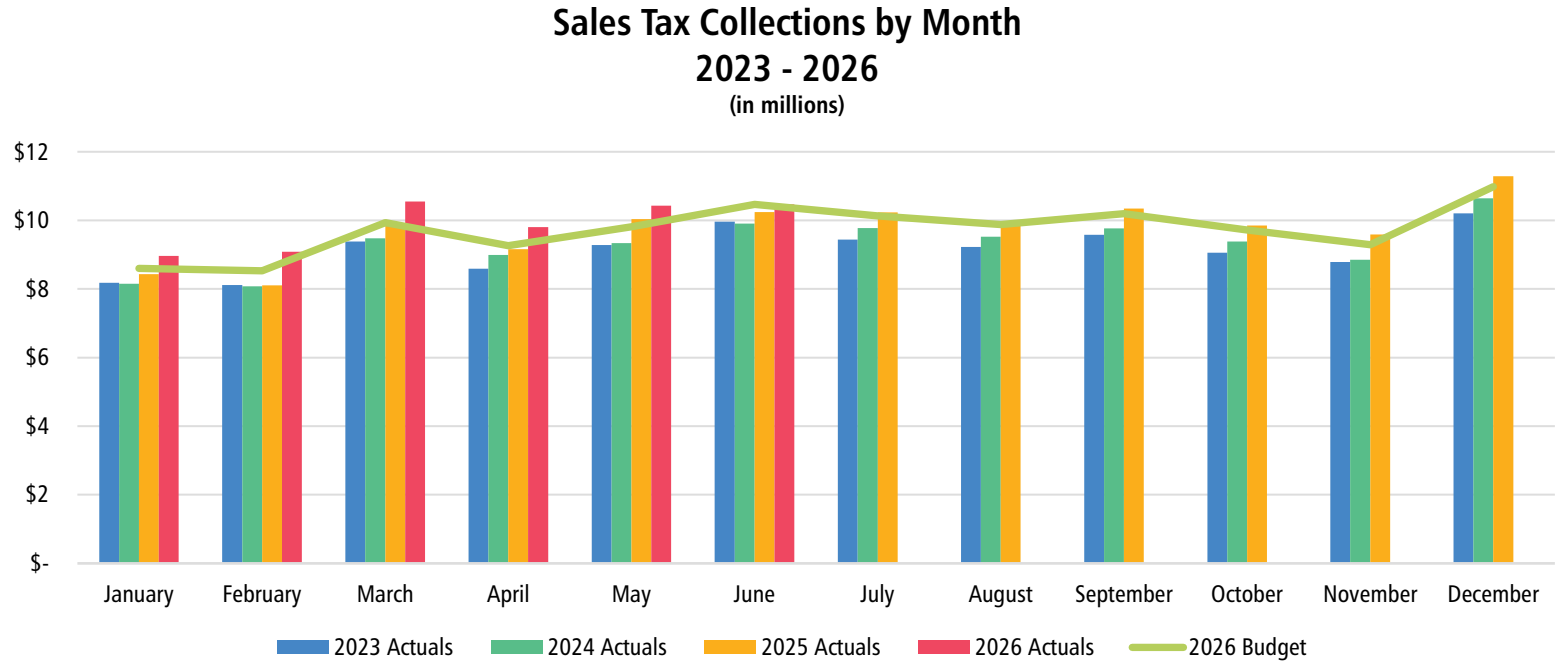


2026 Operating Revenues



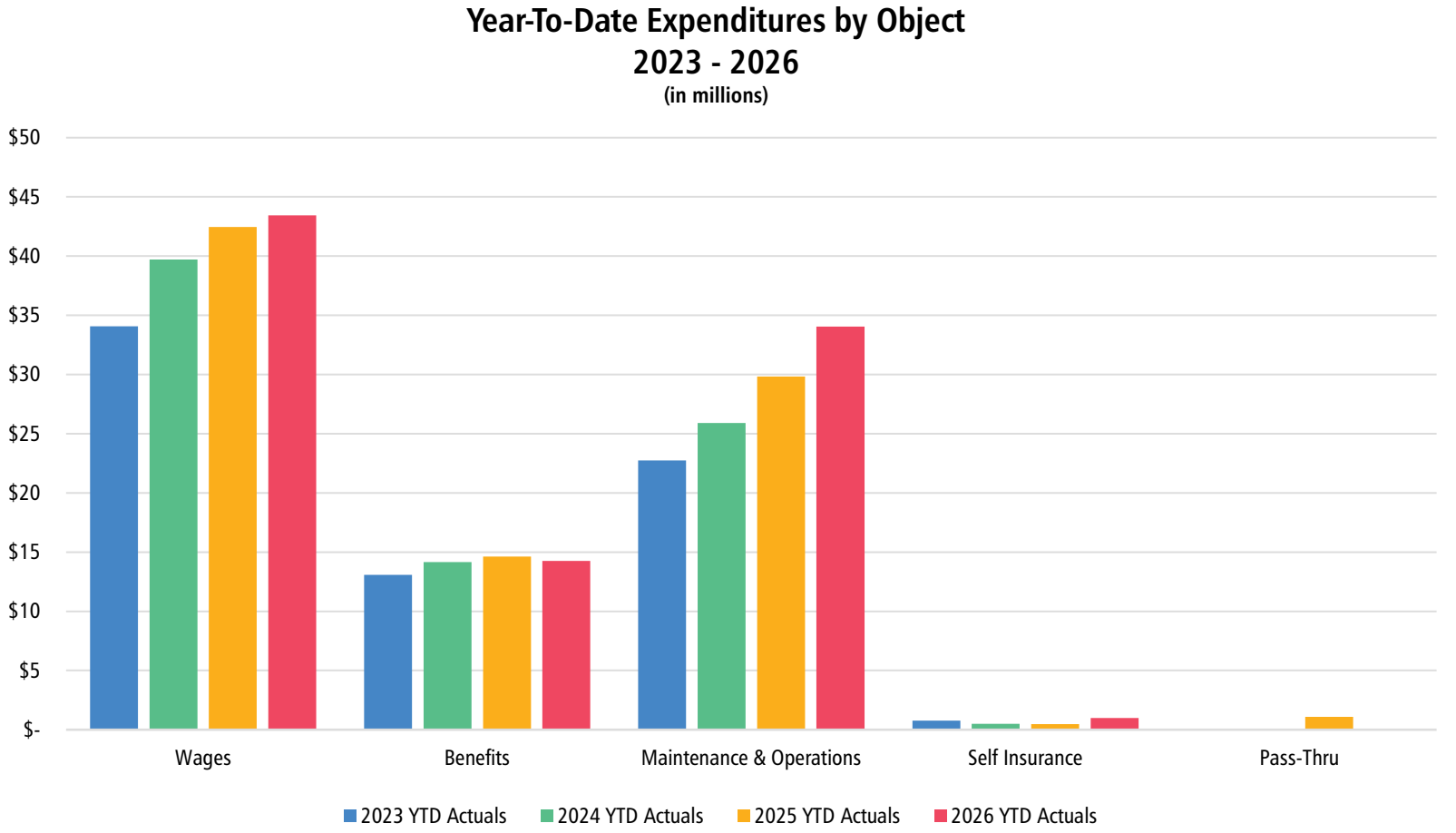
	2023 YTD Actuals	2024 YTD Actuals	2025 YTD Actuals	2026 Budget	2026 YTD Actuals	% of Budget Received
Fares	$ 2,926,774	$ 3,412,081	$ 3,469,456	$ 7,149,240	$ 3,022,115	42.27%
Sales Tax	53,506,904	53,941,568	55,895,426	116,794,690	59,293,946	50.77%
Sound Transit	26,209,164	30,494,117	32,913,688	65,124,290	35,530,084	54.56%
Grants	12,181,783	15,783,499	1,055,803	25,291,750	3,921,931	15.51%
Other	4,454,653	7,022,192	6,732,532	10,112,660	5,886,843	58.21%
Total Operating Revenues	**$ 99,279,277**	**$ 110,653,458**	**$ 100,066,904**	**$ 224,472,630**	**$ 107,654,919**	**47.96%**

2026 Sales Tax



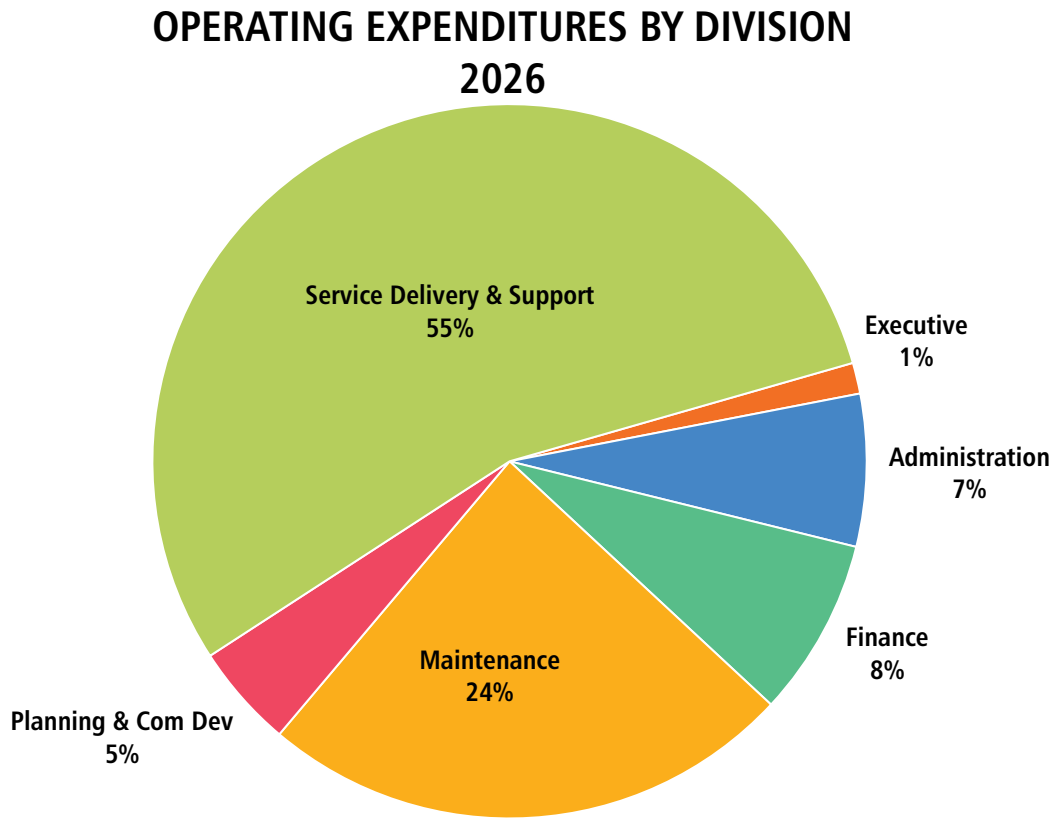
	2023 Actuals	2024 Actuals	2025 Actuals	2026 Budget	2026 Actuals	% of Budget Received
January	$ 8,177,567	$ 8,150,248	$ 8,429,663	$ 8,601,802	$ 8,961,099	104.18%
February	8,115,984	8,075,504	8,108,175	8,529,983	9,081,944	106.47%
March	9,380,893	9,476,809	9,911,597	9,934,595	10,549,073	106.19%
April	8,587,248	8,990,369	9,162,093	9,260,222	9,798,988	105.82%
May	9,281,166	9,339,210	10,040,229	9,809,567	10,433,118	106.36%
June	9,964,047	9,909,429	10,243,669	10,469,724	10,469,724 *	100.00%
July	9,441,416	9,780,173	10,235,823	10,126,298		
August	9,220,604	9,527,924	9,964,923	9,877,080		
September	9,582,250	9,769,450	10,346,971	10,194,842		
October	9,057,537	9,386,925	9,848,692	9,716,892		
November	8,782,920	8,854,177	9,585,099	9,291,557		
December	10,206,699	10,639,413	11,283,812	10,982,127		
Total Sales Tax	**$ 109,798,330**	**$ 111,899,630**	**$ 117,160,747**	**$ 116,794,690**	**$ 59,293,946**	**50.76%**

2026 Operating Expenditures



	2023 YTD Actuals	2024 YTD Actuals	2025 YTD Actuals	2026 Budget	YTD Actuals	% of Budget Expended
Wages	$ 34,073,267	$ 39,699,196	$ 42,463,804	$ 100,477,360	$ 43,439,121	43.23%
Benefits	13,086,762	14,159,498	14,628,111	33,699,740	14,254,471	42.30%
Total Personnel	47,160,029	53,858,693	57,091,915	134,177,100	57,693,591	43.00%
Maintenance & Operations	22,743,524	25,909,086	29,816,205	77,082,210	34,056,572	44.18%
Total Operating Expenditures	69,903,553	79,767,779	86,908,120	211,259,310	91,750,163	43.43%
Self Insurance	771,447	510,577	466,356	3,417,000	980,867	28.71%
Pass-Thru	-	-	1,092,050	1,325,010	-	0.00%
Total Expenditures	**$ 70,675,000**	**$ 80,278,356**	**$ 88,466,525**	**$ 216,001,320**	**$ 92,731,031**	**42.93%**

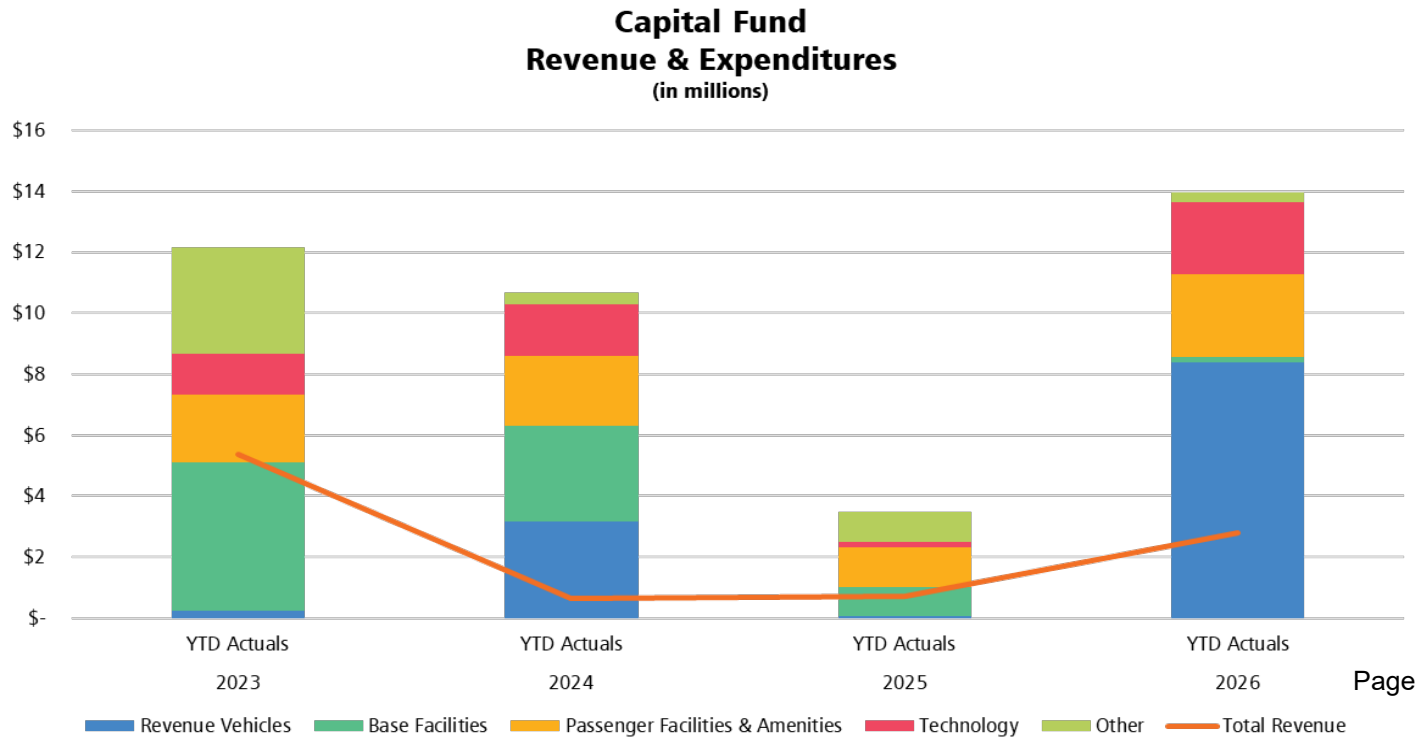
2026 Expenditures by Division



	2023 YTD Actuals	2024 YTD Actuals	2025 YTD Actuals	2026 Budget	2026 YTD Actuals	% of Budget Expended
Executive	$ 918,527	$ 1,047,699	$ 1,261,346	$ 3,137,050	$ 1,286,409	41.01%
Administration	4,360,146	5,120,028	5,938,176	13,025,520	6,326,657	48.57%
Finance	5,406,689	7,140,758	7,529,961	17,183,500	7,406,325	43.10%
Maintenance	17,605,386	18,957,560	20,478,647	46,229,090	22,227,494	48.08%
Planning & Com Dev	3,422,748	3,862,437	4,155,732	12,234,270	4,296,965	35.12%
Service Delivery & Support	38,190,057	43,639,297	47,544,258	119,449,880	50,206,314	42.03%
Total Operating Expenditures	**$ 69,903,553**	**$ 79,767,779**	**$ 86,908,120**	**$ 211,259,310**	**$ 91,750,163**	**43.43%**

2026 Capital

	2023 YTD Actuals	2024 YTD Actuals	2025 YTD Actuals	2026 Budget	2026 YTD Actuals
Revenue					
Interest	$ 993,473	$ 147,660	$ 539,187	$ 2,493,120	$ 1,005,841
Grants	4,385,761	481,082	189,165	78,407,390	$ 1,778,712
Total Revenue	**$ 5,379,234**	**$ 628,741**	**$ 728,352**	**$ 80,900,510**	**$ 2,784,553**
Expenditures					
Revenue Vehicles	$ 252,937	$ 3,158,147	$ 65,637	$ 48,875,390	$ 8,403,667
Base Facilities	4,839,621	3,154,338	937,170	26,143,350	$ 174,943
Passenger Facilities & Amenities	2,242,772	2,284,843	1,333,543	21,696,420	$ 2,702,233
Technology	1,344,968	1,692,143	179,246	15,276,600	$ 2,371,700
Other	3,477,253	390,601	969,553	16,879,620	$ 325,538
Total Expenditures	**$ 12,157,550**	**$ 10,680,072**	**$ 3,485,149**	**$ 128,871,380**	**$ 13,978,080**
Net Income (Loss)	**$ (6,778,316)**	**$ (10,051,331)**	**$ (2,756,797)**	**$ (47,970,870)**	**$ (11,193,527)**
% Covered by Outside Funding	36.07%	4.50%	5.43%	60.84%	12.73%



2026 Summary

Operating	
Revenue	107,654,919
Expenditures	92,731,031
Total	14,923,888
Capital	
Revenue	2,784,553
Expenditures	13,978,080
Total	(11,193,527)
Net Income (Loss)	**3,730,361**